

National Grid Gas plc  
NTS Regulatory Accounting Statements  
2010/11

# Contents

1	About these regulatory accounting statements
2	Operating and Financial Review
27	Corporate governance statement
31	Directors' Report
32	Statement of Directors' responsibilities
<b>Consolidated financial statements</b>	
33	Independent Auditors' report
35	Accounting policies
41	Adoption of new accounting standards
42	Consolidated income statement
43	Consolidated statement of comprehensive income
44	Consolidated balance sheet
45	Consolidated statement of changes in equity
46	Consolidated cash flow statement
47	Notes to the consolidated financial statements
<b>Appendices</b>	
77	Appendix 1 Supplementary analysis of the consolidated financial statements by regulatory business
102	Appendix 2 Unpublished information
106	Appendix 3 Supplementary analysis of the regulatory NTS business by activity
111	Glossary and definitions

# About these regulatory accounting statements

National Grid Gas plc is the holder of two gas transporter licences: one in respect of its gas transmission (NTS) business and one in respect of its gas distribution network (DN) businesses. Under Standard Special Condition A30 of each of these licences, we are required to prepare and publish annual regulatory accounting statements setting out the financial position and performance of each of the regulatory businesses covered by that licence.

## Scope of the regulatory accounting statements

These NTS regulatory accounting statements are for National Grid Gas and its NTS business, which comprises gas transmission, including LNG storage. We also prepare and publish regulatory accounting statements for our DN business, including gas metering. Together, these two sets of regulatory accounting statements comprise all the businesses and activities of National Grid Gas.

The regulatory gas transmission business included in these regulatory accounting statements differs in certain respects from the gas transmission operating segment reported in the Company's annual report and accounts.

## Content of the regulatory accounting statements

In accordance with the licence and as agreed with the Gas and Electricity Markets Authority (GEMA), these regulatory accounting statements comprise:

- An Operating and financial review for the Company as a whole including information on the financial performance and financial position of our NTS business.
- A Directors' report in respect of the Company as a whole
- A Corporate governance statement in respect of our regulatory gas transmission business.
- A Statement of Directors' responsibilities for preparing regulatory accounting statements
- The Independent auditors' report on the regulatory accounting statements. This is separate to their report on the annual report and accounts of the Company.
- Consolidated financial statements for the Company as a whole, including additional accounting policies in respect of the basis of preparation of the supplementary analyses included in these regulatory accounting statements.
- Supplementary analysis of the financial statements by regulatory business, including a reconciliation to the financial statements for the Company as a whole and certain information, which, in accordance with the licence, is provided only to GEMA and is not published.
- Supplementary analysis of the financial statements for our NTS business by Transmission Owner (TO) and System Operator (SO) activities. This extra-licence information is provided only to Ofgem and is not published.

## Relationship of regulatory accounting statements with statutory accounts

The financial information contained in these regulatory accounting statements does not constitute statutory accounts within the meaning of section 404 of the Companies Act 2006. Statutory accounts for the Company for the year ended 31 March 2011, to which the financial information relates, have been delivered to the registrar of Companies.

The auditors have made a report under Section 495 of the Companies Act 2006 on those statutory accounts which was unqualified and did not contain a statement under Section 498(2) or (3) of the Act. The auditors' opinion on the Company's statutory accounts is addressed to, and for the benefit of, the members of the Company and not for any other person or purpose. The auditors have clarified, in giving their opinion on those statutory accounts, that it has been prepared for and only for the Company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. In giving their opinion, they do not accept or assume responsibility for any other purposes or to any other person to whom their audit report on the statutory accounts is shown or into whose hands it may come save where expressly agreed by their prior consent in writing.

The statutory accounts of the Company, and of the ultimate parent company National Grid plc (National Grid), can be obtained from the Company Secretary's Office, National Grid plc, 1-3 The Strand, London WC2N 5EH, and from the website of National Grid plc at [www.nationalgrid.com](http://www.nationalgrid.com).

## Basis of preparation of regulatory accounting statements

These regulatory accounting statements contain arbitrary apportionments of certain revenues, costs, assets, liabilities and shareholder's equity of the Company which are not specifically attributable to the regulatory businesses and activities reported in these regulatory accounting statements, but which, nevertheless, we are required to report against those businesses and activities. Further details of these items are provided in the Basis of preparation on page 35 and 36.

