# 3.

# Financial Statements

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Runner-up Age group 6 and under





# Statement of Directors' responsibilities

The Directors are responsible for preparing the Annual Report and Accounts, including the Group financial statements and the Parent Company financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law, the Directors are required to prepare the Group financial statements in accordance with International Accounting Standards in conformity with the requirements of the Companies Act 2006 and International Financial Reporting Standards (IFRS) adopted pursuant to Regulation (EC) No. 1606/2002 as it applies in the European Union. The financial statements also comply with IFRS as issued by the IASB. In addition, the Directors have elected to prepare the Parent Company financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including FRS 101 'Reduced Disclosure Framework'. Under company law, the Directors must not approve the accounts unless they are satisfied that they give a true and fair view of the state of affairs of the Group and Parent Company for that period.

In preparing the Group financial statements, International Accounting Standard 1 requires that Directors:

- · properly select and apply accounting policies;
- present information, including accounting policies, in a manner that provides relevant, reliable, comparable and understandable information;
- provide additional disclosures when compliance with the specific requirements in IFRS are insufficient to enable users to understand the impact of particular transactions, other events and conditions on the entity's financial position and financial performance; and
- make an assessment of the Group's ability to continue as a going concern.

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Group and Parent Company's transactions and disclose with reasonable accuracy at any time the financial position of the Group and Parent Company on a consolidated and individual basis, and to enable them to ensure that the Group financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Parent Company and its subsidiaries and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Directors are responsible for the maintenance and integrity of the Company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Having made the requisite enquiries, so far as the Directors in office at the date of the approval of this Report are aware, there is no relevant audit information of which the auditors are unaware and each Director has taken all reasonable steps to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

Each of the Directors, whose names and functions are listed on pages 72-73, confirms that:

- to the best of their knowledge, the Group financial statements and the Parent Company financial statements, which have been prepared in accordance with IFRS as issued by the IASB and IFRS as adopted by the European Union and UK GAAP FRS 101 respectively, give a true and fair view of the assets, liabilities, financial position and profit of the Company on a consolidated and individual basis;
- to the best of their knowledge, the Strategic Report contained in the Annual Report and Accounts includes a fair review of the development and performance of the business and the position of the Company on a consolidated and individual basis, together with a description of the principal risks and uncertainties that it faces; and
- they consider that the Annual Report and Accounts, taken as a whole, are fair, balanced and understandable and provides the information necessary for shareholders to assess the Company's position and performance, business model and strategy.

This Responsibilities Statement was approved by the Board and signed on its behalf.

### **Directors' Report**

The Directors' Report, prepared in accordance with the requirements of the Companies Act 2006 and the UK Listing Authority's Listing Rules, and Disclosure Rules and Transparency Rules, comprising pages 1 – 113 and 224 – 268, was approved by the Board and signed on its behalf.

### **Strategic Report**

The Strategic Report, comprising pages 1-66, was approved by the Board and signed on its behalf.

By order of the Board

Justine Campbell Group General Counsel & Company Secretary

19 May 2021

Company number: 4031152

# to the members of National Grid plc

### Report on the audit of the financial statements

### 1. Opinion

### In our opinion:

- the financial statements of National Grid plc (the 'Parent Company') and its subsidiaries (the 'Group') give a true and fair view of the state of the Group's and of the Parent Company's affairs as at 31 March 2021 and of the Group's profit for the year then ended:
- the Group financial statements have been properly prepared in accordance with International Accounting Standards in conformity with the requirements of the Companies Act 2006, International Financial Reporting Standards (IFRS) as adopted by the European Union and IFRS as issued by the International Accounting Standards Board (IASB);
- the Parent Company financial statements have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard (FRS) 101 'Reduced Disclosure Framework'; and
- the financial statements have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements which comprise:

#### Group'

- the consolidated income statement:
- the consolidated statement of comprehensive income;
- the consolidated statement of changes in equity;
- the consolidated statement of financial position;
- the consolidated cash flow statement: and
- the related notes 1 to 39 to the consolidated financial statements.

### Parent Company:

- the Parent Company accounting policies;
- the Parent Company balance sheet;
- · the Parent Company statement of changes in equity; and
- the related notes 1 to 10 to the Parent Company financial statements.

The financial reporting framework that has been applied in the preparation of the Group financial statements is applicable law, International Accounting Standards in conformity with the requirements of the Companies Act 2006 and IFRS as adopted by the European Union and as issued by the IASB. The financial reporting framework that has been applied in the preparation of the Parent Company financial statements is applicable law and United Kingdom Accounting Standards, including FRS 101 'Reduced Disclosure Framework' (United Kingdom Generally Accepted Accounting Practice).

### 2. Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in section 10 of our report.

We are independent of the Group and the Parent Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's (the 'FRC's') Ethical Standard as applied to listed public interest entities, and we have fulfilled our other ethical responsibilities in accordance with these requirements. The non-audit services provided to the Group and Parent Company for the year are disclosed in note 4(e) to the financial statements. We confirm that the non-audit services prohibited by the FRC's Ethical Standard were not provided to the Group or the Parent Company.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### 3. Summary of our audit approach

### Key audit matters

The key audit matters that we identified in the current year were:

- $\bullet$  impact of COVID-19 including the recoverability of US trade and other receivables;
- impact of climate change on property, plant and equipment; and
- treasury derivative transactions

The following items were identified as key audit matters in the prior year but not in the current year:

- environmental provisions has not been deemed to be a key audit matter in the current year, as unlike in the prior year, there has been no significant change in the provisions and the judgements used to derive them. Specifically, there is less judgement regarding the most significant of the three US former sites that represent more than half of the total provision and were identified by the Environmental Protection Agency (EPA) as sites of significant contamination (Superfund sites). This is due to the finalisation of design works in the period which has reduced the uncertainty in the expected cash outflows;
- classification of exceptional items has not been deemed to be a key audit matter this year due to the low level of exceptional items and the reduced level of judgement in determining the FY21 exceptional items when compared to the prior year;
- IT user access controls have not been deemed a key audit matter this year as the remediation programme in respect of the deficiencies in user access management was largely completed in the prior year. The remaining deficiencies have not prevented us from adopting a controls based approach this year; and
- in the prior year, we identified net pension obligations as a key audit matter in part due to the increased uncertainty in relation to the valuation of unquoted assets, specifically the Schemes' property and alternative investment portfolios, with the latter having been based upon valuations performed prior to the significant economic impacts of the COVID-19 pandemic becoming fully clear. In addition, in the prior year the Group entered into two pension buy-in transactions of £2.8 billion and £1.6 billion involving a transfer of certain pension assets in the form of gilts and cash, in return for a bulk annuity policy. In the current year, we note that market volatility in respect of these portfolios has reduced, resulting in lower uncertainty in relation to their valuation. In addition, although the Group entered into one further buy-in policy, the quantum is much smaller and the accounting is consistent with the treatment for the prior year buy-ins. On the basis of these considerations, in FY21 we have not identified a key audit matter in respect of net pension obligations.

### Materiality

The materiality that we used for our audit of the Group financial statements was £120 million which represents 5.9% of adjusted profit before tax (profit before tax excluding the impact of reported exceptional items and remeasurements) and 5.8% of statutory profit before tax.

### Scoping

Our scope covered seven components of the Group in addition to procedures performed at the Group level. Of these, three were subjected to a full-scope audit whilst the remaining four were subject to specific procedures on certain account balances.

Our scoping covered 98% of the Group's revenue; 99% of the Group's property, plant and equipment; and 99% of the Group's gross liabilities.

# to the members of National Grid plc continued

### 4. Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Our evaluation of the Directors' assessment of the Group's and Parent Company's ability to continue to adopt the going concern basis of accounting included:

- assessing the financing facilities including the nature of facilities, repayment terms and covenants;
- enquiring of management regarding the assumptions used in the going concern models;
- testing the clerical accuracy and appropriateness of the model used to prepare the forecasts;
- assessing the assumptions used in the forecasts;
- assessing management's identified potential mitigating actions and the appropriateness of the inclusion of these in the going concern assessment;
- assessing the historical accuracy of forecasts prepared by management;
- · reperforming management's sensitivity analysis; and
- evaluating whether the Group's disclosures in respect of going concern within the financial statements, meet the requirements of IAS 1.

The impact of National Grid's commitment to acquire Western Power Distribution (WPD) and to dispose of The Narragansett Electric Company (NECO) was considered in management's assessment. All of our work outlined above, addressed the implication of this commitment.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Group's and Parent Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

In relation to the reporting on how the Group has applied the UK Corporate Governance Code, we have nothing material to add or draw attention to in relation to the Directors' statement in the financial statements about whether the Directors considered it appropriate to adopt the going concern basis of accounting.

Our responsibilities and the responsibilities of the Directors with respect to going concern are described in the relevant sections of this report.

### 5. Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period and include the most significant assessed risks of material misstatement (whether or not due to fraud) that we identified. These matters included those which had the greatest effect on: the overall audit strategy, the allocation of resources in the audit; and directing the efforts of the engagement team.

Throughout the course of our audit, we identify risks of material misstatement ('risks'). We consider both the likelihood of a risk and the potential magnitude of a misstatement in making the assessment. Certain risks are classified as 'significant' or 'higher' depending on their severity. The category of the risk determines the level of evidence we seek in providing assurance that the associated financial statement item is not materially misstated.

These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

### 5.1. Impact of COVID-19 including the recoverability of US trade and other receivables

### Key audit matter description

### Account balances: Trade and other receivables. Refer to note 19 to the financial statements.

The COVID-19 pandemic has had a significant impact on the UK and US economies with consequences to the judgements and estimates made by the Group, principally in relation to the recoverability of US customer receivables. Refer to note 1 to the financial statements and the Audit Committee's discussion on pages 83 – 87.

The scale and impact of the COVID-19 pandemic on the markets in which the Group operates remains significant. The various lockdowns imposed throughout the year by the UK government and the US states in which the Group operates had a direct and severe impact on those economies as consumer spending decreased and unemployment rose. As set out on page 9 of the Annual Report and Accounts, this has impacted the FY21 results of the Group.

At the beginning of the financial year, management reassessed their controls framework, which encompassed a review of the ability to operate existing controls remotely and consideration of whether existing controls were suitable for addressing areas of new or increased risk. As a result of this assessment a COVID-19 entity-level control was implemented to assess the completeness of accounting considerations across the Group.

Management's assessment determined that the primary risk that arose from the COVID-19 pandemic related to the valuation of provisions for bad and doubtful debts in the US due to the increased uncertainty over customers' ability to settle amounts when they fall due.

In calculating bad and doubtful debts, the key judgement relates to the requirement to incorporate 'expected credit losses' into the provision. This requires management to make forward-looking estimates of the expected level of losses which will be incurred on any outstanding receivables. In the US, unlike in the UK, the Group has retail customers. Management has used the experience of cash collections since the start of the pandemic to inform their expected credit loss calculations.

Although a small proportion of US collection activities resumed in the year, for the most part regulator moratoriums continued to be enforced, prohibiting utilities from shutting off customer access to gas and electricity for non-payment, as well as introducing requirements to extend payment plans and waive late fees. The level of estimation uncertainty related to the bad debt calculation in respect of US trade receivables continues to be high and accordingly, we have identified this as an area of 'higher' audit risk.

# to the members of National Grid plc continued

### 5. Key audit matters continued

### 5.1. Impact of COVID-19 including the recoverability of US trade and other receivables

### How the scope of our audit responded to the key audit matter

We assessed whether management appropriately considered the related impact of COVID-19 and remote working on existing controls and tested the incremental COVID-19 entity level control, and where there was a change in a control due to remote working, we challenged the appropriateness of the change and assessed the operating effectiveness of the control in light of the change.

Further, we held discussions with our component engagement teams, with management and within the wider Deloitte network to identify the areas of risk to the financial statements as a result of the wider impacts of the pandemic. We used the outcome of these discussions to update our audit risk assessment and challenge management's impact assessment.

In challenging management's assumptions related to the impact of the COVID-19 pandemic on the provision for bad and doubtful debts on US retail customers, we assessed the trend of cash collections during the year and specifically considered the cash received in respect of the balances recorded at 31 March 2020. We considered the economic outlook, including when disconnection moratoria are expected to be eased, forecast unemployment rates and government stimulus packages. We challenged management's judgement as to the point in the range of calculated possible outcomes which management determined to be their best estimate.

### Key observations

Our testing confirmed the incremental COVID-19 specific control operated effectively.

We concluded that management's judgements and estimates made in determining the incremental level of expected credit losses as a consequence of the COVID-19 pandemic are reasonable.

We concluded that management's disclosures included in note 1E to the financial statements in respect of the key judgements and areas of estimation uncertainty are appropriate.

### 5.2. The impact of climate change on property, plant and equipment

### Key audit matter description

### Account balance: Property, plant and equipment. Refer to notes 1E and 13 to the financial statements and the Audit Committee's discussion on pages 83 – 87.

The UK government and certain US states in which the Group operates have enacted legislation and established targets in respect of net zero carbon emissions by 2050. Accordingly climate change represents a strategic challenge for the Group, which has also set targets for reducing direct greenhouse gas emissions by the same date.

Natural gas, when burned, emits carbon dioxide and is considered a greenhouse gas. Therefore, the strategic challenge relates to the potential future use of the Group's assets used to facilitate gas transmission services in the UK and gas distribution services in the US in the period approaching 2050 and beyond. The remaining useful economic life of the Group's gas assets is up to 50 years in the UK and 80 in the US, extending well beyond the 2050 net zero commitment date. As described in note 13 to the financial statements, the impact of changing the useful economic lives of all of the Group's gas assets, such that they would be fully depreciated by 2050, would be an increase in the annual depreciation expense of £195 million, and such that they would be fully depreciated by 2060, would be an increase in the annual depreciation expense of £82 million.

As the continued use of natural gas as a primary energy source beyond 2050 appears to be in conflict with net zero targets and the impact of shortening the useful lives of the gas assets to 2050 has a material impact on annual depreciation, we identified a 'higher' risk related to the financial statement impact of those commitments, specifically pinpointed to management's judgement in determining the useful lives of gas assets in the context of the net zero commitments.

As described in note 13 to the financial statements and in the Audit Committee Report (page 85), management performed a detailed assessment of the potential uses for the Group's gas assets as part of their consideration around whether developments in the UK and US towards binding carbon reduction targets should trigger any changes to National Grid's estimates, judgements or disclosures, especially regarding gas asset lives. Management's assessment included an overview of the legislative changes in the UK and US, and an evaluation of the possible future use of National Grid's networks in a net zero carbon energy system.

Management's best estimate of the useful economic lives of US gas assets, across all states in which it operates, is based on the depreciable life identified through depreciation studies for each asset and are approved by the respective state regulator. Accordingly, in the US, the IFRS asset depreciable lives are identical to those agreed by the Group's regulators for regulatory purposes. Management concluded it is probable that there will be a role for its US gas networks post 2050 under a range of possible scenarios, and there is nothing at present to suggest that asset lives should be shortened at this point.

In the UK, National Grid Gas Transmission (NGGT) owns and operates the National Transmission System (NTS). Pipelines represent the vast majority of the value that will be undepreciated by 2050. Having analysed the potential decarbonisation pathways, management has identified numerous potential uses for the Group's UK gas pipeline assets in a net zero energy system including for the continued transmission of natural gas as a back-up fuel or in order for the transmission of hydrogen or other low or zero carbon gases.

Management concluded that the National Transmission System (NTS) pipeline assets in the UK will continue to have an economic use until 2070.

Management operated an entity level control to assess the accounting and disclosure impacts associated with the transitional and reputational risks of climate change to ensure these are considered and reflected appropriately in external reporting.

Management determined that disclosure of a key judgement in relation to the potential future use of the Group's gas assets post-2050 and disclosure of the gas asset lives as a key estimate (note 1E to the financial statements), with appropriate sensitivity analysis (note 13 to the financial statements), was appropriate.

### 5.2. The impact of climate change on property, plant and equipment continued

#### How the scope of our audit responded to the key audit matter

We tested management's internal control over the accounting for and disclosure of the potential impacts associated with the energy transition and climate change.

We challenged management's judgement that the useful lives of the Group's gas assets extend beyond 2050 in light of the different goals, commitments and legislation relating to net zero in the UK and the US states in which the Group operates by:

- assessing potential strategic pathways to achieve net zero targets;
- obtaining and reading government plans in the US and UK for achieving net zero which we compared to the potential strategic pathways;
- evaluating information from the Group's regulators, including price controls in the UK and rate cases in the US, to consider whether they presented any contradictory evidence;
- performing an assessment of the likelihood of occurrence of alternative scenarios for achieving net zero targets;
- considering the potential for re-purposing the Group's gas networks for alternative uses, and in particular for transporting hydrogen; and
- reading a number of external reports including: The Sixth Carbon Budget, produced by the Committee on Climate Change; the UK's Climate Change White Paper, produced by the Department for Business, Energy & Industrial Strategy; and searching for contradictory evidence in respect of management's judgements.

We utilised our sustainability specialists to review management's key assumptions and to challenge the viability of some of the technological advances presented within the strategic pathways. We also consulted with Deloitte specialists in other countries regarding the suitability of existing gas infrastructure for transporting hydrogen.

We assessed the disclosures set out in note 1 to the financial statements and the sensitivity analysis set out in note 13 to the financial statements regarding the carrying value of the useful economic lives of the Group's gas assets.

### Key observations

Our testing confirmed that the relevant controls over management's assessment of the impact of the energy transition and climate change operated effectively.

We observe that whilst some indicators do exist suggesting that the useful economic lives of the Group's gas assets may be limited to 2050, these are mitigated by other statements by governments and advisory bodies which suggest gas, and therefore gas transmission and distribution assets, will continue to have a role beyond 2050. Furthermore, the emergence of a substantial hydrogen infrastructure could introduce another potential longer term role for National Grid gas assets past 2050, if technological developments allow the utilisation of existing assets in this infrastructure.

Whilst the targets, goals and ambitions in respect of net zero have now been formalised in legislation in all jurisdictions in which the Group operates, there is widespread recognition that work needs to be done to define the possible future decarbonisation pathways. We note that whilst state energy policy in the US states in which the Group operates is codified by the legislature, it is the regulators who are charged with implementing state energy policies. We concluded it was reasonable to assume that there will be a valuable use for the Group's US gas assets beyond 2050 and in the absence of any determination by the Group's regulators, it continues to be reasonable to use the regulatory asset lives for the calculation of depreciation in accordance with IFRS.

In the UK, we note that there is no alignment between the useful lives of the Group's gas assets for IFRS depreciation purposes, and the period of recovery of the regulatory asset value under regulation. Nevertheless, we conclude that it is reasonable to assume that there will be a valuable use for these assets until 2070.

We consider the disclosures in note 1 to the financial statements and the sensitivity analysis in note 13 to the financial statements to be appropriate.

We are satisfied that management's other disclosures in the Annual Report and Accounts relating to the uncertainty surrounding the future use of the Group's gas assets are consistent with the financial statements and our understanding of the business.

# to the members of National Grid plc continued

### 5. Key audit matters continued

### 5.3. Treasury derivative transactions

### Key audit matter description

### Account balances: Derivative financial assets and derivative financial liabilities. Refer to notes 17 and 32 to the financial statements.

The Group mitigates the exposure to commodity, interest rate and foreign exchange rate risks with risk management activities including the use of derivatives such as forwards, cross-currency swaps and interest rate swaps. The Group designates derivatives in hedge relationships where they judge this to meet the requirements of IFRS 9. Due to the technical nature of this assessment, we have identified it as a 'higher' audit risk. At 31 March 2021 the Group had derivative financial assets of £999 million (31 March 2020: £1,342 million) and derivative financial liabilities of £899 million (31 March 2020: £1,334 million).

The valuation of the derivative portfolio requires management to make certain assumptions and judgements in particular around the valuation methodologies adopted and the discount rate to be applied to forecast cash flows.

The portfolio also includes net 'level 3' derivative financial liabilities of £195 million (31 March 2020: £233 million) for which unobservable inputs that are significant to the fair value measurement must be used in the valuation models. This results in management having to make estimates in relation to unobservable inputs, which increase the complexity and level of estimation uncertainty, and there is judgement involved in determining the methodology used to fair value these derivatives. Accordingly, we have identified this as an area of 'higher' audit risk.

### How the scope of our audit responded to the key audit matter

We have tested the controls over the recording and valuation of derivative financial instruments. This has included testing of the review controls performed by management over the valuations and its challenge of the estimates made.

In conjunction with our treasury specialists we have tested a sample of the valuation models used by management, including a challenge of the assumptions therein, to confirm the appropriateness of the valuation methodology adopted and the assumptions applied. Additionally, we have performed independent valuations. We have obtained third party confirmations to test the completeness and accuracy of the information held within the Group's treasury management system.

We have assessed the appropriateness of the hedge documentation, eligibility of designations, hedge effectiveness testing performed by management and tested the disclosures within the financial statements.

### **Key observations**

Our testing confirmed that the relevant controls over the recording and valuation of derivative financial instruments were effective.

We concluded that the valuation of derivatives and the Group's use of hedge accounting is appropriate.

### 6. Our application of materiality

### 6.1. Materiality

We define materiality as the magnitude of misstatement in the financial statements that makes it probable that the economic decisions of a reasonably knowledgeable person would be changed or influenced. We use materiality both in planning the scope of our audit work and in evaluating the results of our work.

Based on our professional judgement, we determined materiality for the financial statements as a whole as follows:

	Group financial statements	Parent Company financial statements	
Materiality	Materiality has been set at £120 million for the current year (2020: £120 million).	Materiality has been set at £100 million for the current year (2020: £100 million).	
Basis for determining materiality	Our determined materiality represents 5.9% (2020: 5.1%) of adjusted profit before tax and 5.8% (2020: 6.8%) of statutory profit before tax.	A significant increase in intercompany receivables accounts for most of the increase in net assets. Despite the increase in net assets, we have maintained the materiality consistent with prior year.	
	Adjusted profit before tax is profit before tax, exceptional items and remeasurements as disclosed in the consolidated income statement. Prior year materiality was determined on a similar basis.		
Rationale for	We consider adjusted profit before tax to be an important	As the Company is non-trading, operates primarily as a holding	

#### Rationale for the benchmark applied

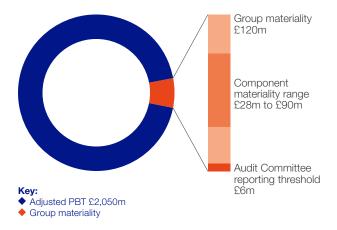
We consider adjusted profit before tax to be an important benchmark of the performance of the Group. We consider it appropriate to adjust for exceptional items and remeasurements as these items are volatile and not reflective of the underlying performance of the Group.

We conducted an assessment of which line items we understand to be the most important to investors and analysts by reviewing analyst reports and National Grid's communications to shareholders and lenders, as well as the communications of peer companies. This assessment resulted in us considering the financial statement line items above

Profit before tax is the benchmark ordinarily considered by us when auditing listed entities. It provides comparability against other companies across all sectors, but has limitations when auditing companies whose earnings are impacted by items which can be volatile from one period to the next, and therefore may not be representative of the volume of transactions and the overall size of the business in a given year, or where the impact of volatility may result in the recognition of material income or charges in a particular year.

Whilst not an IFRS measure, adjusted profit is one of the key metrics communicated by management in National Grid's results announcements. It excludes some of the volatility arising from changes in fair values of financial assets and liabilities as well as exceptional items. It was also the key measure applied in the prior year.

As the Company is non-trading, operates primarily as a holding company for the Group's trading entities, and is not profit orientated, we believe the net asset position is the most appropriate benchmark to use.



# to the members of National Grid plc continued

### 6. Our application of materiality continued

### 6.2. Performance materiality

We set performance materiality at a level lower than materiality to reduce the probability that, in aggregate, uncorrected and undetected misstatements exceed the materiality for the financial statements as a whole. Group performance materiality was set at £96 million (2020: £92 million) or 80% of Group materiality (2020: 77%). We set performance materiality for our audit of the Parent Company financial statements at £80 million or 80% of Parent Company materiality, consistent with prior year. In determining performance materiality, we considered the following factors:

- · our cumulative experience from prior year audits;
- the level of corrected and uncorrected misstatements identified;
- our risk assessment, including our understanding of the entity and its environment; and
- our assessment of the Group's overall control environment.

Notwithstanding the significant changes in the business environment due to the COVID-19 pandemic, we increased the percentage from that of our 2020 audit to reflect the improving control environment and the continuing low level of adjustments identified by our audit.

### 6.3. Error reporting threshold

We agreed with the Audit Committee that we would report to the Committee all audit differences in excess of £6 million (2020: £6 million), as well as differences below that threshold that, in our view, warranted reporting on qualitative grounds. We also report to the Audit Committee on disclosure matters that we identified when assessing the overall presentation of the financial statements.

### 7. An overview of the scope of our audit

### 7.1. Identification and scoping of components

Our audit was scoped by obtaining an understanding of the Group and its environment and assessing the risks of material misstatements at the Group level. We used data analytics tools and specialists to help inform our understanding of the business, identify key risk areas and evaluate the level of audit coverage required.

The UK Electricity Transmission (including National Grid Electricity System Operator), UK Gas Transmission and US Regulated were subject to a full-scope audit for Group reporting purposes, completed to the individual component materiality levels set out below.

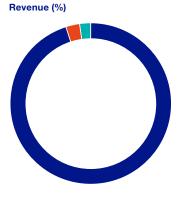
In addition to the above components subject to full scope audit procedures by the component teams, we have identified four other business units which form part of National Grid Ventures and Other, within which there are specific balances identified for audit procedures to be performed. Our audit planning identified the following non-significant components where we consider there to be a reasonable possibility of material misstatement in specific items within the financial statements: Grain LNG, Metering, Interconnectors and UK Property. Accordingly, we have directed component auditors to perform specific audit procedures in relation to material account balances and analytical procedures on the respective income statements and statements of financial position for these components. The work on these components is carried out by the same component audit team as for the UK Electricity Transmission and UK Gas Transmission components. The Grain LNG, Metering and Interconnectors businesses are part of National Grid Ventures. The Property business is part of 'Other'.

### 7.1. Identification and scoping of components continued

Business unit	Audit scope	Component materiality
UK Electricity Transmission (including National Grid Electricity System Operator)	Full scope audit	£52.8 million
UK Gas Transmission	Full scope audit	£48 million
US Regulated	Full scope audit	£90 million
Grain LNG	Audit of specified account balances	£28.8 million
Metering	Audit of specified account balances	£28.8 million
Interconnectors	Audit of specified account balances	£28.8 million
Property	Audit of specified account balances	£28.8 million

In addition to the work performed at a component level the Group audit team also performed audit procedures on the Parent Company financial statements, including but not limited to corporate activities such as treasury and pensions as well as on the consolidated financial statements themselves, including entity-level controls, litigation provisions, the consolidation, financial statement disclosures and risk assessment work on components not included elsewhere in the scope of our audit. The Group audit team also led the work in connection with the impact of climate change on the useful lives of the Group's gas assets and co-ordinated certain procedures performed on key areas, such as environmental provisions, where audit work is performed by both the Group and component audit teams as well as analytical reviews on out-of-scope components.

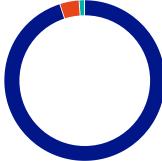
The scope and risk assessment of our audit is consistent with the prior year and our audit coverage of 'Revenue', 'Property, plant and equipment' and 'Gross liabilities' is materially the same as in the prior year.





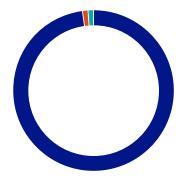
Specified audit procedures 3%Review at group level 2%





- Full audit scope 95%
- Specified audit procedures 4%
- Review at group level 1%

### **Gross liabilities (%)**



- Full audit scope 98%
- Specified audit procedures 1%
- Review at group level 1%

# to the members of National Grid plc continued

### 7. An overview of the scope of our audit continued

### 7.2. Our consideration of the control environment

Our audit approach was generally to place reliance on management's relevant controls over all business cycles affecting in scope financial statement line items. We tested controls through a combination of tests of inquiry, observation, inspection and re-performance.

In limited situations where we were not able to take a controls reliance approach due to controls being deficient and there not being sufficient mitigating or alternative controls we could rely on instead, we adopted a non-controls reliance approach. All control deficiencies which we considered to be significant were communicated to the Audit Committee. All other deficiencies were communicated to management. For all deficiencies identified, we considered the impact and updated our audit plan accordingly.

The Group's financial systems environment relies on a high number of UK and US applications. In the current year, we scoped 42 IT systems as relevant to the audit. These systems are all directly or indirectly relevant to the entity's financial reporting process.

We planned to rely on the General IT Controls (GITCs) associated with these systems, where the GITCs were appropriately designed and implemented, and these were operating effectively. To assess the operating effectiveness of GITCs, our IT audit specialists performed testing on access security, change management, data centre operations and network operations.

### 7.3. Working with other auditors

The Group audit team are responsible for the scope and direction of the audit process and provide direct oversight, review and coordination of our component audit teams.

As each of the financially significant components maintains separate financial records we have engaged component auditors from the Deloitte member firms in the US or the UK to perform procedures at these components on our behalf. This approach allows us to engage local auditors who have appropriate knowledge of local regulations to perform this audit work. We issued detailed instructions to the component auditors and directed and supervised their work.

We interacted regularly with the component Deloitte teams during each stage of the audit and reviewed key working papers. We maintained continuous and open dialogue with our component teams in addition to holding formal meetings to ensure that we were fully aware of their progress and results of their procedures.

Our oversight of component auditors focused on the planning of their audit work and key judgements made. In particular, our supervision and direction focused on the work performed in relation to key estimates and judgements made by management. As part of our monitoring of component auditors, we participated in key local audit meetings.

Due to the COVID-19 pandemic and the travel restrictions in place during the year, the senior statutory auditor and other Group audit partners were unable to conduct visits to meet in person with the component teams responsible for the full scope locations. As a result of this, we performed alternative virtual procedures which included attending planning meetings, discussing the audit approach and any issues arising from the component team's work, meetings with local management, and reviewing key audit working papers on higher and significant-risk areas to drive a consistent and high-quality audit. We are satisfied that the level of involvement of the lead audit partner and team in the component audits has been extensive, despite the restrictions from COVID-19 and the impact of remote working, and has enabled us to conclude that sufficient appropriate audit evidence has been obtained in support of our opinion on the Group financial statements as a whole.

### 8. Other information

The other information comprises the information included in the Annual Report and Accounts, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the Annual Report and Accounts. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to

If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### 9. Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Group's and the Parent Company's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or the Parent Company or to cease operations, or have no realistic alternative but to do so.

### 10. Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

### 11. Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

### 11.1. Identifying and assessing potential risks related to irregularities

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, we considered the following:

- the nature of the industry and sector, control environment and business performance including the design of the Group's remuneration policies, key drivers for directors' remuneration, bonus levels and performance targets;
- the Group's own assessment of the risks that irregularities may occur either as a result of fraud or error;
- results of our enquiries of management, internal audit and the Audit Committee about their own identification and assessment of the risks of irregularities;
- any matters we identified having obtained and reviewed the Group's documentation of their policies and procedures relating to:
- identifying, evaluating and complying with laws and regulations and whether they were aware of any instances of non-compliance;
- detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected or alleged fraud; and
- the internal controls established to mitigate risks of fraud or non-compliance with laws and regulations.
- the matters discussed among the audit engagement team including significant component audit teams and relevant internal specialists, including tax, valuations, pensions, IT and treasury specialists regarding how and where fraud might occur in the financial statements and any potential indicators of fraud. The engagement team includes audit partners and staff who have extensive experience of working with companies in the same sectors that National Grid operates in, and this experience was relevant to the discussion about where fraud risks may arise. The discussion was also carried out across the engagement team specific to the potential fraud implications of COVID-19 in relation to added financial pressures as well as in relation to increases in remote working.

In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override.

We also obtained an understanding of the legal and regulatory frameworks that the Group operates in, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The key laws and regulations we considered in this context included the UK Companies Act, UK Corporate Governance Code, IFRS as issued by the IASB and adopted by the EU, FRS 101, Listing Rules, pensions and tax legislation, US Securities Exchange Act 1934 and relevant SEC regulations, as well as laws and regulations prevailing in each country in which we identified a full scope component.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which may be fundamental to the Group's ability to operate or to avoid a material penalty. These included the Group's operating licences and environmental regulations.

### 11.2. Audit response to risks identified

As a result of performing the above, we did not identify any key audit matters related to the potential risk of fraud or non-compliance with laws and regulations. Our procedures to respond to risks identified included the following:

- reviewing the financial statement disclosures and testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- enquiring of management, the Audit Committee and in-house legal counsel concerning actual and potential litigation and claims;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud; and
- reading minutes of meetings of those charged with governance, internal audit reports and reviewing correspondence with relevant regulatory authorities.

In addressing the risk of fraud through management override of controls our procedures included:

- making inquiries of individuals involved in the financial reporting process about inappropriate or unusual activity relating to the processing of journal entries and other adjustments;
- using our data analytics tools, we selected and tested journal entries and other adjustments made at the end of a reporting period or which identified activity that exhibited certain characteristics of audit interest;
- assessing whether the judgements made in making accounting estimates are indicative of a potential bias, and evaluating the business rationale of any significant transactions that are unusual or outside the normal course of business;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud; and
- considering whether there were any significant transactions that are outside the normal course of business, or that otherwise appear to be unusual due to their nature, timing or size.

We also communicated relevant identified laws and regulations and potential fraud risks to all engagement team members including internal specialists and significant component audit teams, and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

# to the members of National Grid plc continued

# Report on other legal and regulatory requirements

# 12. Opinions on other matters prescribed by the Companies Act 2006

In our opinion the part of the directors' remuneration report to be audited has been properly prepared in accordance with the Companies Act 2006.

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the Group and the Parent Company and their environment obtained in the course of the audit, we have not identified any material misstatements in the strategic report or the directors' report.

### 13. Corporate Governance Statement

The Listing Rules require us to review the directors' statement in relation to going concern, longer-term viability and that part of the Corporate Governance Statement relating to the Group's compliance with the provisions of the UK Corporate Governance Code specified for our review

Based on the work undertaken as part of our audit, we have concluded that each of the following elements of the Corporate Governance Statement is materially consistent with the financial statements and our knowledge obtained during the audit:

- the directors' statement with regards to the appropriateness of adopting the going concern basis of accounting and any material uncertainties identified set out on page 135;
- the directors' explanation as to its assessment of the Group's prospects, the period this assessment covers and why the period is appropriate set out on pages 28 – 29;
- the directors' statement on fair, balanced and understandable set out on pages 84 and 86;
- the board's confirmation that it has carried out a robust assessment of the emerging and principal risks set out on page 25 – 27 and 29:
- the section of the Annual Report and Accounts that describes the review of effectiveness of risk management and internal control systems set out on page 24 – 27; and
- the section describing the work of the Audit Committee set out on pages 83 87.

# 14. Matters on which we are required to report by exception 14.1. Adequacy of explanations received and accounting records

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not received all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the Parent Company, or returns adequate for our audit have not been received from branches not visited by us; or
- the Parent Company financial statements are not in agreement with the accounting records and returns.

We have nothing to report in respect of these matters.

#### 14.2. Directors' remuneration

Under the Companies Act 2006 we are also required to report if in our opinion certain disclosures of directors' remuneration have not been made or the part of the directors' remuneration report to be audited is not in agreement with the accounting records and returns.

We have nothing to report in respect of these matters.

# 15. Other matters which we are required to address 15.1. Auditor tenure

We became independent and commenced our audit transition on 1 January 2017. Following the recommendation of the Audit Committee, we were appointed by the Shareholders at the Annual General Meeting on 31 July 2017 to audit the financial statements for the year ending 31 March 2018 and subsequent financial periods.

The period of total uninterrupted engagement including previous renewals and reappointments of the firm is four years, covering the years ending 31 March 2018 to 31 March 2021.

# 15.2. Consistency of the audit report with the additional report to the Audit Committee

Our audit opinion is consistent with the additional report to the Audit Committee we are required to provide in accordance with ISAs (UK).

### 16. Use of our report

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

### **Douglas King FCA (Senior statutory auditor)**

For and on behalf of Deloitte LLP Statutory Auditor London, United Kingdom 19 May 2021

# National Grid plc Annual Report and Accounts 2020/21 Consolidated income statement

# for the years ended 31 March

		Before exceptional	Exceptional items and	
		items and remeasurements	remeasurements (note 5)	Total
2021	Notes	£m	£m	£m
Continuing operations				
Revenue	2(a),3	14,779	_	14,779
Provision for bad and doubtful debts	4	(326)	_	(326)
Other operating costs	4,5	(11,527)	(31)	(11,558)
Operating profit/(loss)	2(b)	2,926	(31)	2,895
Finance income	5,6	35	23	58
Finance costs	5,6	(977)	49	(928)
Share of post-tax results of joint ventures and associates	5,16	66	(8)	58
Profit before tax	2(b),5	2,050	33	2,083
Tax	5,7	(416)	(26)	(442)
Total profit for the year		1,634	7	1,641
Attributable to:				
Equity shareholders of the parent		1,633	7	1,640
Non-controlling interests from continuing operations		1	_	1
Earnings per share (pence)				
Basic earnings per share (continuing)	8			46.6
Diluted earnings per share (continuing)	8			46.3
Basic earnings per share (continuing and discontinued)	8			46.6
Diluted earnings per share (continuing and discontinued)	8			46.3

2020	Notes	Before exceptional items and remeasurements £m	Exceptional items and remeasurements (note 5) £m	Total £m
Continuing operations				
Revenue	2(a),3	14,540	_	14,540
Provision for bad and doubtful debts	4	(234)	_	(234)
Other operating costs	4,5	(10,999)	(527)	(11,526)
Operating profit/(loss)	2(b)	3,307	(527)	2,780
Finance income	5,6	70	(16)	54
Finance costs	5,6	(1,119)	(48)	(1,167)
Share of post-tax results of joint ventures and associates	5,16	88	(1)	87
Profit/(loss) before tax	2(b),5	2,346	(592)	1,754
Tax	5,7	(433)	(47)	(480)
Profit/(loss) after tax from continuing operations	5	1,913	(639)	1,274
Profit/(loss) after tax from discontinued operations	10	5	(14)	(9)
Total profit/(loss) for the year (continuing and discontinued)		1,918	(653)	1,265
Attributable to:				
Equity shareholders of the parent		1,917	(653)	1,264
Non-controlling interests from continuing operations		1	_	1
Earnings per share (pence)				
Basic earnings per share (continuing)	8			36.8
Diluted earnings per share (continuing)	8			36.6
Basic earnings per share (continuing and discontinued)	8			36.5
Diluted earnings per share (continuing and discontinued)	8			36.3

# Consolidated income statement

# for the years ended 31 March continued

		Before exceptional items	Exceptional items and remeasurements	
2019	Notes	and remeasurements £m	(note 5) £m	Total £m
Continuing operations				
Revenue	2(a),3	14,933	_	14,933
Provision for bad and doubtful debts	4	(181)	_	(181)
Other operating costs	4,5	(11,310)	(572)	(11,882)
Operating profit/(loss)	2(b)	3,442	(572)	2,870
Finance income	5,6	73	15	88
Finance costs	5,6	(1,066)	(91)	(1,157)
Share of post-tax results of joint ventures and associates	10	40	_	40
Profit/(loss) before tax	2(b),5	2,489	(648)	1,841
Tax	5,7	(488)	149	(339)
Profit/(loss) after tax from continuing operations	5	2,001	(499)	1,502
Profit/(loss) after tax from discontinued operations	10	57	(45)	12
Total profit/(loss) for the year (continuing and discontinued)		2,058	(544)	1,514
Attributable to:				
Equity shareholders of the parent		2,055	(544)	1,511
Non-controlling interests from continuing operations		3	_	3
Earnings per share (pence)				
Basic earnings per share (continuing)	8			44.3
Diluted earnings per share (continuing)	8			44.1
Basic earnings per share (continuing and discontinued)	8			44.6
Diluted earnings per share (continuing and discontinued)	8			44.4

# Consolidated statement of comprehensive income for the years ended 31 March

	_	2021	2020	2019
	Notes	£m	£m	£m
Profit after tax from continuing operations		1,641	1,274	1,502
Other comprehensive income from continuing operations				
Items from continuing operations that will never be reclassified to profit or loss:				
Remeasurement gains/(losses) on pension assets and post-retirement benefit obligations	25	1,408	(724)	68
Net gains/(losses) on equity instruments designated at fair value through other comprehensive income		46	(9)	_
Net (losses)/gains on financial liability designated at fair value through profit and loss attributable to changes in own credit risk		(11)	(3)	7
Net losses in respect of cash flow hedging of capital expenditure		(14)	(17)	(13)
Tax on items that will never be reclassified to profit or loss	7	(422)	212	(15)
Total items from continuing operations that will never be reclassified to profit or loss		1,007	(541)	47
Items from continuing operations that may be reclassified subsequently to profit or loss:				
Exchange adjustments <sup>1</sup>		(1,347)	561	361
Net gains/(losses) in respect of cash flow hedges		70	(128)	(40)
Net gains/(losses) in respect of cost of hedging		14	(78)	(66)
Net gains/(losses) on investment in debt instruments measured at fair value through other comprehensive income		80	(15)	2
Share of other comprehensive income/(losses) of associates, net of tax		1	(5)	1
Tax on items that may be reclassified subsequently to profit or loss	7	(8)	35	12
Total items from continuing operations that may be reclassified subsequently to profit or loss		(1,190)	370	270
Other comprehensive (loss)/income for the year, net of tax from continuing operations		(183)	(171)	317
Other comprehensive income for the year, net of tax from discontinued operations <sup>2</sup>	10	_	6	36
Other comprehensive (loss)/income for the year, net of tax		(183)	(165)	353
Total comprehensive income for the year from continuing operations		1,458	1,103	1,819
Total comprehensive (loss)/income for the year from discontinued operations	10	_	(3)	48
Total comprehensive income for the year		1,458	1,100	1,867
Attributable to:				
Equity shareholders of the parent				
From continuing operations		1,459	1,101	1,815
From discontinued operations		_	(3)	48
		1,459	1,098	1,863
Non-controlling interests				
From continuing operations		(1)	2	4

<sup>1.</sup> Comparative amounts have been revised as described in note 1F.
2. The other comprehensive income of Cadent (investment through Quadgas HoldCo Limited). Refer to note 10

# Consolidated statement of changes in equity

# for the years ended 31 March

_	Share capital £m	Share premium account £m	Retained earnings	Other equity reserves¹ £m	Total shareholders' equity £m	Non- controlling interests £m	Total equity £m
At 31 March 2018 (as previously reported)	452	1,321	21,599	(4,540)	18,832	16	18,848
Prior year adjustment <sup>2</sup>	_	_	185	_	185	_	185
Impact of transition to IFRS 9 and IFRS 15	_	_	(268)	72	(196)	_	(196)
At 31 March 2018 (as restated)	452	1,321	21,516	(4,468)	18,821	16	18,837
Profit for the year	_	_	1,511	_	1,511	3	1,514
Other comprehensive income for the year	_	_	89	263	352	1	353
Total comprehensive income for the year	_	_	1,600	263	1,863	4	1,867
Equity dividends	_	_	(1,160)	_	(1,160)	_	(1,160)
Scrip dividend-related share issue <sup>3</sup>	6	(7)	_	_	(1)	_	(1)
Issue of treasury shares	_	_	18	_	18	_	18
Purchase of own shares	_	_	(2)	_	(2)	_	(2)
Share-based payments	_	_	27	_	27	_	27
Cash flow hedges transferred to the statement of financial position, net of tax	_	_	_	(18)	(18)	_	(18)
At 1 April 2019	458	1,314	21,999	(4,223)	19,548	20	19,568
Profit for the year	_	_	1,264	_	1,264	1	1,265
Other comprehensive (loss)/income for the year	_	_	(509)	343	(166)	1	(165)
Total comprehensive income for the year	_	_	755	343	1,098	2	1,100
Equity dividends	_	_	(892)	_	(892)	_	(892)
Scrip dividend-related share issue <sup>3</sup>	12	(13)	_	_	(1)	_	(1)
Issue of treasury shares	_	_	17	_	17	_	17
Purchase of own shares	_	_	(6)	_	(6)	_	(6)
Share-based payments	_	_	19	_	19	_	19
Tax on share-based payments	_	_	3	_	3	_	3
Cash flow hedges transferred to the statement of financial position, net of tax	_	_	_	(15)	(15)	_	(15)
At 1 April 2020	470	1,301	21,895	(3,895)	19,771	22	19,793
Profit for the year	_	_	1,640	_	1,640	1	1,641
Other comprehensive income/(loss) for the year	_	_	1,001	(1,182)	(181)	(2)	(183)
Total comprehensive income/(loss) for the year	_	_	2,641	(1,182)	1,459	(1)	1,458
Equity dividends	_	_	(1,413)	_	(1,413)	_	(1,413)
Scrip dividend-related share issue <sup>3</sup>	4	(5)	_	_	(1)	_	(1)
Issue of treasury shares	_	_	17	_	17	_	17
Purchase of own shares	_	_	(2)	_	(2)	_	(2)
Share-based payments	_	_	27	_	27	_	27
Tax on share-based payments	_	_	(2)	_	(2)	_	(2)
Cash flow hedges transferred to the statement of financial position, net of tax	_	_	_	(17)	(17)	_	(17)
At 31 March 2021	474	1,296	23,163	(5,094)	19,839	21	19,860

For further details of other equity reserves, see note 28.
 Comparative amounts have been revised as described in note 1F.
 Included within the share premium account are costs associated with scrip dividends.

