





This presentation contains certain statements that are neither reported financial results nor other historical information. These statements are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These statements include information with respect to National Grid's (the Company) financial condition, its results of operations and businesses, strategy, plans and objectives. Words such as 'aims', 'anticipates', 'expects', 'should', 'intends', 'plans', 'believes', 'outlook', 'seeks', 'estimates', 'targets', 'may', 'will', 'continue', 'project' and similar expressions, as well as statements in the future tense, identify forward-looking statements. This document also references climate-related targets and climate-related risks which differ from conventional financial risks in that they are complex, novel and tend to involve projection over long term scenarios which are subject to significant uncertainty and change. These forward-looking statements are not guarantees of National Grid's future performance and are subject to assumptions, risks and uncertainties that could cause actual future results to differ materially from those expressed in or implied by such forward-looking statements or targets. Many of these assumptions, risks and uncertainties relate to factors that are beyond National Grid's ability to control, predict or estimate precisely, such as changes in laws or regulations, including any arising as a result of the current energy crisis, announcements from and decisions by governmental bodies or regulators, including those relating to the RIIO-T2 and RIIO-ED2 price controls and the creation of a future system operator; the timing of construction and delivery by third parties of new generation projects requiring connection; breaches of, or changes in, environmental, climate change and health and safety laws or regulations, including breaches or other incidents arising from the potentially harmful nature of its activities; network failure or interruption (including any that result in safety and/or environmental events), the inability to carry out critical nonnetwork operations and damage to infrastructure, due to adverse weather conditions including the impact of major storms as well as the results of climate change, due to counterparties being unable to deliver physical commodities, or due to the failure of or unauthorised access to or deliberate breaches of National Grid's IT systems and supporting technology; failure to adequately forecast and respond to disruptions in energy supply; performance against regulatory targets and standards and against National Grid's peers with the aim of delivering stakeholder expectations regarding costs and efficiency savings, as well as against targets and standards designed to deliver net zero; and customers and counterparties (including financial institutions) failing to perform their obligations to the Company. Other factors that could cause actual results to differ materially from those described in this presentation include fluctuations in exchange rates, interest rates and commodity price indices; restrictions and conditions (including filing requirements) in National Grid's borrowing and debt arrangements, funding costs and access to financing; regulatory reg maintain financial resources in certain parts of its business and restrictions on some subsidiaries' transactions such as paying dividends, lending or levying charges; the delayed timing of recoveries and payments in National Grid's regulated businesses, and whether aspects of its activities are contestable; the funding requirements and performance of National Grid's pension schemes and other postretirement benefit schemes; the failure to attract, develop and retain employees with the necessary competencies, including leadership and business capabilities, and any significant disputes arising with National Grid's employees or the breach of laws or regulations by its employees; the failure to respond to market developments, including competition for onshore transmission; the threats and opportunities presented by emerging technology; the failure by the Company to respond to, or meet its own commitments as a leader in relation to, climate change development activities relating to energy transition, including the integration of distributed energy resources; and the need to grow the Company's business to deliver its strategy, as well as incorrect or unforeseen assumptions or conclusions (including unanticipated costs and liabilities) relating to business development activity, including the integration of its UK Electricity Distribution business, and the sale of a 60% stake in its UK Gas Transmission and Metering business. For further details regarding these and other assumptions, risks and uncertainties that may impact National Grid, please read the Strategic Report section and the 'Risk factors' on pages 225 to 228 of National Grid's most recent Annual Report and Accounts. In addition, new factors emerge from time to time and National Grid cannot assess the potential impact of any such factor on its activities or the extent to which any factor, or combination of factors, may cause actual future results to differ materially from those contained in any forward-looking statement. Except as may be required by law or regulation, the Company undertakes no obligation to update any of its forward-looking statements, which speak only as of the date of this presentation.





Relationships are an essential tool to unlock growth and transform the region

- Government mandated regional approach to energy planning, with local authorities required to develop detailed Local Area Energy Plans (LAEP)
- · Customer expectations of engaging with business have significantly changed
 - Digital solutions, 24hr engagement, instant online decisions
- Society's expectations of business have also changed drastically
 - Businesses need to demonstrate they are responsible, engaged, and an active member of the communities they serve

It is our relationships with these key groups that give us our licence to operate



» Local authority engagement



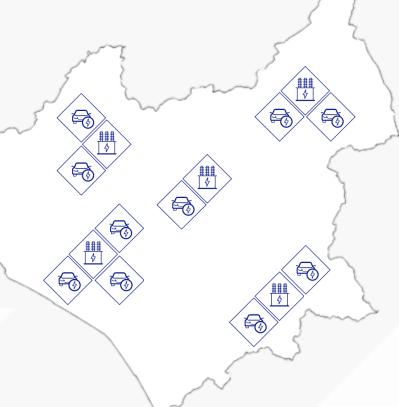


> Local authority engagement

Collaborating with local authorities in Leicestershire to build detailed energy plans