# Operating and Financial Review

## Operating and Financial Review contents

### Overview

- 2 Principal operations
- 3 How the UK gas industry works
- 3 Management structure
- 4 Review of the year

### Operating environment

- 4 Operating environment
- 5 Regulatory environment – UK regulation

### Delivering operational performance

- 7 Business drivers, risks and opportunities
- 8 Vision, strategy and objectives
- 9 Key performance indicators
- 10 Performance against objectives

### Financial information

- 14 Financial performance
- 20 Financial position and financial management
- 24 Accounting policies

This Operating and Financial Review describes the main trends and factors underlying the development, performance and position of National Grid Gas plc during the year ended 31 March 2011 as well as those likely to affect the Company in the future. It has been prepared in line with the guidance provided in the Reporting Statement on the Operating and Financial Review issued by the UK Accounting Standards Board and the Practice Statement on Management Commentary issued by the International Accounting Standards Board.

## Principal operations

Our principal operations are the ownership and operation of regulated gas infrastructure networks and the provision of gas metering services in Great Britain. We also have an interest in liquefied natural gas (LNG) storage facilities in Great Britain.

### Gas Transmission

Our Gas Transmission business comprises the following principal activities:

#### *Gas Transmission owner*

We own the gas national transmission system in Great Britain, connecting to eight distribution networks and to third party independent systems for onward transportation of gas to end consumers.

#### *Gas system operator*

We operate the gas national transmission system. Day-to-day operation includes balancing supply and demand.

#### *LNG storage*

We own and operate three LNG storage facilities in Great Britain.

### Gas Distribution

We own and operate four of the eight regional gas distribution networks in Great Britain. Our networks comprise approximately 132,000 kilometres (82,000 miles) of gas distribution pipeline and we transport gas from the gas national transmission system to around 10.8 million consumers on behalf of 26 active gas shippers. Gas consumption in our UK networks was 304 TWh in 2010/11 compared with 299 TWh in 2009/10.

We manage the national gas emergency number (0800 111 999) for all the gas distribution networks and for other gas transporters in Great Britain. This service, along with the enquiries line, appliance repair helpline and meter number enquiry service, handled 2,816,403 calls during 2010/11.

### Gas metering

Our gas metering business, which is undertaken through our subsidiary company National Grid Metering Limited, provides installation and maintenance services to gas suppliers in the regulated gas market in Great Britain. Our metering business provides services for an asset base of about 16 million domestic, industrial and commercial meters.

### Other activities

Other activities include Xoserve which delivers transactional services on behalf of all the major gas network transportation companies in Great Britain, including ourselves. We jointly own Xoserve with the other gas distribution network companies, but we hold the controlling interest.

## How the UK gas industry works

Within the UK gas industry there are four areas; production and importation (carried out by other companies), transmission (carried out by National Grid Gas plc), distribution (carried out by National Grid Gas plc and other companies) and supply (carried out by other companies).

### Production and importation

Gas producers, liquefied natural gas (LNG) importers and interconnector operators bring gas onshore. In the UK, there are seven gas reception terminals, three LNG importation terminals and three interconnectors, connecting Great Britain with Ireland, Belgium and the Netherlands.

We do not participate in either the production of gas for the UK market, or its importation.

Gas producers and importers sell the gas to licensed shippers, who then own the gas as it travels through the transmission and distribution networks. We are not a gas shipper; we do not buy or sell the gas we transport.

### Transmission

Gas from importation terminals is injected into the national transmission system (NTS) after the gas has been checked for quality. Gas previously extracted from the NTS and held in storage may be reintroduced into the system.

The NTS operates at pressures of up to 91 bar, transporting gas in high grade welded steel pipes of up to 1.2m diameter.

We are the sole owner and operator of gas transmission infrastructure in Great Britain.

Shippers pay us for the use of the NTS via entry and exit capacity charges.

Entry capacity allows shippers to put gas into the NTS at system entry points. Entry capacity is sold in a variety of auctions, ranging from daily to quarterly.

Exit capacity allows shippers to take gas off the NTS at NTS exit points into distribution networks and to other users who are supplied directly from the NTS.

For shippers who use the system, there is also a commodity charge based on the actual flows of gas into the NTS.

### Distribution

Gas exits the NTS at 53 offtake points where it is odourised. Gas is transported in the distribution networks at various pressures ranging from 75 bar down to 21 mbar for final delivery to end users.

Within the distribution networks, gas storage assets such as gas holders are used to help manage daily variation in demand.

In the UK, there are 13 local distribution zones grouped into eight regional distribution networks. We own four of the eight distribution networks and three other companies own the other four. As with the transmission system, the owners of the

distribution networks do not buy or sell gas; the commodity is transported on behalf of shippers.

Shippers pay us transportation charges for the use of our gas distribution networks. These charges are ultimately passed on to consumers.

The transportation charges reflect the costs of building and operating the networks, and also the costs of operating a 24 hour emergency telephone helpline.

### Supply

Although consumers in the UK have a choice of gas supply company, the gas is physically delivered to most consumers' premises through a pipe belonging to the local distribution network. Our distribution networks deliver gas to approximately 10.8 million consumers.