# Consolidated statement of financial position as at 31 March

	Notes	2021 £m	2020 £m	2019 £m
Non-current assets	TVOICS	ZIII	ZIII	LIII
Goodwill <sup>1</sup>	11	4,588	5,712	5,372
Other intangible assets	12	1,443	1,295	1,084
Property, plant and equipment <sup>1</sup>	13	47,043	49,762	44,859
Other non-current assets	14	293	354	264
Pension assets	25	1,747	1,849	1,567
Financial and other investments	15	755	543	667
Investments in joint ventures and associates	16	867	995	608
Derivative financial assets	17	542		1,045
Total non-current assets	17	57,278	1,249 61,759	55,466
Current assets		51,216	01,739	55,466
	40	420	F40	070
Inventories and current intangible assets	18	439	549	370
Trade and other receivables	19	2,919	2,986	3,153
Current tax assets		67	102	126
Financial and other investments	15	2,342	1,998	1,981
Derivative financial assets	17	457	93	108
Cash and cash equivalents	20	157	73	252
Assets held for sale	10	3,557		1,956
Total current assets		9,938	5,801	7,946
Total assets		67,216	67,560	63,412
Current liabilities				
Borrowings	21	(3,737)	(4,072)	(4,472)
Derivative financial liabilities	17	(145)	(380)	(350)
Trade and other payables	22	(3,517)	(3,602)	(3,769)
Contract liabilities	23	(66)	(76)	(61)
Current tax liabilities		(75)	(86)	(161)
Provisions	26	(260)	(348)	(316)
Liabilities held for sale	10	(1,568)	_	_
Total current liabilities		(9,368)	(8,564)	(9,129)
Non-current liabilities				
Borrowings	21	(27,483)	(26,722)	(24,258)
Derivative financial liabilities	17	(754)	(954)	(833)
Other non-current liabilities	24	(843)	(891)	(808)
Contract liabilities	23	(1,094)	(1,082)	(933)
Deferred tax liabilities <sup>1</sup>	7	(4,815)	(4,446)	(4,215)
Pensions and other post-retirement benefit obligations	25	(1,032)	(2,802)	(1,785)
Provisions	26	(1,967)	(2,306)	(1,883)
Total non-current liabilities		(37,988)	(39,203)	(34,715)
Total liabilities		(47,356)	(47,767)	(43,844)
Net assets		19,860	19,793	19,568
Equity				
Share capital	27	474	470	458
Share premium account		1,296	1,301	1,314
Retained earnings <sup>1</sup>		23,163	21,895	21,999
Other equity reserves <sup>1</sup>	28	(5,094)	(3,895)	(4,223)
Total shareholders' equity		19,839	19,771	19,548
Non-controlling interests		21	22	20
Total equity		19,860	19,793	19,568
		. 5,000	. 5,7 55	. 5,000

<sup>1.</sup> Comparative amounts have been revised as described in note 1F.  $\,$ 

The consolidated financial statements set out on pages 129 to 216 were approved by the Board of Directors on 19 May 2021 and were signed on its behalf by:

**Sir Peter Gershon** Chairman **Andy Agg** Chief Financial Officer

National Grid plc

Registered number: 4031152

# **Consolidated cash flow statement**

# for the years ended 31 March

		2021	2020	2019
No	tes	£m	£m	£m
Cash flows from operating activities				
Total operating profit from continuing operations	(b)	2,895	2,780	2,870
Adjustments for:				
Exceptional items and remeasurements	5	31	527	572
Other fair value movements		(22)	_	_
Depreciation, amortisation and impairment		1,672	1,640	1,588
Share-based payments		27	19	27
Changes in working capital		312	269	40
Changes in provisions		(195)	(169)	(110)
Changes in pensions and other post-retirement benefit obligations		(55)	(92)	(123)
Cash flows relating to exceptional items		(47)	(60)	(400)
Cash generated from operations – continuing operations		4,618	4,914	4,464
Tax paid		(157)	(199)	(75)
Net cash inflow from operating activities – continuing operations		4,461	4,715	4,389
	10	-,+01	(97)	(71)
Cash flows from investing activities	10		(91)	(1-1)
· · · · · · · · · · · · · · · · · · ·		(00)	(100)	(90)
Acquisition of financial investments	00	(99)	(108)	(89)
	38	(26)	(139)	(1.40)
Investments in joint ventures and associates		(81)	(82)	(143)
Loans to joint ventures and associates		_	_	(31)
Disposal of financial investments		66	63	18
,	10	_	1,965	_
Purchases of intangible assets		(426)	(317)	(306)
Purchases of property, plant and equipment		(4,362)	(4,583)	(3,635)
Disposals of property, plant and equipment		8	68	38
Dividends received from joint ventures and associates		80	75	68
Interest received		16	73	68
Net movements in short-term financial investments		(436)	7	822
Cash inflows on derivatives		225	58	17
Cash outflows on derivatives		(81)	(281)	(429)
Net cash flow used in investing activities – continuing operations		(5,116)	(3,201)	(3,602)
Net cash flow used in investing activities – discontinued operations	10	_	6	156
Cash flows from financing activities				
Proceeds from issue of treasury shares		16	16	17
Purchase of own shares		(2)	(6)	(2)
Proceeds received from loans 29	(c)	5,645	4,218	2,932
Repayment of loans 29	(c)	(1,663)	(3,253)	(1,969)
Payments of lease liabilities 29	(c)	(112)	(121)	(70)
Net movements in short-term borrowings 29		(759)	(424)	179
Cash inflows on derivatives 29		58	62	221
Cash outflows on derivatives 29		(185)	(249)	(186)
Interest paid 29		(835)	(957)	(914)
Dividends paid to shareholders	(0)	(1,413)	(892)	(1,160)
Net cash flow from/(used in) financing activities – continuing operations		750	(1,606)	(952)
Net increase/(decrease) in cash and cash equivalents	(h)	95	(183)	(80)
			(100)	(00)
	(n)	(4)		_
Exchange movements  Cook and sook are included at start of year.		(7)	4	3
Cash and cash equivalents at start of year	00	73	252	329
Cash and cash equivalents at end of year	20	157	73	252

### 1. Basis of preparation and recent accounting developments

Accounting policies describe our approach to recognising and measuring transactions and balances in the year. The accounting policies applicable across the financial statements are shown below, whereas accounting policies that are specific to a component of the financial statements have been incorporated into the relevant note.

This section also shows areas of judgement and key sources of estimation uncertainty in these financial statements. In addition, we have summarised new International Accounting Standards Board (IASB) and EU endorsed accounting standards, amendments and interpretations and whether these are effective for this year end or in later years, explaining how significant changes are expected to affect our reported results.

National Grid's principal activities involve the transmission and distribution of electricity and gas in Great Britain and northeastern US. The Company is a public limited liability company incorporated and domiciled in England and Wales, with its registered office at 1–3 Strand, London WC2N 5EH.

The Company, National Grid plc, which is the ultimate parent of the Group, has its primary listing on the London Stock Exchange and is also quoted on the New York Stock Exchange.

These consolidated financial statements were approved for issue by the Board on 19 May 2021.

These consolidated financial statements have been prepared in accordance with International Accounting Standards (IAS) and International Financial Reporting Standards (IFRS) and related interpretations as issued by the IASB and IFRS as adopted by the EU. They are prepared on the basis of all IFRS accounting standards and interpretations that are mandatory for periods ended 31 March 2021 and in accordance with the Companies Act 2006 applicable to companies reporting under IFRS adopted pursuant to Regulation (EC) No. 1606/2002 as it applies in the European Union. The comparative financial information has also been prepared on this basis.

The consolidated financial statements have been prepared on a historical cost basis, except for the recording of pension assets and liabilities, the revaluation of derivative financial instruments and certain commodity contracts and certain financial assets and liabilities measured at fair value.

These consolidated financial statements are presented in pounds sterling, which is also the functional currency of the Company.

The notes to the financial statements have been prepared on a continuing basis unless otherwise stated.

Our income statement and segmental analysis separately identify financial results before and after exceptional items and remeasurements. We continue to use a columnar presentation as we consider it improves the clarity of the presentation, and is consistent with the way that financial performance is measured by management and reported to the Board and the Executive Committee, and assists users of the financial statements to understand the results. The inclusion of total profit for the period from continuing operations before exceptional items and remeasurements is used to derive part of the incentive target set annually for remunerating certain Executive Directors and accordingly we believe it is important for users of the financial statements to understand how this compares to our results on a statutory basis and period on period.

### A. Going concern

As part of the Directors' consideration of the appropriateness of adopting the going concern basis of accounting in preparing these financial statements, the Directors have considered both the impact of COVID-19 on the Group's operations alongside the impact of the acquisition of PPL WPD Investments Limited (WPD) (see note 38) and subsequent disposal of The Narragansett Electric Company (NECO) (see note 10) and the expected planned disposal of a majority stake of National Grid Gas plc. The Directors have assessed the principal risks discussed on pages 24 – 27, including by modelling both a base case and a reasonable worst case scenario.

Reasonable worst-case: The reasonable worst-case scenario covers the materially adverse cash flow impact associated with a further year of COVID-19 disruption across both the UK and US, with a subsequent phased return to normal operations, increased cash outflows from higher costs (e.g. storms), while still delivering our planned capital investment programme for the year ended 31 March 2022. The continuing economic impact of COVID-19 and the consequential impact on cash collections and capital programmes is the key judgement applied in the analysis. The main cash flow impacts identified in the reasonable worst-case scenario are:

- a significant reduction in cash collections driven by lower customer demand and increased bad debt in our US businesses;
- additional working capital required to fund payment term extensions and charge deferrals in the UK electricity market, intended to help customers and end-user consumers; and
- further increases in other costs such as cleaning, safety equipment and IT; offset by a continued reduction in discretionary spend across all areas (e.g., recruitment, travel and consultancy spend).

Impact of WPD acquisition: The cash flows associated with WPD have been based on historic actuals alongside information obtained as part of the financial due diligence process and associated discussions with WPD management. The Directors noted the impact of the transaction on the Group's financing position as below:

- a new bridge facility of £8.25 billion to finance the acquisition, with the first repayment of the bridge expected to be from the proceeds of the announced planned business disposals in 2022; and
- c.£1.1 billion of committed facilities to fund WPD working capital.

As part of their analysis, the Board also considered the following potential levers at their discretion to improve the position identified by the analysis if the debt capital markets are not accessible:

- the payment of dividends to shareholders;
- significant changes in the phasing of the Group's capital programme with elements of non-essential works and programmes delayed; and
- a number of further reductions in operating expenditure across the Group primarily related to workforce cost reductions in both the UK and the US.

Having considered the reasonable worst-case scenario, the impact of the acquisition of WPD (and any penalties if the transaction did not proceed), the timing of the NECO and National Grid Gas plc transactions, and the further levers at the Board's discretion, the Group continues to have headroom against the Group's committed facilities identified in note 33 to the financial statements.

In addition to the above, the ability to raise new financing was separately included in the analysis, and the Directors noted the c.£5.6 billion debt issuances completed in the period from 1 April 2020 to 31 March 2021 (disclosed in note 21 to the financial statements) as evidence of the Group's ability to continue to have access to the debt capital markets if needed. Other factors considered by the Board as part of their Going Concern assessment included the final determinations of the UK RIIO-2 price controls process, the Group's various ongoing rate case determinations in the US alongside inherent uncertainties in cash flow forecasts (such as the impact of storms in our US business).

Based on the above, the Directors have concluded the Group is well placed to manage its financing and other business risks satisfactorily and have a reasonable expectation that the Group will have adequate resources to continue in operation for at least 12 months from the signing date of these consolidated financial statements. They therefore consider it appropriate to adopt the going concern basis of accounting in preparing the financial statements.

### continued

### 1. Basis of preparation and recent accounting developments continued

#### B. Basis of consolidation

The consolidated financial statements incorporate the results, assets and liabilities of the Company and its subsidiaries, together with a share of the results, assets and liabilities of joint operations.

A subsidiary is defined as an entity controlled by the Group. Control is achieved where the Group is exposed to, or has the rights to, variable returns from its involvement with the entity and has the power to affect those returns through its power over the entity.

The Group accounts for joint ventures and associates using the equity method of accounting, where the investment is carried at cost plus post-acquisition changes in the share of net assets of the joint venture or associate, less any provision for impairment. Losses in excess of the consolidated interest in joint ventures and associates are not recognised, except where the Company or its subsidiaries have made a commitment to make good those losses.

Where necessary, adjustments are made to bring the accounting policies used in the individual financial statements of the Company, subsidiaries, joint operations, joint ventures and associates into line with those used by the Group in its consolidated financial statements under IFRS. Intercompany transactions are eliminated.

The results of subsidiaries, joint operations, joint ventures and associates acquired or disposed of during the year are included in the consolidated income statement from the effective date of acquisition or up to the effective date of disposal, as appropriate.

Acquisitions are accounted for using the acquisition method, where the purchase price is allocated to the identifiable assets acquired and liabilities assumed on a fair value basis and the remainder recognised as goodwill.

### C. Foreign currencies

Transactions in currencies other than the functional currency of the Company or subsidiary concerned are recorded at the rates of exchange prevailing on the dates of the transactions. At each reporting date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at closing exchange rates. Non-monetary assets are not retranslated unless they are carried at fair value.

Gains and losses arising on the retranslation of monetary assets and liabilities are included in the income statement, except where the application of hedge accounting requires inclusion in other comprehensive income (see note 32(e)).

On consolidation, the assets and liabilities of operations that have a functional currency different from the Company's functional currency of pounds sterling, principally our US operations that have a functional currency of US dollars, are translated at exchange rates prevailing at the reporting date. Income and expense items are translated at the average exchange rates for the period where these do not differ materially from rates at the date of the transaction. Exchange differences arising are recognised in other comprehensive income and transferred to the consolidated translation reserve within other equity reserves (see note 28).

### D. Disposal of The Narragansett Electric Company

As described further in note 10, on 17 March 2021, the Group signed an agreement to sell 100% of the share capital of a wholly owned subsidiary, The Narragansett Electric Company (NECO). The sale is expected to complete in early 2022 once all regulatory approvals are obtained.

As the sale is considered highly probable and is expected to complete within a year, the associated assets and liabilities have been presented as held for sale in the consolidated statement of financial position. However, the transaction has not met the criteria for classification as a discontinued operation and therefore its results for the period are not separately disclosed on the face of the income statement.

# E. Areas of judgement and key sources of estimation uncertainty

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosures of contingent assets and liabilities, and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from these estimates. Information about such judgements and estimations is in the notes to the financial statements, and the key areas are summarised below.

Areas of judgement that have the most significant effect on the amounts recognised in the financial statements are as follows:

- categorisation of certain items as exceptional items or remeasurements and the definition of adjusted earnings (see notes 5 and 8). In applying the Group's exceptional items framework, we have considered a number of key matters, as detailed in note 5;
- the judgement that notwithstanding legislation enacted and targets committing the UK, New York State and Massachusetts to achieving net zero greenhouse gas emissions by 2050, these do not trigger a reassessment of the remaining useful economic lives of our gas network assets (see estimate below and note 13); and
- following the legal separation of the Electricity System Operator on 1 April 2019, we concluded that the Electricity System Operator acts as an agent in respect of certain Transmission Network Use of Service revenues, principally those collected on behalf of the Scottish and Offshore transmission operators, as detailed in note 3.

Key sources of estimation uncertainty that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are as follows:

- the valuation of liabilities for pensions and other post-retirement benefits (see note 25); and
- the cash flows applied in determining the environmental provisions, in particular relating to three US Superfund sites (see note 26).

In light of the current ongoing impact of the COVID-19 pandemic, valuations of certain assets and liabilities are necessarily more subjective. The main impact at 31 March 2021 is the consideration of the recoverability of customer receivables, particularly in relation to US retail customers, in light of the suspension of debt collection activities and customer termination activities (see note 19), which is an area of estimation uncertainty impacting the Group's position as at 31 March 2021

In addition, we also highlight the estimates made regarding the useful economic lives of our gas network assets due to the length over which they are being depreciated, the potential for new and evolving technologies over that period, and the range of potential pathways for meeting net zero targets (see note 13 for details and sensitivity analysis).

In order to illustrate the impact that changes in assumptions for the valuation of pension assets and liabilities and cash flows for environmental provisions could have on our results and financial position, we have included sensitivity analyses in note 35. Information on what we believe a reasonably possible range of outcomes to be on the recoverability of customer receivables are included in note 19.

### 1. Basis of preparation and recent accounting developments continued

### F. Comparative period revisions

During the year, we have revised the comparative balances primarily to reflect adjustments between property, plant and equipment and goodwill related to the accounting performed for acquisitions made by our US business between 2000 and 2007. The adjustments related to the treatment of certain regulatory liabilities recognised under US GAAP on the acquisition balance sheets under UK GAAP and IFRS. This resulted in an overstatement of goodwill and an understatement of property, plant and equipment. The adjustments had a resulting impact on the deferred tax balances that were recognised at the time of the acquisitions and therefore, these have also been updated for all periods presented, also taking into account any subsequent changes in tax rates. The translation reserve on consolidation of these subsidiaries was also updated.

There have been no income statement impacts (and therefore no impact on the previously reported earnings per share) for any of the periods presented. Opening retained earnings have increased to correct the income statement impact of amortising the overstated goodwill from the period after acquisition until the adoption of IFRS in 2005 and for the impact on deferred tax of the tax rate changes noted above. Any foreign exchange impacts are recorded within the translation reserve within other equity reserves.

Below we set out the impacted line items and the adjustments to our opening statement of financial position as at 1 April 2018. In addition, we set out the adjustments to previously presented balances as at 31 March 2019 and 31 March 2020 (with the only movement each period being as a result of foreign exchange movements):

	1 April 2018 £m	31 March 2019 £m	31 March 2020 £m
Goodwill	(460)	(497)	(521)
Property, plant and equipment	877	946	992
Deferred tax liability	232	250	262
Retained earnings	185	185	185
Translation reserve	_	14	24

### G. Accounting policy choices

IFRS provides certain options available within accounting standards. Choices we have made, and continue to make, include the following:

- Presentational formats: we use the nature of expense method for our income statement and aggregate our statement of financial position to net assets and total equity. In the income statement, we present subtotals of total operating profit, profit before tax and profit after tax from continuing operations, together with additional subtotals excluding exceptional items and remeasurements as a result of the three columnar presentation described earlier. Exceptional items and remeasurements are presented in a separate column on the face of the income statement.
- Financial instruments: we normally opt to apply hedge accounting in most circumstances where this is permitted (see note 32(e)).

# H. New IFRS accounting standards and interpretations effective for the year ended 31 March 2021

The UK's Financial Conduct Authority announced that the London Inter-bank Offered Rate (LIBOR) will cease to exist by the end of 2021, and will be replaced by alternative reference rates. In September 2019, the IASB amended IFRS 9 and IFRS 7 by issuing Phase I of Interest Rate Benchmark Reform, which modified certain hedge accounting requirements to allow hedge accounting to continue for affected hedges during the period of uncertainty before the hedged items or hedging instruments were amended as a result of the change in the reference rate. The amendments were endorsed in January 2020 for adoption in the EU. The Group early-adopted these changes to IFRS 9 and IFRS 7 with effect from 1 April 2019. Phase II was issued in August 2020 and endorsed in January 2021 for adoption in the EU, resulting in amendments to IFRS 9, IFRS 7 and IFRS 16. The Group has early-adopted these amendments with effect from 1 April 2020 as they enable the Company and its subsidiaries to reflect the effects of transitioning from LIBOR to alternative benchmark interest rates without giving rise to accounting impacts that would not provide useful information to users of the financial statements. There were no transition adjustments on adoption of either phase and the Group has not restated the prior period, but instead has applied the amendments prospectively. Refer to note 32(d) for further details on the contracts to be transitioned to the new alternative benchmark interest rate and for details of our migration project.

The Group has also adopted the following amendments to standards, which have had no material impact on the Group's results or financial statement disclosure:

- amendments to IFRS 16 'Leases COVID-19 Related Rent Concessions':
- amendments to IFRS 3 'Business Combinations';
- amendments to IAS 1 and IAS 8 'Definition of Material'; and
- amendments to the References to the Conceptual Framework.

# I. New IFRS accounting standards and interpretations not yet adopted

With effect from the period commencing 1 April 2021, the consolidated financial statements will be prepared in accordance with IAS and IFRS and related interpretations as adopted by the UK, instead of those adopted by the EU. As both sets of accounting standards are currently aligned, there will be no transitional adjustments required and comparative amounts will not be required to be restated.

The following new accounting standards and amendments to existing standards have been issued but are not yet effective or have not yet been endorsed by the EU:

- IFRS 17 'Insurance Contracts';
- amendments to IFRS 3 'Business Combinations';
- amendments to IAS 16 'Property, Plant and Equipment';
- amendments to IAS 37 'Provisions, Contingent Liabilities and Contingent Assets';
- amendments to IAS 1 'Presentation of Financial Statements';
- amendments to IAS 8 'Accounting Policies, Changes in Accounting Estimates and Errors'; and
- annual improvements to IFRS standards 2018-2020.

Effective dates will be subject to the UK endorsement process.

The Group is currently assessing the impact of the above standards, but they are not expected to have a material impact. The Group has not adopted any other standard, amendment or interpretation that has been issued but is not yet effective.

### continued

### 2. Segmental analysis

This note sets out the financial performance for the year split into the different parts of the business (operating segments). The performance of these operating segments is monitored and managed on a day-to-day basis. Revenue and the results of the business are analysed by operating segment, based on the information the Board of Directors uses internally for the purposes of evaluating the performance of each operating segment and determining resource allocation between them. The Board is National Grid's chief operating decision maker (as defined by IFRS 8 'Operating Segments') and assesses the profitability of operations principally on the basis of operating profit before exceptional items and remeasurements (see note 5). As a matter of course, the Board also considers profitability by segment, excluding the effect of timing. However, the measure of profit disclosed in this note is operating profit before exceptional items and remeasurements as this is the measure that is most consistent with the IFRS results reported within these financial statements.

The results of our three principal businesses are reported to the Board of Directors and are treated as reportable operating segments. The following table describes the main activities for each reportable operating segment:

UK Electricity Transmission	The high-voltage electricity transmission networks in England and Wales and independent Great Britain system operator.
UK Gas Transmission	The high-pressure gas transmission networks in Great Britain and system operator in Great Britain.
US Regulated	Gas distribution networks, electricity distribution networks and high-voltage electricity transmission networks in New York and New England and electricity generation facilities in New York.

The UK Electricity Transmission segment also includes the independent Electricity System Operator (ESO). Although there is a separate governance structure (including a separate Executive Committee), the Board receives financial information on an aggregated UK Electricity Transmission basis, which includes the results of the ESO, and accordingly the ESO is included within the reportable segment.

National Grid Ventures (NGV) is our only other operating segment. It does not currently meet the thresholds set out in IFRS 8 to be identified as a separate reportable segment and therefore its results are not required to be separately presented. Instead, NGV's results are reported alongside the results of all other operating businesses on an aggregated basis as 'NGV and Other', with certain additional disclosure included in footnotes.

NGV represents our key strategic growth area outside our regulated core business in competitive markets across the US and the UK. The business comprises all commercial operations in metering, LNG at the Isle of Grain in the UK, electricity interconnectors and our investments in National Grid Renewables (formerly Geronimo) and Emerald Energy Venture LLC (Emerald).

Other activities that do not form part of any of the segments in the above table or NGV primarily relate to our UK property business together with insurance and corporate activities in the UK and US and the Group's investments in technology and innovation companies through National Grid Partners.

The segmental information is presented in relation to continuing operations only.

### (a) Revenue

Revenue primarily represents the sales value derived from the generation, transmission and distribution of energy, together with the sales value derived from the provision of other services to customers. Refer to note 3 for further details.

Sales between operating segments are priced considering the regulatory and legal requirements to which the businesses are subject. The analysis of revenue by geographical area is on the basis of destination. There are no material sales between the UK and US geographical areas.

		2021			2020			2019	
	Total sales £m	Sales between segments £m	Sales to third parties £m	Total sales £m	Sales between segments £m	Sales to third parties £m	Total sales £m	Sales between segments £m	Sales to third parties £m
Operating segments – continuing operations:									
UK Electricity Transmission	3,992	(10)	3,982	3,702	(8)	3,694	3,351	(20)	3,331
UK Gas Transmission	904	(16)	888	927	(16)	911	896	(12)	884
US Regulated	9,195	_	9,195	9,205	_	9,205	9,846	_	9,846
NGV and Other <sup>1</sup>	715	(1)	714	736	(6)	730	876	(4)	872
Total revenue from continuing operations	14,806	(27)	14,779	14,570	(30)	14,540	14,969	(36)	14,933
Split by geographical areas – continuing operations:									
UK			5,482			5,282			5,045
US			9,297			9,258			9,888
			14,779			14,540			14,933

<sup>1.</sup> Included within NGV and Other is £636 million (2020: £608 million; 2019: £597 million) of revenue relating to NGV.

### 2. Segmental analysis continued

### (b) Operating profit

A reconciliation of the operating segments' measure of profit to profit before tax from continuing operations is provided below. Further details of the exceptional items and remeasurements are provided in note 5.

		Before exceptional items and remeasurements			After exceptional items and remeasurements			
	2021	2020	2019	2021	2020	2019		
	£m	£m	£m	£m	£m	£m		
Operating segments – continuing operations:								
UK Electricity Transmission	1,034	1,320	1,015	1,027	1,316	778		
UK Gas Transmission	342	348	303	337	347	267		
US Regulated	1,313	1,397	1,724	1,344	880	1,425		
NGV and Other <sup>1</sup>	237	242	400	187	237	400		
Total operating profit from continuing operations	2,926	3,307	3,442	2,895	2,780	2,870		
Split by geographical area – continuing operations:								
UK	1,612	1,925	1,695	1,550	1,915	1,422		
US	1,314	1,382	1,747	1,345	865	1,448		
	2,926	3,307	3,442	2,895	2,780	2,870		

Below we reconcile total operating profit from continuing operations to profit before tax from continuing operations. Total operating exceptional items and remeasurements of £31 million charge (2020: £527 million charge; 2019: £572 million charge) are detailed in note 5. This is comprised of a £7 million charge (2020: £4 million charge; 2019: £337 million charge) attributable to UK Electricity Transmission; £5 million charge (2020: £1 million charge; 2019: £36 million charge) to UK Gas Transmission; £31 million gain (2020: £517 million charge; 2019: £399 million charge) to US Regulated; and £50 million charge (2020: £5 million charge; 2019: £11) to NGV and Other.

Reconciliation to profit before tax:						
Operating profit from continuing operations	2,926	3,307	3,442	2,895	2,780	2,870
Finance income	35	70	73	58	54	88
Finance costs	(977)	(1,119)	(1,066)	(928)	(1,167)	(1,157)
Share of post-tax results of joint ventures and associates	66	88	40	58	87	40
Profit before tax from continuing operations	2,050	2,346	2,489	2,083	1,754	1,841

<sup>1.</sup> Included within NGV and Other is £298 million (2020: £269 million; 2019: £263 million) of operating profit before exceptional items and remeasurements and £296 million of operating profit after exceptional items and remeasurements (2020: £268 million; 2019: £263 million), relating to NGV.

### (c) Capital expenditure

Capital expenditure represents additions to property, plant and equipment and non-current intangibles but excludes additional investments in and loans to joint ventures and associates.

-	Net book value of property, plant and equipment and other intangible assets		Capit	al expenditure			Depreciation, amortisation and impairment		
	2021	2020	2019	2021	2020	2019	2021	2020	2019
	£m	£m	£m	£m	£m	£m	£m	£m	£m
Operating segments:									
UK Electricity Transmission	14,379	13,788	13,288	1,072	1,043	925	(507)	(469)	(628)
UK Gas Transmission	4,531	4,513	4,412	176	249	308	(165)	(171)	(181)
US Regulated1,2	27,128	30,615	25,488	3,223	3,228	2,650	(888)	(855)	(700)
NGV and Other <sup>2,3</sup>	2,448	2,141	2,755	460	559	438	(112)	(145)	(226)
Total from continuing operations <sup>2</sup>	48,486	51,057	45,943	4,931	5,079	4,321	(1,672)	(1,640)	(1,735)
Split by geographical area – continuing operations:									
UK	21,352	20,427	19,343	1,708	1,847	1,584	(783)	(784)	(931)
US <sup>2</sup>	27,134	30,630	26,600	3,223	3,232	2,737	(889)	(856)	(804)
Total from continuing operations <sup>2</sup>	48,486	51,057	45,943	4,931	5,079	4,321	(1,672)	(1,640)	(1,735)
Asset type:									
Property, plant and equipment <sup>2</sup>	47,043	49,762	44,859	4,510	4,727	4,015	(1,476)	(1,464)	(1,560)
Non-current intangible assets	1,443	1,295	1,084	421	352	306	(196)	(176)	(175)
Total from continuing operations <sup>2</sup>	48,486	51,057	45,943	4,931	5,079	4,321	(1,672)	(1,640)	(1,735)

In 2020, we transferred certain software assets and properties which are held outside the US rate base and operate for the benefit of our US Regulated businesses, that were previously included within the NGV and Other segment, to the US Regulated segment. These assets were included within NGV and Other in 2019, and had a net book value of £1,062 million, capital expenditure of £87 million and depreciation, amortisation and impairment of £102 million.
 Comparative amounts have been revised as described in note 1F.
 Included within NGV and Other are assets with a net book value of £2,396 million (2020: £2,080 million; 2019: £1,635 million), capital expenditure of £431 million (2020: £550 million; 2019: £317 million) and depreciation, amortisation and impairment of £92 million (2020: £124 million; 2019: £114 million) relating to NGV.

### continued

#### 3. Revenue

Revenue arises in the course of ordinary activities and principally comprises:

- · transmission services;
- · distribution services: and
- · generation services.

Transmission services, distribution services and certain other services (excluding rental income but including metering) fall within the scope of IFRS 15 'Revenue from Contracts with Customers', whereas generation services (which solely relate to the contract with the Long Island Power Authority (LIPA) in the US) are accounted for under IFRS 16 'Leases' as rental income, also presented within revenue. Revenue is measured based on the consideration specified in a contract with a customer and excludes amounts collected on behalf of third parties and value added tax. The Group recognises revenue when it transfers control over a product or service to a customer.

Below, we include a description of principal activities, by reportable segment, from which the Group generates its revenue. For more detailed information about our segments, see note 2.

### (a) UK Electricity Transmission

The UK Electricity Transmission segment principally generates revenue by providing electricity transmission services (both as transmission owner in England and Wales and independent system operator in Great Britain). Our business operates as a monopoly regulated by Ofgem, which has established price control mechanisms that set the amount of annual allowed returns our business can earn (along with the Scottish and Offshore transmission operators amongst others). The IFRS revenues we record are principally a function of volumes and price. Price is determined prior to our financial year-end with reference to the regulated allowed returns and estimated annual volumes. Where revenue received or receivable exceeds the maximum amount permitted by our regulatory agreement, adjustments will be made to future prices to reflect this over-recovery. No liability is recognised, as such an adjustment to future prices relates to the provision of future services. Similarly, no asset is recognised where a regulatory agreement permits adjustments to be made to future prices in respect of an under-recovery. As part of our regulatory agreements we are entitled to recover certain costs directly from customers (pass-through costs). These amounts are included in the overall calculation of allowed revenue as stipulated by regulatory agreements.

The System Operator earns revenue for balancing supply and demand of electricity on the transmission system, where it acts as principal. Revenue is recognised as the service is provided. The System Operator also collects revenues on behalf of transmission operators, principally National Grid Electricity Transmission plc and the Scottish and Offshore transmission operators, from users who connect to or use the transmission system. In this context, there is a judgement about whether the System Operator acts as a principal or agent in respect of the transmission network revenues collected on behalf of the Scottish and Offshore transmission operators (as set out in note 1). These amounts are paid to the transmission operators before the System Operator has collected payment from the users (electricity suppliers) and therefore the System Operator does hold some exposure to credit losses with electricity suppliers. However, the System Operator must set the charges paid by electricity suppliers by reference to the price control mechanism described above. That mechanism does not grant the System Operator with discretion to deviate from that mechanism. In addition, the transmission operators own and maintain the electricity network and receive direct feedback from electricity suppliers on the quality of the network they provide. As a result, we have concluded that the System Operator acts as an agent in respect of these transmission revenues and therefore records the attributable revenue net of operating costs.

The transmission of high-voltage electricity encompasses the following principal services:

- the supply of high-voltage electricity (including both transmission and system operator charges); and
- construction work (principally for connections).

For the supply of high-voltage electricity, revenue is recognised based on capacity and volumes. Our performance obligation is satisfied over time as our customers make use of our network. We bill monthly in arrears and our payment terms are up to 60 days.

For construction work relating to connections, customers can either pay over the useful life of the connection or upfront. Revenue is recognised over time, as we provide access to our network, and where the customer pays upfront, revenues are deferred as a contract liability and released over the life of the asset.

For other construction where there is no consideration for any future services, for example diversions (being the re-routing of network assets at our customers' request), revenues are recognised as the construction work is completed.

### (b) UK Gas Transmission

The UK Gas Transmission segment of the Group principally generates revenue by providing gas transmission services to our customers (both as transmission owner and as system operator) in Great Britain. Similar to our UK Electricity Transmission business, our business operates as a monopoly regulated by Ofgem. The price control mechanism in place that determines our annual allowances is also similar, as is the way in which revenue is recorded.

The transmission of gas encompasses the following principal services:

- the supply of high-pressure gas (including both transmission and system operator charges); and
- · construction work (principally for connections).

For the supply of high-pressure gas, revenue is recognised based on capacity and volumes. Our performance obligation is satisfied over time as our customers make use of our network, and we bill monthly in arrears with payment terms of up to 45 days.

For construction work relating to connections, customers pay for the connection upfront. Revenue is recognised over time, as we provide access to our network. As revenues are received upfront, they are deferred as a contract liability and released over the life of the connection.

For other construction where there is no consideration for any future services (such as diversions), revenues are recognised when the construction work is completed.

#### Revenue continued

### (c) US Regulated

The US Regulated segment of the Group principally generates revenue by providing gas and electricity distribution services in New York and New England, high voltage electricity transmission services in New York and New England, and electricity generation in New York.

#### Distribution services

Provision of gas and electricity distribution services in New York and New England. This comprises the following principal services:

- · Gas and electricity distribution: revenue is recognised based on usage by customers (over time) and billed monthly. Payment terms are 30 days; and
- Connections: revenue is recognised over time, as we provide access to our network. Where payments are made upfront, they are deferred as contract liabilities or customer contributions (where they relate to government entities) and released over the life of the connection.

#### Transmission services

Provision of electricity transmission services to customers and operation of electricity transmission facilities. Our principal services are:

- Electricity transmission: revenue is recognised based on usage by customers (over time) and billed monthly. Payment terms are 30 days; and
- Connections: revenue is recognised over time, as we provide access to our network. Where payments are made upfront, they are deferred as contract liabilities or customer contributions (where they relate to government entities) and released over the life of the connection.

#### **Electricity** generation

Provision of energy services and supply capacity to produce energy for the use of customers of the Long Island Power Authority (LIPA) through a power supply agreement where LIPA receives all of the energy and capacity from the asset until at least 2025. The arrangement is treated as an operating lease within the scope of the leasing standard, where we act as lessor with rental income being recorded as other income, which forms part of total revenue. Lease payments (capacity payments) are recognised on a straight-line basis and variable lease payments are recognised as the energy is generated.

#### (d) NGV and Other

NGV and Other generates revenue from electricity interconnectors, LNG at the Isle of Grain, National Grid Renewables, metering, our UK commercial property business, rental income and insurance.

The Group recognises revenue from transmission services through interconnectors and LNG at the Isle of Grain by means of customers' use of capacity and volumes. Revenue is recognised over time and is billed monthly. Payment terms are up to 30 days.

Other revenue in the scope of IFRS 15 principally includes revenues from our UK metering business and sales of renewables projects from National Grid Renewables to Emerald (see note 38). Revenue is recognised as it is earned. In the case of the UK metering business, revenue is billed monthly and payment terms are up to 30 days.

Other revenue, recognised in accordance with standards other than IFRS 15, includes property sales by our UK commercial property business (including sales to our St William joint venture) and rental income. Property sales are recorded at a point in time (when the sale is legally completed) and rental income is recorded over time.

### (e) Disaggregation of revenue

In the following tables, revenue is disaggregated by primary geographical market and major service lines. The table reconciles disaggregated revenue with the Group's reportable segments (see note 2).

Revenue for the year ended 31 March 2021	UK Electricity Transmission £m	UK Gas Transmission £m	US Regulated £m	NGV and Other £m	Total £m
Revenue under IFRS 15					
Transmission	1,814	603	403	316	3,136
Distribution	_	_	8,317	_	8,317
System Operator	2,076	240	_	_	2,316
Other	67	12	15	302	396
Total IFRS 15 revenue	3,957	855	8,735	618	14,165
Other revenue					
Generation	_	_	376	_	376
Other	25	33	84	96	238
Total other revenue	25	33	460	96	614
Total revenue from continuing operations	3,982	888	9,195	714	14,779

Geographical split for the year ended 31 March 2021	UK Electricity Transmission £m	UK Gas Transmission £m	US Regulated £m	NGV and Other	Total £m
Revenue under IFRS 15					
UK	3,957	855	_	553	5,365
US	_	_	8,735	65	8,800
Total IFRS 15 revenue	3,957	855	8,735	618	14,165
Other revenue					
UK	25	33	_	59	117
US	_	_	460	37	497
Total other revenue	25	33	460	96	614
Total revenue from continuing operations	3,982	888	9,195	714	14,779

# continued

### 3. Revenue continued

### (e) Disaggregation of revenue continued

Revenue for the year ended 31 March 2020	UK Electricity Transmission £m	UK Gas Transmission £m	US Regulated £m	NGV and Other	Total £m
Revenue under IFRS 15					
Transmission	1,992	649	425	309	3,375
Distribution	_	_	8,319	_	8,319
System Operator	1,610	214	_	_	1,824
Other	69	15	12	296	392
Total IFRS 15 revenue	3,671	878	8,756	605	13,910
Other revenue					
Generation	_	_	369	_	369
Other	23	33	80	125	261
Total other revenue	23	33	449	125	630
Total revenue from continuing operations	3,694	911	9,205	730	14,540

Geographical split for the year ended 31 March 2020	UK Electricity Transmission £m	UK Gas Transmission £m	US Regulated £m	NGV and Other £m	Total £m
Revenue under IFRS 15					
UK	3,671	878	_	567	5,116
US	_	_	8,756	38	8,794
Total IFRS 15 revenue	3,671	878	8,756	605	13,910
Other revenue					
UK	23	33	_	110	166
US	_	_	449	15	464
Total other revenue	23	33	449	125	630
Total revenue from continuing operations	3.694	911	9.205	730	14.540

### 3. Revenue continued

### (e) Disaggregation of revenue continued

Revenue for the year ended 31 March 2019	UK Electricity Transmission £m	UK Gas Transmission £m	US Regulated £m	NGV and Other	Total £m
Revenue under IFRS 15					
Transmission	1,909	661	370	313	3,253
Distribution	_	_	8,941	_	8,941
System Operator	1,416	172	_	_	1,588
Other	_	_	_	284	284
Total IFRS 15 revenue	3,325	833	9,311	597	14,066
Other revenue					
Generation	_	_	367	_	367
Other	6	51	168	275	500
Total other revenue	6	51	535	275	867
Total revenue from continuing operations	3,331	884	9,846	872	14,933

Geographical split for the year ended 31 March 2019	UK Electricity Transmission £m	UK Gas Transmission £m	US Regulated £m	NGV and Other	Total £m
Revenue under IFRS 15					
UK	3,325	833	_	585	4,743
US	_	_	9,311	12	9,323
Total IFRS 15 revenue	3,325	833	9,311	597	14,066
Other revenue					
UK	6	51	_	245	302
US	_	_	535	30	565
Total other revenue	6	51	535	275	867
Total revenue from continuing operations	3,331	884	9,846	872	14,933

Contract liabilities (see note 23) represent revenue to be recognised in future periods relating to contributions in aid of construction of £1,160 million (2020: £1,158 million; 2019: £994 million). Revenue is recognised over the life of the asset. The asset lives for connections in UK Electricity Transmission, UK Gas Transmission, NGV and US Regulated are 40 years, 36 years, 15 years and up to 51 years respectively. The weighted average amortisation period is 19 years.

Future revenues in relation to unfulfilled performance obligations not yet received in cash amount to £4.8 billion (2020: £3.1 billion; 2019: £3.5 billion). £1.6 billion (2020: £1.5 billion; 2019: £1.6 billion) relates to connection contracts in UK Electricity Transmission which will be recognised as revenue over 26 years and £3.0 billion (2020: £1.5 billion; 2019: £1.8 billion) relates to revenues to be earned under Grain LNG contracts until 2045. The remaining amount will be recognised as revenue over 9 years.

The amount of revenue recognised for the year ended 31 March 2021 from performance obligations satisfied (or partially satisfied) in previous periods, mainly due to the changes in the estimate of the stage of completion, is £nil (2020: £nil).

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### 4. Operating costs

Below we have presented separately certain items included in our operating costs from continuing operations. These include a breakdown of payroll costs (including disclosure of amounts paid to key management personnel) and fees paid to our auditors.

	Defere	avaantianal itan		F	ceptional items				
		exceptional item emeasurements			remeasurements			Total	
	2021	2020	2019	2021	2020	2019	2021	2020	2019
	£m	£m	£m	£m	£m	£m	£m	£m	£m
Depreciation, amortisation and impairment	1,672	1,640	1,588	_	_	147	1,672	1,640	1,735
Payroll costs	1,749	1,684	1,703	21	_	149	1,770	1,684	1,852
Purchases of electricity	1,181	1,318	1,504	(51)	85	(50)	1,130	1,403	1,454
Purchases of gas	1,233	1,276	1,644	17	40	(2)	1,250	1,316	1,642
Property and other taxes	1,193	1,191	1,108	_	_	_	1,193	1,191	1,108
Balancing Services Incentive Scheme	1,875	1,317	1,196	_	_	_	1,875	1,317	1,196
Other	2,624	2,573	2,567	44	402	328	2,668	2,975	2,895
Other operating costs	11,527	10,999	11,310	31	527	572	11,558	11,526	11,882
Provision for bad and doubtful debts	326	234	181	_	_	_	326	234	181
Total operating costs	11,853	11,233	11,491	31	527	572	11,884	11,760	12,063
Operating costs include:									
Inventory consumed							316	328	415
Research and development exp	penditure						17	14	19

### (a) Payroll costs

Wages and salaries¹         2,282         2,7           Social security costs         172         7           Defined contribution scheme costs         77         7           Defined benefit pension costs         136         7           Share-based payments         27         2,8           Severance costs (excluding pension costs)         11         2,705         2,5           Less: payroll costs capitalised         (935)         (8		2021	2020	2019
Social security costs         172           Defined contribution scheme costs         77           Defined benefit pension costs         136           Share-based payments         27           Severance costs (excluding pension costs)         11           Less: payroll costs capitalised         (935)		£m	£m	£m
Defined contribution scheme costs         77           Defined benefit pension costs         136           Share-based payments         27           Severance costs (excluding pension costs)         11           Less: payroll costs capitalised         (935)         (935)	Wages and salaries <sup>1</sup>	2,282	2,188	2,084
Defined benefit pension costs  Share-based payments  Severance costs (excluding pension costs)  27  Severance costs (excluding pension costs)  11  Less: payroll costs capitalised  (935)	Social security costs	172	168	156
Share-based payments Severance costs (excluding pension costs)  27  Severance costs (excluding pension costs)  2,705 2,8  Less: payroll costs capitalised  (935)	Defined contribution scheme costs	77	75	72
Severance costs (excluding pension costs)         11           2,705         2,5           Less: payroll costs capitalised         (935)         (935)	Defined benefit pension costs	136	135	232
2,705         2,5           Less: payroll costs capitalised         (935)         (935)	Share-based payments	27	19	27
Less: payroll costs capitalised (935)	Severance costs (excluding pension costs)	11	1	76
		2,705	2,586	2,647
Total payroll costs 1,770 1,6	Less: payroll costs capitalised	(935)	(902)	(795)
	Total payroll costs	1,770	1,684	1,852

<sup>1.</sup> Included within wages and salaries are US other post-retirement benefit costs of £43 million (2020: £45 million; 2019: £48 million). For further information refer to note 25.