Original forecast using historic data and top down projections

76,000 EVs



nationalgrid
the local **electric revolution**

Improved forecast after collaboration and support from NGED

112,000 EVs

a 47% increase

Supporting the case for

£5million

investment in RIIO-ED2

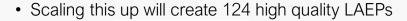


» Local authority engagement

national**grid**the local **electric revolution**

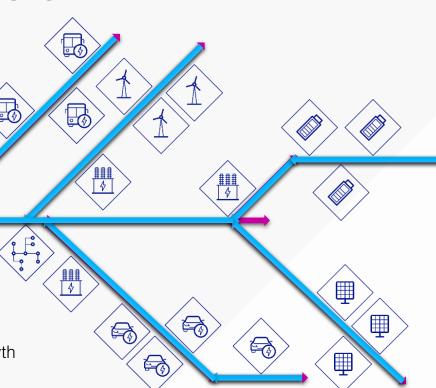
 Leicestershire demonstrates the potential of proactive engagement.





 Giving greater clarity and confidence on network growth and investment required

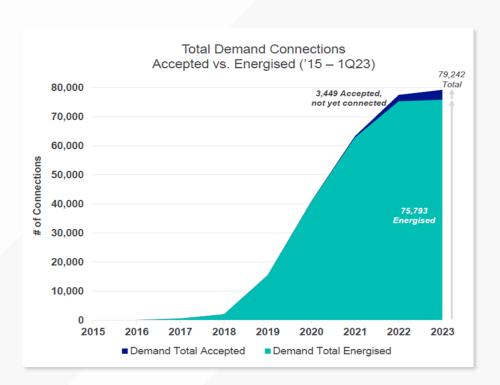
These plans will allow us to build the smart, two-way network of the future





Connecting our customers





Exponential demand growth over the last five years

- EV charger connection requests is largest share of this growth
- More EVs connected to the network in the last two years than in all previous years combined
- 13% increase in demand for new connections in the last 12 months



Connecting our customers





EV Charger Online Tool

Our domestic EV charger online application tool allows customers to apply for, and receive, an instant response to their application. Through FY24, we'll enhance this to include other domestic Low Carbon Technologies.



Low Voltage Online Tool

Our low voltage (LV) online budget estimate tool allows customers to obtain an instant quotation (e.g. domestic solar, new housing connections). Through FY24, we'll enhance this to include firm low voltage offers.



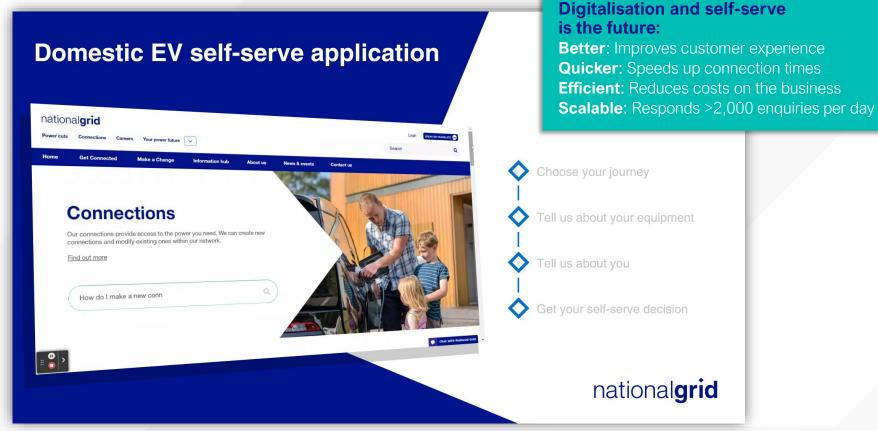
Online Customer Portal

For those with accepted offers, our online customer portal is now live. Customers can create an account and manage and accept quotations, make payments and track job progress.



Connecting our customers







>> Investing in communities: the aim



Show up locally as a responsible business

Build trust with customers

Maintain our 'social licence to operate'





Investing in communities: the pilot



Inclusive community engagement

National Grid colleagues worked in partnership with school and community stakeholders to achieve key pilot outcomes

- 19kW solar array at the school generating ~17,000kWh per year
- 120 students engaged on STEM careers and the role of National Grid
- The development of an innovative 'citizen science' model for quantifying biodiversity net gain
- A social return on investment (SROI) of £3.74 over and above every £1 spent, over 10 years







>> Investing in communities: scaling up



We are investing more than **£2.5m** in community solar to transform the region

- Community solar installations on >100 schools
- Supporting communities in areas of high economic deprivation to unlock the benefits of net zero
- Engaging students early and building National Grid's talent pipeline
- Working in partnership with experts to accelerate project roll-out, maximise impact, and reduce costs

Developing strong community relationships, building trust, and adding value