Although we do not sell gas, and are not involved in billing consumers, we consider the consumers connected to our distribution network to be our customers because our activities directly affect them.

Consumers contract with gas supply companies for the supply of gas. The supply companies in turn contract with gas shippers who purchase the gas and arrange for it to be transported.

Suppliers also contract with metering companies, including National Grid Metering, which we own, for the provision of meters and metering services.

Of the average residential gas bill, transmission charges represent approximately 3% and distribution charges approximately 21%. The majority of the bill is the cost of the gas itself.

## Management structure

### Management structure

National Grid Gas is a subsidiary of National Grid plc (National Grid).

The performance of our principal businesses is reported by segment, reflecting the management responsibilities and economic characteristics of each activity. Throughout the year ended 31 March 2011, the management structure of National Grid was via global lines of business. The Gas Transmission and Gas Distribution businesses of National Grid Gas form part of the global Transmission and Gas Distribution businesses of National Grid respectively.

The overall management and governance of National Grid Gas is the responsibility of its Board of Directors. The Board of Directors has established a number of committees and sub-committees that assist it in its activities. These include the Transmission Executive Committee and the Distribution Executive Committee.

The day-to-day management of our Gas Transmission business is carried out by the Transmission Executive Committee. This committee is chaired by Nick Winser, who is a Director of National Grid Gas, and who also sits on the Board and Executive Committee of National Grid and is the National Grid

Executive Director responsible for the global Transmission business.

The day-to-day management of National Grid Gas's Gas Distribution business is carried out by the Distribution Executive Committee. This was chaired by Mark Fairbairn who was a Director of National Grid Gas, and also sat on the Board and Executive Committee of National Grid and was the National Grid Executive Director responsible for the global Gas Distribution business.

In addition to its own governance processes, National Grid Gas participates in the governance process of National Grid which is subject to the Combined Code on Corporate Governance.

#### **New management structure from 4 April 2011**

Four years ago National Grid introduced the common operating model, consisting of global lines of business, in order to promote common standards and ways of working. Following a strategic review this year, and in response to feedback received from customers, regulators and other stakeholders, National Grid announced on 31 January 2011 substantial changes to the way in which it is organised. With effect from 4 April 2011, National Grid has moved to a management structure more closely aligned with local responsibilities.

Certain functions will continue to have global responsibilities; these include finance, human resources, information systems and security, and procurement. There will also be regional functions, including regulation, safety and construction. There will be two UK businesses, UK Gas Distribution and UK Transmission. Our Gas Transmission business forms part of the UK Transmission business of National Grid and our Gas Distribution business forms part of the UK Gas Distribution business of National Grid.

In the new management structure, Nick Winser has been appointed to the role of Executive Director UK. Mark Fairbairn has stepped down from his directorships.

More information on the management structure of National Grid can be found in the National Grid Annual Report and Accounts 2010/11 and on National Grid's website at [www.nationalgrid.com](http://www.nationalgrid.com).

## **Review of the year**

### **Gas Transmission**

In October 2010, we finished commissioning the Wormington to Sapperton gas pipeline. This pipeline, of approximately 44 km (27 miles), is required to provide additional exit capacity in the southwest of England to meet increases in distribution network and forecast power station demand.

On 13 December 2010, the Secretary of State gave consent for a pressure reduction installation at Tirley in Gloucestershire. Construction started on this installation in March 2011. Accordingly, we envisage that the full contracted capacity of 950 GWh in the Milford Haven gas pipeline will be available for winter 2012/13.

### **Gas Distribution**

In the UK, the first release of the new Gas Distribution front office system, a significant investment in the replacement of legacy IT applications, went live in October 2010 to over 1,000 employees. The full rollout of the programme is due to be completed by spring 2012.

A new campaign to reduce the number of electric cable strikes was introduced in the UK and has contributed to a 10% reduction during 2010/11.

Severe winter weather in the UK led to us failing several of our emergency standards of service. We met all but one of our other regulatory standards.

Ofgem imposed a fine of £8 million for inaccurate reporting of gas mains replacement data during 2005/06 to 2007/08.

A biomethane injection plant has been constructed to connect Adnams Bio Energy Ltd, the first production facility built for injecting biomethane into the UK gas network.

In our UK networks, actual gas consumption was 304 TWh in 2010/11 compared with 299 TWh in 2009/10.

### **Metering**

Our application to appeal against the £15 million fine imposed last year on our metering business for a breach of the Competition Act was unsuccessful.

## **Operating environment**

In common with all UK companies, we operate in a complex environment with a number of external factors affecting our operations.