### (b) Number of employees

	31 March 2021	Monthly average 2021	31 March 2020	Monthly average 2020	31 March 2019	Monthly average 2019
UK	6,657	6,517	6,321	6,151	5,962	6,227
US	17,026	16,821	16,748	16,679	16,614	16,669
Total number of employees	23,683	23,338	23,069	22,830	22,576	22,896

### 4. Operating costs continued

### (c) Key management compensation

	2021 £m	2020 £m	2019 £m
Short-term employee benefits	7	7	7
Compensation for loss of office	_	1	_
Post-employment benefits	1	1	1
Share-based payments	4	3	3
Total key management compensation	12	12	11

Key management compensation relates to the Board, including the Executive Directors and Non-executive Directors for the years presented.

### (d) Directors' emoluments

Details of Executive Directors' emoluments are contained in the Remuneration Report on page 100 and those of Non-executive Directors on page 105.

### (e) Auditors' remuneration

Auditors' remuneration is presented below in accordance with the requirements of the Companies Act 2006 and the principal accountant fees and services disclosure requirements of Item 16C of Form 20-F:

	2021	2020	2019
	£m	£m	£m
Audit fees payable to the Parent Company's auditors and their associates in respect of:			
Audit of the Parent Company's individual and consolidated financial statements <sup>1</sup>	2.5	1.9	1.6
The auditing of accounts of any associate of the Company <sup>2</sup>	8.1	8.7	8.5
Other services supplied <sup>3</sup>	6.4	6.3	5.2
	17.0	16.9	15.3
Total other services <sup>4</sup>			
All other fees:			
Other assurance services <sup>5</sup>	0.8	0.6	1.1
Other non-audit services not covered above <sup>6</sup>	2.0	0.5	2.2
	2.8	1.1	3.3
Total auditors' remuneration	19.8	18.0	18.6

- Audit fees in each year represent fees for the audit of the Company's financial statements and regulatory reporting for the years ended 31 March 2021, 2020 and 2019.
- Audit fees in each year represent fees for the audit of the Company's financial statements and regulatory reporting for the years ended 31 March 2021, 2020 and 2019. The 2019 comparative was updated in 2020 following finalisation of the 2019 audit fee with the Audit Committee in 2020.

  Other services supplied represent fees payable for services in relation to other statutory filings or engagements that are required to be carried out by the auditors. In particular, this includes fees for reports under section 404 of the US Public Company Accounting Reform and Investor Protection Act of 2002 (Sarbanes-Oxley), audit reports on regulatory returns and the review of interim financial statements for the six-month periods ended 30 September 2020, 2019 and 2018 respectively.
- There were no tax compliance or tax advisory fees and no audit related fees as described in Item 16C(b) of Form 20-F.
   In all years, principally relates to assurance services provided in relation to comfort letters for debt issuances and, in 2021, also includes amounts related to capacity market auction monitoring
- 6. For 2021, includes the class 1 Circular in respect of the acquisition of WPD announced on 18 March 2021. In 2020, other assurance services include auction monitor work on Contracts for Difference, a review of controls over our data on New York customers and IT project assurance. In 2019, non-audit services primarily related to the UK Commercial Property business in respect of the evaluation of possible options for the use of property assets.

The Audit Committee considers and makes recommendations to the Board, to be put to shareholders for approval at each AGM, in relation to the appointment, re-appointment, removal and oversight of the Company's independent auditors. The Committee also considers and approves the audit fees on behalf of the Board in accordance with the Competition and Market Authority Audit Order 2014. The auditors' remuneration is then put to shareholders at each AGM. Details of our policies and procedures in relation to non-audit services to be provided by the independent auditors are set out on page 87 of the Corporate Governance Report.

Certain services are prohibited from being performed by the external auditors under the Sarbanes-Oxley Act. Of the above services, none were prohibited.

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### 5. Exceptional items and remeasurements

To monitor our financial performance, we use a profit measure that excludes certain income and expenses. We call that measure 'adjusted profit'. Adjusted profit (which excludes exceptional items and remeasurements as defined below) is used by management to monitor financial performance as it is considered that it aids the comparability of our reported financial performance from year to year. We exclude items from adjusted profit because, if included, these items could distort understanding of our performance for the year and the comparability between periods. This note analyses these items, which are included in our results for the year but are excluded from adjusted profit.

### Exceptional items and remeasurements from continuing operations

	2021	2020	2019
	£m	£m	£m
Included within operating profit			
Exceptional items:			
Changes in environmental provisions	14	(402)	_
New operating model implementation costs	(55)	_	_
Transaction costs	(24)	_	_
Cost efficiency and restructuring programmes	_	_	(204)
Massachusetts Gas labour dispute	_	_	(283)
Impairment of nuclear connection development costs	_	_	(137)
	(65)	(402)	(624)
Remeasurements – commodity contract derivatives	34	(125)	52
	(31)	(527)	(572)
Included within finance income and costs			
Remeasurements:			
Net (losses)/gains on financing derivatives	(41)	1	(40)
Net gains/(losses) on financial assets at fair value through profit and loss	23	(16)	15
Net gains/(losses) on financial liabilities at fair value through profit and loss	90	(49)	(51)
	72	(64)	(76)
Included within share of post-tax results of joint ventures and associates			
Remeasurements:			
Remeasurements – net losses on financial instruments	(8)	(1)	_
Total included within profit before tax	33	(592)	(648)
Included within tax			
Exceptional items - movements arising on items not included in profit before tax:			
Deferred tax charge arising on the reversal of the reduction in UK corporation tax rate	_	(192)	_
Tax on exceptional items	8	103	144
Tax on remeasurements	(34)	42	5
	(26)	(47)	149
Total exceptional items and remeasurements after tax	7	(639)	(499)
Analysis of total exceptional items and remeasurements after tax			
Exceptional items after tax	(57)	(491)	(480)
Remeasurements after tax	64	(148)	(19)
Total exceptional items and remeasurements after tax	7	(639)	(499)

### 5. Exceptional items and remeasurements continued

### **Exceptional items**

Management uses an exceptional items framework that has been discussed and approved by the Audit Committee. This follows a three-step process which considers the nature of the event, the financial materiality involved and any particular facts and circumstances. In considering the nature of the event, management focuses on whether the event is within the Group's control and how frequently such an event typically occurs. In determining the facts and circumstances, management considers factors such as ensuring consistent treatment between favourable and unfavourable transactions, the precedent for similar items, the number of periods over which costs will be spread or gains earned, and the commercial context for the particular transaction.

Items of income or expense that are considered by management for designation as exceptional items include significant restructurings, write-downs or impairments of non-current assets, significant changes in environmental or decommissioning provisions, integration of acquired businesses, gains or losses on disposals of businesses or investments and significant debt redemption costs as a consequence of transactions such as significant disposals or issues of equity, and the related tax, as well as deferred tax arising on changes to corporation tax rates.

Costs arising from restructuring programmes include redundancy costs. Redundancy costs are charged to the consolidated income statement in the year in which a commitment is made to incur the costs and the main features of the restructuring plan have been announced to affected employees.

Set out below are details of the transactions against which we have considered the application of our exceptional items framework in each of the years for which results are presented.

#### 2021

We have considered certain costs incurred in the period against our Exceptional Items Framework, and concluded £55 million of costs associated with the implementation of our new operating model, the £14 million release of environmental provisions for which the original provision was treated as exceptional and the £24 million of transaction costs associated with the acquisition of Western Power Distribution (WPD) and the sale of NECO should be treated as exceptional items in the current year.

New operating model implementation costs: The Group incurred £55 million of costs in relation to the design and implementation of our new operating model that is built on a foundation of six business units as described further in the Strategic Review. The costs recognised in the year ended 31 March 2021 primarily relate to professional fees incurred in designing the new operating model, alongside the redundancy provisions accrued in relation to those employees where announcements have been made that they will be leaving the organisation as a result of the changes. Whilst the costs incurred this year do not meet the quantitative threshold to be classified as exceptional on a standalone basis, we have concluded that the costs should be classified as exceptional in line with our exceptional items policy, in order to ensure that the costs are treated in a consistent manner with similar costs incurred previously. The total cash outflow for the year was £33 million.

**Transaction costs:** £24 million of transaction costs were incurred to date in relation to the acquisition of WPD (see note 38) and the sale of NECO (see note 10). The costs relate to legal fees, bankers' fees and professional fees. Whilst the costs incurred in the current year in isolation are not sufficiently material to warrant classification as an exceptional item, we are expecting further costs to be incurred next year, for example, in regards to success fees on completion of the acquisition. When taken in aggregate, the costs incurred over both years will be sufficiently material to be classified as exceptional in line with our policy. The total cash outflow for the year was £14 million.

Changes in environmental provision: In the US, the most significant component of our £1.5 billion environmental provision relates to several Superfund sites, and arose from former manufacturing gas plant facilities, formerly owned or operated by the Group or its predecessor companies. The sites are subject to both State and Federal law in the US. Under Federal and State Superfund laws, potential liability for the historical contamination may be imposed on responsible parties jointly and severally, without regard to fault, even if the activities were lawful when they occurred. The provisions and the Group's share of estimated costs are re-evaluated at each reporting period.

We have recognised an exceptional gain of £14 million relating to the release of environmental provisions relating to one of our US Superfund sites, for which the original provision was treated as an exceptional item. The reduction in the provision arose as a result of the re-evaluation of the Group's share of estimated costs following the finalisation of discussions on the scope of certain remediation work with government authorities. The release has been recorded as an exceptional item in line with the treatment of the original provision.

### 2020

We concluded that the increase in costs associated with the changes in our environmental provisions (£402 million) and the additional deferred tax charge reflecting the impact of the remeasurement of the Group's deferred tax liabilities as a result of a change in the substantively enacted UK corporation tax rate (£192 million) meet the criteria to be classified as exceptional.

A further £10 million of COVID-19 related costs incurred in the year ended 31 March 2020 were similarly not classified as exceptional in view of the quantum involved and all costs associated with the settlement reached with the State of New York in respect of the Downstate New York Gas Moratorium were also treated as part of adjusted profit.

Changes in environmental provisions: As a result of notices issued by governmental authorities and newly developed cost estimates prepared by third-party engineers in relation to our US Superfund sites, we re-evaluated our estimates of total costs and cost sharing allocations borne by the Company, and accordingly increased our provision by £326 million. Under the terms of our rate plans, we are entitled to recovery of environmental clean-up costs from rate payers, but under IFRS no asset can be recognised for this recovery.

Also included in the total environmental charge was the £76 million impact of the change in the real discount rate applied to the environmental provisions across the Group, of which £66 million related to the US and £10 million to the UK. Given the substantial and sustained change in gilts and corporate bond yields, we concluded it was appropriate to reduce the real discount rate from 1% to 0.5%. The weighted average remaining duration of our cash flows is now around 10 years.

### continued

### 5. Exceptional items and remeasurements continued

#### 2010

In assessing certain items of income and expenditure against our exceptional items framework, we concluded that the costs associated with the Massachusetts Gas labour dispute (£283 million), our cost efficiency and restructuring programme (£204 million) and impairments relating to two nuclear connection cancellations (£137 million) should be treated as exceptional (as described further below). We also considered whether the £95 million income from two legal settlements received in the period should be classified as exceptional. However, we concluded it was appropriate to recognise the income in earnings before exceptional items (within NGV and Other), in line with the treatment of the original costs.

Cost efficiency and restructuring programmes: Our UK and US businesses incurred restructuring charges as we reviewed organisational structures, operational activities and relevant roles and responsibilities to ensure we are able to operate more efficiently and to continue to drive outperformance for customers and shareholders. The cash outflow for the year was £93 million.

Massachusetts Gas labour dispute: Between June 2018 and January 2019, National Grid implemented a workforce contingency plan across its Massachusetts Gas business following the expiration of contracts for the 1,250 members of the existing workforce. The net incremental cost of the experienced contractors working alongside supervisors and workers from other areas of the business was £283 million, reflecting the financial performance of the US regulated business had the workforce contingency plan not been implemented. The total cash outflow related to the labour dispute was £320 million for the year.

Impairment of nuclear connection development costs: In 2018, Toshiba announced the cancellation of its NuGen project to build a new nuclear power station at Moorside in Cumbria, and NuGen terminated its connection agreement with UK Electricity Transmission. In February 2019, Hitachi terminated its connection agreements in respect of its Horizon projects at Wylfa and Oldbury. As there was no realistic prospect of these schemes continuing in their present form, we concluded that it was appropriate to impair the assets we had been developing for over 10 years. After deducting cash inflows relating to termination fees received of £13 million, the net impairment charge was £137 million.

### Remeasurements

Remeasurements comprise unrealised gains or losses recorded in the consolidated income statement arising from changes in the fair value of certain of our financial assets and liabilities accounted for at fair value through profit and loss (FVTPL). Once the fair value movements are realised (for example, when the derivative matures), the previously recognised fair value movements are then reversed through remeasurements and recognised within earnings before exceptional items and remeasurements. These assets and liabilities include commodity contract derivatives and financing derivatives to the extent that hedge accounting is not available or is not fully effective.

The unrealised gains or losses reported in profit and loss on certain additional assets and liabilities treated at FVTPL are also classified within remeasurements. These relate to financial assets (which fail the 'solely payments of principal and interest test' under IFRS 9), the money market fund investments used by Group Treasury for cash management purposes and certain financial liabilities which we elected to designate at FVTPL. In all cases, these fair values increase or decrease because of changes in foreign exchange, commodity or other financial indices over which we have no control.

We report unrealised gains or losses relating to certain discrete classes of financial assets accounted for at FVTPL within adjusted profit. These comprise our portfolio of investments made by National Grid Partners, our investment in Sunrun Neptune 2016 LLC and the contingent consideration arising on the acquisition of National Grid Renewables (all within NGV and Other). The performance of these assets (including changes in fair value) are included in our assessment of adjusted profit for the relevant business units.

Remeasurements excluded from adjusted profit are made up of the following categories:

- i. Net gains/(losses) on commodity contract derivatives represent mark-to-market movements on certain physical and financial commodity contract obligations in the US. These contracts primarily relate to the forward purchase of energy for supply to customers, or to the economic hedging thereof, that are required to be measured at fair value and that do not qualify for hedge accounting. Under the existing rate plans in the US, commodity costs are recoverable from customers although the timing of recovery may differ from the pattern of costs incurred;
- ii. Net gains/(losses) on financing derivatives comprise gains and losses arising on derivative financial instruments used for the risk management of interest rate and foreign exchange exposures. These exclude gains and losses for which hedge accounting has been effective, and have been recognised directly in the consolidated statement of other comprehensive income or are offset by adjustments to the carrying value of debt (see notes 17 and 32);
- iii. Net gains/(losses) on financial assets measured at FVTPL comprise gains and losses on the investment funds held by our insurance captives which are categorised as FVTPL (see note 15);
- iv. Net gains/(losses) on financial liabilities measured at FVTPL comprise the change in the fair value (excluding changes due to own credit risk) of a financial liability that was designated at FVTPL on transition to IFRS 9 to reduce a measurement mismatch (see note 21); and
- v. Unrealised net gains/(losses) on derivatives and other financial instruments within our joint ventures and associates.

### Items included within tax

### 2020

The Finance Act 2016, which was enacted on 15 September 2016, reduced the main UK corporation tax rate to 17% with effect from 1 April 2020. Deferred tax balances were calculated at this rate for the years ended 31 March 2017 to 2019. On 17 March 2020, the UK Government utilised the Provisional Collection of Taxes Act 1968 to substantively enact a reversal of the reduction in the main UK corporation tax rate to 17% with effect from 1 April 2020, resulting in the rate remaining at 19%. Deferred taxes at 31 March 2020 were measured using enacted tax rates and reflected in these financial statements, resulting in a £192 million deferred tax charge, principally due to the remeasurement of deferred tax liabilities. The treatment of this charge as exceptional was consistent with the treatment for the year ended 31 March 2017 when the original reduction in the tax rate was substantively enacted, resulting in the recognition of an exceptional tax credit of £94 million.

### 6. Finance income and costs

This note details the interest income generated by our financial assets and interest expense incurred on our financial liabilities, primarily our financing portfolio (including our financing derivatives). It also includes the net interest on our pensions and other post-retirement assets. In reporting adjusted profit, we adjust net financing costs to exclude any net gains or losses on financial instruments included in remeasurements (see note 5).

Finance income and costs remeasurements include unrealised gains and losses on certain assets and liabilities now treated at FVTPL. The interest income, dividends and interest expense on these items are included in finance income and finance costs before remeasurements, respectively.

		2021	2020	2019
	Notes	£m	£m	£m
Finance income				
Interest income on financial instruments:				
Bank deposits and other financial assets		33	48	54
Dividends received on equities held at fair value through other comprehensive income (FVOCI)		2	2	2
Other income		_	20	17
		35	70	73
Finance costs				
Net interest on pensions and other post-retirement benefit obligations	25	(38)	(23)	(22)
Interest expense on financial liabilities held at amortised cost:				
Bank loans and overdrafts		(72)	(73)	(72)
Other borrowings <sup>1</sup>		(854)	(997)	(970)
Interest expense on financial liabilities held at fair value through profit and loss (FVTPL)		(20)	(22)	(20)
Interest on derivatives		7	(39)	(43)
Unwinding of discount on provisions	26	(78)	(77)	(74)
Other interest		(53)	(10)	_
Less: interest capitalised <sup>2</sup>		131	122	135
		(977)	(1,119)	(1,066)
Remeasurements – Finance income				
Net gains/(losses) on FVTPL financial assets		23	(16)	15
		23	(16)	15
Remeasurements – Finance costs				
Net gains/(losses) on FVTPL financial liabilities		90	(49)	(51)
Net gains/(losses) on financing derivatives <sup>3</sup> :				
Derivatives designated as hedges for hedge accounting		44	(13)	(37)
Derivatives not designated as hedges for hedge accounting		(85)	14	(3)
		49	(48)	(91)
Total remeasurements – Finance income and costs		72	(64)	(76)
Finance income		58	54	88
Finance costs		(928)	(1,167)	(1,157)
Net finance costs from continuing operations		(870)	(1,113)	(1,069)

<sup>1.</sup> Includes interest expense on lease liabilities (see note 13 for details).

<sup>2.</sup> Interest on funding attributable to assets in the course of construction in the current year was capitalised at a rate of 3.1% (2020: 3.6%; 2019: 3.9%). In the UK, capitalised interest qualifies for a current year tax deduction with tax relief claimed of £13 million; 2019: £19 million). In the US, capitalised interest is added to the cost of plant and qualifies for tax depreciation allowances.

3. Includes a net foreign exchange gain on borrowing activities of £172 million (2020: £66 million gain; 2019: £264 million gain) offset by foreign exchange losses and gains on financing

<sup>3.</sup> Includes a net foreign exchange gain on borrowing activities of £172 million (2020: £66 million gain; 2019: £264 million gain) offset by foreign exchange losses and gains on financing derivatives measured at fair value.

## continued

#### 7. Tax

Tax is payable in the territories where we operate, mainly the UK and the US. This note gives further details of the total tax charge and tax liabilities, including current and deferred tax. The current tax charge is the tax payable on this year's taxable profits. Deferred tax is an accounting adjustment to provide for tax that is expected to arise in the future due to differences in the accounting and tax bases.

The tax charge for the period is recognised in the income statement, the statement of comprehensive income or directly in equity, according to the accounting treatment of the related transaction. The tax charge comprises both current and deferred tax.

Current tax assets and liabilities are measured at the amounts expected to be recovered from or paid to the tax authorities. The tax rates and tax laws used to compute the amounts are those that have been enacted or substantively enacted by the reporting date.

The Group operates internationally in territories with different and complex tax codes. Management exercises judgement in relation to the level of provision required for uncertain tax outcomes. There are a number of tax positions not yet agreed with the tax authorities where different interpretations of legislation could lead to a range of outcomes. Judgements are made for each position having regard to particular circumstances and advice obtained.

Deferred tax is provided for using the balance sheet liability method, and is recognised on temporary differences between the carrying amount of assets and liabilities in the financial statements and the corresponding tax bases.

Deferred tax liabilities are generally recognised on all taxable temporary differences, and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. However, deferred tax assets and liabilities are not recognised if the temporary differences arise from the initial recognition of goodwill or from the initial recognition of other assets and liabilities in a transaction (other than a business combination) that affects neither the accounting nor the taxable profit or loss.

Deferred tax liabilities are recognised on taxable temporary differences arising on investments in subsidiaries and joint arrangements except where the Company is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised, based on the tax rates and tax laws that have been enacted or substantively enacted by the reporting date.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the deferred tax asset to be recovered. Unrecognised deferred tax assets are reassessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when they relate to income taxes levied by the same tax authority and the Company and its subsidiaries intend to settle their current tax assets and liabilities on a net basis.

### Tax charged/(credited) to the consolidated income statement - continuing operations

	2021	2020	2019
	£m	£m	£m
Tax before exceptional items and remeasurements	416	433	488
Exceptional tax on items not included in profit before tax (note 5)	_	192	_
Tax on other exceptional items and remeasurements	26	(145)	(149)
Total tax reported within exceptional items and remeasurements	26	47	(149)
Total tax charge from continuing operations	442	480	339

### Tax as a percentage of profit before tax

	2021	2020	2019
	%	%	%
Before exceptional items and remeasurements – continuing operations	20.3	18.5	19.6
After exceptional items and remeasurements – continuing operations	21.2	27.4	18.4

## 7. Tax continued

The tax charge for the year can be analysed as follows:

	2021	2020	2019
	£m	£m	£m
Current tax:			
UK corporation tax at 19% (2020: 19%; 2019: 19%)	213	179	132
UK corporation tax adjustment in respect of prior years	23	(4)	(12)
	236	175	120
Overseas corporation tax	3	(2)	8
Overseas corporation tax adjustment in respect of prior years	(15)	(41)	(40)
	(12)	(43)	(32)
Total current tax from continuing operations	224	132	88
Deferred tax:			
UK deferred tax	63	269	27
UK deferred tax adjustment in respect of prior years	(26)	6	2
	37	275	29
Overseas deferred tax	174	64	208
Overseas deferred tax adjustment in respect of prior years	7	9	14
	181	73	222
Total deferred tax from continuing operations	218	348	251
Total tax charge from continuing operations	442	480	339

## Tax charged/(credited) to the consolidated statement of comprehensive income and equity

	2021 £m	2020 £m	2019 £m
Current tax:			
Cash flow hedges, cost of hedging and own credit reserve	6	_	3
Deferred tax:			
Investments at fair value through other comprehensive income	12	(1)	_
Cash flow hedges, cost of hedging and own credit reserve	(2)	(40)	(12)
Remeasurements of pension assets and post-retirement benefit obligations	414	(206)	12
Share-based payments	2	(3)	_
	432	(250)	3
Total tax recognised in the statements of comprehensive income from continuing operations	430	(247)	3
Total tax relating to share-based payments recognised directly in equity from continuing operations	2	(3)	_
	432	(250)	3

# continued

#### 7. Tax continued

The tax charge for the year after exceptional items and remeasurements, for the continuing business, is higher (2020: higher tax charge; 2019: lower tax charge) than the standard rate of corporation tax in the UK of 19% (2020: 19%; 2019: 19%):

	Before exceptional items and remeasurements	After exceptional items and remeasurements	Before exceptional items and remeasurements	After exceptional items and remeasurements	Before exceptional items and remeasurements	After exceptional items and remeasurements
	2021 £m	2021 £m	2020 £m	2020 £m	2019 £m	2019 £m
Profit before tax from continuing operations						
Before exceptional items and remeasurements	2,050	2,050	2,346	2,346	2,489	2,489
Exceptional items and remeasurements	_	33	_	(592)	_	(648)
Profit before tax from continuing operations	2,050	2,083	2,346	1,754	2,489	1,841
Profit before tax from continuing operations multiplied by UK corporation tax rate of 19% (2020: 19%; 2019: 19%)	390	396	446	334	473	350
Effect of:						
Adjustments in respect of prior years <sup>1</sup>	(9)	(11)	(30)	(30)	(36)	(36)
Expenses not deductible for tax purposes	19	30	26	29	22	28
Non-taxable income <sup>2</sup>	(9)	(9)	(18)	(18)	(36)	(36)
Adjustment in respect of foreign tax rates	42	42	53	18	78	56
Deferred tax impact of change in UK tax rate Adjustment in respect of post-tax profits of joint ventures and associates included within profit	_	_	_	192	(3)	(3)
before tax	(15)	(12)	(17)	(17)	(8)	(8)
Other <sup>3</sup>	(2)	6	(27)	(28)	(2)	(12)
Total tax charge from continuing operations	416	442	433	480	488	339
	%	%	%	%	%	%
Effective tax rate – continuing operations	20.3	21.2	18.5	27.4	19.6	18.4

<sup>1.</sup> The prior year adjustments are primarily due to agreement of prior period tax returns.

### Factors that may affect future tax charges

In the Spring Budget 2021, the UK government announced an increase in the main corporation tax rate from 19% to 25% with effect from 1 April 2023. Since this had not been substantively enacted at the balance sheet date, deferred tax balances as at 31 March 2021 have been calculated at the current main UK corporation tax rate of 19%.

We expect our future deferred tax liabilities to increase reflecting the impact of the rate change. If the amended tax rate of 25% had been used, the deferred tax liability would have been approximately £560 million higher.

US government and US states are also considering changes to federal and state tax rates respectively, but as no changes have been substantively enacted at the balance sheet date deferred tax balances as at 31 March 2021 have been calculated at the prevailing tax rates.

We will continue to monitor the developments driven by Brexit, the OECD's Base Erosion and Profit Shifting (BEPS) project and European Commission initiatives including fiscal aid investigations. At this time, we do not expect this to have any material impact on our future tax charges. Governments across the world including the UK and the US have introduced various stimulus/reliefs for businesses to cope with the impact of the COVID-19 pandemic, from which we do not currently expect there to be a material impact on our future tax charges.

Includes tax on chargeable disposals after the offset of capital losses.
 Other primarily comprises the movement in the deferred tax asset on previously unrecognised capital losses and claims for land remediation relief.

#### 7. Tax continued

### Tax included within the statement of financial position

The following are the major deferred tax assets and liabilities recognised, and the movements thereon, during the current and prior reporting periods:

	Accelerated tax depreciation	Share- based payments £m	Pensions and other post- retirement benefits £m	Financial instruments	Other net temporary differences¹	Total £m
Deferred tax liabilities/(assets)						
At 1 April 2019 <sup>2</sup>	5,727	(9)	(170)	7	(1,340)	4,215
Exchange adjustments and other <sup>2,3</sup>	222	(30)	(28)	(3)	(27)	134
Charged/(credited) to income statement	613	(7)	44	(13)	(287)	350
(Credited)/charged to other comprehensive income and equity	_	(2)	(206)	(46)	1	(253)
At 1 April 2020 <sup>2</sup>	6,562	(48)	(360)	(55)	(1,653)	4,446
Exchange adjustments and other <sup>3</sup>	(501)	4	51	4	174	(268)
Charged/(credited) to income statement	373	_	(12)	1	(147)	215
Charged to other comprehensive income and equity	_	2	414	6	_	422
At 31 March 2021	6,434	(42)	93	(44)	(1,626)	4,815

The deferred tax asset of £1,626 million as at 31 March 2021 (2020: £1,653 million) in respect of other net temporary differences primarily relates to net operating losses of £455 million (2020: £547 million), US environmental provisions of £453 million (2020: £529 million) and US bad debt provision of £184 million (2020: £124 million).

Comparative amounts have been revised as described in note 1F.

Exchange adjustments and other comprises foreign exchange arising on translation of the US dollar deferred tax balances. In 2020, it also included reclassification of £29 million from other

Deferred tax assets and liabilities are only offset where there is a legally enforceable right of offset and there is an intention to settle the balances net. The deferred tax balances (after offset) for statement of financial position purposes consist solely of deferred tax liabilities of £4.815 million (2020: £4,446 million). This balance is after offset of a deferred tax asset of £455 million (2020: £547 million) which has been recognised in respect of net operating losses (£440 million) and capital losses (£15 million).

Deferred tax assets in respect of some capital losses as well as trading losses and non-trade deficits have not been recognised as their future recovery is uncertain or not currently anticipated. The total deferred tax assets not recognised are as follows:

	2021	2020
	£m	£m
Capital losses	1,620	1,626
Non-trade deficits	1	1
Trading losses	7	6

The capital losses arose in the UK on disposal of certain businesses or assets. They are available to carry forward indefinitely but can only be offset against future capital gains. The UK non-trade deficits arose prior to 1 April 2017 and therefore can only be offset against future non-trade profits.

At 31 March 2021 and 31 March 2020, there were no recognised deferred tax liabilities for taxes that would be payable on the unremitted earnings of the Group's subsidiaries or its associates as there are no significant corporation tax consequences of the Group's UK, US or overseas subsidiaries or associates paying dividends to their parent companies. There are also no significant income tax consequences for the Group from the payment of dividends by the Group to its shareholders.

temporary differences to share-based payments.

# continued

### 8. Earnings per share (EPS)

EPS is the amount of profit after tax attributable to each ordinary share. Basic EPS is calculated on profit after tax for the year attributable to equity shareholders divided by the weighted average number of shares in issue during the year. Diluted EPS shows what the impact would be if all outstanding share options were exercised and treated as ordinary shares at year end. The weighted average number of shares is increased by additional shares issued as scrip dividends and reduced by shares repurchased by the Company during the year. The earnings per share calculations are based on profit after tax attributable to equity shareholders of the Company which excludes non-controlling interests.

Adjusted earnings and EPS, which exclude exceptional items and remeasurements, are provided to reflect the adjusted profit sub-totals used by the Company. We have included reconciliations from this additional EPS measure to earnings for both basic and diluted EPS to provide additional detail for these items. For further details of exceptional items and remeasurements, see note 5.

### (a) Basic EPS

	Earnings	EPS	Earnings	EPS	Earnings	EPS
	2021 £m	2021 pence	2020 £m	2020 pence	2019 £m	2019 pence
Adjusted earnings from continuing operations	1,633	46.4	1,912	55.2	1,998	59.0
Exceptional items and remeasurements after tax from continuing operations	7	0.2	(639)	(18.4)	(499)	(14.7)
Earnings from continuing operations	1,640	46.6	1,273	36.8	1,499	44.3
Adjusted earnings from discontinued operations	_	_	5	0.2	57	1.7
Exceptional items and remeasurements after tax from discontinued operations	_	_	(14)	(0.5)	(45)	(1.4)
Earnings from discontinued operations	_	_	(9)	(0.3)	12	0.3
Total adjusted earnings	1,633	46.4	1,917	55.4	2,055	60.7
Total exceptional items and remeasurements after tax (including discontinued operations)	7	0.2	(653)	(18.9)	(544)	(16.1)
Total earnings	1,640	46.6	1,264	36.5	1,511	44.6
		2021 millions		2020 millions		2019 millions
Weighted average number of ordinary shares – basic		3,523		3,461		3,386

### (b) Diluted EPS

	Earnings 2021 £m	EPS 2021 pence	Earnings 2020 £m	EPS 2020 pence	Earnings 2019 £m	EPS 2019 pence
Adjusted earnings from continuing operations	1,633	46.1	1,912	55.0	1,998	58.8
Exceptional items and remeasurements after tax from continuing operations	7	0.2	(639)	(18.4)	(499)	(14.7)
Earnings from continuing operations	1,640	46.3	1,273	36.6	1,499	44.1
Adjusted earnings from discontinued operations	_	_	5	0.1	57	1.7
Exceptional items and remeasurements after tax from discontinued operations	_	_	(14)	(0.4)	(45)	(1.4)
Earnings from discontinued operations	_	_	(9)	(0.3)	12	0.3
Total adjusted earnings	1,633	46.1	1,917	55.1	2,055	60.5
Total exceptional items and remeasurements after tax (including discontinued operations)	7	0.2	(653)	(18.8)	(544)	(16.1)
Total earnings	1,640	46.3	1,264	36.3	1,511	44.4
		2021 millions		2020 millions		2019 millions
Weighted average number of ordinary shares – diluted		3,540		3,478		3,401

### (c) Reconciliation of basic to diluted average number of shares

	2021 millions	2020 millions	2019 millions
Weighted average number of ordinary shares – basic	3,523	3,461	3,386
Effect of dilutive potential ordinary shares – employee share plans	17	17	15
Weighted average number of ordinary shares – diluted	3,540	3,478	3,401

#### 9. Dividends

Interim dividends are recognised when they become payable to the Company's shareholders. Final dividends are recognised when they are approved by shareholders.

		2021		2020			2019		
	Pence per share	Cash dividend £m	Scrip dividend £m	Pence per share	Cash dividend £m	Scrip dividend £m	Pence per share	Cash dividend £m	Scrip dividend £m
Interim dividend in respect of the current year	17.00	348	249	16.57	335	241	16.08	450	94
Final dividend in respect of the prior year	32.00	1,065	54	31.26	557	517	30.44	710	319
	49.00	1,413	303	47.83	892	758	46.52	1,160	413

The Directors are proposing a final dividend for the year ended 31 March 2021 of 32.16p per share that will absorb approximately £1,141 million of shareholders' equity (assuming all amounts are settled in cash). It will be paid on 18 August 2021 to shareholders who are on the register of members at 4 June 2021 (subject to shareholders' approval at the AGM). A scrip dividend will be offered as an alternative.

### 10. Discontinued operations and assets held for sale

The results and cash flows of significant assets or businesses sold during the year are shown separately from our continuing operations, and presented within discontinued operations in the income statement and cash flow statement. Assets and businesses are classified as held for sale when their carrying amounts are recovered through sale rather than through continuing use. They only meet the held for sale condition when the assets are ready for immediate sale in their present condition, management is committed to the sale and it is highly probable that the sale will complete within one year. Depreciation ceases on assets and businesses when they are classified as held for sale and the assets and businesses are impaired if the proceeds less sale costs fall short of the carrying value.

#### The Narragansett Electric Company

On 17 March 2021, the Group signed an agreement to sell 100% of the share capital of a wholly owned subsidiary, The Narragansett Electric Company (NECO). NECO is part of our US Regulated segment and is a retail distribution company providing electricity and gas to customers in Rhode Island. The expected sale proceeds are £2.8 billion (\$3.8 billion), and the sale is expected to complete in March 2022 once all regulatory approvals are obtained.

As the sale is considered highly probable and is expected to complete within a year, the associated assets and liabilities have been presented as held for sale in the consolidated statement of financial position. However, as NECO does not represent a separate major line of business or geographical operations, it has not met the criteria for classification as a discontinued operation and therefore its results for the period are not separately disclosed on the face of the income statement.

The following assets and liabilities of NECO were classified as held for sale at 31 March 2021:

	2021
	£m
Goodwill	562
Intangible assets	3
Property, plant and equipment	2,713
Trade and other receivables	237
Cash and cash equivalents	4
Other assets	38
Total assets held for sale	3,557
Borrowings	(1,123)
Pension liabilities	(49)
Other liabilities	(396)
Total liabilities held for sale	(1,568)
Net assets held for sale	1,989

No impairment losses were recognised upon remeasurement of the assets and liabilities prior to classification as held for sale. NECO generated profit after tax of £104 million (2020: £31 million; 2019: £137 million) for the year ended 31 March 2021. Current and deferred tax balances relating to NECO have not been included as held for sale on the basis that those balances will be retained by National Grid rather than transferring with the other assets and liabilities of NECO.

The Group also announced its intention to sell a majority stake in the UK Gas Transmission business. However, as the process is still at an early stage and is not expected to be marketed until later in the year, the business has not been classified as held for sale and has not met the criteria for classification as a discontinued operation as at 31 March 2021.

# continued

#### 10. Discontinued operations and assets held for sale continued

#### Quadgas HoldCo Limited

In June 2019, the Group sold its remaining 39% interest in Cadent (held through its holding in Quadgas HoldCo Limited (Quadgas)). This interest had been classified as held for sale from 30 June 2018 until the date of disposal, as detailed in the Annual Report and Accounts for the year ended 31 March 2019.

The aggregate carrying value of our investment in Quadgas at the disposal date was £1,956 million. This was comprised of the carrying value of the Group's equity interest in Quadgas of £1,494 million, a shareholder loan to Quadgas of £352 million and a derivative financial asset with a fair value of £110 million. The total sales proceeds were £1,965 million. The gain on disposal was £9 million.

We considered the disposal of our 39% investment in Quadgas as the final stage of the plan to dispose of our interest in the UK Gas Distribution business first announced in 2015, and accordingly treated the results and cash flows arising from Quadgas as a discontinued operation on the basis that the sale formed the final part of a 'single coordinated plan' to dispose of UK Gas Distribution. As a consequence, we classified the various elements of income, expense and cash flows within discontinued operations as set out below. Once the assets were treated as 'held for sale', equity accounting ceased for our investment in our associate. We therefore ceased to record our share of profits from 30 June 2018.

The summary income statement for discontinued operations is as follows:

	2020 £m	2019 £m
Revenue	_	_
Operating costs <sup>1</sup>	(23)	(1)
Operating loss	(23)	(1)
Net finance income	6	23
Share of post-tax results of joint ventures and associates <sup>2</sup>	_	(5)
(Loss)/profit before tax from discontinued operations	(17)	17
Tax from discontinued operations	(1)	(5)
(Loss)/profit after tax from discontinued operations	(18)	12
Gain on disposal	9	_
Total (loss)/profit after tax from discontinued operations <sup>3</sup>	(9)	12

- Operating costs for the year ended 31 March 2020 related to final transaction costs and other expenses in relation to Quadgas
- For the year ended 31 March 2019, the amount presented is the net of £43 million impairment charge against the investment in Quadgas and £38 million share of Quadgas post-tax profits recognised prior to classification as held for sale.
   For the year ended 31 March 2020, the £23 million of operating expenses and the £9 million gain on disposal are treated as exceptional. For the year ended 31 March 2019, the £43 million impairment charge against the investment in Quadgas, net operating costs of £1 million and the tax thereon are classified as exceptional items.

The summary statement of comprehensive income for discontinued operations is as follows:

	2020	2019
	£m	£m
(Loss)/profit after tax from discontinued operations	(9)	12
Other comprehensive income		
Items that will never be reclassified to profit or loss:		
Share of other comprehensive income of associate, net of tax	_	36
Total items from discontinued operations that will never be reclassified to profit or loss	_	36
Items that may be reclassified subsequently to profit or loss:		
Net gains in respect of cash flow hedges	6	_
Total items from discontinued operations that may be reclassified subsequently to profit or loss	6	_
Other comprehensive income for the year, net of tax from discontinued operations	6	36
Total comprehensive (loss)/income for the year from discontinued operations	(3)	48

The summary cash flows for discontinued operations are as follows:

Cash flows used in operating activities of £97 million in 2020 (2019: £71 million) primarily related to cash outflows in respect of voluntary contributions totalling £66 million paid to the Warm Homes Fund, the utilisation of provisions and the payment of the final transaction fees incurred in the period.

Cash inflows from investing activities of £6 million in 2020 (2019: £156 million) were comprised of dividends received and interest received on the shareholder loan.

There were no cash flows for financing activities in 2020 or 2019.

#### 11. Goodwill

Goodwill represents the excess of what we paid to acquire businesses over the fair value of their net assets at the acquisition date. We assess whether goodwill is recoverable by performing an impairment review annually or more frequently if events or changes in circumstances indicate a potential impairment.

Goodwill and fair value adjustments arising on the acquisition of a foreign entity are treated as assets and liabilities of the foreign entity and translated at the closing exchange rate. Goodwill is allocated to cash-generating units and this allocation is made to those cash-generating units that are expected to benefit from the acquisition in which the goodwill arose.

Impairment is recognised where there is a difference between the carrying value of the cash-generating unit and the estimated recoverable amount of the cash-generating unit to which that goodwill has been allocated. Any impairment is recognised immediately in the income statement and is not subsequently reversed. Any impairment loss is first allocated to the carrying value of the goodwill and then to the other assets within the cash-generating unit. Recoverable amount is defined as the higher of fair value less costs to sell and estimated value-in-use at the date the impairment review is undertaken. Value-in-use represents the present value of expected future cash flows, discounted using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

	Total £m
Net book value at 1 April 2019 <sup>1</sup>	5,372
Exchange adjustments <sup>1</sup>	259
Acquisition of National Grid Renewables (note 38)	81
Net book value at 1 April 2020	5,712
Exchange adjustments	(562)
Reclassification to held for sale (note 10)	(562)
Net book value at 31 March 2021	4,588

1. Comparative amounts have been revised as described in note 1F.

There is no significant accumulated impairment charge as at 31 March 2021 or 31 March 2020.

The amounts disclosed above as at 31 March 2021 relate to the following cash-generating units: New York £3,004 million (2020: £3,334 million); Massachusetts £963 million (2020: £1,069 million); Rhode Island £nil (2020: £438 million); Federal £544 million (2020: £790 million); and National Grid Renewables £77 million (2020: £81 million). Following the announcement of the sale of NECO (see note 10), goodwill balances relating to the Rhode Island cash generating unit and a portion of the goodwill relating to the Federal cash generating unit were reclassified as held for sale in the period.

Goodwill is reviewed annually for impairment and the recoverability of goodwill has been assessed by comparing the carrying amount of our operations described above (our cash-generating units) with the expected recoverable amount on a value-in-use basis. In each assessment, the value-in-use has been calculated based on five-year plan projections that incorporate our best estimates of future cash flows, customer rates, costs (including changes in commodity prices), future prices and growth. Such projections reflect our current regulatory rate plans taking into account regulatory arrangements to allow for future rate plan flings and recovery of investment. The projections also take account of the costs associated with our net zero plans and the associated regulatory arrangements. Our plans have proved to be reliable guides in the past and the Directors believe the estimates are appropriate.

The future economic growth rate used to extrapolate projections beyond five years is 2.1% (2020: 2.1%). The growth rate has been determined having regard to data on projected growth in US real gross domestic product (GDP). Based on the position of our business in the underlying US economy, it is appropriate for the terminal growth rate to be based upon the overall growth in real GDP and, given the nature of our operations, to extend over a long period of time. Cash flow projections have been discounted to reflect the time value of money, using a post-tax discount rate of 5.0% (2020: 4.5%). The equivalent pre-tax discount rate is 5.3% (2020: 4.5%). The discount rate represents the estimated weighted average cost of capital of these operations.

In assessing the carrying value of goodwill, we have sensitised our forecasts to factor in a reduction in revenues and lower tax costs into our cash flow forecasts, but we have not reflected the impact of additional rate base growth on future earnings. While it is possible that a key assumption in the calculation could change, the Directors believe that no reasonably foreseeable change would result in an impairment of goodwill, in view of the long-term nature of the key assumptions and the margin by which the estimated value-in-use exceeds the carrying amount. This remains the case even after taking into account the short-term effects of COVID-19, the most significant of which is an increase in bad debt charges in the short term.

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#### 12. Other intangible assets

Other intangible assets mainly comprise software which is written down (amortised) over the period we expect to receive a benefit from the asset. An amortisation expense is charged to the income statement to reflect the reduced value of the asset over time. Amortisation is calculated by estimating the number of years we expect the asset to be used (useful economic life or UEL) and charging the cost of the asset to the income statement equally over this period.

Identifiable intangible assets are recorded at cost less accumulated amortisation and any provision for impairment. Other intangible assets are tested for impairment only if there is an indication that the carrying value of the assets may have been impaired. Impairments of assets are calculated as the difference between the carrying value of the asset and the recoverable amount, if lower. Where such an asset does not generate cash flows that are independent from other assets, the recoverable amount of the cash-generating unit to which that asset belongs is estimated. Impairments are recognised in the consolidated income statement and are disclosed separately. Any assets which suffered impairment in a previous period are reviewed for possible reversal of the impairment at each reporting date.

Internally generated intangible assets, such as software, are recognised only if: i) an asset is created that can be identified; ii) it is probable that the asset created will generate future economic benefits; and iii) the development cost of the asset can be measured reliably. Where no internally generated intangible asset can be recognised, development expenditure is recorded as an expense in the period in which it is incurred.

Other intangible assets are amortised on a straight-line basis over their estimated useful economic lives. Amortisation periods for other intangible assets are:

			Years
Software			3 to 10
	Software £m	Assets in the course of construction £m	Total £m
Cost at 1 April 2019	1,784	384	2,168
Exchange adjustments	45	18	63
Additions	38	314	352
Reclassifications	159	(159)	_
Cost at 1 April 2020	2,026	557	2,583
Exchange adjustments	(102)	(43)	(145)
Additions	7	414	421
Disposals	(47)	(2)	(49)
Reclassifications <sup>1</sup>	255	(240)	15
Reclassification to held for sale (note 10)	(19)	_	(19)
Cost at 31 March 2021	2,120	686	2,806
Accumulated amortisation at 1 April 2019	(1,084)	_	(1,084)
Exchange adjustments	(28)	_	(28)
Amortisation charge for the year	(176)	_	(176)
Accumulated amortisation at 1 April 2020	(1,288)	_	(1,288)
Exchange adjustments	61	_	61
Amortisation charge for the year	(196)	_	(196)
Accumulated amortisation of disposals	44	_	44
Reclassification to held for sale (note 10)	16	_	16
Accumulated amortisation at 31 March 2021	(1,363)	_	(1,363)
Net book value at 31 March 2021 <sup>2</sup>	757	686	1,443
Net book value at 31 March 2020	738	557	1,295

<sup>1.</sup> Reclassifications includes amounts transferred from property, plant and equipment (see note 13).

