

Our draft plan at a glance

We expect to spend £7.4bn to operate and invest in our network over five years to deliver your priorities. We will deliver our draft plan while **keeping the same, or reducing, our part of the household energy bill, excluding inflation.**

We have challenged ourselves to make sure our costs are as low as they can be, by embedding the benefits of successful past innovations and making stretching efficiency improvement commitments. **This saves you**

over £1.1bn and means this plan is 15% lower cost than it otherwise would have been.

Building our past innovations into this draft plan accounts for £707m (10%) of the savings and our commitments to stretching efficiency improvements account for £392m (5%).

Here, at a glance, is what we will be delivering for you by your priorities, organised into Ofgem’s three output categories for this price review.

Maintain a safe and resilient network

I want you to provide a safe and reliable network	I want the network to be protected from external threats
Cost over five years: £4,560m	Cost over five years: £620m
<ul style="list-style-type: none"> • We will deliver world-class levels of safety and reliability. • We will invest £4,560m to renew and modernise the ageing network to keep it healthy and reliable for future generations. 	<ul style="list-style-type: none"> • We will invest at least £620m to protect the network from cyber attacks, physical attacks and extreme weather and to be able to quickly recover the network from a shutdown.

Meet the needs of consumers and network users

I want you to make it easy for me to connect to and use the electricity network	I want you to be innovative	I want you to be transparent
Cost over five years: £479m	Cost over five years: £121m	Cost over five years: £1m
<ul style="list-style-type: none"> • We will connect 17.3GW of customer capacity, providing the UK with clean power, flexible storage and access to clean and cheaper power from Europe. • We will improve our customer service with more tailored and digital solutions. 	<ul style="list-style-type: none"> • We will deliver an ambitious long-term innovation programme, focused on delivering a clean energy system and lowering costs for future bill payers. • We will drive innovation further into our culture. 	<ul style="list-style-type: none"> • We will report clearly what we deliver for you, with an independent stakeholder group challenging us on our clarity and performance. • We will align the remuneration of our leaders and teams with delivering outputs for you.

Deliver an environmentally sustainable network

I want you to enable the ongoing transition to the energy system of the future	I want you to care for the environment and communities
Cost over five years: £752m	Cost over five years: £226m
<ul style="list-style-type: none"> • We will invest in our network to enable the decarbonisation of electricity, transport and heating in the least cost way. • We will think beyond traditional network approaches and adopt whole system solutions to reduce the cost of the transition. 	<ul style="list-style-type: none"> • Our ambitious environmental action plan includes commitments to reduce our carbon emissions by 45%, achieve net zero emissions from construction and increase the natural capital of our land by 10%. • We will support communities affected by our major projects, with a focus on supporting people in vulnerable circumstances. • We will improve the visual impact of our assets.

Our **business support costs**, such as IT, finance and human resources, help us deliver against your key priorities. We have challenged and benchmarked these costs to make sure they are efficient. Forecast cost over five years: £680m

Total cost of this draft baseline plan over five years: £7.4bn