### **UK and European energy policy**

In the UK, there is now a strong political focus on delivering a low carbon economy. The Climate Change Act requires the UK to cut greenhouse gas emissions by 80% from the 1990 levels by 2050 and by 34% by 2020. Dramatic changes in the way we produce and use our energy will be required. We must become less dependent on fossil fuels and use our energy more efficiently. Our forecasts for gas supply continue to be built on UK continental shelf decline and higher levels of importation. The changing sources of supply necessitate greater gas transmission network flexibility.

### **Economic environment**

Since the financial crisis in 2008/09, there has been a significant recovery. The UK, Europe and the US have emerged from recession and stock markets have risen during 2010/11.

In the UK, inflation has returned after a period of deflation, the retail price index having risen by 5.3% during 2010/11. Our UK regulated revenues are linked to inflation (see page 5 to 7 for an explanation of the UK regulatory regime), so higher inflation leads to higher revenue. We also have a significant quantity of index-linked debt, so our financing costs increase as inflation rises, providing an economic offset. However, revenues and financing costs are both based on lagged measures of inflation,

and the time lags are not the same, so the economic offset is not perfect.

### **Corporate responsibility**

Our reputation depends on our stakeholders being able to trust us and be confident in us. We can only retain our right to operate by working to the highest standards, by trusting our employees to do the right thing and by running our Company responsibly and sustainably.

National Grid's Framework for Responsible Business, revised and relaunched in June 2010, provides a clear line of sight from our vision to how we manage our business and our day-to-day dealings with our stakeholders. National Grid's company wide policies and position statements, available on its website, underpin the Framework.

More information on the corporate responsibility of National Grid can be found in the National Grid Annual Report and Accounts 2010/11 and on National Grid's website at [www.nationalgrid.com](http://www.nationalgrid.com).

### **Business conduct**

This year, National Grid amended and reissued 'Doing the Right Thing – Our Standards of Ethical Business Conduct'. Doing the Right Thing provides a common set of practical guidelines to help ensure our behaviours are lawful, comply with our policies and licences, and follow the values set out in the Framework and National Grid's core values. We undertake face to face training of new starters and are making available online training for employees annually to ensure they understand the Standards.

We have taken steps to prepare for the implementation of the Bribery Act 2010 which came into force in the UK in July 2011. This has included undertaking a risk assessment, review of Company policies (including Doing the Right Thing mentioned above) and an extensive training and awareness programme that will include eLearning for all employees.

More information on the business conduct of National Grid can be found in the National Grid Annual Report and Accounts 2010/11 and on National Grid's website at [www.nationalgrid.com](http://www.nationalgrid.com).

## **Regulatory environment – UK regulation**

### **Regulatory framework**

In the UK, energy networks are regulated by the Office of Gas and Electricity Markets (Ofgem). Ofgem operates under the direction of governance of the Gas and Electricity Markets Authority (GEMA) and has established price control mechanisms that restrict the amount of revenue that can be earned by regulated businesses.

Ofgem's main priority is to protect the interests of consumers. It does this by regulating monopoly activities such as the companies that run the gas networks and by promoting competitive gas markets.

The Gas Act 1986, as amended (the Act), provides the fundamental legal framework for gas companies. The Act establishes the licences for gas transmission and distribution.

### **Regulatory licences**

We hold two gas transporter licences: one for our gas transmission business, including LNG storage, and one for our gas distribution business, including our metering business.

Our licences established under the Act require each of these business activities to develop, maintain and operate an economic and efficient network and to facilitate competition in the supply of gas in Great Britain. The Act also provide the licensed businesses statutory powers such as the right to bury our pipes under public highways and the ability to purchase land compulsorily in order to facilitate the conduct of our businesses.

To ensure that our licensed businesses are operating efficiently, and that consumers are protected, we operate under six price controls in the UK, comprising: two for our gas transmission operations, one covering our role as transmission owner (TO) and the other for our roles as system operator (SO); and one for each of our four regional gas distribution networks. In addition to the six price controls, our LNG storage business has a price control covering some aspects of its operations. There is also a tariff cap price control applied to certain elements of domestic metering and daily meter reading activities undertaken by our Metering business.

### **Price control mechanism**

Because price control mechanisms restrict revenues, not profits, they encourage efficiencies within our regulated business. Savings that are made can be retained for the remainder of the price control period, but the higher level of efficiency that led to these savings is then used to inform a new baseline level for the next price control period.

Price control regulation is designed to ensure that, as a monopoly, we charge reasonable prices, and to provide us with a future level of revenue sufficient to enable us to meet our statutory duties and licence obligations. It also provides financial incentives to manage and operate our networks in an economic, efficient and coordinated manner in accordance with our legal and licence obligations, offer good quality of service to network users and invest in our networks in a timely and efficient manner to help ensure long-term security of supply is maintained.