<sup>2.</sup> The Group has capitalised £298 million (2020: £240 million) in relation to the Gas Business Enablement system in the US, of which £82 million (2020: £30 million) is in service and is being amortised over 10 years, with the remainder included within assets in the course of construction. A further £117 million (2020: £59 million) in relation to our new UK general ledger system is also included within assets in the course of construction as at 31 March 2021, and is expected to be amortised over 10 years once it is commissioned in July 2021.

#### 13. Property, plant and equipment

Property, plant and equipment are the physical assets controlled by us. The cost of these assets primarily represents the amount initially paid for them. This includes both their purchase price and the construction and other costs associated with getting them ready for operation. A depreciation expense is charged to the income statement to reflect annual wear and tear and the reduced value of the asset over time. Depreciation is calculated by estimating the number of years we expect the asset to be used (useful economic life or UEL) and charging the cost of the asset to the income statement equally over this period.

We operate an energy networks business and therefore have a significant physical asset base. We continue to invest in our networks to maintain reliability, create new customer connections and ensure our networks are flexible and resilient. Our business plan envisages these additional investments will be funded through a mixture of cash generated from operations and the issue of new debt.

Property, plant and equipment is recorded at cost, less accumulated depreciation and any impairment losses. Cost includes the purchase price of the asset; any payroll and finance costs incurred which are directly attributable to the construction of property, plant and equipment; and the cost of any associated asset retirement obligations.

Property, plant and equipment includes assets in which the Group's interest comprises legally protected statutory or contractual rights of use. Additions represent the purchase or construction of new assets, including capital expenditure for safety and environmental assets, and extensions to, enhancements to, or replacement of, existing assets. All costs associated with projects or activities which have not been fully commissioned at the period end are classified within assets in the course of construction.

Items within property, plant and equipment are tested for impairment only if there is some indication that the carrying value of the assets may have been impaired. Impairments of assets are calculated as the difference between the carrying value of the asset and the recoverable amount, if lower. Where such an asset does not generate cash flows that are independent from other assets, the recoverable amount of the cash-generating unit to which that asset belongs is estimated. Impairments are recognised in the income statement and if immaterial are included within the depreciation charge for the year.

#### (a) Asset useful economic lives

No depreciation is provided on freehold land or assets in the course of construction. Other items of property, plant and equipment are depreciated, on a straight-line basis, at rates estimated to write off their book values over their estimated useful economic lives. In assessing estimated useful economic lives, consideration is given to any contractual arrangements and operational requirements relating to particular assets. The assessments of estimated useful economic lives and residual values of assets are performed annually.

Unless otherwise determined by operational requirements, the depreciation periods for the principal categories of property, plant and equipment are, in general, as shown in the table below split between the UK and US, along with the weighted average remaining UEL for each class of property, plant and equipment (which is calculated by applying the annual depreciation charge per class of asset to the net book value of that class of asset).

		Years		
	UK	US	Weighted average remaining UEL	
Freehold and leasehold buildings	up to 60	up to 100	9	
Plant and machinery:				
Electricity transmission plant and wires	15 to 100	45 to 80	30	
Electricity distribution plant	n/a	35 to 85	33	
Electricity generation plant	n/a	20 to 93	10	
Interconnector plant and other	5 to 60	5 to 50	16	
Gas plant - mains, services and regulating equipment	10 to 65	47 to 95	45	
Gas plant – storage	5 to 40	12 to 65	12	
Gas plant – meters	7 to 30	14 to 40	20	
Motor vehicles and office equipment	up to 10	up to 26	4	

### (b) Gas asset lives

The role that gas networks play in the pathway to achieving the greenhouse gas emissions reductions targets set in the jurisdictions in which we operate is currently uncertain. However, we believe the gas assets which we own and operate today will continue to have a crucial role in maintaining security, reliability and affordability of energy beyond 2050, although the scale and purpose for which the networks will be used is dependent on technological developments and policy choices of governments and regulators.

- In the UK, the useful economic life of gas mains, services and regulating assets relating to the National Transmission System (NTS) are frequently reviewed throughout the year and subject to a detailed review at the year end. The most material components of these are our pipeline assets, which are due to be fully depreciated by 2070, with other assets being depreciated over various periods between now and then. Those reviews considered a number of scenarios, which consider the implications of the UK's net zero by 2050 legislation for the NTS. Our most recent review concluded that the most likely outcome was for the NTS network assets to remain in use beyond 2050, including in those scenarios where the greenhouse gas emissions of gas networks were largely eliminated.
- With respect to our US gas distribution assets, asset lives are assessed as part of detailed depreciation studies completed as part of each separate rate
  proceeding. Depreciation studies consider the physical condition of assets and the expected operational life of an asset. We believe these assessments are
  our best estimate of the UEL of our gas network assets in the US.

The weighted average remaining UEL for our US gas distribution fixed asset base is circa 50 years, however a sizeable proportion of our assets are assumed to have UELs which extend beyond 2080. We continue to believe the lives identified by rate proceedings are the best estimate of the assets' UELs, although we continue to keep this assumption under review as we learn more about possible future pathways towards net zero. Whilst the targets, goals and ambitions have now been formalised in legislation in the states in which we operate, there is widespread recognition that work needs to be done to define the possible future decarbonisation pathways. We continue to actively engage and support our regulators to enable the clean energy transition in a safe, reliable and affordable way.

Asset depreciation lives feed directly into our US regulatory recovery mechanisms, such that any shortening of asset lives and regulatory recovery periods as agreed with regulators should be recoverable through future rates, subject to agreement, over future periods, as part of wider considerations around ensuring the continuing affordability of gas in our service territories.

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### 13. Property, plant and equipment continued

Given the uncertainty described relating to the UELs of our gas assets, below we provide a sensitivity on the depreciation charge for our UK and US regulated segments were a shorter UEL presumed:

	Increase in depreciation expense for the year ended 31 March 2021		Increase in depreciat the year ended 31	
	UK regulated £m	US regulated £m	UK regulated £m	US regulated £m
UELs limited to 2050	35	160	37	151
UELs limited to 2060	12	70	13	66
UELs limited to 2070	1	28	_	26

Note that this sensitivity calculation excludes any assumptions regarding the residual value for our asset base and the effect shortening asset depreciation lives would be expected to have on our regulatory recovery mechanisms.

### (c) Analysis of property, plant and equipment

	Land and buildings £m	Plant and machinery £m	Assets in the course of construction £m	Motor vehicles and office equipment £m	Total £m
Cost at 1 April 2019 (before transition to IFRS 16) <sup>1</sup>	3,338	53,829	5,049	930	63,146
Right-of-use assets recognised on transition to IFRS 16 <sup>2</sup>	381	67	_	20	468
Cost at 1 April 2019 (as restated)	3,719	53,896	5,049	950	63,614
Exchange adjustments <sup>1</sup>	98	1,484	83	33	1,698
Additions	130	464	4,029	104	4,727
Disposals	(79)	(486)	(9)	(65)	(639)
Reclassifications <sup>3,4</sup>	29	4,251	(4,381)	14	(87)
Cost at 1 April 2020	3,897	59,609	4,771	1,036	69,313
Exchange adjustments	(213)	(3,308)	(130)	(73)	(3,724)
Additions	89	328	4,023	70	4,510
Disposals	(6)	(344)	(26)	(48)	(424)
Reclassifications <sup>3</sup>	96	3,007	(3,243)	77	(63)
Reclassification to held for sale (note 10)	(111)	(3,231)	(174)	(44)	(3,560)
Cost at 31 March 2021	3,752	56,061	5,221	1,018	66,052
Accumulated depreciation at 1 April 2019 <sup>1</sup>	(778)	(16,918)	_	(591)	(18,287)
Exchange adjustments <sup>1</sup>	(16)	(329)	_	(20)	(365)
Depreciation charge for the year	(92)	(1,252)	_	(120)	(1,464)
Disposals	36	464	_	58	558
Reclassifications <sup>3</sup>	3	(7)	_	11	7
Accumulated depreciation at 1 April 2020	(847)	(18,042)	_	(662)	(19,551)
Exchange adjustments	37	698	_	46	781
Depreciation charge for the year	(90)	(1,270)	_	(116)	(1,476)
Disposals	_	339	_	48	387
Reclassifications <sup>3</sup>	2	(5)	_	6	3
Reclassification to held for sale (note 10)	22	798	_	27	847
Accumulated depreciation at 31 March 2021	(876)	(17,482)	_	(651)	(19,009)
Net book value at 31 March 2021	2,876	38,579	5,221	367	47,043
Net book value at 31 March 2020	3,050	41,567	4,771	374	49,762

<sup>1.</sup> Comparative amounts have been revised as described in note 1F.

In 2020, comprised an £87 million reduction in the gross cost of assets in the course of construction in our UK Electricity Transmission business for costs previously capitalised and accrued as due to a supplier, that were subsequently no longer payable.

	2021	2020
	£m	£m
Information in relation to property, plant and equipment		
Capitalised interest included within cost	2,233	2,118
Contributions to cost of property, plant and equipment included within:		
Trade and other payables	138	84
Non-current liabilities	400	428
Contract liabilities – current	66	76
Contract liabilities – non-current	1,093	1,082

<sup>13.</sup> Property, plant and equipment continued

<sup>2.</sup> On 1 April 2019, £488 million of additional right-of-use assets were recognised on transition to IFRS 16. See note 37 for details.

3. Represents amounts transferred between categories, (to)/from other intangible assets (see note 12), from inventories and reclassifications between cost and accumulated depreciation.

### (d) Right-of-use assets

The Group leases various properties, land, equipment and cars. With effect from 1 April 2019, new lease arrangements entered into are recognised as a right-of-use asset and a corresponding liability at the date at which the leased asset is available for use by the Group (see note 37). The right-of-use asset and associated lease liability arising from a lease are initially measured at the present value of the lease payments expected over the lease term. The lease payments include fixed payments, any variable lease payments dependent on an index or a rate, and any break fees or renewal option costs that we are reasonably certain to incur. The discount rate applied is the rate implicit in the lease or, if that is not available, then the incremental rate of borrowing for a similar term and similar security (which is determined based on observable data for borrowing rates for the specific group entity that has entered into the lease, with specific adjustments for the term of the lease and any lease-specific risk premium). The lease term takes account of exercising any extension options that are at our option if we are reasonably certain to exercise the option. Each lease payment is allocated between the liability and finance cost. The finance cost is charged to the income statement over the lease period using the effective interest rate method. The right-of-use asset is depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis. For short-term leases (lease term of 12 months or less) and leases of low-value assets (such as computers), the Group continues to recognise a lease expense on a straight-line basis.

The table below shows the net book value of right-of-use assets included within property, plant and equipment at 31 March 2021 and 31 March 2020, split by category. The associated lease liabilities are disclosed in note 21.

2021	Land and buildings £m	Plant and machinery £m	Assets in the course of construction £m	Motor vehicles and office equipment £m	Total £m
k value at 31 March 2021	365	81	_	184	630
	60	6	_	64	130
charge for the year	(29)	(16)	_	(68)	(113)

	Land and buildings £m	Plant and machinery £m	Assets in the course of construction £m	Motor vehicles and office equipment £m	Total £m
2020	364	95	_	225	684
	10	1	_	73	84
	(29)	(16)	_	(72)	(117)

The following balances have been included in the income statement for the years ended 31 March 2021 and 31 March 2020 in respect of right-of-use assets:

	2021 £m	2020 £m
Included within net finance income and costs:		
Interest expense on lease liabilities	(21)	(26)
Included within revenue:		
Lease income <sup>1</sup>	390	404
Included within operating expenses:		
Expense relating to short-term and low-value leases	(13)	(12)

<sup>1.</sup> Included within lease income is £376 million (2020: £353 million) of variable lease payments, the majority of which relates to the power supply arrangement entered into with LIPA (see note 3).

The total of future minimum sublease payments expected to be received under non-cancellable subleases is £104 million (2020: £94 million).

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#### 14. Other non-current assets

Other non-current assets include assets that do not fall into any other non-current asset category (such as goodwill or property, plant and equipment) where the benefit to be received from the asset is not due to be received until after 31 March 2022.

	2021 £m	2020 £m
Other receivables	45	35
Non-current tax assets	6	65
Prepayments	5	19
Accrued income <sup>1</sup>	237	235
	293	354

<sup>1.</sup> Includes accrued income in relation to property sales to the St William joint venture.

#### 15. Financial and other investments

The Group holds a range of financial and other investments. These investments include short-term money market funds, quoted investments in equities or bonds of other companies, investments in our venture capital portfolio (National Grid Partners), bank deposits with a maturity of greater than three months, and investments that can not be readily used in operations, principally collateral deposited in relation to derivatives.

The classification of each investment held by the Group is determined based on two main factors:

- its contractual cash flows whether the assets cash flows are solely payments of the principal and interest on the financial asset on pre-determined dates or whether the cash flows are determined by other factors such as the performance of a company; and
- the business model for holding the investments whether the intention is to hold onto the investment for the longer term (collect the contractual cash flows),
   or to sell the asset with the intention of managing any gain or loss on sale or to manage any liquidity requirements.

The four categories of financial and other investments are as follows:

- Financial assets at amortised cost debt instruments that have contractual cash flows that are solely payments of principal and interest, and which are held within a business model whose objective is to collect contractual cash flows, are held at amortised cost. This category includes our receivables in relation to deposits and collateral;
- FVOCI debt and other investments debt investments, such as bonds, that have contractual cash flows that are solely payments of principal and interest, and which are held within a business model whose objective is both to collect the contractual cash flows and to sell the debt instruments, are measured at fair value through other comprehensive income (FVOCI), with gains or losses recognised in the consolidated statement of comprehensive income instead of through the income statement. On disposal, any gains or losses are recognised within finance income in the income statement (see note 6). Other investments include insurance contracts, measured at fair value, and held to back the present value of unfunded pension liabilities in note 25;
- FVOCI equity instruments the Group has elected to measure equity instruments that are shares held as part of a portfolio of financial instruments which back some long-term employee liabilities at FVOCI on the basis that they are not held for trading and so recognising gains and losses on these investments in the income statement would not be representative of performance in the year. On disposal, any realised gains and losses are transferred to retained earnings (see note 28); and
- FVTPL investments other financial investments are subsequently measured at fair value with any gains or losses recognised in the income statement (FVTPL). This primarily comprises our money market funds, insurance company fund investments and corporate venture capital investments held by National Grid Partners.

Financial and other investments are initially recognised on trade date. Subsequent to initial recognition, the fair values of financial assets that are quoted in active markets are based on bid prices. When independent prices are not available, fair values are determined using valuation techniques used by the relevant markets using observable market data where possible (see note 32(g) for further details).

#### 15. Financial and other investments continued

	2021	2020
	£m	£m
Non-current Non-current		
FVOCI debt and other investments	416	352
FVOCI equity investments	99	83
FVTPL investments	240	108
	755	543
Current		
FVTPL investments	1,768	1,278
Financial assets at amortised cost	574	720
	2,342	1,998
	3,097	2,541
Financial and other investments include the following:		
Investments in short-term money market funds	1,412	951
Investments held by National Grid Partners	136	97
Other investments	103	11
Balances that are restricted or not readily used in operations:		
Collateral <sup>1</sup>	540	685
Insurance company and non-qualified plan investments	589	542
Cash surrender value of life insurance policies	283	220
Other investments	34	35
	3,097	2,541

<sup>1.</sup> The collateral balance includes: £480 million (2020: £685 million) of collateral placed with counterparties with whom we have entered into a credit support annex to the International Swaps and Derivatives Association (ISDA) Master Agreement; £42 million (2020: £nil) of collateral paid by operating companies as required security deposits under the Connection and Use of System Code; and £18 million (2020: £nil) of restricted amounts allocated for specific projects within the National Grid Electricity System Operator.

FVTPL and FVOCI investments are recorded at fair value. The carrying value of current financial assets at amortised cost approximates their fair values, primarily due to short-dated maturities. The exposure to credit risk at the reporting date is the fair value of the financial investments. For further information on our credit risk, refer to note 32(a).

For the purposes of impairment assessment, the investments in bonds are considered to be low risk as they are investment grade securities; life insurance policies are held with regulated insurance companies; and deposits, collateral receivable and other financial assets at amortised cost are investment grade. All financial assets held at FVOCI or amortised cost are therefore considered to have low credit risk and have an immaterial impairment loss allowance equal to 12-month expected credit losses.

In determining the expected credit losses for these assets, some or all of the following information has been considered: credit ratings, the financial position of counterparties, the future prospects of the relevant industries and general economic forecasts.

No FVOCI or amortised cost financial assets have had modified cash flows during the period. There has been no change in the estimation techniques or significant assumptions made during the year in assessing the loss allowance for these financial assets. There were no significant movements in the gross carrying value of financial assets during the year that contribute to changes in the loss allowance. No collateral is held in respect of any of the financial investments in the above table. No balances are more than 30 days past due, and no balances were written off during the year.

## 16. Investments in joint ventures and associates

Investments in joint ventures and associates represent businesses we do not control but over which we exercise joint control or significant influence. They are accounted for using the equity method. A joint venture is an arrangement established to engage in economic activity, which the Group jointly controls with other parties and has rights to a share of the net assets of the arrangement. An associate is an entity which is neither a subsidiary nor a joint venture, but over which the Group has significant influence.

		2021			2020	
	Associates £m	Joint ventures £m	Total £m	Associates £m	Joint ventures £m	Total £m
Share of net assets at 1 April	341	654	995	291	317	608
Exchange adjustments	(22)	(36)	(58)	20	12	32
Additions	6	75	81	16	156	172
Capitalisation of shareholder loan to Nemo Link Limited	_	_	_	_	176	176
Share of post-tax results for the year	30	28	58	40	47	87
Share of other comprehensive income of associates, net of tax	1	_	1	1	_	1
Dividends received	(31)	(49)	(80)	(41)	(34)	(75)
Other movements <sup>1</sup>	(96)	(34)	(130)	14	(20)	(6)
Share of net assets at 31 March	229	638	867	341	654	995

<sup>1.</sup> Within associates, the other movements for the year primarily relates to the reclassification of an investment in an associate to financial investments.

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#### 16. Investments in joint ventures and associates continued

A list of joint ventures and associates including the name and proportion of ownership is provided in note 34. Transactions with and outstanding balances with joint ventures and associates are shown in note 31. The joint ventures and associates have no significant contingent liabilities to which the Group is exposed, and the Group has no significant contingent liabilities in relation to its interests in the joint ventures and associates. The Group has capital commitments of £141 million (2020: £240 million) in relation to joint ventures.

At 31 March 2021, the Group had three material joint ventures, being its 50% equity stakes in BritNed and Nemo Link Limited (Nemo) and its 51% stake in Emerald Energy Venture LLC (Emerald). The Group has one material associate, being its 26.25% investment in Millennium Pipeline Company LLC. BritNed is a joint venture with the Dutch transmission system operator, TenneT, and operates the subsea electricity link between Great Britain and the Netherlands, commissioned in 2011. Nemo is a joint venture with the Belgian transmission operator, Elia, and is a subsea electricity interconnector between the UK and Belgium, which became operational on 31 January 2019. BritNed and Nemo have reporting periods ending on 31 December with monthly management assets. Emerald was acquired on 11 July 2019. Millennium Pipeline Company LLC is an associate that owns a natural gas pipeline from southern New York to the Lower Hudson Valley.

Summarised financial information as at 31 March, together with the carrying amount of the investments, is as follows:

	BritNed De Limi			Millennium Pipeline Company LLC		Nemo Link Limited		Energy e LLC
	2021	2020	2021	2020	2021	2020	2021	2020
	£m	£m	£m	£m	£m	£m	£m	£m
Statement of financial position								
Non-current assets	409	399	795	910	536	582	559	435
Cash and cash equivalents	47	54	27	33	31	26	112	66
All other current assets	24	4	24	26	8	5	12	6
Non-current liabilities	(81)	(45)	(256)	(315)	(30)	(29)	(286)	(232)
Current liabilities	(22)	(16)	(38)	(43)	(19)	(10)	(27)	(2)
Net assets	377	396	552	611	526	574	370	273
Group's ownership interest in joint venture/associate	189	198	145	160	263	287	189	139
Group adjustment: elimination of profits on sales to joint venture	_	_	_	_	_	_	(23)	(10)
Carrying amount of the Group's investment	189	198	145	160	263	287	166	129

	BritNed De Lim			Millennium Pipeline Company LLC		Nemo Link Limited		Energy LLC
	2021	2020	2021	2020	2021	2020	2021	2020
	£m	£m	£m	£m	£m	£m	£m	£m
Income statement								
Revenue	72	80	199	206	66	45	28	19
Depreciation and amortisation	(15)	(14)	(43)	(46)	(24)	(23)	(14)	(7)
Other costs	(15)	(10)	(21)	(20)	(6)	(8)	(22)	(10)
Operating profit/(loss)	42	56	135	140	36	14	(8)	2
Net interest expense	(1)	_	(18)	(22)	_	_	_	(3)
Profit/(loss) before tax	41	56	117	118	36	14	(8)	(1)
Income tax expense	(11)	(10)	_	_	(14)	(2)	_	_
Profit/(loss) for the year	30	46	117	118	22	12	(8)	(1)
Group's share of profit/(loss)	15	23	31	31	11	6	(4)	(1)
Group adjustment: tax charge	_	_	(9)	(9)	_	_	1	_
Group's share of post-tax results for the year	15	23	22	22	11	6	(3)	(1)

#### 17. Derivative financial instruments

Derivatives are financial instruments that derive their value from the price of an underlying item such as interest rates, foreign exchange rates, credit spreads, commodities, equities or other indices. In accordance with policies approved by the Board, derivatives are transacted generally to manage exposures to fluctuations in interest rates, foreign exchange rates and commodity prices. Our derivatives balances comprise two broad categories:

- financing derivatives: These are used to manage our exposure to interest rates and foreign exchange rates. Specifically, we use these derivatives to manage our financing portfolio, holdings in foreign operations and contractual operational cash flows; and
- commodity contract derivatives: These are used to manage our US customers' exposure to price and supply risks. Some forward contracts for the purchase of commodities meet the definition of derivatives. We also enter into derivative financial instruments linked to commodity prices, including index futures, options and swaps, which are used to manage market price volatility.

Derivatives are initially recognised at fair value and subsequently remeasured to fair value at each reporting date. Changes in fair values are recorded in the period they arise, in either the consolidated income statement or other comprehensive income. Where the gains or losses recorded in the income statement arise from changes in the fair value of derivatives to the extent that hedge accounting is not applied or is not fully effective, these are recorded as remeasurements, detailed in notes 5 and 6. Where the fair value of a derivative is positive it is carried as a derivative asset, and where negative as a derivative liability.

The fair value of derivative financial instruments is calculated by taking the present value of future cash flows, primarily incorporating market observable inputs. The various inputs include foreign exchange spot and forward rates, yield curves of the respective currencies, currency basis spreads between the respective currencies, interest rate and inflation curves, the forward rate curves of underlying commodities, and for those positions that are not fully cash collateralised the credit quality of the counterparties.

Certain clauses embedded in non-derivative financial instruments or other contracts are presented as derivatives because they impact the risk profile of their host contracts and they are deemed to have risks or rewards not closely related to those host contracts.

Further information on how derivatives are valued and used for risk management purposes is presented in note 32. Information on commodity contracts and other commitments not meeting the definition of derivatives is presented in note 30.

The fair values of derivatives by category are as follows:

		2021			2020	
	Assets £m	Liabilities £m	Total £m	Assets £m	Liabilities £m	Total £m
Current	457	(145)	312	93	(380)	(287)
Non-current	542	(754)	(212)	1,249	(954)	295
	999	(899)	100	1,342	(1,334)	8
Financing derivatives	942	(767)	175	1,267	(1,134)	133
Commodity contract derivatives	57	(132)	(75)	75	(200)	(125)
	999	(899)	100	1,342	(1,334)	8

### (a) Financing derivatives

The fair values of financing derivatives by type are as follows:

		2021			2020	
	Assets £m	Liabilities £m	Total £m	Assets £m	Liabilities £m	Total £m
Interest rate swaps	325	(159)	166	556	(337)	219
Cross-currency interest rate swaps	601	(351)	250	643	(514)	129
Foreign exchange forward contracts <sup>1</sup>	16	(74)	(58)	58	(39)	19
Inflation-linked swaps	_	(183)	(183)	_	(234)	(234)
Equity options	_	_	_	10	(10)	_
	942	(767)	175	1,267	(1,134)	133

<sup>1.</sup> Included within the foreign exchange forward contracts balance are £32 million (2020: £3 million) of derivative liabilities in relation to the hedging of capital expenditure and a deal-contingent foreign exchange forward contract liability of £9 million (2020: £nill) in relation to the disposal of NECO (see note 10).

# continued

### 17. Derivative financial instruments continued

## (a) Financing derivatives continued

The maturity profile of financing derivatives is as follows:

	2021				2020	
	Assets £m	Liabilities £m	Total £m	Assets £m	Liabilities £m	Total £m
Current						
Less than 1 year	428	(70)	358	62	(254)	(192)
	428	(70)	358	62	(254)	(192)
Non-current Non-current						
In 1 to 2 years	10	(14)	(4)	480	(51)	429
In 2 to 3 years	24	(12)	12	13	(5)	8
In 3 to 4 years	62	(80)	(18)	20	(28)	(8)
In 4 to 5 years	4	(42)	(38)	31	(109)	(78)
More than 5 years	414	(549)	(135)	661	(687)	(26)
	514	(697)	(183)	1,205	(880)	325
	942	(767)	175	1,267	(1,134)	133

The notional contract amounts of financing derivatives by type are as follows:

	2021	2020
	£m	£m
Interest rate swaps	(2,259)	(3,101)
Cross-currency interest rate swaps	(8,389)	(8,097)
Foreign exchange forward contracts	(4,651)	(3,284)
Inflation-linked swaps	(500)	(500)
Equity options	_	(800)
	(15,799)	(15,782)

Derivatives with a notional value of  $\Omega$ 2,810 million, pay or receive cash flows that reference GBP LIBOR of  $\Omega$ 2,041 million (maturing between 2023 and 2040) or USD LIBOR of  $\Omega$ 769 million (maturing between 2023 and 2026). LIBOR is being replaced as an interest rate benchmark by alternative reference rates and therefore negotiations are underway to amend these contracts, with any related hedge documentation then being amended. At 31 March 2021, none of the contracts had yet been amended.

## (b) Commodity contract derivatives

The fair values of commodity contract derivatives by type are as follows:

		2021			2020	
	Assets £m	Liabilities £m	Total £m	Assets £m	Liabilities £m	Total £m
Commodity purchase contracts accounted for as derivative contracts						
Forward purchases of gas	44	(94)	(50)	64	(108)	(44)
Derivative financial instruments linked to commodity prices						
Electricity capacity	2	_	2	_	_	_
Electricity swaps	10	(33)	(23)	4	(83)	(79)
Electricity options	_	(1)	(1)	_	_	_
Gas swaps	1	(3)	(2)	7	(8)	(1)
Gas options	_	(1)	(1)	_	(1)	(1)
	57	(132)	(75)	75	(200)	(125)

### 17. Derivative financial instruments continued

### (b) Commodity contract derivatives continued

The maturity profile of commodity contract derivatives is as follows:

	2021				2020	
	Assets £m	Liabilities £m	Total £m	Assets £m	Liabilities £m	Total £m
Current						
Less than one year	29	(75)	(46)	31	(126)	(95)
	29	(75)	(46)	31	(126)	(95)
Non-current						
In 1 to 2 years	7	(24)	(17)	8	(35)	(27)
In 2 to 3 years	7	(16)	(9)	9	(24)	(15)
In 3 to 4 years	7	(7)	_	8	(12)	(4)
In 4 to 5 years	6	(5)	1	7	(1)	6
More than 5 years	1	(5)	(4)	12	(2)	10
	28	(57)	(29)	44	(74)	(30)
	57	(132)	(75)	75	(200)	(125)

The notional quantities of commodity contract derivatives by type are as follows:

	2021	2020
Forward purchases of gas <sup>1</sup>	36m Dth	102m Dth
Electricity swaps	12,321 GWh	12,836 GWh
Gas swaps	47m Dth	89m Dth
Gas options	40m Dth	26m Dth

<sup>1.</sup> Forward gas purchases have terms up to five years (2020: four years). The contractual obligations under these contracts are £104 million (2020: £128 million).

## 18. Inventories and current intangible assets

Inventories represent assets that we intend to use in order to generate revenue in the short term, either by selling the asset itself (for example, fuel stocks) or by using it to fulfil a service to a customer or to maintain our network (consumables).

Inventories are stated at the lower of weighted average cost and net realisable value. Where applicable, cost comprises direct materials and direct labour costs as well as those overheads that have been incurred in bringing the inventories to their present location and condition.

Emission allowances, principally relating to the emissions of carbon dioxide in the UK and sulphur and nitrous oxides in the US, are recorded as intangible assets within current assets. They are initially recorded at cost and subsequently at the lower of cost and net realisable value. A liability is recorded in respect of the obligation to deliver emission allowances, and emission charges are recognised in the income statement in the period in which emissions are made.

	2021	2020
	£m	£m
Fuel stocks	94	151
Raw materials and consumables	253	265
Current intangible assets – emission allowances	92	133
	439	549

There is a provision for obsolescence of £10 million against inventories as at 31 March 2021 (2020: £21 million).

## continued

#### 19. Trade and other receivables

Trade and other receivables include amounts which are due from our customers for services we have provided, accrued income which has not yet been billed, prepayments, contract assets where certain milestones are required to be fulfilled and other receivables that are expected to be settled within twelve months.

Trade and other receivables are initially recognised at fair value and subsequently measured at amortised cost, less any appropriate allowances for estimated irrecoverable amounts.

	2021	2020
	£m	£m
Trade receivables	1,503	1,571
Accrued income	863	849
Prepayments	387	408
Contract assets	13	_
Other receivables	153	158
	2,919	2,986

Trade receivables are non-interest-bearing and generally have a 30 to 90 days term. Due to their short maturities, the fair value of trade and other receivables approximates their carrying value. The maximum exposure of trade receivables to credit risk is the gross carrying amount of £2,152 million (2020: £2,063 million).

### Provision for impairment of receivables

A provision for credit losses is recognised at an amount equal to the expected credit losses that will arise over the lifetime of the trade receivables and accrued income.

	2021	2020
	£m	£m
At 1 April	512	394
Exchange adjustments	(57)	20
Charge for the year, net of recoveries	326	234
Uncollectible amounts written off	(59)	(136)
Reclassification to held for sale (note 10)	(50)	_
At 31 March	672	512

The trade receivables balance, accrued income balance and provisions balance split by geography are as follows:

	As at	at 31 March 2021 As at 31 March 20		31 March 2020		
	UK £m	US £m	Total £m	UK £m	US £m	Total £m
Trade receivables	227	1,925	2,152	227	1,836	2,063
Accrued income	547	339	886	461	408	869
Provision for impairment of receivables and accrued income	(23)	(649)	(672)	(40)	(472)	(512)

There are no retail customers in the UK businesses. A provision matrix is not used in the UK as an assessment of expected losses on individual debtors is performed, and the provision is not material.

In the US, £1,852 million (2020: £1,852 million) of the trade receivables and accrued income balance is attributable to retail customers. For non-retail US customer receivables, a provision matrix is not used and expected losses are determined on individual debtors.

The provision for retail customer receivables in the US is calculated based on a series of provision matrices which are prepared by regulated entity and by customer type. The expected loss rates in each provision matrix are based on historical loss rates adjusted for current and forecasted economic conditions at the balance sheet date. The inclusion of forward-looking information in the provision matrix setting process under IFRS 9 resulted in loss rates that reflect expected future economic conditions and the recognition of an expected loss on all debtors even where no loss event has occurred.

In March 2020, the Group's US distribution businesses ceased certain customer cash collection activities in response to regulatory instructions and to changes in State, Federal and City level regulations and guidance, and actions to minimise risk to the Group's employees as a result of COVID-19. The Group also ceased customer termination activities as requested by relevant local authorities. Certain collection activities did resume during the year where permitted, but this was a small proportion compared to normal levels.

In calculating our provision for impairment of receivables at 31 March 2021, we were able to incorporate the actual cash collection levels experienced since the start of the pandemic to determine the expected loss rates per category of outstanding receivable by operating company, which is summarised in the provision matrix shown below. For the year ended 31 March 2020, there was limited cash collection data available with regards to the impact that COVID-19 would have on collection of receivables. Therefore, in order to reflect the impact of COVID-19 into our calculation of the charge for the year, we considered the macroeconomic data including unemployment levels and our previous experience regarding debtor recoverability during and in the aftermath of the 2008/09 financial crisis (which impacted all of our service territories) and that following Superstorm Sandy in 2012 which impacted our downstate New York gas business specifically.

#### 19. Trade and other receivables continued

Based on our review of these factors, we concluded that a reasonable range for the provisions recognised in the current year would be £320 million to £342 million (\$440 million to \$470 million), which considered the continued application of our previous experience regarding debtor recoverability in the aftermath of historical impactful events, as well as the collections experience seen since the start of the pandemic, and concluded that a total charge of £326 million represented our best estimate based on the information available. For the year ended 31 March 2020, we determined that the additional provision recognised in light of the cessation of customer terminations and collections following the moratoriums introduced would lie between £81 million and £161 million (\$100 million and \$200 million), and concluded an additional COVID-19 related charge of £117 million represented our best estimate based on the information available, primarily as this represented an impact twice as severe as Superstorm Sandy, adjusted to incorporate all service territories impacted.

The average expected loss rates and gross balances for the retail customer receivables in our US operations are set out below:

	2021	2021	2020	2020
	%	£m	%	£m
Accrued income	7	322	5	395
0 – 30 days past due	7	580	5	651
30 – 60 days past due	24	155	14	194
60 – 90 days past due	36	108	29	109
3 – 6 months past due	52	140	47	121
6 – 12 months past due	66	180	63	105
Over 12 months past due	71	367	79	277
		1,852		1,852

US retail customer receivables are not collateralised. Trade receivables are written off when regulatory requirements are met. Write-off policies vary between jurisdictions as they are aligned with the local regulatory requirements, which differ between regulators. There were no significant amounts written off during the period that were still subject to enforcement action. Our internal definition of default is aligned with that of the individual regulators in each jurisdiction.

For further information on our wholesale and retail credit risk, refer to note 32(a).

### 20. Cash and cash equivalents

Cash and cash equivalents include cash balances, together with short-term investments with an original maturity of less than three months that are readily convertible to cash. Bank overdrafts are only shown net within cash and cash equivalents when there is a legal right to offset unconditionally and an intention to settle net has been demonstrated by the physical movement of cash.

Net cash and cash equivalents reflected in the cash flow statement are net of bank overdrafts, which are reported in borrowings. The carrying amounts of cash and cash equivalents and bank overdrafts approximate their fair values.

Cash at bank earns interest at floating rates based on daily bank deposit rates. Short-term deposits are made for periods varying between one day and three months, depending on the immediate cash requirements, and earn interest at the respective short-term deposit rates.

Cash and cash equivalents held in currencies other than sterling have been converted into sterling at year-end exchange rates. For further information on currency exposures, refer to note 32(c).

	2021	2020
	£m	£m
Cash at bank	117	73
Short-term deposits	40	_
Cash and cash equivalents	157	73

# continued

### 21. Borrowings

We borrow money primarily in the form of bonds and bank loans. These are for a fixed term and may have fixed or floating interest rates or are linked to RPI. We use derivatives to manage risks associated with interest rates, inflation rates and foreign exchange. Lease liabilities are also included within borrowings.

Our price controls and rate plans require us to fund our networks within a certain ratio of debt to equity or regulatory value and, as a result, we have issued a significant amount of debt. As we continue to invest in our networks, the value of debt is expected to increase over time. To maintain a strong balance sheet and to allow us to access capital markets at commercially acceptable interest rates, we balance the amount of debt we issue with the value of our assets, and we take account of certain other metrics used by credit rating agencies.

All borrowings are measured at amortised cost, with the exception of one current liability which is measured at fair value through profit and loss in order to eliminate a measurement mismatch.

Borrowings, which include interest-bearing, zero-coupon and inflation-linked debt, overdrafts and collateral payable, are initially recorded at fair value. This normally reflects the proceeds received (net of direct issue costs for liabilities measured at amortised cost). Subsequently, borrowings are stated either: i) at amortised cost; or ii) at fair value though profit and loss. Where a borrowing is held at amortised cost, any difference between the proceeds after direct issue costs and the redemption value is recognised over the term of the borrowing in the income statement using the effective interest method. For the liability held at fair value through profit and loss, interest is calculated using the effective interest method.

Where a borrowing or liability is held at fair value, changes in the fair value of the borrowing due to changes in the issuer's credit risk are recorded in the own credit reserve within equity (see note 28). All other changes in the fair value of the liability are recognised in the income statement within remeasurements (see notes 5 and 6).

	2021	2020
	£m	£m
Current		
Bank loans	1,022	1,244
Bonds <sup>1</sup>	1,987	1,446
Commercial paper	628	1,269
Lease liabilities	99	112
Other loans	1	1
	3,737	4,072
Non-current Non-current		
Bank loans	2,532	2,819
Bonds	24,209	23,094
Lease liabilities	586	623
Other loans	156	186
	27,483	26,722
Total borrowings	31,220	30,794

<sup>1.</sup> Includes a liability held at fair value through profit and loss of £682 million (2020: £741 million).

#### 21. Borrowings continued

Total borrowings are repayable as follows:

	2021	2020
	£m	£m
Less than 1 year	3,737	4,072
In 1 to 2 years	1,745	2,212
In 2 to 3 years	889	1,664
In 3 to 4 years	2,206	757
In 4 to 5 years	1,833	2,122
More than 5 years:		
By instalments	927	870
Other than by instalments	19,883	19,097
	31,220	30,794

The fair value of borrowings at 31 March 2021 was £34,676 million (2020: £34,174 million). Where market values were available, the fair value of borrowings (Level 1) was £20,333 million (2020: £14,059 million). Where market values were not available, fair value of borrowings (Level 2) was £14,343 million (2020: £20,115 million), and calculated by discounting cash flows at prevailing interest rates. The notional amount outstanding of the debt portfolio at 31 March 2021 was £31,010 million (2020: £30,422 million). There have been no new issuances since the year end.

In 2020, the assets of the Colonial Gas Company were merged with the Boston Gas Company, and have been ringfenced post-merger. Certain gas distribution assets of NECO are subject to liens and other charges and are provided as collateral over borrowings totalling £67 million at 31 March 2021 (2020: £84 million), all of which have been classified as held for sale as at 31 March 2021 (see note 10).

Collateral is placed with or received from any derivative counterparty where we have entered into a credit support annex to the ISDA Master Agreement once the current mark-to-market valuation of the trades between the parties exceeds an agreed threshold. Included in current bank loans is £582 million (2020: £785 million) in respect of cash received under collateral agreements. For further details of our borrowing facilities, refer to note 33. For further details of our bonds in issue, please refer to the debt investor section of our website. Unless included herein, the information on our website is unaudited.

Certain borrowings, primarily some of our USD denominated bank loans and company car lease contracts, have payments that are linked to LIBOR. LIBOR is being replaced as an interest rate benchmark by alternative reference rates and therefore negotiations are underway to amend these contracts. At 31 March 2021, none of the contracts had yet been amended. £328 million of bank loans affected by GBP LIBOR, £59 million of bank loans affected by USD LIBOR and £173 million of lease liabilities affected by USD LIBOR will be impacted.

## Financial liability at fair value through profit and loss

The financial liability designated at fair value through profit and loss is analysed as follows:

- i. the fair value of the liability was £682 million (2020: £741 million), which includes cumulative changes in fair value attributable to changes in credit risk recognised in other comprehensive income, post tax of £1 million (2020: £10 million);
- ii. the amount repayable at maturity in November 2021 is £684 million (2020: £759 million); and
- iii. the difference between carrying amount and contractual amount at maturity is £2 million (2020: £18 million).

This liability has been reclassified in order to eliminate a measurement mismatch with derivatives which provide an economic hedge. The associated derivatives are collateralised and do not contain significant exposure to our own credit risk. The presentation of credit risk in other comprehensive income does not, therefore, create or enlarge an accounting mismatch in profit or loss.

The change in the fair value attributable to a change in credit risk is calculated as the difference between the total change in the fair value of the liability and the change in the value of the liability due to changes in market risk factors alone. The change in the fair value due to market risk factors was calculated using benchmark yield curves as at the end of the reporting period holding the credit risk margin constant. The fair value of the liability was calculated using observed market prices.

# continued

#### 21. Borrowings continued

## Lease liabilities

The Group adopted IFRS 16 on 1 April 2019, which resulted in the recognition of £474 million of additional lease liabilities. Refer to note 37 for details.

Lease liabilities are initially measured at the present value of the lease payments expected over the lease term. The discount rate applied is the rate implicit in the lease or if that is not available, then the incremental rate of borrowing for a similar term and similar security. The lease term takes account of exercising any extension options that are at our option if we are reasonably certain to exercise the option and any lease termination options unless we are reasonably certain not to exercise the option. Each lease payment is allocated between the liability and finance cost. The finance cost is charged to the income statement over the lease period using the effective interest rate method.

	2021 £m	2020 £m
Gross lease liabilities are repayable as follows:	2111	ZIII
Less than 1 year	114	132
1 to 5 years	321	361
More than 5 years	464	481
	899	974
Less: finance charges allocated to future periods	(214)	(239)
	685	735
The present value of lease liabilities are as follows:		
Less than 1 year	99	112
1 to 5 years	267	297
More than 5 years	319	326
	685	735

### 22. Trade and other payables

Trade and other payables include amounts owed to suppliers, tax authorities and other parties which are due to be settled within 12 months. The total also includes deferred amounts, some of which represent monies received from customers but for which we have not yet delivered the associated service. These amounts are recognised as revenue when the service is provided.

Trade and other payables are initially recognised at fair value and subsequently measured at amortised cost, with the exception of contingent consideration, which is subsequently measured at fair value.

	2021	2020
	£m	£m
Trade payables	2,165	2,205
Deferred payables	154	137
Customer contributions <sup>1</sup>	138	84
Social security and other taxes	140	202
Contingent consideration (note 38)	39	30
Other payables	881	944
	3,517	3,602

<sup>1.</sup> Relates to amounts received from government-related entities for connecting to our networks, where we have obligations remaining under the contract.

Due to their short maturities, the fair value of trade payables approximates their carrying value.

### 23. Contract liabilities

Contract liabilities primarily relate to the advance consideration received from customers for construction contracts, mainly in relation to connections, for which revenue is recognised over the life of the asset.

	2021 £m	2020 £m
Current	66	76
Non-current Non-current	1,094	1,082
	1,160	1,158

Significant changes in the contract liabilities balances during the period are as follows:

	2021	2020
	£m	£m
As at 1 April	1,158	994
Exchange adjustments	(65)	39
Revenue recognised that was included in the contract liability balance at the beginning of the period	(96)	(60)
Increases due to cash received, excluding amounts recognised as revenue during the period	262	185
Reclassification to held for sale (note 10)	(99)	_
At 31 March	1,160	1,158

### 24. Other non-current liabilities

Other non-current liabilities include deferred income and customer contributions which will not be recognised as income until after 31 March 2022. It also includes contingent consideration and other payables that are not due until after that date.

Other non-current liabilities are initially recognised at fair value and subsequently measured at amortised cost, with the exception of contingent consideration, which is subsequently measured at fair value.

	2021 £m	
Deferred income <sup>1</sup>	78	101
Customer contributions <sup>2</sup>	400	428
Contingent consideration (note 38)	18	44
Other payables	347	318
	843	891

- Principally the deferral of profits relating to the sale of property, which we expect to recognise in future years.
   Relates to amounts received from government-related entities for connecting to our networks, where we have obligations remaining under the contract.

There is no material difference between the fair value and the carrying value of other payables.

## continued

#### 25. Pensions and other post-retirement benefits

All of our employees are eligible to participate in a pension plan. We have defined contribution (DC) and defined benefit (DB) pension plans in the UK and the US. In the US we also provide healthcare and life insurance benefits to eligible employees, post-retirement. The fair value of associated plan assets and present value of DB obligations are updated annually in accordance with IAS 19 (revised). We separately present our UK and US pension plans to show geographical split. Below we provide a more detailed analysis of the amounts recorded in the primary financial statements and the actuarial assumptions used to value the DB obligations.

National Grid's UK pension arrangements are held in separate Trustee administered funds. The arrangements are managed by Trustee companies with boards consisting of company- and member-appointed directors. In the US, the assets of the plans are held in trusts and administered by the Retirement Plans Committee comprised of appointed employees of the Company.

### **Defined contribution plans**

These plans are designed to provide members with a pension pot for their retirement. The risks associated with these plans are assumed by the member.

Payments to these DC plans are charged as an expense as they fall due. There is no legal or constructive obligation on National Grid to pay additional contributions into a DC plan if the fund has insufficient assets to pay all employees' benefits relating to employee service in the current and prior periods.

In March 2021, National Grid announced its intention to move to a new DC plan from 1 April 2021.

#### The National Grid YouPlan (YouPlan)

Up until 31 March 2021, YouPlan was the qualifying UK pension plan that was used for automatic enrolment of new hires. National Grid paid contributions into YouPlan to provide DC benefits on behalf of employees, providing a double match of member contributions, up to a maximum Company contribution of 12% of salary as well as the cost of administration and insured benefits.

#### National Grid UK Retirement Plan (NGUKRP)

The NGUKRP is part of a Master Trust Arrangement managed by Legal & General and is National Grid's qualifying UK pension plan from 1 April 2021 and is used for the automatic enrolment of new hires. From April 2021, National Grid pays contributions into the NGUKRP to provide DC benefits on behalf of its employees, providing a double match of member contributions up to a maximum Company contribution of 12% of salary.

#### Defined benefit plans

On retirement, members of DB plans receive benefits whose value is dependent on factors such as salary and length of pensionable service. National Grid's obligation in respect of DB pension plans is calculated separately for each DB plan by projecting the estimated amount of future benefit payments that employees have earned for their pensionable service in the current and prior periods. These future benefit payments are discounted to determine the present value of the liabilities. Current service cost and any unrecognised past service cost are recognised immediately. The discount rate is set with reference to the yield curve on high-quality corporate bonds at the valuation date.

Advice is taken from independent actuaries relating to the appropriateness of the key assumptions applied, including life expectancy, expected salary and pension increases, and inflation. Comparatively small changes in the assumptions used may have a significant effect on the amounts recognised in the consolidated income statement, the consolidated statement of other comprehensive income and the net asset or liability recognised in the consolidated statement of financial position.

Remeasurements of pension assets and post-retirement benefit obligations are recognised in full in the period in which they occur in the consolidated statement of other comprehensive income.

### The COVID-19 pandemic

The COVID-19 pandemic has had a global impact on economies, including on equity and bond markets. This directly affects the value of assets held in our pension schemes, as well as the value of National Grid's DB obligations. Our UK DB plans operate low-risk investment strategies with limited exposure to equities and other return-seeking assets, reducing the impact of investment volatility. Additionally, the large allocation to bonds leads to significant hedging against changes in the value of DB obligations that result from falling bond yields. Our US plans also hedge much of this market risk, however they do have larger asset allocations in return-seeking assets such as equities. Following the start of the pandemic, US equity markets have performed strongly and therefore our US DB plans have remained in a relatively strong funding position. The markets for unquoted investments are illiquid and therefore given the market volatility at 31 March 2020, there was a risk that the valuations provided by fund managers as at 31 March 2020 were based on valuation models that had unobservable inputs, making them subject to additional estimation uncertainty. Such uncertainty has reduced as at 31 March 2021.

### **UK** pensions plans

The principal UK DB pensions plans are the National Grid UK Pension Scheme (NGUKPS) and the National Grid Electricity Group of the Electricity Supply Pension Scheme (NGEG of ESPS). In the US, we have four principal plans and various healthcare and life insurance plans.

### National Grid UK Pension Scheme (NGUKPS)

NGUKPS consists of two legally and actuarially separate sections: Section A and Section B. This follows the transfer of Section C, a section supported by an unrelated third party, out of NGUKPS in September 2020. The plan closed to new hires on 1 April 2002.

#### 25. Pensions and other post-retirement benefits continued

#### Scheme funding

The arrangements are subject to independent actuarial funding valuations at least every three years, and following consultation and agreement with us, the qualified actuary certifies the employers' contributions, which, together with the specified contributions payable by the employees and proceeds from the plans' assets, are expected to be sufficient to fund the benefits payable.

The results of the most recent actuarial valuations are shown below. See page 176 for the assumptions used for IAS 19 (revised) purposes.

	Section A of NGUKPS	Section B of NGUKPS	NGEG of ESPS
Latest full actuarial valuation	31 March 2019	31 March 2019	31 March 2019
Actuary	Willis Towers Watson	Willis Towers Watson	Aon Hewitt
Market value of plan assets at latest valuation	£6,551 million	£5,765 million	£3,144 million
Actuarial value of benefits due to members	£6,502 million	£5,831 million	£3,381 million
Market value as percentage of benefits	101%	99%	93%
Funding surplus/(deficit)	£49 million	(£66 million)	(£237 million)

#### Section A

Following the latest actuarial valuation at 31 March 2019, Section A remains in surplus, and so no deficit funding contributions are required. National Grid and the Trustees have agreed a schedule of contributions whereby the employers will continue to contribute 51.8% of pensionable salary, less member contributions, in respect of future benefit accrual.

#### Section E

The latest full actuarial valuation at 31 March 2019 determined that Section B was in deficit. To recover the deficit, National Grid paid recovery plan payments of approximately £34 million per annum over two years to September 2020. In addition, the employers contribute 51.4% of pensionable salary, less member contributions, in respect of future benefit accrual.

#### Investment de-risking transactions

In December 2020, the Trustees of the NGUKPS exchanged £0.8 billion of gilts from Section A for a buy-in transaction with Rothesay Life. This follows two similar arrangements entered into in the previous year. In Section A, £2.8 billion of gilts were exchanged for a buy-in policy with Rothesay Life, and in Section B, £1.6 billion of gilts were exchanged for a buy-in policy with Legal & General.

These policies provide bulk annuities in respect of some pensioner and dependant members of NGUKPS and were funded by existing assets. All policies are held by the Trustee. For each transaction, the pricing of the policies was highly competitive; however, under IAS 19 the methodology for calculating the value of the buy-ins (as an asset held by the pension plan) differs from the price paid. This resulted in the recognition of actuarial losses on purchase of £0.1 billion (2020: £0.7 billion), recorded within the consolidated statement of other comprehensive income.

## National Grid Electricity Group of the Electricity Supply Pension Scheme

The last full actuarial valuation for the NGEG of the ESPS determined that the plan was in deficit. To recover the deficit, National Grid agreed to a payment plan of £54 million per annum over three years to 2022, and a final payment of £26 million in 2023, all adjusted for changes in the Retail Price Index (RPI). In addition, National Grid contributes 44% of pensionable salary, less member contributions, in respect of the ongoing service cost. The plan closed to new hires from 1 April 2006.

The plan holds a longevity insurance contract which covers improvements in longevity, providing long-term protection to the scheme, should some pensioner and dependant members live longer than currently expected.

### Administration costs

National Grid pays additional contributions to Section B of NGUKPS and NGEG of ESPS in respect of the costs of plan administration and the Pension Protection Fund (PPF) levies. Section A of NGUKPS will fund these costs from the Section's assets. Up to 31 March 2020, National Grid was responsible for the costs of plan administration and the Pension Protection Fund (PPF) levies for both Sections A and B of NGUKPS and NGEG of ESPS.

### Security arrangements

National Grid has also established security arrangements with charges in favour of the Trustees.

	Section A of NGUKPS	Section B of NGUKPS	NGEG of ESPS
Value of security arrangements at 31 March 2021	£186 million	£nil	£100 million
Principal supporting employers	National Grid plc and National Grid UK Limited	National Grid Gas plc (NGG)	National Grid Electricity Transmission plc (NGET)
Additional amounts payable <sup>1</sup> at 31 March 2021	n/a	A maximum of £175 million	A maximum of £500 million

<sup>1.</sup> These amounts are payable if certain trigger events occur which have been individually agreed between the plans and their relevant supporting employers.

All of the security is currently provided in the form of surety bonds, but may also be provided as letters of credit or cash. The assets held as security will be paid to the respective section or plan in the event that the relevant supporting employer is subject to an insolvency event or fails to make the required contributions; and applicable to NGEG of ESPS only, if NGET loses its licence to operate under relevant legislation. Counter indemnities have also been taken out to ensure the obligations will be fulfilled.

In addition, a guarantee of £1 billion has been provided to Section A of NGUKPS, with the payment contingent on insolvency or on failure to pay pension obligations to Section A and can be claimed against National Grid plc, National Grid Holdings One plc or Lattice Group Limited (up to £1 billion in total).

## continued

#### 25. Pensions and other post-retirement benefits continued

#### **US** pension plans

National Grid has multiple DC pension plans which allow employee as well as Company contributions. Non-union employees hired after 1 January 2011, as well as new hire represented union employees, receive a core contribution into the DC plan, irrespective of the employee's contribution into the plan.

National Grid sponsors four non-contributory qualified DB pension plans, which provide vested union employees, and vested non-union employees hired before 1 January 2011 with retirement benefits within prescribed limits as defined by the US Internal Revenue Service. National Grid also provides non-qualified DB pension arrangements for a section of current and former employees, which are closed to new entrants. Benefits under the DB plans generally reflect age, years of service and compensation and are paid in the form of an annuity or lump sum. An independent actuary performs valuations annually. The Company funds the DB plans by contributing no less than the minimum amount required, but no more than the maximum tax-deductible amount allowed under US Internal Revenue Service regulations. The range of contributions determined under these regulations can vary significantly depending upon the funded status of the plans. At present, there is some flexibility in the amount that is contributed on an annual basis. In general, the Company's policy for funding the US pension plans is to contribute the amounts collected in rates and capitalised in the rate base during the year, to the extent that the funding is no less than the minimum amount required. For the current financial year, these contributions amounted to approximately £110 million (2020: £153 million).

#### US retiree healthcare and life insurance plans

National Grid provides healthcare and life insurance benefits to eligible employees, post-retirement. Eligibility is based on certain age and length of service requirements, and in most cases, retirees contribute to the cost of their healthcare coverage. In the US, there is no governmental requirement to pre-fund post-retirement healthcare and life insurance plans. However, in general, the Company's policy for funding the US retiree healthcare and life insurance plans is to contribute amounts collected in rates and capitalised in the rate base during the year. For the current financial year, these contributions amounted to £26 million (2020: £18 million).

For the last few years, it has been the Company's policy to primarily direct contributions to the DB pension plans due to concerns over tax deductible limitations relating to the retiree and healthcare and life insurance plans.

#### **Actuarial assumptions**

The Company has applied the following financial assumptions in assessing DB liabilities:

	l		
	2021	2020	2019
	%	%	%
Discount rate – past service	2.00	2.35	2.40
Discount rate – future service	2.15	2.35	2.45
Salary increases	3.40	2.90	3.50
Rate of increase in RPI – past service	3.15	2.65	3.25
Rate of increase in RPI – future service	3.00	2.45	3.20

At 31 March 2021 and 31 March 2020, single equivalent financial assumptions are shown above for presentational purposes, although full yield curves have been used in our calculations. In 2019, single equivalent financial assumptions were set which reflected the average duration for the aggregate past and future service obligations.

The discount rate is determined by reference to high-quality UK corporate bonds at the reporting date. The rate of increase in salaries has been set using a promotional scale where appropriate. The rates of increases stated are not indicative of historical increases awarded or a guarantee of future increase, but merely an appropriate assumption used in assessing DB liabilities. RPI is the key assumption that determines assumed increases in pensions in payment and deferment in the UK only.

	US pensions			US other p	nefits	
	2021	2020	2019	2021	2020	2019
	%	%	%	%	%	<u>%</u>
Discount rate	3.25	3.30	3.95	3.25	3.30	3.95
Salary increases	4.30	3.50	3.50	4.30	3.50	3.50
Initial healthcare cost trend rate	n/a	n/a	n/a	7.10	7.00	7.25
Ultimate healthcare cost trend rate	n/a	n/a	n/a	4.50	4.50	4.50

Discount rates for US pension liabilities have been determined by reference to appropriate yields on high-quality US corporate bonds at the reporting date based on the duration of plan liabilities. The healthcare cost trend rate is expected to reach the ultimate trend rate by 2030 (2020: 2030). The table below sets out the projected life expectancies adopted for the UK and US pension arrangements:

	2021	2021			2019	
	UK years	US years	UK years	US years	UK years	US years
Assumed life expectations for a retiree age 65						
Males	21.8	21.6	22.1	20.9	22.0	22.1
Females	23.7	24.0	23.8	23.4	23.6	24.2
In 20 years:						
Males	23.1	23.2	23.3	22.5	23.3	23.7
Females	25.2	25.5	25.3	25.1	25.2	25.9

### 25. Pensions and other post-retirement benefits continued

#### Maturity profile of DB obligations

The weighted average duration of the DB obligation for each category of plan is 14 years for UK pension plans; 14 years for US pension plans and 17 years for US other post-retirement benefit plans.

As at the reporting date, the present value of the funded obligations split according to member status was approximately:

- UK pensions: 8% active members (2020: 8%; 2019: 10%); 14% deferred members (2020: 14%; 2019: 16%); 78% pensioner members (2020: 78%; 2019: 74%);
- US pensions: 35% active members (2020: 36%; 2019: 37%); 9% deferred members (2020: 9%; 2019: 9%); 56% pensioner members (2020: 55%; 2019: 54%); and
- US other post-retirement benefits: 34% active members (2020: 35%; 2019: 39%); 66% pensioner members (2020: 65%; 2019: 61%).

For sensitivity analysis see note 35.

### Amounts recognised in the consolidated statement of financial position

	2021 £m	2020 £m	2019 £m
Present value of funded obligations	(23,283)	(24,281)	(24,609)
Fair value of plan assets	24,388	23,748	24,793
	1,105	(533)	184
Present value of unfunded obligations	(324)	(345)	(330)
Other post-employment liabilities	(66)	(75)	(72)
Net defined benefit asset/(liability)	715	(953)	(218)
Represented by:			
Liabilities	(1,032)	(2,802)	(1,785)
Assets	1,747	1,849	1,567
	715	(953)	(218)

The geographical split of pensions and other post-retirement benefits is as shown below:

		UK Pensions			US Pensions			US other post-retirement benefits		
	2021	2020	2019	2021	2020	2019	2021	2020	2019	
	£m	£m	£m	£m	£m	£m	£m	£m	£m	
Present value of funded obligations	(13,571)	(12,775)	(14,200)	(6,681)	(7,809)	(6,901)	(3,031)	(3,697)	(3,508)	
Fair value of plan assets	14,680	14,364	15,507	6,909	6,972	6,646	2,799	2,412	2,640	
	1,109	1,589	1,307	228	(837)	(255)	(232)	(1,285)	(868)	
Present value of unfunded obligations	(74)	(69)	(76)	(250)	(276)	(254)	_	_	_	
Other post-employment liabilities	_	_	_	_	_	_	(66)	(75)	(72)	
Net defined benefit asset/(liability)	1,035	1,520	1,231	(22)	(1,113)	(509)	(298)	(1,360)	(940)	
Represented by:										
Liabilities	(74)	(69)	(76)	(393)	(1,373)	(769)	(565)	(1,360)	(940)	
Assets	1,109	1,589	1,307	371	260	260	267	_	_	
	1,035	1,520	1,231	(22)	(1,113)	(509)	(298)	(1,360)	(940)	

The recognition of the pension assets in both the UK in relation to the NGUKPS, the NGEG of ESPS and the US in relation to the Niagara Mohawk Plan and the KeySpan Retirement Plan reflects legal and actuarial advice that we have taken regarding recognition of surpluses under IFRIC 14. Similarly on the recognition of US other post-retirement assets in relation to: the Long Island Union Life Insurance plan; the New York Union Health Insurance Plan; the Long Island Union Health Insurance plan; and Retirees Health and Welfare Plan II.

We have concluded that the Group has an unconditional right to a refund from the individual plans, including from each Section of the NGUKPS and the NGEG of ESPS, in the event of a winding up. In the UK, the Trustees must seek the agreement of the Company to any benefit augmentation beyond the provisions set out in the Scheme Rules. In the US, surplus assets may be used to pay benefits under other plans, thereby allowing the Company to settle other liabilities under other Plans.

# continued

### 25. Pensions and other post-retirement benefits continued

Amounts recognised in the income statement and statement of other comprehensive income

	2021	2020	2019
	£m	£m	£m
Included within operating costs			
Administration costs	18	16	14
Included within payroll costs			
Defined benefit plan costs:			
Current service cost	175	178	193
Past service cost – augmentations	_	_	5
Past service credit – redundancies	(1)	_	(7)
Special termination benefit cost – redundancies	5	2	55
Past service cost – plan amendments <sup>1</sup>	_	_	34
	179	180	280
Included within finance income and costs			
Net interest cost	38	23	22
Total included in income statement	235	219	316
Remeasurement gains/(losses) of pension assets and post-retirement benefit obligations <sup>2</sup>	1,408	(724)	68
Exchange adjustments	186	(97)	(101)
Total included in the statement of other comprehensive income	1,594	(821)	(33)

For the year ended 31 March 2019, the estimated cost of equalising for the impact of GMP under the most cost-effective permissible methodology (Section A of NGUKPS – £17 million; Section B of NGUKPS – £12 million; NGEG of ESPS – £5 million).
 This includes actuarial losses from the purchase of buy-in policies of £0.1 billion (2020: £0.7 billion).

The geographical split of pensions and other post-retirement benefits is as shown below:

-	UK Pensions				US Pensions			st-retirement b	enefits
	2021 £m	2020 £m	2019 £m	2021 £m	2020 £m	2019 £m	2021 £m	2020 £m	2019 £m
Included within operating costs	ž.m	£III	£III	£m	£III	£III	£m	£III	£III
Administration costs	9	9	6	7	6	7	2	1	1
Included within payroll costs									
Defined benefit plan costs:									
Current service cost	28	33	41	104	100	104	43	45	48
Past service cost – augmentations	_	_	5	_	_	_	_	_	_
Past service credit – redundancies	(1)	_	(7)	_	_	_	_	_	_
Special termination benefit cost – redundancies	5	2	55	_	_	_	_	_	_
Past service cost – plan amendments	_	_	34	_	_	_	_	_	_
	32	35	128	104	100	104	43	45	48
Included within finance income and costs									
Net interest (income)/cost	(38)	(31)	(31)	35	21	21	41	33	32
Total included in income statement	3	13	103	146	127	132	86	79	81
Remeasurement (losses)/gains of pension assets and post- retirement benefit obligations <sup>1</sup>	(622)	143	57	1,017	(588)	(14)	1,013	(279)	25
Exchange adjustments	_	_	_	83	(42)	(42)	103	(55)	(59)
Total included in the statement of other comprehensive income	(622)	143	57	1,100	(630)	(56)	1,116	(334)	(34)

<sup>1.</sup> UK pensions is stated after actuarial losses from the purchase of buy-in policies of £0.1 billion (2020: £0.7 billion).

Following a High Court ruling in October 2018, UK pension schemes were required to equalise Guaranteed Minimum Pensions (GMPs). As a result, a past service cost of £34 million was recognised in the year ended 31 March 2019 for the UK DB pension schemes. This reflected the estimated cost of equalising GMPs for current pension scheme members using the most cost-effective permissible methodology. Following the further High Court ruling in December 2020, an additional allowance of £0.4 million, was included for the year ended 31 March 2021, reflecting the associated cost for members who had transferred out of the pension scheme and were therefore not previously in scope.

## 25. Pensions and other post-retirement benefits continued

Reconciliation of the net defined benefit liability

	2021	2020	2019
	£m	£m	£m
Opening net defined benefit liability	(953)	(218)	(263)
Cost recognised in the income statement	(235)	(219)	(316)
Remeasurement and foreign exchange effects recognised in the statement of other comprehensive income	1,594	(821)	(33)
Employer contributions	274	327	419
Other movements	(14)	(22)	(25)
Reclassification to held for sale (note 10)	49	_	_
Closing net defined benefit asset/(liability)	715	(953)	(218)

The geographical split of pensions and other post-retirement benefits is as shown below:

		UK pensions US pensions			UK pensions US pensions US other post-			US other post-retirement benefits		
	2021	2020	2019	2021	2020	2019	2021	2020	2019	
	£m	£m	£m	£m	£m	£m	£m	£m	£m	
Opening net defined benefit asset/(liability)	1,520	1,231	1,104	(1,113)	(509)	(552)	(1,360)	(940)	(815)	
Cost recognised in the income statement	(3)	(13)	(103)	(146)	(127)	(132)	(86)	(79)	(81)	
Remeasurement and foreign exchange effects recognised in the statement of other comprehensive income	(622)	143	57	1,100	(630)	(56)	1,116	(334)	(34)	
Employer contributions	138	156	174	110	153	231	26	18	14	
Other movements	2	3	(1)	_	_	_	(16)	(25)	(24)	
Reclassification to held for sale (note 10)	_	_	_	27	_	_	22	_	_	
Closing net defined benefit asset/(liability)	1,035	1,520	1,231	(22)	(1,113)	(509)	(298)	(1,360)	(940)	

## Changes in the present value of defined benefit obligations (including unfunded obligations)

	2021	2020	2019
	£m	£m	£m
Opening defined benefit obligations	(24,626)	(24,939)	(24,054)
Current service cost	(175)	(178)	(193)
Interest cost	(651)	(751)	(771)
Actuarial gains/(losses) – experience	123	148	(69)
Actuarial (losses)/gains – demographic assumptions	(1)	452	266
Actuarial losses – financial assumptions	(1,268)	(84)	(619)
Past service credit – redundancies	1	_	7
Special termination benefit cost – redundancies	(5)	(2)	(55)
Past service cost – augmentations	_	_	(5)
Past service cost – plan amendments	_	_	(34)
Medicare subsidy received	(25)	(22)	(19)
Employee contributions	(1)	(1)	(1)
Benefits paid	1,246	1,282	1,376
Exchange adjustments	1,166	(531)	(768)
Reclassification to held for sale (note 10)	609	_	_
Closing defined benefit obligations	(23,607)	(24,626)	(24,939)

# continued

## 25. Pensions and other post-retirement benefits continued

The geographical split of pensions and other post-retirement benefits is as shown below:

	l	JK pensions		U	JS pensions		US other post-retirement benefits		
	2021 £m	2020 £m	2019 £m	2021 £m	2020 £m	2019 £m	2021 £m	2020 £m	2019 £m
Opening defined benefit obligations	(12,844)	(14,276)	(14,226)	(8,085)	(7,155)	(6,582)	(3,697)	(3,508)	(3,246)
Current service cost	(28)	(33)	(41)	(104)	(100)	(104)	(43)	(45)	(48)
Interest cost	(296)	(335)	(358)	(243)	(280)	(277)	(112)	(136)	(136)
Actuarial (losses)/gains - experience	(21)	113	(56)	(72)	(45)	(52)	216	80	39
Actuarial (losses)/gains – demographic assumptions	(1)	140	224	_	78	_	_	234	42
Actuarial (losses)/gains - financial assumptions	(1,181)	798	(568)	(62)	(595)	(24)	(25)	(287)	(27)
Past service credit – redundancies	1	_	7	_	_	_	_	_	_
Special termination benefit cost - redundancies	(5)	(2)	(55)	_	_	_	_	_	_
Past service cost – augmentations	_	_	(5)	_	_	_	_	_	_
Past service cost – plan amendments	_	_	(34)	_	_	_	_	_	_
Medicare subsidy received	_	_	_	_	_	_	(25)	(22)	(19)
Employee contributions	(1)	(1)	(1)	_	_	_	_	_	_
Benefits paid	731	752	837	371	374	398	144	156	141
Exchange adjustments	_	_	_	804	(362)	(514)	362	(169)	(254)
Reclassification to held for sale (note 10)	_	_	_	460	_	_	149	_	_
Closing defined benefit obligations	(13,645)	(12,844)	(14,276)	(6,931)	(8,085)	(7,155)	(3,031)	(3,697)	(3,508)

### Changes in the value of plan assets

	2021	2020	2019
	£m	£m	£m
Opening fair value of plan assets	23,748	24,793	23,858
Interest income	613	728	749
Return on plan assets in excess of/(less than) interest <sup>1</sup>	2,554	(1,240)	490
Administration costs	(18)	(16)	(14)
Employer contributions	274	327	419
Employee contributions	1	1	1
Benefits paid	(1,244)	(1,279)	(1,377)
Exchange adjustments	(980)	434	667
Reclassification to held for sale (note 10)	(560)	_	_
Closing fair value of plan assets	24,388	23,748	24,793
Actual return on plan assets	3,167	(512)	1,239
Expected contributions to plans in the following year	212	269	307

<sup>1.</sup> This includes actuarial losses from the purchase of buy-in policies of £0.1 billion (2020: £0.7 billion).

The geographical split of pensions and other post-retirement benefits is as shown below:

		UK pensions			US pensions			US other post-retirement benefits		
	2021 £m	2020 £m	2019 £m	2021 £m	2020 £m	2019 £m	2021 £m	2020 £m	2019 £m	
Opening fair value of plan assets	14,364	15,507	15,330	6,972	6,646	6,030	2,412	2,640	2,498	
Interest income	334	366	389	208	259	256	71	103	104	
Return on plan assets in excess of/ (less than) interest <sup>1</sup>	581	(908)	457	1,151	(26)	62	822	(306)	(29)	
Administration costs	(9)	(9)	(6)	(7)	(6)	(7)	(2)	(1)	(1)	
Employer contributions	138	156	174	110	153	231	26	18	14	
Employee contributions	1	1	1	_	_	_	_	_	_	
Benefits paid	(729)	(749)	(838)	(371)	(374)	(398)	(144)	(156)	(141)	
Exchange adjustments	_	_	_	(721)	320	472	(259)	114	195	
Reclassification to held for sale (note 10)	_	_	_	(433)	_	_	(127)	_	_	
Closing fair value of plan assets	14,680	14,364	15,507	6,909	6,972	6,646	2,799	2,412	2,640	
Actual return on plan assets	915	(542)	846	1,359	233	318	893	(203)	75	
Expected contributions to plans in the following year	93	137	148	113	125	150	6	7	9	

<sup>1.</sup> This includes actuarial losses from the purchase of buy-in policies of £0.1 billion (2020: £0.7 billion).

#### 25. Pensions and other post-retirement benefits continued

#### Main defined benefit risks

DB pension plans can pose a significant risk to future cash flows, as National Grid underwrites the financial and demographic risks associated with these plans. Although the governing bodies have sole responsibility for setting investment strategies and managing risks, National Grid closely works with and supports the governing bodies of each plan, to assist them in mitigating the risks associated with their plans and to ensure that the plans are funded to meet their obligations.

The most significant risks associated with the DB plans are:

- investment risk the plans invest in a variety of asset classes, with actual returns likely to differ from the underlying discount rate adopted, impacting the funding position of the plan through the net balance sheet asset or liability. Each plan seeks to balance the level of investment return required with the risk that it can afford to take, to design the most appropriate investment portfolio. Volatility will be controlled through using liability-matching asset strategies including bulk annuities, as well as interest rate hedging and management of foreign exchange exposure, and diversification of the return-seeking assets;
- changes in bond yields liabilities are calculated using discount rates set with reference to the yields on high-quality corporate bonds prevailing in the UK and US debt markets and will fluctuate as yields change;
- member longevity longevity is a key driver of liabilities and changes in life expectancy have a direct impact on liabilities. Improvements in life expectancy will
  lead to pension payments being paid for longer than expected and benefits ultimately being more expensive. This risk has been partly mitigated by recent
  scheme investment transactions including a longevity insurance contract (longevity swap) for NGEG of ESPS and three separate buy-in policies for NGUKPS
  Section A and B;
- counterparty risk is managed by having a diverse range of counterparties and through having a strong collateralisation process (including for the longevity swap held by NGEG of ESPS). Measurement and management of counterparty risk is delegated to the relevant investment managers. For our bulk annuity policies, various termination provisions were introduced in the contracts, managing our exposure to counterparty risk. The insurers' operational performance and financial strength are monitored on a regular basis;
- currency risk fluctuations in the value of foreign denominated assets due to exposure to currency exchange rates is managed through a combination
  of segregated currency hedging overlay and currency hedging carried out by some of the investment managers; and
- inflation risk changes in inflation will affect the current and future pensions but are partially mitigated through investing in inflation-matching assets and hedging instruments as well as bulk annuity buy-in policies.

### Defined benefit investment strategies

In the UK, each plan has a Trustee that is the governing body. The Trustees' responsibilities are set out in the Trust Deed and Rules. In the US, the fiduciary committee for all the retirement plans is the Retirement Plan Committee (RPC). The RPC is structured in accordance with US laws governing retirement plans under the Employee Retirement Income Security Act (ERISA). The Trustees and RPC, after taking advice from professional investment advisors and in consultation with National Grid, set the key principles, including expected returns, risk and liquidity requirements. In setting these they take into account expected contributions, maturity of the pension liabilities, and in the UK, the strength of the covenant. The Trustees and RPC formulate an investment strategy to manage risk through diversification. Where appropriate, the strategies may include interest rate and inflation hedging instruments, and currency hedging to hedge specific risks.

Investments are usually grouped into:

- return-seeking assets equities, property and diversified funds where the objective is to achieve growth within the constraints of the plans' risk profiles. These assets should produce returns greater than the liability increase, so improving the funding position, and are assessed by reference to benchmarks and performance targets agreed with the investment managers; and
- liability-matching assets liability-driven investment (LDI) funds, buy-ins, government securities, corporate bonds and swaps, where the objective is to secure fixed or inflation-adjusted cash flows in future. These investments are generally expected to match the change in liability valuation, so protecting the funding position. Bonds and securities are also measured against certain market benchmarks.

The approximate investment allocations for our plans is as follows:

	2021				2020		2019		
	UK pensions	US pensions	US other post- retirement benefits	UK pensions	US pensions	US other post- retirement benefits	UK pensions	US pensions	US other post- retirement benefits
	%	%	%	%	%	%	%	%	%
Return-seeking assets	18	55	74	21	49	71	23	56	73
Liability-matching assets	82	45	26	79	51	29	77	44	27

Investments are predominantly made in assets considered to be of investment grade. Where investments are made in non-investment grade assets, the higher volatility involved is carefully judged and balanced against the expected higher returns. Similarly, investments are made predominantly in regulated markets. Where investments are made either in non-investment grade assets or outside of regulated markets, investment levels are kept to prudent levels and subject to agreed control ranges, to control the risk. Should these investments fall outside the pre-agreed ranges, corrective actions and timescales are agreed with the investment manager to remedy the position.

The governing bodies ensure that the performance of investment managers is regularly reviewed against measurable objectives, consistent with each pension plan's long-term objectives and accepted risk levels. Where required, the portfolios are amended, or investment managers changed.

The Trustees and RPC can generally delegate responsibility for the selection of specific bonds, securities and other investments to appointed investment managers. Investment managers are selected based on the required skills, expertise of those markets, process and financial security to manage the investments. The investment managers use their skill and expertise to manage the investments competently. In some cases, they may further delegate this responsibility, through appointing sub-managers.

The pension plans hold sufficient cash to meet benefit requirements, with other investments being held in liquid or realisable assets to meet unexpected cash flow requirements. The plans do not borrow money, or act as guarantor, to provide liquidity to other parties (unless it is temporary).

# continued

### 25. Pensions and other post-retirement benefits continued

### Defined benefit investment strategies continued

In the UK, both NGUKPS and NGEG of ESPS have Responsible Investment (RI) Policies, which take into account Environmental, Social and Governance (ESG) factors. The NGUKPS RI also incorporates the six UN-backed Principles for Responsible Investment (UNPRI). The Trustees believe that ESG factors can be material to financial outcomes and therefore these should and will be considered alongside other factors. The Trustees recognise that their primary responsibility remains a fiduciary one, i.e. their first duty is to ensure the best possible return on investments with the appropriate level of risk. However, the Trustees also recognise the increasing materiality of ESG factors and that they have a fiduciary and regulatory duty to consider RI, including ESG factors and the potential impact on the quality and sustainability of long-term investment returns and therefore on the Trustees' primary fiduciary duty.

In the US, the regulatory and political landscape is evolving with respect to ESG investments within retirement plans. The prior administration had restrictive policies around ESG investments in retirement plans. The current administration is more supportive of ESG investments which will allow fiduciaries more opportunities to incorporate ESG principles into their investment strategy and still remain compliant with ERISA, the federal law governing US retirement plans. Currently, many of the active investment managers for the National Grid US plans utilise ESG factors as part of their investment screening process.

#### Asset allocations

Within the asset allocations below, there is significant diversification across regions, asset managers, currencies and bond categories.

#### **UK** pensions

		2021			2020			2019		
	Quoted	Unquoted	Total	Quoted	Unquoted	Total	Quoted	Unquoted	Total	
	£m	£m	£m	£m	£m	£m	£m	£m	£m	
Equities	555	801	1,356	732	732	1,464	1,181	784	1,965	
Corporate bonds	3,730	37	3,767	3,837	_	3,837	3,625	_	3,625	
Government securities	1,836	_	1,836	2,051	_	2,051	6,114	_	6,114	
Property	104	565	669	103	585	688	108	749	857	
Diversified alternatives	_	712	712	_	893	893	_	771	771	
Liability-matching assets	1,731 <sup>1</sup>	4,133 <sup>2</sup>	5,864	1,7041	3,278 <sup>2</sup>	4,982	1,751 <sup>1</sup>	_	1,751	
Longevity swap	_	(64)	(64)	_	(51)	(51)	_	(35)	(35)	
Cash and cash equivalents	34	250	284	29	222	251	40	259	299	
Other (including net current assets and liabilities)	_	256	256	_	249	249		160	160	
	7,990	6,690	14,680	8,456	5,908	14,364	12,819	2,688	15,507	

<sup>1.</sup> Consists of pooled funds which invests mainly in fixed interest securities.

### **US** pensions

		2021		2020			2019		
	Quoted	Unquoted	Total	Quoted	Unquoted	Total	Quoted	Unquoted	Total
	£m	£m	£m	£m	£m	£m	£m	£m	£m
Equities	560	2,359	2,919	467	2,043	2,510	533	2,178	2,711
Corporate bonds	1,547	507	2,054	1,640	518	2,158	1,329	425	1,754
Government securities	354	527	881	535	732	1,267	422	640	1,062
Property	_	264	264	_	307	307	_	316	316
Diversified alternatives	167	458	625	162	464	626	183	487	670
Infrastructure	_	130	130	_	121	121	_	99	99
Cash and cash equivalents	24	_	24	24	_	24	21	_	21
Other (including net current assets and liabilities)	12	_	12	(44)	3	(41)	(8)	21	13
	2,664	4,245	6,909	2,784	4,188	6,972	2,480	4,166	6,646

### US other post-retirement benefits

		2021			2020			2019		
	Quoted £m	Unquoted £m	Total £m	Quoted £m	Unquoted £m	Total £m	Quoted £m	Unquoted £m	Total £m	
Equities	419	1,303	1,722	353	1,037	1,390	404	1,184	1,588	
Corporate bonds	13	_	13	15	_	15	19	_	19	
Government securities	533	3	536	551	1	552	540	3	543	
Diversified alternatives	185	172	357	162	161	323	175	166	341	
Other <sup>1</sup>	_	171	171	_	132	132	_	149	149	
	1,150	1,649	2,799	1,081	1,331	2,412	1,138	1,502	2,640	

<sup>1.</sup> Other primarily comprises insurance contracts.

<sup>2.</sup> Comprises the buy-in policies held by NGUKPS.

#### 26. Provisions

Provisions are recognised when an obligation exists resulting from a past event, and it is probable that cash will be paid to settle it, but the exact amount of cash required can only be estimated. The majority of our provisions relate to environmental remediation, specifically in relation to certain Superfund sites in the US, being sites we own or have owned in the past where hazardous substances are present as a result of the historic operations of manufactured gas plants in Brooklyn, New York. We also recognise provisions for decommissioning costs for various assets we would be required to remove at the end of their lives, the costs associated with restructuring plans and for lease contracts we have entered into that are now loss-making.

In determining the quantum of the provision we recognise, we make estimates in relation to management's best judgement of the evaluation of the likelihood and the probability of exposure to potential loss, and the costs that would be incurred. Should circumstances change following unforeseeable developments, the likelihood or quantum could alter.

Provisions are recognised where a legal or constructive obligation exists at the reporting date, as a result of a past event, where the amount of the obligation can be reliably estimated and where the outflow of economic benefit is probable.

The quantum of the provision recognised for decommissioning, environmental, restructuring and other costs is based on estimated future expenditure, discounted to present values. An initial estimate of decommissioning and environmental costs attributable to property, plant and equipment is recorded as part of the original cost of the related property, plant and equipment. Provisions to decommission significant portions of our regulated transmission and distribution assets are not recognised where no legal obligations exist, and a realistic alternative exists to incurring costs to decommission assets at the end of their life. In any case, even if a legal or constructive obligation did exist, it is not currently determinable when remediation work would take place and therefore no provision would be recorded at this point.

Changes in the provision arising from revised estimates, discount rates or changes in the expected timing of expenditure that relates to property, plant and equipment are recorded as adjustments to their carrying value and depreciated prospectively over their remaining estimated useful economic lives; otherwise such changes are recognised in the income statement.

The unwinding of the discount is included within the income statement within finance costs.

	Environmental £m	Decommissioning £m	Restructuring £m	Other £m	Total provisions £m
At 1 April 2019	1,639	188	83	289	2,199
Exchange adjustments	82	5	_	10	97
Additions <sup>1</sup>	437	93	7	52	589
Unused amounts reversed	(29)	(16)	(16)	(9)	(70)
Unwinding of discount	65	5	_	7	77
Utilised	(123)	(21)	(39)	(55)	(238)
At 31 March 2020	2,071	254	35	294	2,654
Exchange adjustments	(185)	(9)	(1)	(21)	(216)
Additions	26	42	11	67	146
Unused amounts reversed	(38)	(27)	_	(16)	(81)
Unwinding of discount	66	7	_	5	78
Utilised	(161)	(16)	(19)	(62)	(258)
Reclassification to held for sale (note 10)	(79)	(7)	_	(10)	(96)
At 31 March 2021	1,700	244	26	257	2,227

	2021	2020
	£m	£m
Current	260	348
Non-current	1,967	2,306
	2,227	2,654

<sup>1.</sup> For the year ended 31 March 2020, £402 million of additions related to exceptional environmental provisions, of which £76 million related to the impact of the change in the real discount rate from 1% to 0.5% during the year (see note 5 for details).

## continued

#### 26. Provisions continued

#### **Environmental provisions**

The environmental provision represents the estimated restoration and remediation costs relating to a number of sites owned and managed by subsidiary undertakings, together with certain US sites that National Grid no longer owns. The environmental provision is as follows:

		2021		2020			
	Discounted £m	Undiscounted £m	Real discount rate	Discounted £m	Undiscounted £m	Real discount rate	
UK sites	167	171	0.5%	175	184	0.5%	
US sites	1,533	1,583	0.5%	1,896	1,955	0.5%	
	1,700	1,754		2,071	2,139		

The remediation expenditure in the UK relates to old gas manufacturing sites and also to electricity transmission sites. Cash flows are expected to be incurred until 2075, although the weighted average duration of the cash flows is 15 years. A number of estimation uncertainties affect the calculation of the provision, including the impact of regulation, the accuracy of site surveys, unexpected contaminants, transportation costs, the impact of alternative technologies and changes in the real discount rate. This provision incorporates our best estimate of the financial effect of these uncertainties, but future changes in any of the assumptions could materially impact the calculation of the provision. The undiscounted amount is the undiscounted best estimate of the liability having regard to these uncertainties.

The remediation expenditure in the US is expected to be incurred until 2069, of which the majority relates to three Superfund sites (being sites where hazardous substances are present as a result of the historic operations of manufactured gas plants in Brooklyn, New York). The weighted average duration of the cash flows is 10 years. The uncertainties regarding the calculation of this provision are similar to those considered in respect of UK sites. Under the terms of our rate plans, we are entitled to recovery of environmental clean-up costs from rate payers.

#### **Decommissioning provisions**

The decommissioning provisions primarily include £160 million (2020: £174 million) of expenditure relating to asset retirement obligations estimated to be incurred until 2104 and £60 million (2020: £74 million) of expenditure relating to the demolition of gas holders, which is estimated to be incurred until 2026.

#### Restructuring provisions

In 2021, we are undertaking the design and implementation of our new operating model in both our UK and US businesses, which resulted in the recognition of a £11 million provision in the year. The income statement expense relating to the provision has been treated as an exceptional item, and details are provided in note 5.

#### Other provisions

Included within other provisions at 31 March 2021 are the following amounts:

- £166 million (2020: £164 million) of estimated liabilities in respect of past events insured by insurance subsidiary undertakings, including employer liability claims. In accordance with insurance industry practice, these estimates are based on experience from previous years, but we currently expect that cash flows will be incurred until 2049;
- £21 million (2020: £37 million) in respect of legacy provisions recognised following the sale of UK Gas Distribution;
- £27 million (2020: £31 million) in respect of onerous lease commitments and rates payable on surplus properties with expenditure expected to be incurred until 2039; and
- £13 million (2020: £17 million) in respect of emissions provisions.

## 27. Share capital

Ordinary share capital represents the total number of shares issued which are publicly traded. We also disclose the number of treasury shares the Company holds, which are shares that the Company has bought itself, predominantly to actively manage scrip issuances and settle employee share option and reward plan liabilities.

Share capital is accounted for as an equity instrument. An equity instrument is any contract that includes a residual interest in the consolidated assets of the Company after deducting all its liabilities and is recorded at the proceeds received, net of direct issue costs, with an amount equal to the nominal amount of the shares issued included in the share capital account and the balance recorded in the share premium account.

	Allotted, called-up	Allotted, called-up and fully paid		
	million	£m		
At 1 April 2019	3,687	458		
Issued during the year in lieu of dividends <sup>1</sup>	93	12		
At 31 March 2020	3,780	470		
Issued during the year in lieu of dividends <sup>1</sup>	35	4		
At 31 March 2021	3,815	474		

1. The issue of shares under the scrip dividend programme is considered to be a bonus issue under the terms of the Companies Act 2006, and the nominal value of the shares is charged to the share premium account.

The share capital of the Company consists of ordinary shares of 12<sup>204</sup>/<sub>473</sub> pence nominal value each including ADSs. The ordinary shares and ADSs allow holders to receive dividends and vote at general meetings of the Company. The Company holds treasury shares but may not exercise any rights over these shares including the entitlement to vote or receive dividends. There are no restrictions on the transfer or sale of ordinary shares.

In line with the provisions of the Companies Act 2006, the Company has amended its Articles of Association and ceased to have authorised share capital.

#### Treasury shares

At 31 March 2021, the Company held 266 million (2020: 272 million) of its own shares. The market value of these shares as at 31 March 2021 was £2,296 million (2020: £2,574 million).

For the benefit of employees and in connection with the operation of the Company's various share plans, the Company made the following transactions in respect of its own shares during the year ended 31 March 2021:

- i. During the year, 4 million (2020: 3 million) treasury shares were gifted to National Grid Employee Share Trusts and 2 million (2020: 2 million) treasury shares were re-issued in relation to employee share schemes, in total representing approximately 0.2% (2020: 0.1%) of the ordinary shares in issue as at 31 March 2021. The nominal value of these shares was £1 million (2020: £1 million) and the total proceeds received were £17 million (2020: £17 million). National Grid settles share awards under its Long Term Incentive Plan and the Save As You Earn scheme, by the transfer of treasury shares to its employee share trusts.
- ii. During the year, the Company made payments totalling \$\Omega\$2 million (2020: \$\Omega\$6 million) to National Grid Employee Share Trusts to enable the trustees to make purchases of National Grid plc shares to settle share awards in relation to all employee share plans and discretionary reward plans. The cost of such purchases is deducted from retained earnings in the period that the transaction occurs.

The maximum number of ordinary shares held in treasury during the year was 272 million (2020: 277 million) representing approximately 7.1% (2020: 7.3%) of the ordinary shares in issue as at 31 March 2021 and having a nominal value of £34 million (2020: £34 million).

### continued

#### 28. Other equity reserves

Other equity reserves are different categories of equity as required by accounting standards and represent the impact of a number of our historical transactions or fair value movements on certain financial instruments that the Company holds.

Other equity reserves comprise the translation reserve (see accounting policy C in note 1), cash flow hedge reserve and the cost of hedging reserve (see note 32), debt instruments at fair value through other comprehensive income reserve (FVOCI debt) and equity investments at fair value through other comprehensive income reserve (FVOCI equity) (see note 15), the capital redemption reserve and the merger reserve.

The merger reserve arose as a result of the application of merger accounting principles under the then prevailing UK GAAP, which under IFRS 1 was retained for mergers that occurred prior to the IFRS transition date. Under merger accounting principles, the difference between the carrying amount of the capital structure of the acquiring vehicle and that of the acquired business was treated as a merger difference and included within reserves. The merger reserve represents the difference between the carrying value of subsidiary undertaking investments and their respective capital structures following the Lattice demerger from BG Group plc and the 1999 Lattice refinancing.

The cash flow hedge reserve will amortise as the committed future cash flows from borrowings are paid or capitalised in fixed assets (as described in note 32). Cost of hedging, FVOCI debt, and FVOCI equity reserves arose as a result of the adoption of IFRS 9 on 1 April 2018. See note 15 for further detail on FVOCI debt and FVOCI equity reserves and note 32 in respect of cost of hedging reserve.

As the amounts included in other equity reserves are not attributable to any of the other classes of equity presented, they have been disclosed as a separate classification of equity.