During each price control review period, the amount of money that can be earned by our regulated business is restricted by what is referred to as an RPI-X price control, which is normally reviewed every five years by Ofgem. The RPI-X allowance is based upon Ofgem's estimates of efficient operating expenditure (opex), capital expenditure (capex) and asset replacement, together with an allowance for depreciation and an allowed rate of return on capital invested in our businesses. These are used, together with the regulatory asset base value (RAV) to calculate the allowed revenue. The RAV, which represents the value ascribed by Ofgem to the capital employed

in our regulated businesses, is adjusted to reflect asset additions, removals, depreciation and the rate of inflation.

The RPI-X price control takes the retail price index as its benchmark and subtracts X, an efficiency factor, from it. For example, at a time when annual inflation was 3%, a value for X of 2% would allow our regulatory businesses to raise prices by no more than 1%. Price controls also include incentive mechanisms to encourage us to improve our performance in particular areas.

The price control provides our regulated business with a level of revenue that is sufficient to finance the business if they are efficiently run. The revenue allowance is based on an estimate of the costs an efficient company would face in running its regulated businesses and includes operating expenditure, capital expenditure, financing costs including both debt and equity, and taxation.

### Current price controls

The key elements of the current price controls for gas transmission are that we are allowed to earn a 4.4% post-tax real return on our RAV, equivalent to a 5.05% vanilla return, with a £0.9 billion baseline five year capex allowance and a £0.3 billion five year controllable opex allowance.

In addition, we are subject to a number of incentives that can adjust our transmission network revenue, covering areas such as the cost of investment for additional capacity to facilitate new connections to the system.

The key elements of the current price controls for gas distribution are that we are allowed to earn a 4.3% post-tax real rate of return on our RAV, equivalent to a 4.94% vanilla return, with a £2.5 billion baseline five year capex allowance and a £1.6 billion five year controllable opex allowance.

Our gas transmission RAV currently stands at £4,889 million, our actual vanilla return is 7.2% and return on equity is 15.8%.

Our gas distribution RAV currently stands at £7,520 million, our actual vanilla return is 5.54% and return on equity is 12.1%.

### Ofgem's review of price controls: RPI-X@20

Since privatisation, the RPI-X mechanism has provided the industry with strong incentives to be more efficient. The level of opex costs has decreased over the years, transforming previously inefficient nationalised industries. However, over the past few years new challenges, such as Great Britain's transition to lower carbon emissions and the requirement to renew ageing networks, have caused Ofgem to review the continuing appropriateness of the RPI-X approach.

In March 2008, Ofgem announced the RPI-X@20 review, which was a two year project to review the workings of the current approach to regulating Great Britain's energy networks and develop future policy recommendations.

Ofgem's RPI-X@20 review aims were to: drive improvements in quality of service and efficiency; ensure that the regulatory framework is flexible to adapt to structural changes in the

energy industry; and enable efficient network companies to finance themselves efficiently.

To allow the lessons of the review to be accommodated in full, Ofgem extended the current transmission price control from its scheduled end in March 2012 by one year to March 2013.

Following the RPI-X@20 review, Ofgem has identified a modified price control approach, designated as RIIO, to deliver and meet the changing future needs of the energy market.

### The RIIO model

Ofgem's revised RIIO regulatory framework will be implemented in the next round of gas distribution and gas transmission price controls, which will start in April 2013.

RIIO refers to the formula:

Revenue = Incentives + Innovation + Outputs

To attract the efficient investment needed for the industry, Ofgem's RIIO model is intended to incentivise network companies to deliver the outputs demanded by consumers and network users in an efficient and innovative way.

The key features of the RIIO model are:

- a longer price control, lasting eight years, to provide stronger incentives for networks to manage costs;
- encouraging network companies to work more closely with stakeholders to identify what they want from energy network companies. This should help networks to identify, and so better meet, the developing needs of the energy market;
- rewarding network companies with higher returns where they meet the needs of the network users and consumers in innovative and efficient ways. However, network companies that perform poorly can expect to receive lower returns;
- encouraging network companies to become actively involved in delivering a sustainable energy sector;
- supporting the development and delivery of a network service that provides long-term value for money to existing and future consumers; and
- providing clarity to future investors to ensure that network companies can raise the finance needed in a timely manner and at a reasonable cost to consumers.

### Impact on National Grid Gas

The RIIO model will not only reward us for increased efficiency, but also encourage us to engage more openly and effectively with our stakeholders. This will allow us to develop more robust commercial relationships with current and future network users to help us fulfil our vital role in the delivery of a sustainable future energy sector. It will also help us to respond and adapt our delivery plans to provide long-term value for money to network users.