	Translation £m	Cash flow hedge £m	Cost of hedging £m	Available- for-sale £m	FVOCI equity £m	FVOCI debt £m	Own credit £m	Capital redemption £m	Merger £m	Total £m
At 1 April 2018 (as previously reported)	390	128	_	88	_	_	_	19	(5,165)	(4,540)
Transfer on transition to IFRS 9	_	(3)	76	(88)	34	46	7	_	_	72
At 1 April 2018 (as restated)	390	125	76	_	34	46	7	19	(5,165)	(4,468)
Exchange adjustments <sup>1,2</sup>	360	_	_	_	_	_	_	_	_	360
Net (losses)/gains taken to equity	_	(206)	(107)	_	_	2	7	_	_	(304)
Share of net gains of associates taken to equity	_	1	_	_	_	_	_	_	_	1
Transferred to profit or loss	_	166	41	_	_	_	_	_	_	207
Net losses in respect of cash flow hedging of capital expenditure	_	(13)	_	_	_	_	_	_	_	(13)
Tax	_	6	7	_	_	_	(1)	_	_	12
Cash flow hedges transferred to the statement of financial position, net of tax	_	(18)	_	_	_	_	_	_	_	(18)
At 1 April 2019	750	61	17	_	34	48	13	19	(5,165)	(4,223)
Exchange adjustments <sup>1,2</sup>	560	_	_	_	_	_	_	_	_	560
Net losses taken to equity	_	(142)	(33)	_	(13)	(15)	(3)	_	_	(206)
Share of net losses of associates taken to equity	_	(5)	_	_	_	_	_	_	_	(5)
Transferred to profit or loss	_	14	(45)	_	_	_	_	_	_	(31)
Net losses in respect of cash flow hedging of capital expenditure	_	(17)	_	_	_	_	_	_	_	(17)
Tax	_	29	11	_	4	(2)	_	_	_	42
Cash flow hedges transferred to the statement of financial position, net of tax	_	(15)	_	_	_	_	_	_	_	(15)
At 1 April 2020	1,310	(75)	(50)	_	25	31	10	19	(5,165)	(3,895)
Exchange adjustments <sup>1</sup>	(1,345)	_	_	_	_	_	_	_	_	(1,345)
Net gains/(losses) taken to equity	_	14	11	_	36	80	(11)	_	_	130
Share of net gains of associates taken to equity	_	1	_	_	_	_	_	_	_	1
Transferred to profit or loss	_	56	3	_	_	_	_	_	_	59
Net losses in respect of cash flow hedging of capital expenditure	_	(14)	_	_	_	_	_	_	_	(14)
Tax	_	(13)	8	_	(10)	_	2	_	_	(13)
Cash flow hedges transferred to the statement of financial position, net of tax	_	(17)	_	_	_	_	_	_	_	(17)
At 31 March 2021	(35)	(48)	(28)	_	51	111	1	19	(5,165)	(5,094)

The exchange adjustments recorded in the translation reserve comprise a loss of £1,507 million (2020: gain of £545 million; 2019: gain of £896 million) relating to the translation of foreign operations offset by a gain of £183 million (2020: gain of £5 million; 2019: loss of £550 million) relating to borrowings, cross-currency swaps and foreign exchange forward contracts used to hedge the net investment in non-sterling denominated subsidiaries.

Comparative amounts have been revised as described in note 1F

#### 29. Net debt

We define net debt as the amount of borrowings and overdrafts less cash, current financial investments and related financing derivatives.

### (a) Composition of net debt

Net debt is comprised as follows:

	2021	2020	2019
	£m	£m	£m
Cash and cash equivalents	157	73	252
Current financial investments	2,342	1,998	1,981
Borrowings	(31,220)	(30,794)	(28,730)
Financing derivatives <sup>1</sup>	175	133	(32)
	(28,546)	(28,590)	(26,529)

<sup>1.</sup> The financing derivatives balance included in net debt excludes the commodity derivatives (see note 17).

#### (b) Analysis of changes in net debt

(b) Analysis of changes in net debt						
	Notes	Cash and cash equivalents £m	Financial investments £m	Borrowings £m	Financing derivatives £m	Total <sup>1</sup> £m
At 1 April 2018		329	2,694	(26,625)	600	(23,002)
Impact of transition to IFRS 9	37	_	_	(32)	_	(32)
Cash flow	29(c)	(80)	(846)	(240)	422	(744)
Fair value gains and losses		_	14	(9)	(1,011)	(1,006)
Foreign exchange movements		3	79	(724)	_	(642)
Interest income/(charges)	6	_	29	(1,062)	(43)	(1,076)
Other non-cash movements		_	11	(38)	_	(27)
At 1 April 2019		252	1,981	(28,730)	(32)	(26,529)
Impact of transition to IFRS 16	37	_	_	(474)	_	(474)
Cash flow	29(c)	(183)	(42)	450	450	675
Fair value gains and losses		_	1	(57)	(246)	(302)
Foreign exchange movements		4	24	(807)	_	(779)
Interest income/(charges)	6	_	34	(1,092)	(39)	(1,097)
Other non-cash movements		_	_	(84)	_	(84)
At 1 April 2020		73	1,998	(30,794)	133	(28,590)
Cash flow	29(c)	95	429	(2,336)	4	(1,808)
Fair value gains and losses		_	14	159	31	204
Foreign exchange movements		(7)	(106)	1,710	_	1,597
Interest income/(charges)	6	_	7	(946)	7	(932)
Other non-cash movements		_	_	(136)	_	(136)
Reclassification to held for sale	10	(4)	_	1,123	_	1,119
At 31 March 2021		157	2,342	(31,220)	175	(28,546)
Balances at 31 March 2021 comprise:						
Non-current assets		_	_	_	514	514
Current assets		157	2,342	_	428	2,927
Current liabilities		_	_	(3,737)	(70)	(3,807)
Non-current liabilities		_	_	(27,483)	(697)	(28,180)
		157	2.342	(31.220)	175	(28.546)

<sup>.
1.</sup> Includes accrued interest at 31 March 2021 of £263 million (2020: £246 million; 2019: £223 million).
2. Cash flows on current financial investments are comprised of £7 million (2020: £35 million; 2019: £24 million) of interest received and £436 million of cash inflows (2020: £7 million outflows; 2019: £822 million outflows) of net cash flow movements in short-term financial investments, as presented in the consolidated cash flow statement.

### continued

#### 29. Net debt continued

#### (c) Reconciliation of cash flow from liabilities within net debt to cash flow statement

		2020				
Borrowings and other £m	Financing derivatives £m	Borrowings and other £m	Financing derivatives £m	Borrowings and other £m	Financing derivatives £m	
5,645	_	4,218	_	2,932	_	
(1,663)	_	(3,253)	_	(1,969)	_	
(112)	_	(121)	_	(70)	_	
(759)	_	(424)	_	179	_	
_	58	_	62	_	221	
_	(185)	_	(249)	_	(186)	
(804)	(31)	(904)	(53)	(856)	(58)	
2,307	(158)	(484)	(240)	216	(23)	
29	_	34	_	24	_	
_	10	_	13	_	13	
_	225	_	58	_	17	
_	(81)	_	(281)	_	(429)	
2,336	(4)	(450)	(450)	240	(422)	
2,336	_	(450)	_	240	_	
_	(4)		(450)		(422)	
2,336	(4)	(450)	(450)	240	(422)	
	5,645 (1,663) (112) (759)  - (804) 2,307  29 - 2,336	and other £m         derivatives £m           5,645         —           (1,663)         —           (112)         —           (759)         —           —         58           —         (185)           (804)         (31)           2,307         (158)           29         —           —         10           —         225           —         (81)           2,336         —           —         (4)	Borrowings and other £m         Financing cerivatives £m         Borrowings and other £m           5,645         —         4,218           (1,663)         —         (3,253)           (112)         —         (121)           (759)         —         (424)           —         58         —           —         (185)         —           (804)         (31)         (904)           2,307         (158)         (484)           29         —         34           —         10         —           —         225         —           —         (81)         —           2,336         (4)         (450)           —         (450)         —	Borrowings and other £m         Financing derivatives £m         Borrowings and other £m         Financing derivatives £m           5,645         —         4,218         —           (1,663)         —         (3,253)         —           (112)         —         (121)         —           —         58         —         62           —         (185)         —         (249)           (804)         (31)         (904)         (53)           2,307         (158)         (484)         (240)           29         —         34         —           —         10         —         13           —         225         —         58           —         (81)         —         (281)           2,336         (4)         (450)         (450)           2,336         —         (450)         —           —         (450)         —         (450)	Borrowings and other £m         Financing derivatives £m         Borrowings and other £m         Financing derivatives £m         Borrowings and other £m         Financing derivatives £m         Borrowings and other £m           5,645         —         4,218         —         2,932           (1,663)         —         (3,253)         —         (1,969)           (112)         —         (121)         —         (70)           (759)         —         (424)         —         179           —         58         —         62         —           —         (185)         —         (249)         —           (804)         (31)         (904)         (53)         (856)           2,307         (158)         (484)         (240)         216           29         —         34         —         24           —         10         —         13         —           —         225         —         58         —           —         (81)         —         (281)         —           2,336         (4)         (450)         —         240           —         (450)         —         240	

### (d) Reconciliation of changes in liabilities arising from financing activities

The table below reconciles changes in liabilities arising from financing activities, including both changes arising from cash flows and non-cash changes. For the purposes of this table, the liabilities arising from financing activities are those for which cash flows were, or future cash flows will be, classified in the consolidated cash flow statement within financing activities. As a result we have separately disclosed the reconciliation below, excluding derivatives associated with our net investment hedges and derivatives associated with the hedging of capital expenditure, given that they are both classified in the consolidated cash flow statement within investing activities.

	Notes	Borrowings £m	Financing derivatives £m	Total £m
At 1 April 2018		(26,625)	553	(26,072)
Impact of transition to IFRS 9	37	(32)	_	(32)
Cash flow	29(c)	(240)	23	(217)
Fair value gains and losses		(9)	(334)	(343)
Foreign exchange movements		(724)	_	(724)
Interest charges	6	(1,062)	(14)	(1,076)
Other non-cash movements		(38)	_	(38)
At 1 April 2019		(28,730)	228	(28,502)
Impact of transition to IFRS 16	37	(474)	_	(474)
Cash flow	29(c)	450	240	690
Fair value gains and losses		(57)	(231)	(288)
Foreign exchange movements		(807)	_	(807)
Interest charges	6	(1,092)	(9)	(1,101)
Other non-cash movements		(84)	_	(84)
At 1 April 2020		(30,794)	228	(30,566)
Cash flow	29(c)	(2,336)	158	(2,178)
Fair value gains and losses		159	(301)	(142)
Foreign exchange movements		1,710	_	1,710
Interest charges	6	(946)	11	(935)
Other non-cash movements		(136)	_	(136)
Reclassification to held for sale	10	1,123	_	1,123
At 31 March 2021		(31,220)	96	(31,124)

#### 30. Commitments and contingencies

Commitments are those amounts that we are contractually required to pay in the future as long as the other party meets its obligations. These commitments primarily relate to energy purchase agreements and contracts for the purchase of assets which, in many cases, extend over a long period of time. We also disclose any contingencies, which include guarantees that companies have given, where we pledge assets against current obligations that will remain for a

	2021	2020
	£m	£m
Future capital expenditure		
Contracted for but not provided	2,716	2,629
Energy purchase commitments <sup>1</sup>		
Less than 1 year	1,255	1,365
In 1 to 2 years	894	890
In 2 to 3 years	975	973
In 3 to 4 years	959	955
In 4 to 5 years	896	861
More than 5 years	10,805	11,314
	15,784	16,358
Guarantees <sup>2</sup>		
Guarantee of sublease for US property (expires 2040)	149	173
Guarantees of certain obligations of Grain LNG (expire up to 2025)	33	34
Guarantees of certain obligations for construction of HVDC West Coast Link (expected expiry 2059)	85	92
Guarantees of certain obligations of National Grid North Sea Link Limited (various expiry dates) <sup>2</sup>	584	683
Guarantees of certain obligations of St William Homes LLP (various expiry dates) <sup>3</sup>	53	30
Guarantees of certain obligations of National Grid IFA 2 Limited (expected expiry 2022) <sup>2</sup>	170	564
Guarantees of certain obligations of National Grid Viking Link Limited (expected expiry 2024)	1,276	1,096
Other guarantees and letters of credit (various expiry dates)	486	150
	2,836	2,822

<sup>1.</sup> Energy purchase commitments relate to contractual commitments to purchase electricity or gas that are used to satisfy physical delivery requirements to our customers or for energy that we use ourselves (i.e. normal purchase, sale or usage) and hence are accounted for as ordinary purchase contracts (see note 32(f)). Details of commodity contract derivatives that do not meet the normal purchase, sale or usage criteria, and hence are accounted for as derivative contracts, are shown in note 17(b).

2. Included within total guarantees are guarantees to both joint ventures and Engineering, Procurement and Construction contractors regarding the construction of interconnectors of £136 million

Through the ordinary course of our operations, we are party to various litigation, claims and investigations. We do not expect the ultimate resolution of any of these proceedings to have a material adverse effect on our results of operations, cash flows or financial position.

<sup>(2020: £358</sup> million).

3. Includes guarantees to related parties.

### continued

#### 31. Related party transactions

Belated parties include joint ventures, associates, investments and key management personnel

The following significant transactions with related parties were in the normal course of business. Amounts receivable from and payable to related parties are due on normal commercial terms:

	2021 £m	2020 £m	2019 £m
Sales: Goods and services supplied to a pension plan	3	5	5
Sales: Goods and services supplied to joint ventures <sup>1</sup>	79	101	151
Sales: Goods and services supplied to associates <sup>2</sup>	1	33	192
Purchases: Goods and services received from joint ventures <sup>3</sup>	35	61	26
Purchases: Goods and services received from associates <sup>3</sup>	43	56	141
Receivable from joint ventures <sup>4</sup>	263	255	584
Receivable from associates <sup>4</sup>	_	1	368
Payable to joint ventures	17	_	8
Payable to associates	3	4	12
Interest income from joint ventures	_	2	5
Interest income from associates	-	8	23
Dividends received from joint ventures <sup>5</sup>	49	34	30
Dividends received from associates <sup>6</sup>	32	41	171

- 1. During the year, £14 million (2020: £38 million; 2019: £139 million) of property sites were sold to St William Homes LLP, £50 million of sales were made to Emerald Energy Venture LLC (2020:
- During the year, £14 million (2020: £36 million) of property sites were sold to \$t\$ william Homes LLP, £50 million of sales were made to Emeraid Energy Venture LLC (2020: £21 million; 2019: £0 million; 2019: £2 million) of sales were made to \$t\$ twilliam Homes LLP, £50 million of sales were made to Emeraid Energy Venture LLC (2020: £21 million; 2019: £2 million) of sales were made to \$t\$ twilliam Homes LLP, £50 million
- £31 million; 2019: £30 million) of purchases from Millennium Pipeline Company LLC. The Group also purchased assets of £5 million (2020: £58 million; 2019: £26 million) from NGET/SPT Upgrades Limited (a joint venture).
- Amounts receivable from joint ventures include £241 million (2020: £242 million; 2019: £325 million) in relation to St William Homes LLP. There are no longer loans receivable from Quadgas (2020: £nil; 2019: £352 million) and Nemo Link (a joint venture) (2020: £nil; 2019: £258 million).
   Includes dividends of £18 million (2020: £25 million; 2019: £30 million) received from BritNed Development Limited and £25 million (2020: £8 million; 2019: £101) from Nemo Link Limited.
   Includes dividends of £31 million (2020: £32 million; 2019: £24 million) received from Millennium Pipeline Company LLC. Dividends of £133 million were received from Quadgas in 2019.

Details of investments in principal subsidiary undertakings, joint ventures and associates are disclosed in note 34, and information relating to pension fund arrangements is disclosed in note 25. For details of Directors' and key management remuneration, refer to the Directors' Remuneration Report on

#### 32. Financial risk management

pages 92 - 113 and note 4(c).

Our activities expose us to a variety of financial risks including credit risk, liquidity risk, capital risk, currency risk, interest rate risk, inflation risk and commodity price risk. Our risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential volatility of financial performance from these risks. We use financial instruments, including derivative financial instruments, to manage these risks.

Risk management related to financing activities is carried out by a central treasury department under policies approved by the Finance Committee of the Board. The objective of the treasury department is to manage funding and liquidity requirements, including managing associated financial risks, to within acceptable boundaries. The Finance Committee provides written principles for overall risk management, and written policies covering the following specific areas: foreign exchange risk, interest rate risk, credit risk, liquidity risk, use of derivative financial instruments and non-derivative financial instruments, and investment of excess liquidity. The Finance Committee has delegated authority to administer the commodity price risk policy and credit policy for US-based commodity transactions to the Energy Procurement Risk Management Committee and the National Grid USA Board of Directors. Details of key activities in the current year are set out in the Finance Committee report on page 88.

We have exposure to the following risks, which are described in more detail below:

- · credit risk:
- liquidity risk;
- currency risk:
- · interest rate risk;
- · commodity price risk; and
- capital risk.

Where appropriate, derivatives and other financial instruments used for hedging currency and interest rate risk exposures are formally designated as fair value, cash flow or net investment hedges as defined in IFRS 9. Hedge accounting allows the timing of the profit or loss impact of qualifying hedging instruments to be recognised in the same reporting period as the corresponding impact of hedged exposures. To qualify for hedge accounting, documentation is prepared specifying the risk management objective and strategy, the component transactions and methodology used for measurement of effectiveness.

#### 32. Financial risk management continued

Hedge accounting relationships are designated in line with risk management activities further described below. The categories of hedging entered into are as follows:

- currency risk arising from our forecasted foreign currency transactions (capital expenditure or revenues) is designated in cash flow hedges;
- · currency risk arising from our net investments in foreign operations is designated in net investment hedges; and
- currency and interest rate risk arising from borrowings are designated in cash flow or fair value hedges.

Critical terms of hedging instruments and hedged items are transacted to match on a 1:1 ratio by notional values. Hedge ineffectiveness can nonetheless arise from inherent differences between derivatives and non-derivative instruments and other market factors including credit, correlations, supply and demand, and market volatilities. Ineffectiveness is recognised in the remeasurements component of finance income and costs (see note 6). Hedge accounting is discontinued when a hedging relationship no longer qualifies for hedge accounting.

Certain hedging instrument components are treated separately as costs of hedging with the gains and losses deferred in a component of other equity reserves and released systematically into profit or loss to correspond with the timing and impact of hedged exposures, or released in full to finance costs upon an early discontinuation of a hedging relationship.

Refer to sections (c) currency risk and (d) interest rate risk below for further details on hedge accounting.

#### (a) Credit risk

We are exposed to the risk of loss resulting from counterparties' default on their commitments including failure to pay or make a delivery on a contract. This risk is inherent in our commercial business activities. Exposure arises from derivative financial instruments, deposits with banks and financial institutions, trade receivables and committed transactions with wholesale and retail customers.

#### Treasury credit risk

Counterparty risk arises from the investment of surplus funds and from the use of derivative financial instruments. As at 31 March 2021, the following limits were in place for investments and derivative financial instruments held with banks and financial institutions:

	Maximum limit £m	Long-term limit £m
Triple 'A' G7 sovereign entities (AAA)	2,259	1,129
Triple 'A' vehicles (AAA)	500	_
Triple 'A' range institutions and non-G7 sovereign entities (AAA)	1,232	616
Double 'A+' G7 sovereign entities (AA+)	2,054	1,027
Double 'A' range institutions (AA)	822 to 1,027	411 to 513
Single 'A' range institutions (A)	288 to 411	144 to 205

The maximum limit applies to all transactions, including long-term transactions. The long-term limit applies to transactions which mature in more than 12 months' time.

As at 31 March 2021 and 2020, we had a number of exposures to individual counterparties. In accordance with our treasury policies, counterparty credit exposure utilisations are monitored daily against the counterparty credit limits. Counterparty credit ratings and market conditions are reviewed continually with limits being revised and utilisation adjusted, if appropriate. Management does not expect any significant losses from non-performance by these counterparties. Further information on financial investments subject to impairment provisioning is included in note 15.

#### Commodity credit risk

The credit policy for US-based commodity transactions is owned by the Finance Committee to the Board, which establishes controls and procedures to determine, monitor and minimise the credit exposure to counterparties.

#### Wholesale and retail credit risk

Our principal commercial exposure in the UK is governed by the credit rules within the regulated codes: Uniform Network Code and Connection and Use of System Code. These set out the level of credit relative to the RAV for each credit rating. In the US, we are required to supply electricity and gas under state regulations. Our policies and practices are designed to limit credit exposure by collecting security deposits prior to providing utility services, or after utility services have commenced if certain applicable regulatory requirements are met. Collection activities are managed on a daily basis. Sales to retail customers are usually settled in cash, cheques, electronic bank payments or by using major credit cards. We are committed to measuring, monitoring, minimising and recording counterparty credit risk in our wholesale business. The utilisation of credit limits is regularly monitored, and collateral is collected against these accounts when necessary.

Since March 2020, the Group's US distribution business ceased certain cash collection and termination activities in response to regulatory instructions following the COVID-19 pandemic. This has resulted in the recognition of expected credit losses (see note 19 for further details).

### continued

#### 32. Financial risk management continued

#### (a) Credit risk continued

#### Offsetting financial assets and liabilities

The following tables set out our financial assets and liabilities which are subject to offset and to enforceable master netting arrangements or similar agreements. The tables show the amounts which are offset and reported net in the statement of financial position. Amounts which cannot be offset under IFRS, but which could be settled net under terms of master netting arrangements if certain conditions arise, and with collateral received or pledged, are shown to present National Grid's net exposure.

Financial assets and liabilities on different transactions would only be reported net in the balance sheet if the transactions were with the same counterparty, a currently enforceable legal right of offset exists, and the cash flows were intended to be settled on a net basis.

Amounts which do not meet the criteria for offsetting on the statement of financial position, but could be settled net in certain circumstances, principally relate to derivative transactions under ISDA agreements, where each party has the option to settle amounts on a net basis in the event of default of the other party.

Commodity contract derivatives that have not been offset on the balance sheet may be settled net in certain circumstances under ISDA or North American Energy Standards Board (NAESB) agreements.

For bank account balances and bank overdrafts, there are no 'Gross amounts offset' under cash pooling arrangements (2020: £23 million). Our UK bank accounts for National Grid subsidiaries previously participated in GBP, EUR and USD Composite Accounting System overdraft facilities subject to offsetting gross and net overdraft limits. EUR and USD offsetting arrangements have been discontinued in the year and GBP offsetting arrangements have no impact as at 31 March 2021. In the US, no offsetting arrangements exist, and cash transactions are settled through Service Company bank accounts with subsequent intercompany payables and receivables reported by subsidiaries with the Service Company.

The gross amounts offset for trade payables and receivables, which are subject to general terms and conditions, are insignificant.

				Related amo available to be on not offset in st of financial p	offset but atement	
At 31 March 2021	Gross carrying amounts £m	Gross amounts offset £m	Net amount presented in statement of financial position £m	Financial instruments £m	Cash collateral received/ pledged £m	Net amount £m
Assets						
Financing derivatives	942	_	942	(234)	(561)	147
Commodity contract derivatives	57	_	57	(8)	_	49
	999	_	999	(242)	(561)	196
Liabilities						
Financing derivatives	(767)	_	(767)	234	467	(66)
Commodity contract derivatives	(132)	_	(132)	8	4	(120)
	(899)	_	(899)	242	471	(186)
	100	_	100	_	(90)	10
			-	Related amo available to be o not offset in sta of financial po	offset but atement	
At 31 March 2020	Gross carrying amounts £m	Gross amounts offset £m	Net amount presented in statement of financial position £m	Financial instruments £m	Cash collateral received/ pledged £m	Net amount £m
Assets						_
Financing derivatives	1,267	_	1,267	(351)	(694)	222
Commodity contract derivatives	75	_	75	(5)	(3)	67
	1,342	_	1,342	(356)	(697)	289
Liabilities						
Financing derivatives	(1,134)	_	(1,134)	351	646	(137)
Commodity contract derivatives	(200)	_	(200)	5	8	(187)

(1,334)

8

(1,334)

8

356

654

(43)

(324)

(35)

#### 32. Financial risk management continued

#### (b) Liquidity risk

Our policy is to determine our liquidity requirements by the use of both short-term and long-term cash flow forecasts. These forecasts are supplemented by a financial headroom analysis which is used to assess funding requirements for at least a 24-month period and maintain adequate liquidity for a continuous 12-month period.

We believe our contractual obligations, including those shown in commitments and contingencies in note 30, can be met from existing cash and investments, operating cash flows and other financing that we reasonably expect to be able to secure in the future, together with the use of committed facilities if required.

Our debt agreements and banking facilities contain covenants, including those relating to the periodic and timely provision of financial information by the issuing entity, restrictions on disposals and financial covenants, such as restrictions on the level of subsidiary indebtedness. Failure to comply with these covenants, or to obtain waivers of those requirements, could in some cases trigger a right, at the lender's discretion, to require repayment of some of our debt and may restrict our ability to draw upon our facilities or access the capital markets.

The following is a payment profile of our financial liabilities and derivatives:

At 31 March 2021	Less than 1 year £m	1 to 2 years £m	2 to 3 years £m	More than 3 years £m	Total £m
Non-derivative financial liabilities					
Borrowings, excluding lease liabilities	(3,350)	(1,690)	(806)	(25,562)	(31,408)
Interest payments on borrowings <sup>1</sup>	(810)	(755)	(731)	(12,018)	(14,314)
Lease liabilities	(118)	(108)	(90)	(599)	(915)
Other non-interest-bearing liabilities	(3,207)	(350)	_	_	(3,557)
Contingent consideration	(40)	(24)	_	_	(64)
Derivative financial liabilities					
Financing derivatives – receipts <sup>2</sup>	3,773	749	451	4,326	9,299
Financing derivatives – payments <sup>2</sup>	(3,899)	(877)	(533)	(5,153)	(10,462)
Commodity contract derivatives – receipts <sup>2</sup>	12	_	_	_	12
Commodity contract derivatives – payments <sup>2</sup>	(83)	(23)	(14)	(12)	(132)
Derivative financial assets					
Financing derivatives – receipts <sup>2</sup>	2,162	926	833	1,789	5,710
Financing derivatives – payments <sup>2</sup>	(1,700)	(834)	(780)	(1,536)	(4,850)
Commodity contract derivatives – receipts <sup>2</sup>	21	4	1	1	27
Commodity contract derivatives – payments <sup>2</sup>	(21)	(4)	(2)	_	(27)
	(7,260)	(2,986)	(1,671)	(38,764)	(50,681)

	Less than 1 year	1 to 2 years	2 to 3 years	More than 3 years	Total
At 31 March 2020	£m	£m	£m	£m	£m
Non-derivative financial liabilities					
Borrowings, excluding lease liabilities	(3,672)	(2,150)	(1,611)	(22,214)	(29,647)
Interest payments on borrowings <sup>1</sup>	(765)	(750)	(714)	(12,002)	(14,231)
Lease liabilities	(132)	(114)	(99)	(629)	(974)
Other non-interest-bearing liabilities	(3,149)	(318)	_	_	(3,467)
Contingent consideration	(32)	(16)	(32)	(16)	(96)
Derivative financial liabilities					
Financing derivatives – receipts <sup>2</sup>	2,249	986	1,208	3,510	7,953
Financing derivatives – payments <sup>2</sup>	(2,582)	(1,136)	(1,463)	(4,067)	(9,248)
Commodity contract derivatives – receipts <sup>2</sup>	4	2	_	_	6
Commodity contract derivatives – payments <sup>2</sup>	(116)	(50)	(24)	(12)	(202)
Derivative financial assets					
Financing derivatives – receipts <sup>2</sup>	2,469	1,063	570	1,775	5,877
Financing derivatives – payments <sup>2</sup>	(2,271)	(527)	(375)	(1,478)	(4,651)
Commodity contract derivatives – receipts <sup>2</sup>	20	1	1	_	22
Commodity contract derivatives – payments <sup>2</sup>	(21)	_	_	_	(21)
	(7,998)	(3,009)	(2,539)	(35,133)	(48,679)

<sup>1.</sup> The interest on borrowings is calculated based on borrowings held at 31 March without taking account of future issues. Floating rate interest is estimated using a forward interest rate curve as at 31 March. Payments are included on the basis of the earliest date on which the Company can be required to settle

as at 31 March. Payments are included on the basis of the earliest date on which the Company can be required to settle.

2. The receipts and payments line items for derivatives comprise gross undiscounted future cash flows, after considering any contractual netting that applies within individual contracts. Where cash receipts and payments within a derivative contract are settled net, and the amount to be received/(paid) exceeds the amount to be paid/(received), the net amount is presented within derivative receipts/(payments).

### continued

#### 32. Financial risk management continued

#### (c) Currency risk

National Grid operates internationally with mainly the pound sterling as the functional currency for the UK companies and the US dollar for the US businesses. Currency risk arises from three major areas: funding activities, capital investment and related revenues, and holdings in foreign operations. This risk is managed using financial instruments including derivatives as approved by policy, typically cross-currency interest rate swaps, foreign exchange swaps and forwards.

Funding activities – our policy is to borrow in the most advantageous market available. Foreign currency funding gives rise to risk of volatility in the amount of functional currency cash to be repaid. This risk is reduced by swapping principal and interest back into the functional currency of the issuer. All foreign currency debt and transactions are hedged except where they provide a natural offset to assets elsewhere in the Group.

Capital investment and related revenues – capital projects often incur costs or generate revenues in a foreign currency, most often euro transactions done by the UK business. Our policy for managing foreign exchange transaction risk is to hedge contractually committed foreign currency cash flows over a prescribed minimum size, typically by buying euro forwards to hedge future expenditure, and selling euro forwards to hedge future revenues. For hedges of forecast cash flows our policy is to hedge a proportion of highly probable cash flows.

Holdings in foreign operations – we are exposed to fluctuations on the translation into pounds sterling of our foreign operations. The policy for managing this translation risk is to issue foreign currency debt or to replicate foreign debt using derivatives that pay cash flows in the currency of the foreign operation. The primary managed exposure arises from dollar denominated assets and liabilities held by our US operations, with a smaller euro exposure in respect of ioint venture investments.

Derivative financial instruments were used to manage foreign currency risk as follows:

	2021						2020			
	Sterling £m	Euro £m	Dollar £m	Other £m	Total £m	Sterling £m	Euro £m	Dollar £m	Other £m	Total £m
Cash and cash equivalents	63	_	94	_	157	18	_	55	_	73
Financial investments	1,215	_	1,127	_	2,342	813	_	1,185	_	1,998
Borrowings	(12,210)	(5,351)	(12,660)	(999)	(31,220)	(12,407)	(4,150)	(13,217)	(1,020)	(30,794)
Pre-derivative position	(10,932)	(5,351)	(11,439)	(999)	(28,721)	(11,576)	(4,150)	(11,977)	(1,020)	(28,723)
Derivative effect	(826)	5,459	(5,494)	1,036	175	(1,169)	4,341	(4,214)	1,175	133
Net debt position	(11,758)	108	(16,933)	37	(28,546)	(12,745)	191	(16,191)	155	(28,590)

The exposure to dollars largely relates to our net investment hedge activities; exposure to euros largely relates to hedges for our future non-sterling capital expenditure.

The currency exposure on other financial instruments is as follows:

			2021			2020				
	Sterling £m	Euro £m	Dollar £m	Other £m	Total £m	Sterling £m	Euro £m	Dollar £m	Other £m	Total £m
Trade and other receivables	282	_	1,387	_	1,669	306	_	1,403	_	1,709
Trade and other payables	(1,207)	_	(1,878)	_	(3,085)	(1,177)	_	(2,002)	_	(3,179)
Other non-current liabilities	(77)	_	(288)	_	(365)	(85)	_	(277)	_	(362)

The carrying amounts of other financial instruments are denominated in the above currencies, which in most instances are the functional currency of the respective subsidiaries. Our exposure to dollars is due to activities in our US subsidiaries. We do not have any other significant exposure to currency risk on these balances.

#### Hedge accounting for currency risk

Where available, derivatives transacted for hedging are designated for hedge accounting. Economic offset is qualitatively determined because the critical terms (currency and volume) of the hedging instrument match the hedged exposure. If a forecast transaction was no longer expected to occur, the cumulative gain or loss previously reported in equity would be transferred to the income statement. This has not occurred in the current or comparative years.

Cash flow hedging of currency risk of capital expenditure and revenues is designated as hedging the exposure to movements in the spot translation rates only; the timing of forecasted transactions is not designated as a hedged risk. Gains and losses on hedging instruments arising from forward points and foreign currency basis spreads are excluded from designation and are recognised immediately in profit or loss, along with any hedge ineffectiveness. On recognition of the hedged purchase or sale in the financial statements, the associated hedge gains and losses, deferred in the cash flow hedge reserve in other equity reserves, are transferred out of reserves and included with the recognition of the underlying transaction. Where a non-financial asset or a non-financial liability results from a forecast transaction or firm commitment being hedged, the amounts deferred in reserves are included directly in the initial measurement of that asset or liability.

Net investment hedging is also designated as hedging the exposure to movements in spot translation rates only: spot-related gains and losses on hedging instruments are presented in the cumulative translation reserve within other equity reserves to offset gains or losses on translation of the hedged balance sheet exposure. Any ineffectiveness is recognised immediately in the income statement. Amounts deferred in the cumulative translation reserve with respect to net investment hedges are subsequently recognised in the income statement in the event of disposal of the overseas operations concerned. Any remaining amounts deferred in the cost of hedging reserve are also released to the income statement.

Hedges of foreign currency funding are designated as cash flow hedges or fair value hedges of forward exchange risk (hedging both currency and interest rate risk together, where applicable). Gains and losses arising from foreign currency basis spreads are excluded from designation and are treated as a cost of hedging, deferred initially in other equity reserves and released into profit or loss over the life of the hedging relationship. Hedge accounting for funding is described further in the interest rate risk section below.

#### 32. Financial risk management continued

#### (d) Interest rate risk

National Grid's interest rate risk arises from our long-term borrowings. Our interest rate risk management policy is to seek to minimise total financing costs (being interest costs and changes in the market value of debt). Hedging instruments principally consist of interest rate and cross-currency swaps that are used to translate foreign currency debt into functional currency and to adjust the proportion of fixed-rate and floating-rate in the borrowings portfolio to within a range set by the Finance Committee of the Board. The benchmark interest rates hedged are currently based on LIBOR.

LIBOR is being replaced as an interest rate benchmark by alternative reference rates in certain currencies including our functional currencies, USD and GBP, and foreign currencies in which we operate. This impacts contracts including financial liabilities that pay LIBOR-based cash flows, and derivatives that receive or pay LIBOR-based cash flows. The change in benchmark also affects discount rates which will impact the valuations of certain liabilities. We have disclosed our exposure to LIBOR on our derivative portfolio in note 17, on our borrowings in note 21 and on our hedging arrangements in note 32(e). We are managing the risk by planning to replace LIBOR cash flows with alternative reference rates on our affected contracts. The migration project is underway, with all affected contracts expected to be amended by 31 December 2021. As at 31 March 2021 no contracts had yet been amended. The Finance Committee of the Board have delegated to the treasury department the authority to determine which benchmarks are the most appropriate. A combination of LIBOR and the successor benchmarks, primarily GBP Sterling Overnight Index Average (SONIA) and USD Secured Overnight Financing Rate (SOFR) will be used in the portfolio during the migration period.

We also consider inflation risk and hold some inflation-linked borrowings. We believe that these provide a partial economic offset to the inflation risk associated with our UK inflation-linked revenues.

The table in note 21 sets out the carrying amount, by contractual maturity, of borrowings that are exposed to interest rate risk before taking into account interest rate swaps.

Net debt was managed using derivative financial instruments to hedge interest rate risk as follows:

			2021			2020				
	Fixed rate £m	Floating rate £m	Inflation linked £m	Other¹ £m	Total £m	Fixed rate £m	Floating rate £m	Inflation linked £m	Other <sup>1</sup> £m	Total £m
Cash and cash equivalents	64	67	_	26	157	71	10	_	(8)	73
Financial investments	_	2,309	_	33	2,342	_	1,966	_	32	1,998
Borrowings	(23,163)	(1,762)	(6,295)	_	(31,220)	(20,969)	(3,085)	(6,740)	_	(30,794)
Pre-derivative position	(23,099)	614	(6,295)	59	(28,721)	(20,898)	(1,109)	(6,740)	24	(28,723)
Derivative effect	2,869	(2,511)	(183)	_	175	2,259	(1,892)	(234)	_	133
Net debt position	(20,230)	(1,897)	(6,478)	59	(28,546)	(18,639)	(3,001)	(6,974)	24	(28,590)

<sup>1.</sup> Represents financial instruments which are not directly affected by interest rate risk, such as investments in equity or other similar financial instruments.

#### Hedge accounting for interest rate risk

Borrowings paying variable or floating-rates expose National Grid to cash flow interest rate risk, partially offset by cash held at variable rates. Where a hedging instrument results in paying a fixed-rate, it is designated as a cash flow hedge because it has reduced the cash flow volatility of the hedged borrowing. Changes in the fair value of the derivative are initially recognised in other comprehensive income as gains or losses in the cash flow hedge reserve, with any ineffective portion recognised immediately in the income statement.

Borrowings paying fixed-rates expose National Grid to fair value interest rate risk. Where the hedging instrument pays a floating-rate, it is designated as a fair value hedge because it has reduced the fair value volatility of the borrowing. Changes in the fair value of the derivative and changes in the fair value of the hedged item in relation to the risk being hedged are both adjusted on the balance sheet and offset in the income statement to the extent the fair value hedge is effective, with the residual difference remaining as ineffectiveness.

Both types of hedges are designated as hedging the currency and interest rate risk arising from changes in forward points. Amounts accumulated in the cash flow hedge reserve (cash flow hedges only) and the deferred cost of hedging reserve (both cash flow and fair value hedges) are reclassified from reserves to the income statement on a systematic basis as hedged interest expense is recognised. Adjustments made to the carrying value of hedged items in fair value hedges are similarly released to the income statement to match the timing of the hedged interest expense.

When hedge accounting is discontinued, any remaining cumulative hedge accounting balances continue to be released to the income statement to match the impact of outstanding hedged items. Any remaining amounts deferred in the cost of hedging reserve are released immediately to the income statement as finance costs.

The Group early-adopted Phase I of IFRS Interest Rate Benchmark Reform amendments related to hedge accounting with effect from 1 April 2019, and Phase II with effect from 1 April 2020. The amendments impact our fair value hedging relationships where derivative cash flows will be transitioned from paying LIBOR to paying an alternative reference rate. The hedged risk must be re-documented to reflect this, and allow existing hedge designations to continue unchanged during the period of uncertainty relating to the timing and method of benchmark migrations.

The amendments will be applied until the earliest point in time of the Group's contracts that reference LIBOR being amended, the hedging relationship being formally discontinued or formal market conventions ending uncertainty being published and widely adopted. If amended cash flows do not cause a hedging relationship to be discontinued, then the amendments will cease to be applied only when that relationship is discontinued under IFRS 9.

The IFRS amendments impact fair value and cash flow hedges of interest rate risk and related hedging instruments, and certain net investment hedges that use cross-currency interest rate swaps to pay a foreign currency floating rate and receive a functional currency floating rate. The notional values of hedging instruments, for each type of hedging relationship impacted, are shown in the hedge accounting tables in note 32(e). These amounts also correspond to the exposures designated as hedged.

## continued

#### 32. Financial risk management continued

### (e) Hedge accounting

In accordance with the requirements of IFRS 7, certain additional information about hedge accounting is disaggregated by risk type and hedge designation type in the tables below:

	Fair value hedges of foreign currency and interest rate risk	Cash flow hedges of foreign currency and interest rate risk	Cash flow hedges of foreign currency risk	Net investment hedges
Year ended 31 March 2021	£m	£m	£m	£m
Consolidated statement of comprehensive income				
Net gains/(losses) in respect of:				
Cash flow hedges	_	14	(14)	_
Cost of hedging	(15)	(24)	_	50
Transferred to profit or loss in respect of:				
Cash flow hedges	_	56	_	_
Cost of hedging	1	2	_	_
Consolidated statement of changes in equity				
Other equity reserves – cost of hedging balances	(11)	(30)	_	6
Consolidated statement of financial position				
Derivatives – carrying value of hedging instruments <sup>1</sup>				
Assets – current	_	10	2	5
Assets – non-current	187	59	1	140
Liabilities - current	_	(12)	(24)	(17)
Liabilities – non-current	(113)	(255)	(22)	_
Profiles of the significant timing, price and rate information of hedging instruments				
Maturity range	Jan 2023 - Jan 2043	Sep 2021 - Nov 2040	Apr 2021 - Feb 2027	Mar 2022 - Sep 2027
Spot foreign exchange range:				
GBP:USD	1.64	1.30 – 1.66	1.31 – 1.41	1.22 - 1.40
GBP:EUR	1.11 – 1.24	1.08 – 1.24	1.04 - 1.29	1.15 – 1.16
EUR:USD	1.13 – 1.17	1.13 – 1.14	n/a	n/a
Interest rate range:				
GBP	LIBOR +30bps/+408bps	0.976% - 5.845%	n/a	n/a
USD	LIBOR +68bps/+115bps	2.513% - 3.864%	n/a	n/a

<sup>1.</sup> The use of derivatives may entail a derivative transaction qualifying for more than one hedge type designation under IFRS 9. Therefore, the derivative amounts in the table above are grossed up by hedge type, whereas they are presented net at an instrument level in the statement of financial position.

### 32. Financial risk management continued

### (e) Hedge accounting continued

	Fair value hedges of foreign currency and interest rate risk	Cash flow hedges of foreign currency and interest rate risk	Cash flow hedges of foreign currency risk	Net investment hedges
Year ended 31 March 2020	£m	£m	£m	£m
Consolidated statement of comprehensive income				
Net losses in respect of:				
Cash flow hedges	_	(143)	(17)	_
Cost of hedging	5	(7)	_	(30)
Transferred to profit or loss in respect of:				
Cash flow hedges	_	14	_	_
Cost of hedging	1	(1)	_	(45)
Consolidated statement of changes in equity				
Other equity reserves – cost of hedging balances	2	(8)		(43)
Consolidated statement of financial position				
Derivatives – carrying value of hedging instruments <sup>1</sup>				
Assets - current	1	_	4	9
Assets - non-current	247	106	8	_
Liabilities - current	(1)	(105)	(8)	(82)
Liabilities – non-current	(39)	(264)	(12)	(19)
Profiles of the significant timing, price and rate information of hedging instruments				
Maturity range	May 2020 - Feb 2040	Jul 2020 - Dec 2039	Apr 2020 - Dec 2024	Jun 2020 - Sep 2027
Spot foreign exchange range:				
GBP:USD	1.64	1.30 - 1.66	1.24 - 1.41	1.21 - 1.49
GBP:EUR	1.19 – 1.24	1.10 - 1.24	1.04 - 1.30	1.14
EUR:USD	1.13 – 1.17	1.13 – 1.14	n/a	n/a
Interest rate range:				
GBP	LIBOR +30bps/+408bps	1.331% - 5.850%	n/a	n/a
USD	LIBOR -44bps/+115bps	1.103% - 3.864%	n/a	n/a

<sup>1.</sup> The use of derivatives may entail a derivative transaction qualifying for more than one hedge type designation under IFRS 9. Therefore, the derivative amounts in the table above are grossed up by hedge type, whereas they are presented net at an instrument level in the statement of financial position.

### continued

#### 32. Financial risk management continued

#### (e) Hedge accounting continued

The following tables show the effects of hedge accounting on financial position and year-to-date performance for each type of hedge. These tables also present notional values of hedging instruments (and equal hedged exposures) impacted by IFRS 9 Interest Rate Benchmark Reform amendments.

(i) Fair value hedges of foreign currency and interest rate risk on recognised borrowings:

As at 31 March 2021		Balance of fair adjustments in		Change in valu		
	Hedging instrument notional	Continuing hedges	Discontinued hedges	Hedged item	Hedging instrument	Hedge ineffectiveness
Hedge type	£m	£m	£m	£m	£m	£m
Foreign currency and interest rate risk on borrowings <sup>1,2</sup>	(2,755)	121	(85)	153	(127)	26

- The carrying value of the hedged borrowings is  $\mathfrak{L}2,714$  million, of which  $\mathfrak{L}n$  is current and  $\mathfrak{L}2,714$  million is non-current. Included within the hedging instrument notional balance is  $\mathfrak{L}2,679$  million impacted by Interest Rate Benchmark Reform amendments.

As at 31 March 2020	Balance of fair adjustments in		Change in valu calculating ineff			
Hedge type	Hedging instrument notional £m	Continuing hedges £m	Discontinued hedges £m	Hedged item £m	Hedging instrument £m	Hedge ineffectiveness £m
Foreign currency and interest rate risk on borrowings <sup>1,2</sup>	(1,751)	(31)	(95)	(42)	48	6

- 1. The carrying value of the hedged borrowings was £1,883 million, of which £72 million was current and £1,811 million was non-current.

  2. Included within the hedging instrument notional balance was £1,675 million impacted by Interest Rate Benchmark Reform amendments.
- (ii) Cash flow hedges of foreign currency and interest rate risk:

As at 31 March 2021		Balance in cas		Change in value used for calculating ineffectiveness		
	Hedging instrument notional	Continuing hedges	Discontinued hedges	Hedged item	Hedging instrument	Hedge ineffectiveness
Hedge type	£m	£m	£m	£m	£m	£m
Foreign currency and interest rate risk on borrowings <sup>1</sup>	(4,884)	(11)	(6)	(16)	16	_
Foreign currency risk on forecasted cash flows	(988)	(31)	3	17	(17)	_

1. Included within the hedging instrument notional balance is £176 million impacted by Interest Rate Benchmark Reform amendments.