Output measures in future price controls will give stakeholders a clear understanding of what we will deliver in return for the revenue that we receive from our customers. The proposed output categories are: customer satisfaction; reliability and

availability; safe network services; connection terms; environmental impact; and social obligations. These outputs will cover both primary and secondary deliverables. We will be required to demonstrate in price controls that the primary outputs are material, controllable, measurable, comparable and legally compliant. The secondary deliverables will be evidenced through our business plans to demonstrate the costs required to deliver the primary outputs. Four years into the eight year price control, there will be an interim review of the outputs that we were required to deliver, to ensure that they remain relevant.

As the energy landscape evolves, Ofgem's RIIO model should encourage us in our gas distribution and gas transmission roles to play a full part in the delivery of a sustainable energy sector and to deliver network services offering long-term value for money to existing and future consumers.

## Business drivers, principal risks and opportunities

### Business drivers

There are many factors that influence the success of our business and the financial returns we obtain. We consider the factors described here to be our principal business drivers.

#### Price controls

The prices we charge for use of our gas transmission and distribution networks are determined in accordance with regulator approved price controls. These arrangements include incentives and/or penalty arrangements. The terms of these arrangements has a significant impact on our revenues.

#### People

The skills and talents of our employees, along with succession planning and the development of future leaders, are critical to our success. We believe that business success will be delivered through the performance of all current and future employees, and enhanced by having a workforce that is diverse in its cultural, religious and community influences.

#### Capital investment

Capital investment is a significant driver for organic growth. In our regulated gas networks, the prices we charge include an allowed return for capital investment determined in accordance with our price controls.

#### Safety, reliability and efficiency

Our ability to operate safely and reliably is of paramount importance to us, our employees, our contractors, our customers, our regulators and the communities we serve. Operating efficiently allows us to minimise prices to our customers and improve our own financial performance.

#### Relationships and responsibility

Our reputation is vitally important to us. We only earn the trust and confidence of our stakeholders by conducting business in a responsible manner. Our reputation depends on our behaviours being lawful and ethical, on complying with our policies and licences, and on living up to our core values.

### Principal risks and opportunities

There are a number of risks that might cause us to fail to contribute to National Grid's vision or to deliver growth in its shareholder value. We can mitigate many of these risks by acting appropriately in response to the factors driving our business. The principal risks are described here.

#### Regulatory settlements and long-term contracts

Our ability to obtain appropriate recovery of costs and rates of return on investment is of vital importance to the sustainability of our business. We have an opportunity to help shape the future of the regulatory environment. If we fail to take these opportunities, we risk failing to achieve satisfactory returns.

#### Financial performance

Financial performance and operating cash flows are the basis for funding our future capital investment programmes, for servicing our borrowings and paying dividends. Failure to achieve satisfactory performance could affect our ability to deliver the returns we and our stakeholders expect.

#### Talent and skills

Harnessing and developing the skills and talent of our existing employees, and recruiting, retaining and developing the best new talent, will enable us to improve our capabilities. Failure to engage and develop our existing employees or to attract and retain talented employees could hamper our ability to deliver in the future.

#### Investment in our networks

Our future organic growth is dependent on the delivery of our capital investment plans. In order to deliver sustainable growth with superior financial performance we will need to finance our investment plans. Instability in the financial markets, loss of confidence by investors, or inadequate returns on our investment may restrict our ability to raise finance.

#### Safety, reliability and customer service

The returns we generate are dependent on operating safely and reliably, and providing a quality service to customers. If we fail to meet our regulatory targets or the high standards we set ourselves, we risk loss of reputation as well as financial penalties imposed by regulators.

#### Efficiency

Simplifying and standardising our systems and processes will drive efficiency and reduce costs. Transforming our operating model should enable us to deliver increased value to our shareholders. If we do not achieve the expected benefits in efficiency, then shareholder value will not grow as we hope or will diminish.

#### Sustainability and climate change

Safeguarding our global environment for future generations is dependent on integrating sustainability and climate change considerations into our business decisions and influencing legislators, regulators, employees, customers and suppliers to address climate issues and become more environmentally responsible.

## Vision, strategy and objectives

As a subsidiary company of National Grid, National Grid Gas participates in the National Grid vision and strategy, as described below:

### Vision

The vision is the long term aspiration for National Grid – what we want to be in the future. The vision statement has remained unchanged since it was first published in 2007:

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**We, at National Grid, will be the foremost international electricity and gas company, delivering unparalleled safety, reliability and efficiency, vital to the well-being of our customers and communities.**

**We are committed to being an innovative leader in energy management and to safeguarding our global environment for future generations.**

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### Strategy

Our strategy is a medium term step in the journey to achieve the vision – what we will be doing over the next few years. It is also the over arching principle that provides commercial context to each of the objectives and actions.