As at 31 March 2020	Balance in cash flow	v hedge reserve	Change in value calculating ineffe			
	Hedging instrument notional	Continuing hedges	Discontinued hedges	Hedged item	Hedging instrument	Hedge ineffectiveness
Hedge type	£m	£m	£m	£m	£m	£m
Foreign currency and interest rate risk on borrowings <sup>1</sup>	(4,127)	(69)	(22)	142	(143)	(1)
Foreign currency risk on forecasted cash flows	(794)	8		17	(17)	

- 1. Included within the hedging instrument notional balance was £176 million impacted by Interest Rate Benchmark Reform amendments.
- (iii) Net investment hedges of foreign currency risk:

As at 31 March 2021		Balance in trans	slation reserve	Change in valu		
	Hedging instrument notional	Continuing hedges	Discontinued hedges	Hedged item	Hedging instrument	Hedge ineffectiveness
Hedge type	£m	£m	£m	£m	£m	£m
Currency risk on foreign operations <sup>1</sup>	(2,786)	183	(2,826)	(183)	183	_

1. Included within the hedging instrument notional balance is £nil impacted by Interest Rate Benchmark Reform amendments.

As at 31 March 2020	Balance in trans	lation reserve	Change in value calculating ineffe			
	Hedging instrument notional	Continuing hedges	Discontinued hedges	Hedged item	Hedging instrument	Hedge ineffectiveness
Hedge type	£m	£m	£m	£m	£m	£m
Currency risk on foreign operations <sup>1</sup>	(3,064)	45	(2,871)	(6)	6	

<sup>1.</sup> Included within the hedging instrument notional balance was £nil impacted by Interest Rate Benchmark Reform amendments.

#### 32. Financial risk management continued

#### (f) Commodity price risk

We purchase electricity and gas to supply our customers in the US and to meet our own energy needs. Substantially all our costs of purchasing electricity and gas for supply to customers are recoverable at an amount equal to cost. The timing of recovery of these costs can vary between financial periods leading to an under- or over-recovery within any particular year that can lead to large fluctuations in the income statement. We follow approved policies to manage price and supply risks for our commodity activities.

Our energy procurement risk management policy and delegations of authority govern our US commodity trading activities for energy transactions. The purpose of this policy is to ensure we transact within pre-defined risk parameters and only in the physical and financial markets where we or our customers have a physical market requirement. In addition, state regulators require National Grid to manage commodity risk and cost volatility prudently through diversified pricing strategies. In some jurisdictions we are required to file a plan outlining our strategy to be approved by regulators. In certain cases, we might receive guidance with regard to specific hedging limits.

Energy purchase contracts for the forward purchase of electricity or gas that are used to satisfy physical delivery requirements to customers, or for energy that the Group uses itself, meet the expected purchase or usage requirements of IFRS 9. They are, therefore, not recognised in the financial statements until they are realised. Disclosure of commitments under such contracts is made in note 30.

US states have introduced a variety of legislative requirements with the aim of increasing the proportion of our electricity that is derived from renewable or other forms of clean energy. Annual compliance filings regarding the level of Renewable Energy Certificates (and other similar environmental certificates) are required by the relevant department of utilities. In response to the legislative requirements, National Grid has entered into long-term, typically fixed-price, energy supply contracts to purchase both renewable energy and environmental certificates. We are entitled to recover all costs incurred under these contracts through customer billing.

Under IFRS, where these supply contracts are not accounted for as leases, they are considered to comprise two components, being a forward purchase of power at spot prices, and a forward purchase of environmental certificates at a variable price (being the contract price less the spot power price). With respect to our current contracts, neither of these components meets the requirement to be accounted for as a derivative. The environmental certificates are currently required for compliance purposes, and at present there are no liquid markets for these attributes. Accordingly, this component meets the expected purchase or usage exemption of IFRS 9. We expect to enter into an increasing number of these contracts, in order to meet our compliance requirements in the short to medium term. In future, if and when liquid markets develop, and to the extent that we are in receipt of environmental certificates in excess of our required levels, this exemption may cease to apply, and we may be required to account for forward purchase commitments for environmental certificates as derivatives at fair value through profit and loss.

### continued

#### 32. Financial risk management continued

#### (g) Fair value analysis

Included in the statement of financial position are financial instruments which are measured at fair value. These fair values can be categorised into hierarchy levels that are representative of the inputs used in measuring the fair value. The best evidence of fair value is a quoted price in an actively traded market. In the event that the market for a financial instrument is not active, a valuation technique is used.

		2021				2020		
	Level 1 £m	Level 2 £m	Level 3 £m	Total £m	Level 1 £m	Level 2 £m	Level 3 £m	Total £m
Assets								
Investments held at FVTPL	1,768	_	240	2,008	1,278	_	108	1,386
Investments held at FVOCI	99	416	_	515	83	352	_	435
Investments in associates	_	_	_	_	_	_	103	103
Financing derivatives	_	942	_	942	_	1,257	10	1,267
Commodity contract derivatives	_	12	45	57	_	9	66	75
	1,867	1,370	285	3,522	1,361	1,618	287	3,266
Liabilities								
Financing derivatives	_	(584)	(183)	(767)	_	(889)	(245)	(1,134)
Commodity contract derivatives	_	(75)	(57)	(132)	_	(136)	(64)	(200)
Liabilities held at fair value	(682)	_	_	(682)	(741)	_	_	(741)
Contingent consideration <sup>1</sup>	_	_	(57)	(57)	_	_	(74)	(74)
	(682)	(659)	(297)	(1,638)	(741)	(1,025)	(383)	(2,149)
	1,185	711	(12)	1,884	620	593	(96)	1,117

<sup>1.</sup> Contingent consideration relates to the acquisition of National Grid Renewables (see note 38)

Level 1: Financial instruments with quoted prices for identical instruments in active markets.

Level 2: Financial instruments with quoted prices for similar instruments in active markets or quoted prices for identical or similar instruments in inactive markets, and financial instruments valued using models where all significant inputs are based directly or indirectly on observable market data.

Level 3: Financial instruments valued using valuation techniques where one or more significant inputs are based on unobservable market data.

Our Level 1 financial investments and liabilities held at fair value are valued using quoted prices from liquid markets.

Our Level 2 financial investments held at fair value are valued using quoted prices for similar instruments in active markets, or quoted prices for identical or similar instruments in inactive markets. Alternatively, they are valued using models where all significant inputs are based directly or indirectly on observable market data.

Our Level 2 financing derivatives include cross-currency, interest rate and foreign exchange derivatives. We value these by discounting all future cash flows by externally sourced market yield curves at the reporting date, taking into account the credit quality of both parties. These derivatives can be priced using liquidly traded interest rate curves and foreign exchange rates, and therefore we classify our vanilla trades as Level 2 under the IFRS 13 framework. One FX forward transacted in the year contains deal-contingent terms linked to the sale of NECO. As at the reporting date, these terms have no material impact on the valuation. This will be re-assessed at each relevant reporting date.

Our Level 2 commodity contract derivatives include over-the-counter gas and power swaps as well as forward physical gas deals. We value our contracts based on market data obtained from the New York Mercantile Exchange (NYMEX) and the Intercontinental Exchange (ICE) where monthly prices are available. We discount based on externally sourced market yield curves at the reporting date, taking into account the credit quality of both parties and liquidity in the market. Our commodity contracts can be priced using liquidly traded swaps. Therefore, we classify our vanilla trades as Level 2 under the IFRS 13 framework.

Our Level 3 financing derivatives include cross-currency swaps, inflation-linked swaps and equity options, where the market is illiquid. In valuing these instruments, we use in-house valuation models and obtain external valuations to support each reported fair value.

Our Level 3 commodity contract derivatives primarily consist of our forward purchases of electricity and gas that we value using proprietary models. Derivatives are classified as Level 3 where significant inputs into the valuation technique are neither directly nor indirectly observable (including our own data, which are adjusted, if necessary, to reflect the assumptions market participants would use in the circumstances).

Our Level 3 investments include equity instruments accounted for at fair value through profit and loss. These equity holdings are part of our corporate venture capital portfolio held by National Grid Partners and comprise a series of small unquoted investments where prices or valuation inputs are unobservable. These investments are either recently acquired or there have been recent funding rounds with third parties and therefore the valuation is based on the latest transaction price and any subsequent investment-specific adjustments.

Our Level 3 investments also include our investment in Sunrun Neptune 2016 LLC, which is accounted for at fair value through profit and loss. The investment is fair valued by discounting expected cash flows using a weighted average cost of capital specific to Sunrun Neptune 2016 LLC.

In light of the current ongoing impact of the COVID-19 pandemic, the valuations of certain assets and liabilities can be more subjective. While there have been significant movements in market indices, we are satisfied that there has been no significant impact on the fair values of our financial instruments measured at fair value, and that any impact is reflected in the fair values in the table above.

#### 32. Financial risk management continued

### (g) Fair value analysis continued

The changes in value of our Level 3 financial instruments are as follows:

	Financing derivatives			Commodity contract derivatives		ier <sup>3</sup>	Total	
	2021	2020	2021	2020	2021	2020	2021	2020
	£m	£m	£m	£m	£m	£m	£m	£m
At 1 April	(235)	(214)	2	1	137	152	(96)	(61)
Net gains/(losses) for the year <sup>1,2</sup>	51	(20)	(16)	6	(2)	26	33	12
Purchases	_	_	(1)	26	32	51	31	77
Acquisition of National Grid Renewables	_	_	_	_	_	(74)	_	(74)
Settlements	1	(1)	(1)	(31)	16	(18)	16	(50)
Reclassification to held for sale (note 10)	_	_	4	_	_	_	4	_
At 31 March	(183)	(235)	(12)	2	183	137	(12)	(96)

<sup>1.</sup> Gain of £51 million (2020: £20 million loss) is attributable to derivative financial instruments held at the end of the reporting period and has been recognised in finance costs in the income statement.

The impacts on a post-tax basis of reasonably possible changes in significant Level 3 assumptions are as follows:

	Financing derivatives		Commodity contract derivatives		Other <sup>3</sup>	
	<b>2021</b> 2020	2021	2020	2021	2020	
	£m	£m	£m	£m	£m	£m
10% increase in commodity prices <sup>1</sup>	_	_	3	2	_	_
10% decrease in commodity prices <sup>1</sup>	_	_	(1)	_	_	_
+10% market area price change	_	_	(4)	(4)	_	_
-10% market area price change	_	_	7	4	_	_
+20 basis points change in Limited Price Inflation (LPI) market curve <sup>2</sup>	(83)	(95)	_	_	_	_
-20 basis points change in LPI market curve <sup>2</sup>	83	90	_	_	_	_
+50 basis points change in discount rate	_	_	_	_	(5)	(3)
-50 basis points change in discount rate	_	_	_	_	5	4

The impacts disclosed above were considered on a contract-by-contract basis with the most significant unobservable inputs identified.

statement.

2. Loss of £46 million (2020: £17 million loss) is attributable to commodity contract derivative financial instruments held at the end of the reporting period.

3. Other comprises our investments in Sunrun Neptune 2016 LLC and the investments made by National Grid Partners, which are accounted for at fair value through profit and loss as well as the contingent consideration arising from the acquisition of National Grid Renewables (see note 38).

Level 3 commodity price sensitivity is included within the sensitivity analysis disclosed in note 35.

A reasonably possible change in assumption of other Level 3 derivative financial instruments is unlikely to result in a material change in fair values. Level 3 commodity price sensitivity is included within the sensitivity analysis disclosed in note 35.
 A reasonably possible change in assumption of other Level 3 derivative financial instruments is unlikely to result in a materia.
 The investments acquired in the period were on market terms, and sensitivity is considered insignificant at 31 March 2021.

### continued

#### 32. Financial risk management continued

#### (h) Capital risk management

The capital structure of the Group consists of shareholders' equity, as disclosed in the consolidated statement of changes in equity, and net debt (note 29). National Grid's objectives when managing capital are: to safeguard our ability to continue as a going concern; to remain within regulatory constraints of our regulated operating companies; and to maintain an efficient mix of debt and equity funding thus achieving an optimal capital structure and cost of capital. We regularly review and manage the capital structure as appropriate in order to achieve these objectives.

Maintaining appropriate credit ratings for our operating and holding companies is an important aspect of our capital risk management strategy and balance sheet efficiency. We monitor our balance sheet efficiency using several metrics including retained cash flow/net debt (RCF), regulatory gearing and interest cover. For the year ended 31 March 2021, these metrics for the Group were 6.6% (2020: 9.2%), 65% (2020: 63%) and 4.5x (2020: 4.1x), respectively – see pages 30 and 254 – 255. We believe these are consistent with the current credit ratings for National Grid plc in respect of the main companies of the Group, based on guidance from the rating agencies.

We monitor the RAV gearing within NGET and the regulated transmission businesses within NGG. This is calculated as net debt expressed as a percentage of RAV, and indicates the level of debt employed to fund our UK regulated businesses. It is compared with the level of RAV gearing indicated by Ofgem as being appropriate for these businesses, at around 60% to 62.5%. We also monitor net debt as a percentage of rate base for our US operating companies, comparing this with the allowed rate base gearing inherent within each of our agreed rate plans, typically around 50%.

The majority of our regulated operating companies in the US and the UK are subject to certain restrictions on the payment of dividends by administrative order, contract and/or licence. The types of restrictions that a company may have that would prevent a dividend being declared or paid unless they are met include:

- dividends must be approved in advance by the relevant US state regulatory commission;
- the subsidiary must have at least two recognised rating agency credit ratings of at least investment grade;
- · dividends must be limited to cumulative retained earnings, including pre-acquisition retained earnings;
- the securities of National Grid plc must maintain an investment grade credit rating, and if that rating is the lowest investment grade bond rating it cannot have a negative watch/review for downgrade notice by a credit rating agency;
- the subsidiary must not carry on any activities other than those permitted by the licences;
- the subsidiary must not create any cross-default obligations or give or receive any intra-group cross-subsidies; and
- the percentage of equity compared with total capital of the subsidiary must remain above certain levels.

There is a further restriction relating only to NECO, which is required to maintain its consolidated net worth above certain levels.

These restrictions are subject to alteration in the US as and when a new rate case or rate plan is agreed with the relevant regulatory bodies for each operating company and in the UK through the normal licence review process.

As most of our business is regulated, at 31 March 2021 the majority of our net assets are subject to some of the restrictions noted above. These restrictions are not considered to be significantly onerous, nor do we currently expect they will prevent the planned payment of dividends in future in line with our dividend policy.

All the above requirements are monitored on a regular basis in order to ensure compliance. The Group has complied with all externally imposed capital requirements to which it is subject.

#### 33. Borrowing facilities

To support our liquidity requirements and provide backup to commercial paper and other borrowings, we agree committed credit facilities with financial institutions over and above the value of borrowings that may be required. These committed credit facilities have never been drawn, and our undrawn amounts are listed below.

At 31 March 2021, we had bilateral committed credit facilities of  $\Sigma$ 5,410 million (2020:  $\Sigma$ 5,495 million). In addition, we had committed credit facilities from syndicates of banks of  $\Sigma$ 115 million at 31 March 2021 (2020:  $\Sigma$ 277 million). All committed credit facilities were undrawn in 2021 and 2020. An analysis of the maturity of these undrawn committed facilities is shown below:

	2021	2020
	£m	£m
Undrawn committed borrowing facilities expiring:		
Less than 1 year	_	_
In 1 to 2 years	1,668	1,940
In 2 to 3 years	534	1,668
In 3 to 4 years	1,718	277
In 4 to 5 years	1,605	1,887
More than 5 years	_	_
	5,525	5,772

Of the unused facilities at 31 March 2021, £5,410 million (2020: £5,495 million) is available for liquidity purposes, while £115 million (2020: £277 million) is available as backup to specific US borrowings. £1,668 million of the undrawn bilateral facilities due to mature in one to two years, were renegotiated between 1 April 2021 and 19 May 2021, with an uplift in the amount committed to £1,861 million with new expiry dates to May 2024. Of the £534 million of undrawn committed borrowings facilities due to expire within two to three years, £150 million was renegotiated between 1 April 2021 and 19 May 2021, with the expiry extended by a further year to June 2024. £400 million of additional undrawn bilateral facilities were entered into subsequent to the year end with expiry dates in May 2024.

In addition, we have the following facilities which are not included in the table above:

- for the separately regulated business of National Grid Electricity System Operator Limited, the Group has a facility of £550 million (2020: £550 million). This facility is not available as Group general liquidity support;
- the Group has Export Credit Agency (ECA) facilities totalling £1,345 million (2020: £901 million), of which £446 million (2020: £233 million) is undrawn; and
- the Group has two new loan facilities in place relating to the acquisition of PPL Western Power Distribution Investments Limited (WPD) (see note 38).
   A facility of £8,250 million (31 March 2020: £nil) to finance the consideration and a facility of £1,105 million (31 March 2020: £nil) to back up acquired debt which contains change of control provisions, of which £8,250 million and £1,105 million is undrawn. Subsequent to the year end the £1,105 million facility has been cancelled as waivers have been obtained by WPD in relation to the change of control clauses.

### continued

#### 34. Subsidiary undertakings, joint ventures and associates

While we present consolidated results in these financial statements as if we were one company, our legal structure is such that there are a number of different operating and holding companies that contribute to the overall result. This structure has evolved through acquisitions as well as regulatory requirements to have certain activities within separate legal entities.

#### Subsidiary undertakings

A list of the Group's subsidiaries as at 31 March 2021 is given below. The entire share capital of subsidiaries is held within the Group except where the Group's ownership percentages are shown. These percentages give the Group's ultimate interest and therefore allow for the situation where subsidiaries are owned by partly owned intermediate subsidiaries. Where subsidiaries have different classes of shares, this is largely for historical reasons, and the effective percentage holdings given represent both the Group's voting rights and equity holding. Shares in National Grid (US) Holdings Limited, National Grid (US) Investments 2 Limited, National Grid Hong Kong Limited, National Grid Luxembourg SARL and NGG Finance plc are held directly by National Grid plc. All other holdings in subsidiaries are owned by other subsidiaries within the Group. All subsidiaries are consolidated in the Group's financial statements.

Principal Group companies are identified in bold. These companies are incorporated and principally operate in the countries under which they are shown. All entities incorporated in the United States are taxed in the United States on their worldwide income other than where indicated in the footnotes below. Other entities are tax resident in their jurisdiction of incorporation other than where indicated in the footnotes below.

#### Incorporated in England and Wales

Registered office: 1-3 Strand, London WC2N 5EH, UK (unless stated otherwise in footnotes).

Beegas Nominees Limited Birch Sites Limited Carbon Sentinel Limited Droylsden Metering Services Limited Gridcom Limited Icelink Interconnector Limited Landranch Limited

Lattice Group Employee Benefit Trust Limited

Lattice Group Limited Lattice Group Trustees Limited Natgrid Limited

Natgrid Limited

NatGrid One Limited

NatgridTW1 Limited

National Grid Belgium Limited

National Grid Blue Power Limited

National Grid Carbon Limited

**National Grid Commercial Holdings Limited** National Grid Commercial Holdings Limited
National Grid Distributed Energy Limited
National Grid Electricity Group Trustee Limited
National Grid Electricity System Operator Limited
National Grid Electricity Transmission plc
National Grid Energy Metering Limited
National Grid Four Limited<sup>2\*</sup>
National Grid Fourteen Limited<sup>2\*</sup>

National Grid Gas Holdings Limited National Grid Gas plc National Grid Grain LNG Limited

National Grid Holdings Limited<sup>1</sup> National Grid Holdings One plc National Grid IFA 2 Limited National Grid Interconnector Holdings Limited

National Grid Interconnectors Limited

National Grid Interconnectors Lim National Grid International Limited International Grid Metering Limited National Grid North Sea Link Limited National Grid Offshore Limited National Grid Partners Limited

National Grid Plus Limited

**National Grid Property Holdings Limited** 

National Grid Seventeen Limited National Grid Smart Limited

National Grid Ten National Grid Thirty Five Limited<sup>2\*</sup> National Grid Thirty Six Limited National Grid Twelve Limited<sup>1</sup>

National Grid Twenty Eight Limited National Grid Twenty-Five Limited<sup>2\*</sup> National Grid Twenty Seven Limited National Grid Twenty Three Limited

National Grid UK Limited
National Grid UK Pension Services Limited

National Grid (US) Holdings Limited<sup>1</sup> National Grid (US) Investments 2 Limited<sup>1</sup> National Grid (US) Investments 4 Limited<sup>1</sup>

National Grid (US) Investments 4 Lim National Grid (US) Partner 1 Limited¹ National Grid Ventures Limited National Grid Viking Link Limited National Grid William Limited NG Nominees Limited NGC Employee Shares Trustee Limited NGG Finance NGC

NGG Employee Shares Trustee Lin NGG Finance plc Ngrid Intellectual Property Limited NGT Telecom No. 1 Limited<sup>2</sup>
NGT Two Limited Port Greenwich Limited Stargas Nominees Limited Supergrid Electricity Limited

Supergrid Energy Transmission Limited Supergrid Limited Thamesport Interchange Limited

The National Grid Group Quest Trustee Company Limited The National Grid YouPlan Trustee Limited

Transco Limited

Warwick Technology Park Management Company (No 2) Limited (60.56%)<sup>3</sup>

- 1. Companies where National Grid plc has issued guarantees over the liabilities of the companies as at 31 March 2021 and for which the companies are taking the exemption from the requirements of an audit for their individual financial statements as permitted by section 479A of the Companies Act.
- Registered office: c/o KPMG, 15 Canada Square, London E14 5GL, UK. Registered office: Shire Hall, PO Box 9, Warwick CV34 4RL, UK.
- \* In liquidation.

#### 34. Subsidiary undertakings, joint ventures and associates continued

#### Subsidiary undertakings continued

#### Incorporated in the US

Registered office: National Registered Agents, Inc., 1209 Orange Street, Wilmington, DE 19801, USA (unless stated otherwise in footnotes).

Agave Solar, LLC Altona Solar, LLC Apple River Solar, LLC Apple Solar, LLC Argenta Solar, LLC Armenia Solar, LLC Artemisia Solar, LLC Ashland Solar, LLC Athens Solar, LLC Audubon Wind Farm, LLC Autauga Solar, LLC Autauga Soiar, LLC
Baileyville Solar, LLC (previously Ellison Solar, LLC)\*\*
Banner Solar, LLC
Bazile Creek Wind Farm, LLC
Bee Hollow Solar, LLC
Bell Plaine Solar, LLC
Benneight Solar, LLC Bell Plaine Solar, LLC
Benevolent Solar, LLC
Birdsong Creek Solar, LLC
Black Bear Solar, LLC
Blackhawk Solar, LLC
Blaze Solar, LLC
Blevins Solar, LLC
Blue Ridge Wind, LLC
Blue Spring Solar, LLC
Blues Solar, LLC
Bluewater Solar, LLC
Bluewater Solar, LLC
Boone Solar LLC Boone Solar, LLC

Boston Gas Company<sup>3</sup> Braeburn Solar, LLC Bridges Solar, LLC Brilliance Solar, LLC British Transco Capital, Inc.<sup>4</sup> Brilliance Solar, LLC
British Transco Capital, Inc.<sup>4</sup>
British Transco Finance, Inc.<sup>4</sup>
Brock Solar, LLC
Brock Solar, LLC
Broken Bridge Corp.<sup>5</sup>
Brook Trout Solar, LLC
Bt Noble Solar, LLC
Bullsnake Solar, LLC
Burley Solar, LLC
Burlington Solar, LLC
Burlington Solar, LLC
Cage Ranch Solar, LLC
Cage Ranch Solar II, LLC
Cage Ranch Solar III, LLC
Caldwell Solar, LLC
Caldwell Solar, LLC
Canany Solar, LLC
Canany Solar, LLC
Canany Solar, LLC
Canby Solar, LLC
Canse Solar, LLC
Canby Solar, LLC
Canby Solar, LLC
Cass Wind Farm, LLC
Cattle Ridge Wind Farm 2, LLC
Cedar Grove Solar, LLC
Centennial Solar, LLC
Centennial Solar, LLC Centennial Solar, LLC Chewelah Solar, LLC Clear Creek Solar, LLC Clermont Solar, LLC Clinton County Solar, LLC Coles Solar, LLC Commonwealth Solar, LLC Compass Prairie Wind, LLC Coneflower Solar, LLC<sup>1</sup> Conestoga Wind, LLC Copperhead Solar, LLC Creekview Solar, LLC
Crocker Wind Farm 2, LLC
Dahlia Solar, LLC<sup>1</sup>
Dakota Hills Wind Farm, LLC Day Lily Solar, LLC<sup>1</sup> Deatsville Solar, LLC Deer Trail Solar, LLC Dodson Creek Solar, LLC
Donnellson Solar, LLC
East Galesburg Solar, LLC
East Macomb Solar, LLC
Eastern Hemlock Solar, LLC Eatonville Solar, LLC Elba Solar, LLC Elburn Solar, LLC Eldena Solar, LLC Elk Creek Solar, LLC Elk Creek Solar 2, LLC EUA Energy Investment Corporation<sup>3</sup> Exie Solar, LLC

Falls City Solar, LLC Fayette Solar, LLC<sup>8</sup> Firstview Wind Farm, LLC Fish Creek Solar, LLC Forrest Solar, LLC Fort Solar, LLC Fowlkes Solar, LLC Front Range Wind Farm, LLC Fulton Solar, LLC Fulton Solar, LLC
Gala Solar, LLC
Galesburg Solar, LLC
Gardenia Solar, LLC¹
Genesee Solar Energy, LLC
Gillis Solar, LLC
Gelenwood Solar, LLC
Golden Solar, LLC
Goldendale Solar, LLC
Goldendale Solar, LLC
Goldefinch Solar, LLC
Grand Junction Solar, LLC
Granite State Power Link LLC⁴
Grant Solar, LLC
Grant Solar, LLC Grante State Power Link LLC
Grant Solar, LLC
Grant Solar 2, LLC
Grayson Solar, LLC
Greenbrier Creek Solar, LLC
Greensky Solar, LLC
Greenwood Solar, LLC
Grid NY LLC Greenwood Solar, LLC
Grid NY LLC
Grid NY LLC
Grindstone Wind Farm, LLC
Hale County Solar, LLC
Hampton Solar, LLC
Hamsford Energy Storage, LLC
Harmony Solar ND, LLC
Harmony Solar ND 2, LLC
Harmony Solar ND 2, LLC
Harrington Solar LLC Harrington Solar, LLC Hartley Solar, LLC Hearth Solar, LLC Heyworth Solar, LLC Hill River Solar, LLC Honeybee Solar, LLC Hoosier Solar, LLC Hoskins Solar, LLC HOSKIRS SOIAT, LLC
Illumination Solar, LLC
Innovation Solar, LLC
Irwin Solar, LLC
Itasca Energy Development, LLC
Itasca Energy Services, LLC
Jackalope Solar, LLC
Jack Rabbit Wind, LLC Jackson County Solar, LLC Jantz Solar, LLC Jonagold Solar, LLC Junction Solar, LLC Kankakee Solar, LLC KeySpan Cl Midstream Limited<sup>4</sup> KeySpan Energy Corporation<sup>s</sup> KeySpan Energy Services Inc. KeySpan Gas East Corporation9 KeySpan International Corporation<sup>4</sup> KeySpan MHK, Inc.<sup>4</sup> KeySpan Midstream Inc.<sup>4</sup> KeySpan Plumbing Solutions, Inc.<sup>9</sup> Kindle Solar, LLC Kindle Solar, LLC Kingsnake Solar, LLC Knox Solar, LLC KSI Contracting, LLC<sup>4</sup> KSI Electrical, LLC<sup>4</sup> KSI Mechanical, LLC4 Lake Charlotte Solar, LLC Lake Iris Solar, LLC Lakeside Solar, LLC Lamdin Solar, LLC Land Management & Development, Inc.<sup>9</sup> Land Management & L Landwest, Inc.<sup>9</sup> Lansing Solar, LLC Lawrence Solar, LLC Leola Wind Farm, LLC Liberty Solar, LLC Lilac Solar, LLC Limestone Solar, LLC Lind Solar, LLC Livingston County Solar, LLC Long Mount Solar, LLC

### continued

#### 34. Subsidiary undertakings, joint ventures and associates continued

Subsidiary undertakings continued

Incorporated in the US continued

Lordsburg Solar, LLC Louisa Solar, LLC Louisa Solar, LLC Lowlands Solar, LLC Lydia Solar, LLC Macedonia Solar, LLC Madden Creek Solar, LLC Marion County Solar, LLC

Marion County Solar, LLC

Massachusetts Electric Company³
Maverick Wind Farm, LLC

Mazon Solar, LLC

McFadden Solar, LLC

Medowlands Solar, LLC

Metrowest Realty LLC

Metrowest Realty LLC4

Miller Creek Solar, LLC Miller Creek Solar, LLC Millers Ferry Solar, LLC Millers Ferry Solar, LLC
Moonrise Solar, LLC
Moonrise Solar, LLC
Morgan County Solar, LLC
Morgan Glory Solar, LLC
Morning Glory Solar, LLC
Mountain Laurel Solar, LLC
Muddy Creek Solar, LLC
Mustang Ridge Wind Farm, LLC
Mystic Steamship Corporation?
Natiocal Grid Algonquin LLC<sup>4</sup>
National Grid Algonquin LLC<sup>4</sup>
National Grid Development Holdings Corp.<sup>4</sup>
National Grid Development Holdings Corp.<sup>4</sup>
National Grid Energy Management LLC<sup>4</sup>
National Grid Energy Services LLC<sup>9</sup>
National Grid Energy Trading Services LLC<sup>9</sup>
National Grid Energineering & Survey Inc.<sup>9</sup>
National Grid Generation LLC<sup>9</sup>
National Grid Generation Ventures LLC<sup>11</sup>

National Grid Generation Ventures LLC<sup>11</sup> National Grid Glenwood Energy Center, LLC<sup>4</sup>

National Grid IGenwood Energy Center, L National Grid IGTS Corp. 9 National Grid Insurance USA Ltd<sup>12</sup> National Grid Islander East Pipeline LLC<sup>4</sup> National Grid LNG GP LLC<sup>4</sup> National Grid LNG LLC<sup>4</sup> National Grid Millennium LLC<sup>4</sup> National Grid NE Holdings 2 LLC<sup>3</sup> National Grid North America Inc.<sup>4</sup> National Grid North East Ventures Inc.<sup>4</sup> National Grid Partners Inc.<sup>5</sup>

National Grid North East Ventures Inc.<sup>4</sup>
National Grid Partners Inc.<sup>9</sup>
National Grid Partners LLC<sup>4</sup>
National Grid Port Jefferson Energy Center LLC<sup>4</sup>
National Grid Port Jefferson Energy Center LLC<sup>4</sup>
National Grid Renewables, LLC (previously NGV Emerald Acquisition Co., LLC)<sup>4</sup>
National Grid Renewables Development, LLC (previously Geronimo Energy, LLC)
National Grid Renewables E Wind, LLC (previously Geronimo E Wind LLC)<sup>1</sup>
National Grid Renewables Operations, LLC<sup>4</sup>
National Grid Renewables Projects, LLC (previously Geronimo Solar Energy, LLC)<sup>1</sup>
National Grid Renewables Stutsman, LLC (previously Geronimo Stutsman Wind Farm, LLC)
National Grid Services Inc.<sup>4</sup>
National Grid Transmission Services Corporation<sup>3</sup>

National Grid Transmission Services Corporation<sup>3</sup>
National Grid US LLC<sup>4</sup>
National Grid US LLC<sup>4</sup>
National Grid USA<sup>4</sup>

National Grid USA Service Company, Inc.3

NEES Energy, Inc.<sup>3</sup> New England Electric Transmission Corporation<sup>5</sup>

New England Electric Transmission Corporation<sup>5</sup>
New England Energy Incorporated<sup>3</sup>
New England Hydro Finance Company, Inc. (53.704%)<sup>3</sup>
New England Hydro-Transmission Corporation (53.704%)<sup>5</sup>
New England Hydro-Transmission Electric Company, Inc. (53.704%)<sup>3</sup>
New England Power Company<sup>3</sup>
Newport America Corporation<sup>13</sup>
Newton Solar, LLC
NG Renewables Energy Marketing, LLC<sup>4</sup>
NG Renewables Energy Services LLC

NG Renewables Energy Services, LLC

NGNE LLC4

NGNE LLC<sup>4</sup>
NGV Emerald Energy Venture Holdings, LLC<sup>4</sup>
NGV OSW Holdings, LLC<sup>4</sup>
NGV US Distributed Energy Inc.<sup>4</sup>
NGV US, LLC (previously NGV Emerald Holdings, LLC)<sup>4</sup>
NGV US Transmission Inc.<sup>4</sup>
Niagara Mohawk Energy, Inc.<sup>4</sup>

Niagara Mohawk Holdings, Inc.<sup>9</sup>
Niagara Mohawk Power Corporation<sup>9</sup>
Niobrara Wind, LLC

NM Properties, Inc.<sup>9</sup> Noble Storage, LLC Nordic VOS, LLC

North Adair Solar, LLC

Northeast Renewable Link LLC<sup>4</sup>

North East Transmission Co., Inc.<sup>4</sup> North Fork Wind, LLC

North Rock Solar, LLC Onton Solar, LLC Opinac North America, Inc.<sup>4</sup>

Oreana Solar, LLC Parklawn Solar, LLC Patriotic Solar, LLC

Patriotic Solar, LLC
Pearl River County Solar, LLC
Pennington Solar, LLC
Peony Solar, LLC
Pierce County Solar, LLC
Pilec County Solar, LLC
Pike County Solar, LLC
Pinon Pine Solar, LLC

Pinon Pine Solar, LLC
Piper Solar, LLC
Pipestone Solar, LLC
Placedo Solar, LLC
Pleasant Plains Solar, LLC
Plum Creek Wind Farm, LLC
Plum Creek Wind Farm 2, LLC
Portage Solar, LLC

Plum Creek Wind Farm, LLC
Plum Creek Wind Farm 2, LLC
Port of the Islands North, LLC<sup>9</sup>
Prairie Oasis Solar, LLC
Prairie Oasis Solar, LLC
Prairie Oasis Solar, LLC
Prosperity Wind Farm, LLC
Prosperity Wind Farm 2, LLC
Radiance Solar, LLC<sup>1</sup>
Red Rock Solar SD, LLC
Regal Solar, LLC
Regal Solar, LLC
Regal Solar, LLC
Regal Solar, LLC
Robertson Solar, LLC
Robertson Solar, LLC
Rock Ridge Wind Farm, LLC
Rocky Meadow Solar, LLC
Rolling Hills Solar, LLC
Royal Solar, LLC
Saginaw Bay Solar, LLC
Saddle Solar, LLC
Sandstone Creek Solar, LLC
Sandstone Creek Solar, LLC
Sapphire Sky Wind Farm, LLC
Scorpion Solar, LLC
Scerenity Solar, LLC

Sapphire Sky Wind Farm, LLC
Scorpion Solar, LLC
Serenity Solar, LLC
Shelby Solar, LLC
Sherco Solar, LLC
Sherco Solar, LLC
Silver City Solar, LLC
Simpson Solar, LLC (previously Geronimo White Pine Solar, LLC)
South Belleville Solar, LLC
South Macomb Solar, LLC

South Macomb Solar, LLC Spotlight Solar, LLC Spring Brook Solar, LLC Spring Brook Solar, LLC Springfield Solar Farm, LLC Spring River Solar, LLC Stockton Solar, LLC Stony Brook Wind, LLC Stony Brook Willd, LLC Stony Point Solar, LLC Stove Creek Solar, LLC Sturgis Solar, LLC Summit Lake Solar, LLC Sunbeam Solar, LLC

Sunray Solar, LLC

Sunrise Solar, LLC Sycamore Creek Solar, LLC Thacker Solar,

The Brooklyn Union Gas Company

The Narragansett Electric Company<sup>13</sup>
Tilton Solar, LLC
Torchlight Solar, LLC<sup>1</sup> Torchlight Solar, LLC¹
Transgas Inc.³
Tri-City Solar, LLC
Turquoise Solar, LLC
Uintah Solar, LLC
Unbridled Solar, LLC (previously Henderson Solar, LLC)
Union City Solar, LLC
Upper Hudson Development Inc.³
Valley Appliance

#### 34. Subsidiary undertakings, joint ventures and associates continued

#### Subsidiary undertakings continued

Valley Solar, LLC Vermont Green Line Devco, LLC (90%)<sup>4</sup> Vibrant Solar, LLC Virgo Community Solar Gardens, LLC¹ Virtue Solar, LLC Vivid Solar, LLC Wallowa Solar, LLC Wayfinder Group, Inc.<sup>3</sup> Wayside Solar, LLC Wastern Hemlock Solar, LLC Wheatfield Solar, LLC White Elm Wind Farm, LLC Wild Springs Solar, LLC<sup>1</sup>

Wildcat Ridge Wind Farm, LLC Wildhorse Creek Solar, LLC
Willard Solar, LLC
Williams County Solar, LLC
Wiregrass Solar, LLC
Wolf River Solar, LLC Wonder Lake Solar, LLC Woodlands Solar, LLC Worthington Solar, LLC
Yellowbud Solar, LLC
Yellowhammer Solar, LLC
Young County Solar, LLC
Yucca Solar, LLC

Incorporated in Australia
Registered office: Level 7, 330 Collins Street, Melbourne, VIC 3000, Australia National Grid Australia Pty Limited

#### Incorporated in Canada

Registered office: Stewart McKelvey LLP, c/o Charles Reagh, Queen's Marque, 600-1741 Lower Water Street, Halifax, Nova Scotia, B3J 0J2, Canada

KeySpan Energy Development Co.

#### Incorporated in Hong Kong

Registered office: Level 54, Hopewell Centre, 183 Queen's Road East, Hong Kong

National Grid Hong Kong Limited<sup>†</sup>

#### Incorporated in the Isle of Man

Registered office: Third Floor, St George's Court, Upper Church Street, Douglas, IM1 1EE, Isle of Man, UK

National Grid Insurance Company (Isle of Man) Limited NGT Holding Company (Isle of Man) Limited'

Incorporated in Jersey
Registered office: 44 Esplanade, St Helier, JE4 9WG, Jersey, UK National Grid Jersey Investments Limited\*† NG Jersey Limited\*†

#### Incorporated in Luxembourg

Registered office: 412F, Route d'Esch, L-2086, Luxembourg, Grand Duchy of Luxembourg

National Grid Luxembourg SARL

#### Incorporated in the Netherlands

Registered office: Westblaak 89, 3012 KG Rotterdam, PO Box 21153, 3001 AD, Rotterdam, Netherlands

British Transco International Finance B.V.

#### Incorporated in the Republic of Ireland

Registered office: c/o Moore Stephens Nathans, Third Floor, Ulysses House, 23/24 Foley Street, Dublin, D01 W2T2, Ireland

National Grid Company (Ireland) Designated Activity Company\*

- Registered office: National Grid Renewables Development, LLC, 8400 Normandale Lake Blvd. Suite 1200, Bloomington, MN 55437, USA.

- Registered office: National Grid Renewables Development, LLC, 8400 Normandale Lake Blvd. Suite 1200, Bloomington, MN 55437, US
   Registered office: National Registered Agents, Inc., 160 Greentree Drive, Suite 101, Dover DE 19904, USA.
   Registered office: Corporation Service Company, 84 State Street, Boston MA 02109, USA.
   Registered office: Corporation Service Company, 251 Little Falls Drive, Wilmington DE 19808, USA.
   Registered office: Corporation Service Company, 10 Ferry Street, Suite 313, Concord NH 03301, USA.
   Registered office: National Registered Agents, Inc., 1999 Bryan St, Bryan Street, Dallas, Dallas County TX 75201, USA.
   Registered office: The Corporation Trust Company, Corporation Trust Center, 1209 Orange Street, Wilmington, Delaware, 19801, USA.
   Registered office: Orporation Service Company, 80 State Street, Albany NY 12207, USA.
   Registered office: National Registered Agents, Inc., 30600 Telegraph Road, Suite 2345, Bingham Farms, MI 48025-5720, USA.
   Registered office: Corporation Service Company, 81 State Street, Albany NY 12207, USA.
   Registered office: Orporation Service Company, 81 State Street, Albany NY 12207, USA.
   Registered office: Orporation Service Company, 81 State Street, Albany NY 12207, USA.
   Registered office: Orporation Service Company, 81 State Street, Albany NY 12207, USA.

- Registered office: One MetroTech Center, Brooklyn NY 11201, USA.
   Registered office: Corporation Service Company, 222 Jefferson Boulevard, Suite 200, Warwick RI 02888, USA.

- Name change post 31 March 2021. Entity is tax resident in the United Kingdom.

### continued

#### 34. Subsidiary undertakings, joint ventures and associates continued

#### Joint ventures

A list of the Group's joint ventures as at 31 March 2021 is given below. All joint ventures are included in the Group's financial statements using the equity method of accounting. Principal joint ventures are identified in bold.

Incorporated in England and Wales
Registered office: 1–3 Strand, London WC2N 5EH, UK (unless stated otherwise

#### **BritNed Development Limited (50%)\***

Joint Radio Company Limited (50%)<sup>1</sup> National Places LLP (50%)<sup>2</sup> Nemo Link Limited (50%) NGET/SPT Upgrades Limited (50%)<sup>†</sup> St William Homes LLP (50%)<sup>3</sup>

#### Incorporated in the US

Registered office: Corporation Service Company, 251 Little Falls Drive, Wilmington, DE 19808, USA (unless stated otherwise in footnotes).

Bight Wind Holdings, LLC (30%)<sup>4</sup> Clean Energy Generation, LLC (50%) Emerald Energy Venture LLC (51%)
Island Park Energy Center, LLC (50%)
Islander East Pipeline Company, LLC (50%)<sup>4</sup> LI Energy Storage System, LLC (50%) LI Solar Generation, LLC (50%)

#### Incorporated in France

Registered office: 1 Terrasse Bellini, Tour Initiale, TSA 41000 – 9291, Paris La Defense, CEDEX, France

IFA2 SAS (50%)

#### **Associates**

A list of the Group's associates as at 31 March 2021 is given below. Unless otherwise stated, all associates are included in the Group's financial statements using the equity method of accounting. Principal associates are identified in bold

#### Incorporated in the US

Registered office: Corporation Service Company, 251 Little Falls Drive, Wilmington, DE 19808, USA (unless stated otherwise in footnotes).

Clean Line Energy Partners LLC (32%)<sup>4</sup>
Connecticut Yankee Atomic Power Company (19.5%)<sup>5</sup>
Direct Global Power, Inc. (26%)<sup>4</sup>
Energy Impact Fund LP (9.41%)<sup>6</sup>
KHB Venture LLC (33.33%)<sup>7</sup>
Maine Yankee Atomic Power Company (24%)<sup>8</sup>
Millonnius Biodina Company LC (16.95%)<sup>4</sup> Millennium Pipeline Company, LLC (26.25%)<sup>4</sup>
New York Transco LLC (28.3%)<sup>5</sup>
NYSEARCH RMLD, LLC (22.63%)
The Hive IV, LLC (28.2%)<sup>4</sup>

Yankee Atomic Electric Company (34.5%)<sup>10</sup>

#### Incorporated in Belgium

Registered office: Avenue de Cortenbergh 71, 1000 Brussels, Belgium Coreso SA (15.84%)

#### Other investments

A list of the Group's other investments as at 31 March 2021 is given below.

#### Incorporated in England and Wales

Registered office: 1 More London Place, London SE1 2AF, UK Energis plc (33.06%)<sup>‡</sup>

- Registered office: Friars House, Manor House Drive, Coventry CV1 2TF, UK

- Registered office: Friars House, Manor House Drive, Coventry CV1 2TE, UK.
   Registered office: 80 Cheapside, London, EC2V 6EE, UK.
   Registered office: Berkeley House, 19 Portsmouth Road, Cobham, Surrey KT11 1JG, UK.
   Registered office: The Corporation Trust Company, Corporation Trust Center, 1209 Orange Street, Wilmington DE 19801, USA.
   Registered office: Carla Pizzella, 362 Injun Hollow Road, East Hampton CT 06424-3099, USA.
   Registered office: Harvard Business Services, Inc., 16192 Coastal Highway, Lewes D 19958, Sussex County, USA.
   Registered office: De Maximus Inc., 135 Beaver Street, 4th Floor, Waltham MA 02452, USA.
   Registered office: Joseph D Fay, 321 Old Ferry Road, Wiscasset ME 04578, USA.
   Registered office: Corporation Service Company, 80 State Street, Albany NY 12207, USA.
   Registered office: Karen Sucharzewski, 49 Yankee Road, Rowe MA 01367, USA.

- National Grid Interconnector Holdings Limited owns 284,500,000  $\in$ 0.20 C Ordinary shares and one £1.00 Ordinary A share. National Grid Gas plc owns all £1.00 A Ordinary shares. National Grid Electricity Transmission plc owns 50 £1.00 A Ordinary shares.