Our strategy is designed to ensure that the objectives remain aligned with the factors that drive our business. For the last three years, our strategy has been expressed in these terms:

**We will build on our core regulated business base and financial discipline to deliver sustainable growth and superior financial performance.**

We will operate and grow our business to deliver consistently superior financial returns by:

- Delivering excellent levels of safety, reliability, security, customer service and environmental performance
- Using consistent and cost effective ways of working, putting into practice shared processes and systems
- Driving an inclusive, high performance culture by engaging and developing our employees
- Helping to shape UK energy policies through working with our external stakeholders and customers

### Objectives

To guide leaders, managers and individuals in our businesses and help deliver the strategy, we set out seven Company objectives:

- Driving improvements in our safety, customer and operational performance
- Delivering strong, sustainable regulatory and long-term contracts with good returns
- Modernising and extending our transmission and distribution networks
- Becoming more efficient through transforming our operating model and increasingly aligning our processes

- Building trust, transparency and an inclusive and engaged workforce
- Developing our talent, leadership skills and capabilities
- Positively shaping the energy and climate change agenda with our external stakeholders

These are the objectives against which our performance has been measured this year. A detailed discussion of our performance against each of the objectives can be found on pages 10 to 14.

### Line of sight

In a number of places in this report, we refer to the principle of line of sight. What we mean by this principle is that the individual objectives of every employee should be set by reference to the Company objectives, strategy and vision, ensuring that every individual is encouraged and incentivised to contribute to the same collective goals. Consequently, the actions required to deliver the strategy are allocated and aligned with employee responsibilities.

### Performance for growth

Our performance, talent and reward management process for managers is known as performance for growth (P4G). Formal annual P4G performance appraisals are carried out for every manager against their individual objectives and against the National Grid leadership qualities. The appraisal assesses both what the individual has achieved during the year and how those outcomes have been achieved. Our staff performance and reward framework for non-managerial grades, delivering performance, applies the same principles in aligning individual objectives with those of the Company.

### Strategy for 2011/12

National Grid has updated its line of sight framework and this refreshed framework reflects the new organisational arrangement, namely moving from a line of business structure to a regional structure, as explained on page 4. In addition, we have increased the level of transparency of our strategic actions. This change will improve the connection between individual actions and the achievements the organisation needs to make in the year. National Grid's 2011/12 strategic actions which are relevant to us are:

- Improve our customer experience and advance performance by at least 1 quartile.
- Deliver key employee and performance programmes that underpin 2011/12 objectives.
- Deliver cost reductions by further leveraging support activity efficiencies, improve the buying experience and increase transparency of procurement savings.
- Deliver common key processes and execute on best practice initiatives.
- Work with Ofgem and other stakeholders to implement a successful rollover for TPCR4 and submit final proposals for RIIO-GD1 and RIIO-T1 plans (to start in April 2013).
- Ensure successful delivery of the core investment programme.
- Deliver the Gas Distribution transformation programme.

## Key performance indicators (KPIs)

Our performance and the progress we have made against our strategic aims and against the objectives we have set ourselves are described below and on the following pages.

We measure the achievement of our objectives both through the use of qualitative assessments and through the monitoring of quantitative indicators. To provide a full and rounded view of our business, we use non-financial as well as financial measures.

Although all these measures are important, some are considered to be of more significance than others, and these more significant measures are designated as KPIs. Our financial and non-financial KPIs are highlighted here. KPIs are used as our primary measures of whether we are achieving our principal strategic aims of sustainable growth and superior financial performance. We also use KPIs to measure our performance against our objectives; the relationships between the objectives and the KPIs are shown below.

### Financial KPI

Objective	Financial KPI	Definition and performance	Target
Delivering strong sustainable regulatory contracts with good returns	Operational return	Gas Transmission and Gas Distribution operational return against the target set by our regulator for the 5 year price control period (see page 15)	Achieve or exceed regulatory allowed return over 5 year price control period of: Gas Transmission 5.05% Gas Distribution 4.94%
		Gas Transmission <b>2010/11: 7.2%</b> 2009/10: 7.6%	

### Non-financial KPIs

Objective	Non-financial KPIs	Definition and performance	Target
Modernising and extending our transmission and distribution networks	Network reliability	Reliability of gas network as a percentage against the target set by our regulator (see page 12)	Gas Transmission 100% Gas Distribution 99.999%
		Gas Transmission <b>2010/11: 100%</b> 2009/10: 100%	
Driving improvements in safety, customer and operational performance	Customer satisfaction	Our position in customer satisfaction surveys (see page 11) Gas Distribution <b>2010/11: 4<sup>th</sup> quartile ranking</b> 2009/10: 4 <sup>th</sup> quartile ranking	To improve
	Employee lost time injury frequency rate	Number of employee lost time injuries per 100,00 hours worked on a 12 month basis (see page 10) <b>2010/11: 0.16</b> 2009/10: 0.09	Zero
Building transparency, trust and an inclusive and engaged workforce	Employee engagement index	Employee engagement index calculated using responses to National Grid's annual employee survey (see page 13)	Year-on-year increase
		Transmission business: <b>2010/11: not measured</b> 2009/10: 77%	
Positively shaping the energy and climate change agenda	Greenhouse gas emissions	Percentage reduction in greenhouse gas emissions against our 1990 baseline (see page 14) Year-on-year % change <b>2010/11: 3% increase</b> 2009/10: 17% reduction	Year-on-year reduction