- In administration.

Our interests and activities are held or operated through the subsidiaries, joint arrangements or associates as disclosed above. These interests and activities (and their branches) are established in - and subject to the laws and regulations of - these jurisdictions.

The following UK subsidiaries will take advantage of the audit exemption set out within section 479A of the Companies Act 2006 for the year ended 31 March 2021:

Company name	Company number
NatGrid One Limited	5521240
Natgrid TW1 Limited	7579324
National Grid Holdings Limited	3096772
National Grid International Limited	2537092
National Grid Twelve Limited	4355616
National Grid Twenty Three Limited	6999009
National Grid (US) Holdings Limited	2630496
National Grid (US) Investments 2 Limited	3784528
National Grid (US) Investments 4 Limited	3867128
National Grid (US) Partner 1 Limited	4314432

#### 35. Sensitivities

In order to give a clearer picture of the impact on our results or financial position of potential changes in significant estimates and assumptions, the following sensitivities are presented. These sensitivities are based on assumptions and conditions prevailing at the year-end and should be used with caution. The effects provided are not necessarily indicative of the actual effects that would be experienced because our actual exposures are constantly changing.

The sensitivities in the tables below show the potential impact in the income statement (and consequential impact on net assets) for a reasonably possible range of different variables each of which have been considered in isolation (i.e. with all other variables remaining constant). There are a number of these sensitivities which are mutually exclusive, and therefore if one were to happen, another would not, meaning a total showing how sensitive our results are to these external factors is not meaningful.

The sensitivities included in the tables below broadly have an equal and opposite effect if the sensitivity increases or decreases by the same amount unless otherwise stated.

#### (a) Sensitivities on areas of estimation uncertainty

The table below sets out the sensitivity analysis for certain areas of estimation uncertainty set out in note 1E. These estimates are those that have a significant risk of resulting in a material adjustment to the carrying values of assets and liabilities in the next year. Note that the sensitivity analysis for the useful economic lives of our gas network assets is included in note 13.

			2020	
	2021			
	Income statement £m	Net assets £m	Income statement £m	Net assets £m
Pensions and other post-retirement benefit liabilities (pre-tax) <sup>1</sup> :				
UK discount rate change of 0.5% <sup>2</sup>	4	952	6	877
US discount rate change of 0.5% <sup>2</sup>	17	730	10	514
UK RPI rate change of 0.5% <sup>3</sup>	3	723	4	670
UK long-term rate of increase in salaries change of 0.5%	1	42	1	39
US long-term rate of increase in salaries change of 0.5%	3	42	2	47
UK change of one year to life expectancy at age 65 <sup>4</sup>	1	612	1	545
US change of one year to life expectancy at age 65	4	429	4	456
Assumed US healthcare cost trend rates change of 1%	26	437	31	507
Environmental provision:				
10% change in estimated future cash flows	170	170	210	210

- The changes shown are a change in the annual pension or other post-retirement benefit service charge and change in the defined benefit obligations.

  A change in the discount rate is likely to occur as a result of changes in bond yields and as such would be expected to be offset to a significant degree by a change in the value of the bond assets held by the plans. In the UK, there would also be a £257 million (2020: £205 million) net assets offset from the buy-in policies, where the accounting value of the buy-in asset is set equal to the
- The projected impact resulting from a change in RPI reflects the underlying effect on pensions in payment, pensions in deferment and resultant increases in salary assumptions. The buy-in policies would have a £190 million (2020: £152 million) net assets offset to the above.
- 4. In the UK, the buy-in policies and the longevity swap entered into, would have a £183 million (2020: £223 million) net assets offset to the above.

#### Pensions and other post-retirement benefits assumptions

Sensitivities have been prepared to show how the defined benefit obligations and annual service costs could potentially be impacted by changes in the relevant actuarial assumption that were reasonably possible as at 31 March 2021. In preparing sensitivities, the potential impact has been calculated by applying the change to each assumption in isolation and assuming all other assumptions remain unchanged. This is with the exception of RPI in the UK where the corresponding change to increases to pensions in payment, increases to pensions in deferment and increases in salary are recognised.

### continued

#### 35. Sensitivities continued

#### (b) Sensitivities on financial instruments

We are further required to show additional sensitivity analysis under IFRS 7 and these are shown separately in the subsequent table due to the additional assumptions that are made in order to produce meaningful sensitivity disclosures.

Our net debt as presented in note 29 is sensitive to changes in market variables, primarily being UK and US interest rates, the UK RPI and the dollar to sterling exchange rate. These impact the valuation of our borrowings, deposits and derivative financial instruments. The analysis illustrates the sensitivity of our financial instruments to reasonably possible changes in these market variables.

The following main assumptions were made in calculating the sensitivity analysis for continuing operations:

- the amount of net debt, the ratio of fixed to floating interest rates of the debt and derivatives portfolio, and the proportion of financial instruments in foreign currencies are all constant and on the basis of the hedge designations in place at 31 March 2021 and 2020 respectively;
- the statement of financial position sensitivity to interest rates relates to items presented at their fair values: derivative financial instruments; our investments measured at fair value through profit and loss (FVTPL) and fair value through other comprehensive income; and our liability measured at FVTPL. Further debt and other deposits are carried at amortised cost and so their carrying value does not change as interest rates move;
- the sensitivity of interest to movements in interest rates is calculated on net floating rate exposures on debt, deposits and derivative instruments;
- changes in the carrying value of derivatives from movements in interest rates of designated cash flow hedges are assumed to be recorded fully within
- changes in the carrying value of derivative financial instruments designated as net investment hedges from movements in interest rates are presented in equity as costs of hedging, with a one-year release to the income statement. The impact of movements in the dollar to sterling exchange rate are recorded directly in equity.

	2021		2020	
	Income statement £m	Other equity reserves £m	Income statement £m	Other equity reserves £m
Financial risk (post-tax):				
UK RPI change of 0.5% <sup>1</sup>	25	_	27	_
UK interest rates change of 0.5%	12	98	14	47
US interest rates change of 0.5%	6	22	5	27
US dollar exchange rate change of 10% <sup>2</sup>	44	285	49	216

Our commodity contract derivatives are sensitive to price risk. Additional sensitivities in respect to commodity price risk and to our derivative fair values are as follows:

	2021		2020	
	Income statement £m	Net assets £m	Income statement £m	Net assets £m
Commodity price risk (post-tax):				
10% increase in commodity prices	20	20	26	26
10% decrease in commodity prices	(21)	(21)	(27)	(27)
Assets and liabilities carried at fair value (post-tax):				
10% fair value change in derivative financial instruments <sup>1</sup>	14	14	12	12
10% fair value change in commodity contract derivative liabilities	6	6	9	9

<sup>1.</sup> The effect of a 10% change in fair value assumes no hedge accounting

<sup>1.</sup> Excludes sensitivities to LPI curve. Further details on sensitivities are provided in note 32(g).
2. The other equity reserves impact does not reflect the exchange translation in our US subsidiaries' net assets. It is estimated this would change by £1,425 million (2020: £1,319 million) in the opposite direction if the dollar exchange rate changed by 10%

#### 36. Additional disclosures in respect of guaranteed securities

We have preferred shares that are listed on a US national securities exchange and are guaranteed by a company in the Group. This guarantor commits to honour any liabilities should the company issuing the debt have any financial difficulties. In order to provide debt holders with information on the financial stability of the company providing the guarantee, we are required to disclose individual financial information for this company. We have chosen to include this information in the Group financial statements rather than submitting separate stand-alone financial statements.

Niagara Mohawk Power Corporation, a wholly owned subsidiary of the Group, has issued preferred shares that are listed on a US national securities exchange and are guaranteed by National Grid plc. In order to provide preferred shareholders with information on the financial stability of the company providing the guarantee, we are required to disclose individual financial information for these companies. We have chosen to include this information in the Group financial statements rather than submitting separate stand-alone financial statements.

The following summarised financial information is given in respect of Niagara Mohawk Power Corporation as a result of National Grid plc's guarantee, dated 29 October 2007, of Niagara Mohawk Power Corporation's 3.6% and 3.9% issued preferred shares, which amount to £29 million. National Grid plc's guarantee of Niagara Mohawk Power Corporation's preferred shares is full and unconditional. There are no restrictions on the payment of dividends by Niagara Mohawk Power Corporation or limitations on National Grid plc's guarantee of the preferred shares, and there are no factors that may affect payments to holders of the guaranteed securities.

The following summarised financial information for National Grid plc and Niagara Mohawk Power Corporation is presented on a combined basis and is intended to provide investors with meaningful and comparable financial information, and is provided pursuant to the early adoption of Rule 13-01 of Regulation S-X in lieu of the separate financial statements of Niagara Mohawk Power Corporation.

Summarised financial information is presented, on a combined basis, as at 31 March 2021. The combined amounts are presented under IFRS measurement principles. Inter-company transactions have been eliminated. Investments in other non-issuer and non-guarantor subsidiaries are included at cost, subject to impairment.

#### Summarised financial information for the year ended 31 March 2021 - IFRS

	National Grid plc and Niagara Mohawk Power Corporation combined £m
Combined statement of financial position	
Non-current loans to other subsidiaries	_
Non-current assets	8,940
Current loans to other subsidiaries	20,692
Current assets	1,553
Current loans from other subsidiaries	(17,589)
Current liabilities	(1,342)
Non-current loans from other subsidiaries	(2,059)
Non-current liabilities	(6,363)
Net assets <sup>1</sup>	3,832
Equity	3,832
Combined income statement – continuing operations	
Revenue	2,462
Operating costs	(4,562)
Operating profit	(2,100)
Other income from other subsidiaries	9,978
Other income and costs, including taxation	(182)

 $<sup>1. \ \ \</sup>text{Excluded from net assets above are investments in other consolidated subsidiaries with a carrying value of £14,415 million.}$ 

#### 37. Transition to new accounting standards

#### (a) Transition to IFRS 16

The Group adopted IFRS 16 'Leases', with effect from 1 April 2019. IFRS 16 introduced a single lease accounting model for lessees (rather than the previous distinction between operating and finance leases). A contract is, or contains, a lease, if it provides the right to control the use of an identified asset for a specific period of time in exchange for consideration. The new standard resulted in our operating leases being accounted for in the consolidated statement of financial position as 'right-of-use' assets with corresponding lease liabilities also recognised. It therefore increased both our assets and liabilities (including net debt). It also changed the timing and presentation in the consolidated income statement as it resulted in an increase in finance costs and depreciation largely offset by a reduction in the previously straight-line operating costs.

#### Transition options

We applied IFRS 16 using the modified retrospective approach. Comparatives were not restated on adoption. Instead, on the opening balance sheet date, right-of-use assets (net of accrued rent or rent-free periods, and reported within property, plant and equipment), additional lease liabilities (reported within borrowings) and any associated deferred tax were recognised, with no cumulative transition adjustment to reflect through retained earnings. For short-term leases (lease term of 12 months or less) and leases of low-value assets (such as computers), the Group continues to recognise a lease expense on a straight-line basis as permitted by IFRS 16.

### continued

#### 37. Transition to new accounting standards continued

#### (a) Transition to IFRS 16 continued

We elected to apply the practical expedient to grandfather our previous assessments of whether contracts were previously accounted for as a lease, as permitted by the standard, instead of reassessing all significant contracts as at the date of initial application to determine whether they met the IFRS 16 definition of a lease.

We elected to apply the practical expedient on transition, which permitted right-of-use assets to be measured at an amount equal to the lease liability on adoption of the standard (adjusted for any prepaid or accrued lease expenses).

In addition, we also elected the option to adjust the carrying amounts of the right-of-use assets as at 1 April 2019 for any onerous lease provisions that had been recognised on the Group consolidated statement of financial position as at 31 March 2019, rather than performing impairment assessments on transition.

#### Impact of transition

At 31 March 2019, the Group disclosed non-cancellable operating lease commitments of £0.3 billion, of which the majority were in the US. A further £0.4 billion of lease liabilities were recognised due to the requirement in IFRS 16 to recognise lease liabilities for the term that we are reasonably certain to exercise lease extension or lease termination options for, rather than only for the period of the minimum contractual term that was used in determining our lease liability commitments. This was partially offset by the £0.2 billion impact of discounting our lease liabilities at the incremental borrowing rate for each lease. The weighted average discount rate applied to lease liabilities recognised on the transition date was 2.8%. There were some immaterial short-term and low-value leases, which were recognised on a straight-line basis as an expense in the consolidated income statement over the remaining lease term.

As a result, the Group recognised additional right-of-use assets of  $\Omega$ .5 billion and lease liabilities (which are included within net debt) of  $\Omega$ .5 billion at 1 April 2019. No additional net deferred tax was recognised. The transition adjustment was in addition to the  $\Omega$ 270 million of finance leases already recognised on the consolidated statement of financial position under IAS 17. There was no impact on net assets as shown in the table below, which shows the impacted balances from the Group consolidated statement of financial position.

Impact of transition	31 March 2019 (before the impact of IFRS 16) <sup>1</sup> Ωm	IFRS 16 transition adjustments £m	1 April 2019 As restated £m
Property, plant and equipment – Right-of-use assets			
Land and buildings	2,560	381	2,941
Plant and machinery	36,911	67	36,978
Assets in the course of construction	5,049	_	5,049
Motor vehicles and office equipment	339	20	359
Total property, plant and equipment	44,859	468	45,327
Borrowings – Lease liabilities			
Current	(65)	(48)	(113)
Non-current	(205)	(426)	(631)
Total lease liabilities	(270)	(474)	(744)
Other liabilities			
Trade and other payables	(3,769)	3	(3,766)
Other non-current liabilities	(808)	3	(805)
Net assets	19,568	_	19,568
Equity			
Total equity	19,568	_	19,568

<sup>1.</sup> Comparative amounts have been revised as described in note 1F.

The impact of IFRS 16 on profit after tax as a result of adopting the new standard was not material. However, it resulted in an increase in operating profit due to the operating costs now being replaced with depreciation and interest charges.

The impact on the cash flow statement was also not material, although there was an increase in operating cash flows and decrease in financing cash flows, because repayment of the principal portion of the lease liabilities is now classified as cash flows from financing activities rather than operating cash flows.

#### Ongoing accounting policy

With effect from 1 April 2019, new lease arrangements entered into are recognised as a right-of-use asset and a corresponding liability at the date at which the leased asset is available for use by the Group. The right-of-use asset and associated lease liability arising from a lease are initially measured at the present value of the lease payments expected over the lease term, plus any other costs. The discount rate applied is the rate implicit in the lease or if that is not available, then the incremental rate of borrowing for a similar term and similar security.

The lease term takes account of exercising any extension options that are at our option if we are reasonably certain to exercise the option and any lease termination options unless we are reasonably certain not to exercise the option.

Each lease payment is allocated between the liability and finance cost. The finance cost is charged to the income statement over the lease period using the effective interest rate method. The right-of-use asset is depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis. For short-term leases (lease term of 12 months or less) and leases of low-value assets (such as computers), the Group continues to recognise a lease expense on a straight-line basis.

### 37. Transition to new accounting standards continued

(b) Transition to IFRS 9 and IFRS 15
On 1 April 2018, the Group adopted IFRS 9 and IFRS 15. Both standards were applied using the modified retrospective approach whereby comparative amounts were not restated on transition, but a cumulative adjustment was made to retained earnings in the opening consolidated statement of financial position as at 1 April 2018. The impact of the transition on the opening consolidated statement of financial position is set out in the following table:

	31 March 2018 (Before the impact of	Transition adjustn		
and a decrease War	transition adjustments)*	IFRS 9	IFRS 15	1 April 201
mpact of transition	£m	£m	£m	£r
Non-current assets	4.004			4.00
Goodwill  Other integralls to accord	4,984 899	_	_	4,984 899
Other intangible assets	40,730	_	_	40,730
Property, plant and equipment	40,730	_	_	40,730
Other non-current assets	1,409	_	_	1,40
Pension assets			_	•
Financial and other investments	899		_	89
nvestments in joint ventures and associates	2,168	_	-	2,16
Derivative financial assets	1,319			1,31
Fotal non-current assets	52,523			52,52
Current assets	0.44			0.4
nventories and current intangible assets	341	_	- (2)	34
rade and other receivables	2,798	_2	(3)	2,79
Current tax assets	114	_	_	11
Financial and other investments	2,694	_1	_	2,69
Derivative financial assets	405	_	_	40
Cash and cash equivalents	329	_		32
Total current assets	6,681	_	(3)	6,67
Total assets	59,204	_	(3)	59,20
Current liabilities				
Borrowings	(4,447)	_	-	(4,44
Derivative financial liabilities	(401)	_	_	(40
rade and other payables	(3,453)	_	59 <sup>7</sup>	(3,39
Contract liabilities	_	_	(53) <sup>7</sup>	(5
Current tax liabilities	(123)	_	-	(12
Provisions	(273)	_	_	(27
Total current liabilities	(8,697)	_	6	(8,69
Non-current liabilities				
Borrowings	(22,178)	$(32)^3$	_	(22,21)
Derivative financial liabilities	(660)	_	_	(66
Other non-current liabilities	(1,317)	_	567 <sup>7</sup>	(75
Contract liabilities	_	_	(813) <sup>7</sup>	(81
Deferred tax liabilities	(3,868)	5 <sup>4</sup>	74 <sup>8</sup>	(3,78
Pensions and other post-retirement benefit obligations	(1,672)	_	_	(1,67
Provisions	(1,779)	_	_	(1,77
otal non-current liabilities	(31,474)	(27)	(172)	(31,67
Total liabilities	(40,171)	(27)	(166)	(40,36
let assets	19,033	(27)	(169)	18,83
Equity	,	, ,		, , ,
Share capital	452	_	_	45
Share premium account	1,321	_	_	1,32
Retained earnings	21,784	(99) <sup>5</sup>	(169) <sup>9</sup>	21,51
Other equity reserves	(4,540)	72 <sup>6</sup>	_	(4,46
otal shareholders' equity	19,017	(27)	(169)	18,82
Non-controlling interests	16	_	_	10,02
TOTA CONTROLLE	19,033	(27)	(169)	18,837

<sup>\*</sup>Comparative amounts have been revised as described in note 1F.

### continued

#### 37. Transition to new accounting standards continued

(b) Transition to IFRS 9 and IFRS 15 continued

#### **IFRS 9: Financial Instruments**

IFRS 9 has changed the rules concerning the classification and measurement of financial instruments, impairment of financial assets, and hedge accounting. Details of the impact of applying IFRS 9 for the year ended 31 March 2019 are set out below.

Adjustments arising in the year ended 31 March 2019 as a result of the transition to IFRS 9:

The available-for-sale category for financial assets was replaced with investments held at fair value through profit and loss (FVTPL) and investments held at fair value through other comprehensive income (FVOCI). Changes to the classification and measurement of financial assets did not alter the carrying value of any financial assets held by the Group. The net impact to retained earnings of the reclassification on transition was an £8 million gain.

As described in note 15, all recognised financial assets that are within the scope of IFRS 9 are initially recorded at fair value and subsequently measured at amortised cost or fair value based on the Group's business model for managing the financial assets and the contractual cash flow characteristics of the financial assets. Therefore on 1 April 2018, the Group reclassified its investments as follows:

- Money market funds and fund investments held by captive insurance companies were classified as financial assets at FVTPL because their contractual cash flows are not solely payments of principal and interest;
- Investments in debt securities that have contractual payments that are solely payments of principal and interest, and which are held as part of the
  liquidity portfolio or to back employee benefit liabilities, were classified as financial assets at FVOCI because they are held in a business model whose
  objective is to collect the contractual cash flows and to sell the debt instruments;
- The Group has elected to hold investments in equity securities, which are held to back employee benefit liabilities, as financial assets at FVOCI
  as the Group does not believe that changes in their fair value is reflective of the financial performance of the Group; and
- Loans to joint ventures and associates, cash at bank, and short-term deposits are classified at amortised cost as they have contractual cash flows which are solely payments of principal and interest and the Group holds them to collect contractual cash flows.

Aside from derivative financial instruments, which remain classified as FVTPL, the Group did not previously have any financial assets or liabilities classified at FVTPL.

The table below illustrates those financial assets and liabilities that were reclassified at 1 April 2018:

Financial asset/liability	Note	Original measurement category under IAS 39	New measurement category under IFRS 9	Original carrying amount under IAS 39 £m	Change to measurement basis under IFRS 9 £m	New carrying amount under IFRS 9 £m
Money market funds and fund investments in equities and bonds	15	Available-for-sale investments	Financial assets at FVTPL	2,294	_	2,294
Cash surrender value of life insurance policies and investments in debt securities	15	Available-for-sale investments	Financial assets at FVOCI	343	-	343
Investments in equity securities	15	Available-for-sale investments	Financial assets at FVOCI (equity instruments)	84	_	84
Loans to joint ventures and associates and restricted balances	15	Loans and receivables	Financial assets at amortised cost	872	_	872
Borrowings	21	Financial liabilities at amortised cost	Financial liabilities at fair value through profit and loss	(570)	(32)	(602)

Note that the table above does not include derivative assets, derivative liabilities, trade receivables, cash at bank and short-term deposits, borrowings measured at amortised cost or trade payables. This is because neither the classification nor the measurement of these items has changed on transition to IFRS 9.

- 2. The change from the incurred loss impairment model of IAS 39 to the expected loss model in IFRS 9 did not have a material impact on the Group's credit loss provision. The Group calculates its impairment provision on trade receivables using a sophisticated provisions matrix. The inclusion of forward-looking information did not have a significant impact on the matrix as the relevant short-term future economic conditions affecting our retail customers in the US are expected to be similar to recent experience.
- 3. The Group elected to reclassify an existing liability with a carrying value of £570 million from amortised cost to fair value through profit and loss to reduce a measurement mismatch. At transition, the resultant impacts included an increase in the carrying value of the liability of £32 million, a reduction in retained earnings of £40 million and the establishment of an own credit reserve (within other equity reserves) of £7 million.
- 4. Deferred tax was recognised on the adjustments recorded on the transition to IFRS 9. Reserve impacts are stated net of related deferred tax.
- 5. Retained earnings included the impact from adjustments 1, 3 and 6.
- 6. The Group adopted the hedge accounting requirements of IFRS 9, which more closely align with the Group's risk management policies. On transition, it was concluded that all IAS 39 hedge relationships are qualifying IFRS 9 relationships with the treatment of the cost of hedging being the main change. The effect was a reclassification in reserves of a £67 million gain from retained earnings and a £10 million gain from the cash flow hedge reserve, into a new cost of hedging reserve (within other equity reserves). In this reserve, qualifying unrealised gains and losses excluded from hedging relationships are deferred and released systematically into profit or loss to match the timing of hedged items.

#### 37. Transition to new accounting standards continued

#### (b) Transition to IFRS 9 and IFRS 15 continued

#### IFRS 15: Revenue from Contracts with Customers

IFRS 15 primarily changed the accounting for our connection and diversion revenues in our regulated businesses. No practical expedients on transition were applied.

The accounting for revenue under IFRS 15 did not represent a substantive change from the Group's previous practice under IAS 18 for recognising revenue from sales to customers with the exception of the following items:

- Certain pass-through revenues (principally revenues collected on behalf of the Scottish and Offshore transmission operators) were recorded net of operating costs, whereas previously they were recognised gross of operating costs. Had we not adopted IFRS 15, our revenues and operating costs for the year ended 31 March 2019 would have been £1,197 million higher, with no impact to operating profits;
- Contributions for capital works relating to connections for our customers were deferred as contract liabilities on our consolidated statement of financial position on transition, and released over the life of the connection assets. This was a change for our US Regulated business and our UK Gas Transmission business, where previously revenues were recorded once the work was completed. Had we not adopted IFRS 15, our revenues and operating profit for the year ended 31 March 2019 would have been £57 million higher; and
- In the UK, contributions for capital works relating to diversions were recognised as the works are completed. This was a change for the UK regulated businesses where revenues were previously deferred over the life of the asset. Had we not adopted IFRS 15, our revenues and operating profit for the year ended 31 March 2019 would have been £26 million and £23 million lower, respectively.

Adjustments arising in the year ended 31 March 2019 as a result of the transition to IFRS 15:

- 7. Deferred income from contributions for capital works were reclassified to contract liabilities. In addition, these liabilities for capital works relating to connections have increased as these capital contributions for connections were cumulatively adjusted for on 1 April 2018 and are now deferred and released over the life of the connection assets. This was a change for our US Regulated business and our UK Gas Transmission business where previously revenues were recorded once the work was completed.
  - Partially offsetting the increase in contract liabilities for connections was the change in accounting treatment for contributions relating to diversions in our UK businesses. These contributions are recognised as revenue as the works are completed where previously revenue was recognised over the life of the assets.
- 8. Deferred tax was recorded on the incremental amounts recorded against capital contributions and contract liabilities on the transition to IFRS 15. Deferred tax balances have been calculated at the rate substantively enacted at the balance sheet date.
- 9. The transition adjustment reflected the net of adjustments 7 and 8 above.

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#### 38. Acquisitions

This note outlines the acquisition announced during the year and the acquisition made in the prior year.

#### **Acquisition of PPL Western Power Distribution Investments Limited**

On 17 March 2021, National Grid pic entered into an agreement to acquire 100% of the share capital of PPL WPD Investments Limited (WPD), the holding company of Western Power Distribution pic, which is the UK's largest electricity distribution network operator. The total consideration for the transaction is £7.8 billion. The transaction is expected to complete in July 2021.

#### Acquisition of Geronimo Energy LLC and Emerald Energy Venture LLC

On 11 July 2019, National Grid Ventures acquired 100% of the share capital of National Grid Renewables (formerly known as Geronimo Energy LLC) and 51% of Emerald Energy Venture LLC (Emerald), which is jointly controlled by National Grid and Washington State Investment Board (WSIB). National Grid Renewables Development LLC is a leading developer of wind and solar generation based in Minneapolis in the US, and the acquisition is a significant step in National Grid's commitment to the decarbonisation agenda, towards developing and growing a large-scale renewable generation business in the US, and delivering sustainable, reliable and efficient energy. This is National Grid's first ownership stake in wind generation and an expansion of our activities in solar generation. Whilst National Grid Renewables develops the assets, Emerald has a right of first refusal to buy, build and operate those assets.

The total consideration was £209 million, satisfied by a combination of cash and contingent consideration. The contingent consideration was recorded within trade and other payables for the amount payable within one year, with the remainder recorded within other non-current liabilities. The fair value of contingent consideration recognised was determined as the present value of our best estimate of the value that we will be required to pay, taking into consideration management's estimates of the volume of successful development activity by National Grid Renewables over the relevant period. The contingent consideration will be payable over a number of years.

The fair values of the assets and liabilities recognised at the acquisition date for both the acquisition of the subsidiary, National Grid Renewables, and the joint venture, Emerald, are set out below.

	£m
Intangible assets	5
Property, plant and equipment	1
Investment in joint venture – Emerald	90
Cash	2
Other identifiable assets and liabilities	30
Total identifiable assets	128
Goodwill	81
Total consideration transferred	209
Satisfied by:	
Contingent consideration - National Grid Renewables	70
Cash consideration – National Grid Renewables	49
Cash consideration – Emerald	90
	209

The goodwill arising from the acquisition comprised the value associated with the potential future projects that will be developed by National Grid Renewables as well as the expertise of the management team that was acquired, neither of which qualify for recognition as tangible or intangible assets. At the acquisition date, there were no material contingent liabilities.

Total acquisition-related costs of £3 million were recognised within operating costs within the consolidated income statement, of which £1 million was recognised in the year ended 31 March 2020.

National Grid Renewables earns revenue from selling its development stage assets to Emerald and other third parties. Emerald generates revenue from the assets it purchases from National Grid Renewables once they are operational and has no other business (see note 16). Neither entity has generated significant revenues or profits for the period between the acquisition date and 31 March 2020. Even if the acquisition had completed on 1 April 2019, there would have been no significant revenues or profits for the year ended 31 March 2020.

#### 39. Post balance sheet events

In the period between 1 April 2021 and 19 May 2021, there have been no significant post balance sheet events.

## **Company accounting policies**

We are required to include the stand-alone balance sheet of our ultimate Parent Company, National Grid plc, under the Companies Act 2006. This is because the publicly traded shares are actually those of National Grid plc (the Company) and the following disclosures provide additional information to shareholders.

#### A. Basis of preparation

National Grid plo is the Parent Company of the National Grid Group, which is engaged in the transmission and distribution of electricity and gas in Great Britain and northeastern US. The Company is a public limited company, limited by shares. The Company is incorporated and domiciled in England, with its registered office at 1–3 Strand, London, WC2N 5EH.

The financial statements of National Grid plc for the year ended 31 March 2021 were approved by the Board of Directors on 19 May 2021. The Company meets the definition of a qualifying entity under Financial Reporting Standard 100 (FRS 100) issued by the Financial Reporting Council. Accordingly, these individual financial statements of the Company have been prepared in accordance with Financial Reporting Standard 101 'Reduced Disclosure Framework' (FRS 101). In preparing these financial statements the Company applies the recognition and measurement requirements of International Financial Reporting Standards (IFRS) as adopted by the EU, but makes amendments where necessary in order to comply with the provisions of the Companies Act 2006 and sets out below where advantage of the FRS 101 disclosure exemptions has been taken.

These individual financial statements have been prepared on an historical cost basis, except for the revaluation of financial instruments, and are presented in pounds sterling, which is the currency of the primary economic environment in which the Company operates. The comparative financial information has also been prepared on this basis.

These individual financial statements have been prepared on a going concern basis, which presumes that the Company has adequate resources to remain in operation, and that the Directors intend it to do so, for at least one year from the date the financial statements are signed. As the Company is part of a larger group it participates in the Group's centralised treasury arrangements and so shares banking arrangements with its subsidiaries. The Company is expected to generate positive cash flows or be in a position to obtain finance via intercompany loans to continue to operate for the foreseeable future.

As described further in note 1 to the consolidated financial statements, the Directors have considered the impact of COVID-19 on the Group. Based on this analysis, they have concluded that the Company will have adequate resources to continue in operation for at least 12 months from the signing date of these financial statements. Therefore, they continue to adopt the going concern basis of accounting in preparing the financial statements.

In accordance with the exemption permitted by section 408 of the Companies Act 2006, the Company has not presented its own profit and loss account or statement of comprehensive income.

The following exemptions from the requirements of IFRS have been applied in the preparation of these financial statements of the Company in accordance with FRS 101:

- a cash flow statement and related notes:
- · disclosures in respect of transactions with wholly owned subsidiaries;
- · disclosures in respect of capital management; and
- the effects of new but not vet effective IFRS standards.

The exemption from disclosing key management personnel compensation has not been taken as there are no costs borne by the Company in respect of employees, and no related costs are recharged to the Company.

As the consolidated financial statements of National Grid plc, which are available from the registered office, include the equivalent disclosures, the Company has also taken the exemptions under FRS 101 in respect of certain disclosures required by IFRS 13 'Fair value measurement' and the disclosures required by IFRS 7 'Financial instruments: Disclosures'.

There are no areas of judgement or key sources of estimation uncertainty that are considered to have a significant effect on the amounts recognised in the financial statements.

The balance sheet has been prepared in accordance with the Company's accounting policies approved by the Board and described below.

#### B. Fixed asset investments

Investments held as fixed assets are stated at cost less any provisions for impairment. Investments are reviewed for impairment if events or changes in circumstances indicate that the carrying amount may not be recoverable. Impairments are calculated such that the carrying value of the fixed asset investment is the lower of its cost or recoverable amount. Recoverable amount is the higher of its fair value less costs of disposal and its value-inuse. The Company accounts for common control transactions at cost.

#### C. Tax

Current tax for the current and prior periods is provided at the amount expected to be paid or recovered using the tax rates and tax laws that have been enacted or substantively enacted by the balance sheet date.

Deferred tax is provided in full on temporary differences which result in an obligation at the balance sheet date to pay more tax, or the right to pay less tax, at a future date, at tax rates expected to apply when the temporary differences reverse based on tax rates and tax laws that have been enacted or substantively enacted by the balance sheet date. Deferred tax is provided for using the balance sheet liability method and is recognised on temporary differences between the carrying amount of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit.

Deferred tax assets are recognised to the extent that it is regarded as more likely than not that they will be recovered. Deferred tax assets and liabilities are not discounted.

## Company accounting policies continued

#### D. Foreign currencies

Transactions in currencies other than the functional currency of the Company are recorded at the rates of exchange prevailing on the dates of the transactions. At each balance sheet date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at closing exchange rates. Gains and losses arising on retranslation of monetary assets and liabilities are included in the profit and loss account.

#### E. Financial instruments

The Company's accounting policies are the same as the Group's accounting policies under IFRS, namely IAS 32 'Financial Instruments: Presentation', IFRS 9 'Financial Instruments' and IFRS 7 'Financial Instruments: Disclosures'. The Company applies these policies only in respect of the financial instruments that it has, namely investments, derivative financial instruments, debtors, cash at bank and in hand, borrowings and creditors.

The policies are set out in notes 15, 17, 19, 20, 21 and 22 to the consolidated financial statements. The Company is taking the exemption for financial instruments disclosures, because IFRS 7 disclosures are given in notes 32 and 35 to the consolidated financial statements.

#### F. Hedge accounting

The Company applies the same accounting policy as the Group in respect of fair value hedges and cash flow hedges. This policy is set out in note 32 to the consolidated financial statements.

#### G. Parent Company guarantees

The Company has guaranteed the repayment of the principal sum, any associated premium and interest on specific loans due by certain subsidiary undertakings primarily to third partles. Such guarantees are accounted for by the Company as insurance contracts. In the event of default or non-performance by the subsidiary, a liability is recorded in accordance with IAS 37.

#### H. Share awards to employees of subsidiary undertakings

The issuance by the Company to employees of its subsidiaries of a grant over the Company's options represents additional capital contributions by the Company to its subsidiaries. An additional investment in subsidiaries results in a corresponding increase in shareholders' equity. The additional capital contribution is based on the fair value of the option at the date of grant, allocated over the underlying grant's vesting period. Where payments are subsequently received from subsidiaries, these are accounted for as a return of a capital contribution and credited against the Company's investments in subsidiaries. The Company has no employees.

#### I. Dividends

Interim dividends are recognised when they are paid to the Company's shareholders. Final dividends are recognised when they are approved by shareholders.

#### J. Directors' remuneration

Full details of Directors' remuneration are disclosed on pages 92 to 113.

# **Company balance sheet**

## as at 31 March

		2021	2020
	Notes	£m	£m
Fixed assets			
Investments	1	14,389	14,362
Current assets			
Debtors (amounts falling due within one year)	2	20,699	12,427
Debtors (amounts falling due after more than one year)	2	143	398
Investments	5	784	752
Cash at bank and in hand		40	2
Total current assets		21,666	13,579
Creditors (amounts falling due within one year)	3	(18,312)	(16,836)
Net current assets/(liabilities)		3,354	(3,257)
Total assets less current liabilities		17,743	11,105
Creditors (amounts falling due after more than one year)	3	(3,085)	(2,620)
Net assets		14,658	8,485
Equity			
Share capital	7	474	470
Share premium account		1,296	1,301
Cash flow hedge reserve		(3)	(28)
Cost of hedging reserve		(15)	(6)
Other equity reserves		426	399
Profit and loss account	8	12,480	6,349
Total shareholders' equity		14,658	8,485

The Company's profit after tax for the year was £5,107 million (2020: £3,684 million profit). Profits available for distribution by the Company to shareholders were £9.9 billion at 31 March 2021. The financial statements of the Company on pages 217 to 223 were approved by the Board of Directors on 19 May 2021 and were signed on its behalf by:

**Sir Peter Gershon** Chairman **Andy Agg** Chief Financial Officer

National Grid plc

Registered number: 4031152

# **Company statement of changes in equity**

# for the years ended 31 March

	Share capital £m	Share premium account £m	Cash flow hedge reserve £m	Cost of hedging reserve £m	Other equity reserves £m	Profit and loss account £m	Total shareholders' equity £m
At 1 April 2019	458	1,314	1	_	380	3,546	5,699
Profit for the year <sup>1</sup>	_	_	_	_	_	3,684	3,684
Other comprehensive (loss)/profit for the year							
Transferred from equity (net of tax)	_	_	(29)	(6)	_	_	(35)
Total comprehensive (loss)/profit for the year	_	_	(29)	(6)	_	3,684	3,649
Other equity movements							
Scrip dividend-related share issue <sup>2</sup>	12	(13)	_	_	_	_	(1)
Issue of treasury shares	_	_	_	_	_	17	17
Purchase of own shares	_	_	_	_	_	(6)	(6)
Share awards to employees of subsidiary undertakings	_	_	_	_	19	_	19
Equity dividends	_	_	_	_	_	(892)	(892)
At 31 March 2020	470	1,301	(28)	(6)	399	6,349	8,485
Profit for the year <sup>1</sup>	_	_	_	_	_	5,107	5,107
Other comprehensive profit/(loss) for the year							
Transferred to/(from) equity (net of tax)	_	_	25	(9)	_	_	16
Dividends in specie (note 1)	_	_	_	_	_	2,422	2,422
Total comprehensive profit/(loss) for the year	_	_	25	(9)	_	7,529	7,545
Other equity movements							
Scrip dividend-related share issue <sup>2</sup>	4	(5)	_	_	_	_	(1)
Issue of treasury shares	_	_	_	_	_	17	17
Purchase of own shares	_	_	_	_	_	(2)	(2)
Share awards to employees of subsidiary undertakings	_	_	_	_	27	_	27
Equity dividends	_	_	_	_	_	(1,413)	(1,413)
At 31 March 2021	474	1,296	(3)	(15)	426	12,480	14,658

<sup>1.</sup> Included within profit for the year is dividend income from subsidiaries of  $\mathfrak{L}7,556$  million (2020:  $\mathfrak{L}3,887$  million). 2. Included within the share premium account are costs associated with scrip dividends.

### **Notes to the Company financial statements**

#### 1. Fixed asset investments

	Shares in subsidiary undertakings £m
Cost at 1 April 2019	9,923
Additions	7,011
Disposals	(2,572)
Cost at 31 March 2020	14,362
Additions	2,447
Cost at 31 March 2021	16,809
Provision at 1 April 2019 and 1 April 2020	_
Charge for the year	(2,420)
Provision at 31 March 2021	(2,420)
Net book value at 31 March 2021	14,389
Net book value at 31 March 2020	14,362

During the year, there was a capital contribution of £27 million (2020: £19 million) which represents the fair value of equity instruments granted to subsidiaries' employees arising from equity-settled employee share schemes.

In addition, the Company acquired a 100% investment in National Grid (US) Investments 2 Limited and National Grid Hong Kong Limited from its subsidiary undertaking, National Grid Luxembourg SARL, for a total consideration of  $\mathfrak{L}2,420$  million in the form of a dividend in specie. Then as part of a wider group restructuring project, National Grid (US) Investments 2 Limited, was identified as a subsidiary no longer required and hence a number of accounting steps were implemented to reduce the net assets of that company to a nominal value. These steps included a capital reduction and the payment of dividends to the Company of  $\mathfrak{L}2,422$  million. Following the receipt of these dividends the carrying value of the investment was reviewed and an impairment charge was made to the profit and loss account of  $\mathfrak{L}2,420$  million. It is anticipated that National Grid (US) Investments 2 Limited will be placed into voluntary liquidation in the next financial year.

During the year ended 31 March 2020, the Company made a further investment of £2,000 million in National Grid (US) Holdings Limited, following a rights issue by that company; acquired National Grid (US) Investments 2 Limited from an indirect subsidiary undertaking for £2,420 million; and disposed of its investments in National Grid Holdings One plc and National Grid (US) Investments 2 Limited in exchange for an investment in National Grid Luxembourg SARL at a cost of £2.572 million.

The Company's direct subsidiary undertakings as at 31 March 2021 were as follows: National Grid (US) Holdings Limited, National Grid (US) Investments 2 Limited, National Grid Hong Kong Limited, National Grid Luxembourg SARL and NGG Finance plc. The names of indirect subsidiary undertakings, joint ventures and associates are included in note 34 to the consolidated financial statements.

The Directors believe that the carrying value of the investments is supported by the fair value of their underlying net assets.

#### 2. Debtors

	2021	2020
	£m	£m
Amounts falling due within one year		
Derivative financial instruments (note 4)	86	37
Amounts owed by subsidiary undertakings	20,613	12,390
	20,699	12,427
Amounts falling due after more than one year		
Derivative financial instruments (note 4)	139	27
Amounts owed by subsidiary undertakings	_	363
Deferred tax	4	8
	143	398

The carrying values stated above are considered to represent the fair values of the assets. For the purposes of the impairment assessment, loans to subsidiary undertakings are considered low credit risk as the subsidiaries are solvent and are covered by the Group's liquidity arrangements.

A reconciliation of the movement in deferred tax in the year is shown below:

	Deferred tax £m
At 1 April 2019	_
Charged to equity	8
At 31 March 2020	8
Credited to equity	(4)
At 31 March 2021	4

# Notes to the Company financial statements

## continued

#### 3. Creditors

	2021	2020
	£m	£m
Amounts falling due within one year		
Borrowings (note 6)	635	666
Derivative financial instruments (note 4)	34	278
Amounts owed to subsidiary undertakings	17,589	15,834
Other creditors	54	58
	18,312	16,836
Amounts falling due after more than one year		
Borrowings (note 6)	823	355
Derivative financial instruments (note 4)	203	160
Amounts owed to subsidiary undertakings	2,059	2,105
	3,085	2,620
Amounts owed to subsidiary undertakings falling due after more than one year are repayable as follows:		
In 1 to 2 years	_	_
In 2 to 3 years	_	_
In 3 to 4 years	1,061	_
In 4 to 5 years	998	443
More than 5 years	_	1,662
	2,059	2,105

The carrying values stated above are considered to represent the fair values of the liabilities.

#### 4. Derivative financial instruments

The fair values of derivative financial instruments are:

		2021		2020		
	Assets £m	Liabilities £m	Total £m	Assets £m	Liabilities £m	Total £m
Amounts falling due within one year	86	(34)	52	37	(278)	(241)
Amounts falling due after more than one year	139	(203)	(64)	27	(160)	(133)
	225	(237)	(12)	64	(438)	(374)

For each class of derivative, the notional contract<sup>1</sup> amounts are as follows:

	2021	2020
	£m	£m
Cross-currency interest rate swaps	(3,604)	(3,804)
Foreign exchange forward contracts	(9,517)	(7,886)
	(13.121)	(11.690)

<sup>1.</sup> The notional contract amounts of derivatives indicate the gross nominal value of transactions outstanding at the balance sheet date.

#### 5. Investments

	2021	2020
	£m	£m
Investments in short-term money funds	697	572
Restricted balances – collateral	87	180
	784	752

#### 6. Borrowings

The following table analyses the Company's total borrowings:

	2021	2020
	£m	£m
Amounts falling due within one year		
Bank loans	8	46
Bonds	362	2
Commercial paper	265	618
	635	666
Amounts falling due after more than one year		
Bonds	823	355
	1,458	1,021

The maturity of total borrowings is as follows:

	2021 £m	2020 £m
Total borrowings are repayable as follows:		
Less than 1 year	635	666
In 1 to 2 years	_	355
In 2 to 3 years	_	_
In 3 to 4 years	_	_
In 4 to 5 years	_	_
More than 5 years	823	_
	1,458	1,021

The notional amount of borrowings outstanding as at 31 March 2021 was £1,480 million (2020: £1,018 million).

#### 7. Share capital

The called-up share capital amounting to £474 million (2020: £470 million) consists of 3,814,951,606 ordinary shares of  $12^{204}/_{473}$  pence each (2020: 3,780,237,016 ordinary shares of  $12^{204}/_{473}$  pence each). For further information on share capital, refer to note 27 of the consolidated financial statements.

### 8. Shareholders' equity and reserves

At 31 March 2021, the profit and loss account reserve stood at £12,480 million (2020: £6,349 million) of which profits available for distribution by the Company to shareholders were £9.9 billion (2020: £5 billion). The Company bore no employee costs in either the current or prior year.

For further details of dividends paid and payable to shareholders, refer to note 9 of the consolidated financial statements.

### 9. Parent Company guarantees

The Company has guaranteed the repayment of the principal sum, any associated premium and interest on specific loans due by certain subsidiary undertakings primarily to third parties. At 31 March 2021, the sterling equivalent amounted to  $\mathfrak{L}2,108$  million (2020:  $\mathfrak{L}2,169$  million). The guarantees are for varying terms from less than one year to open-ended.

In addition, as part of the sectionalisation of the National Grid UK Pension Scheme on 1 January 2017, a guarantee of  $\mathfrak{L}1$  billion has been provided to Section A. This payment is contingent on insolvency or on failure to pay pensions obligations to Section A and can be claimed against National Grid plc, National Grid Holdings One plc or Lattice Group Limited (up to  $\mathfrak{L}1$  billion in total). Refer to note 25 of the consolidated financial statements.

#### 10. Audit fees

The audit fee in respect of the Parent Company was £28,000 (2020: £27,000). Fees payable to Deloitte for non-audit services to the Company are not required to be disclosed as they are included within note 4 to the consolidated financial statements.