## Performance against objectives

We use a number of detailed performance measures in addition to the key performance indicators shown on the previous page, reflecting the scale and complexity of our operations. We use qualitative assessments to judge progress against our objectives in areas where numerical measures are less relevant.

### Alignment of performance measures and strategy

Our strategy is stated on page 8. Our performance in implementing the key elements of the strategy is measured in the following ways.

#### **We will build on our core regulated business base...**

We invest in our existing business in order to improve efficiency and reliability.

Our KPI in this area is network reliability, as shown on the previous page, and other performance measures include capital investment (see page 12).

#### **...and financial discipline...**

We seek to control operating costs and to invest capital only where we expect to be able to obtain an acceptable return. We are committed to maintaining a single A range credit rating.

Our KPI in this area is operational return as shown on the previous page.

#### **...to deliver sustainable growth...**

There are a number of factors that determine the extent to which growth is sustainable. We believe that operational excellence will help us to build and maintain good relationships with our customers and regulators. Managing the skills and talents of our employees helps us to recruit, retain and develop the best possible talent, creating a diverse and motivated workforce and positioning ourselves to take advantage of present and future opportunities.

Our KPIs in this area, as shown on the previous page, are customer satisfaction, employee lost time injury frequency rate, employee engagement and greenhouse gas emissions. Other performance measures include measures of gender and ethnic mix.

#### **...and superior financial performance**

We aim to deliver superior returns to National Grid.

Our performance measures include adjusted operating profit for the year (see pages 15 to 19) and operating cash flows (see page 19). A full disclosure of our financial performance can be found on pages 14 to 19.

### Future changes to performance measures

Following the adoption of new company objectives noted on page 8, we will be reviewing our KPIs and other performance

measures and will report any changes in the 2011/12 Annual Report and Accounts.

### Driving improvements in safety, customer and operational performance

#### **Safety**

Safety is critical both to business performance and to helping to define the culture of the Company for our employees. We recognise that our operations potentially give rise to risk and that some of our assets could have catastrophic consequences to surrounding communities if not properly controlled. We believe we can eliminate or minimise those risks to achieve zero injuries or harm and to safeguard members of the public. We further believe that everyone in the Company, collectively and individually, has a part to play in achieving this.

#### *Process safety*

Process safety has been in the headlines in recent years as a result of incidents affecting other companies, such as the Deepwater Horizon incident in the Gulf of Mexico, the Buncefield explosion in the UK and the San Bruno pipeline explosion in California. While we have not had any significant incidents, operating major hazard sites and pipelines means managing process safety risks is always at the front of our thoughts in the way we run our business. As well as ensuring we have effective management systems in place, we look to incidents at other companies to learn any lessons.

National Grid has continued to report process safety KPIs up to Executive level throughout the year and we have focused on the effectiveness of the action plans to address any issues. This has been reinforced by getting our leadership team out into the field to discuss process safety. We see this as a critical element to demonstrating both leadership commitment and that we listen to the views of our employees.

In 2010/11, National Grid continued to converge its approach to process safety management across the Group with the development of a Group level major accident hazard framework. We have an effective safety management system in place which is the product of UK legislation and specific asset management policies. While this has delivered compliance, the implementation of a Group framework will ensure greater consistency and support the drive for continual improvement. With elements covering risk assessment, control standards and overarching management requirements, implementation throughout 2011/12 will require us to demonstrate that we have adequate controls in place. This will be supported by a cross group peer review process to provide assurance and facilitate the sharing of good practice.

#### *Occupational safety*

We report our employee lost time injury frequency rate, expressed as lost time injuries per 100,000 hours worked, as a key measure that can be compared with other companies. This takes into account the number of employees and the

hours worked. As well as reporting our lost time injury frequency rate, we also report the number of lost time injuries.

During 2010/11 the number of lost time injuries was 19 compared with 11 in 2009/10. 2010/11 saw a regrettable increase in our lost time injury frequency rate to 0.16 compared with 0.09 in 2009/10. Definitions for lost time injury and lost time injury frequency rate are included in the glossary on page 109.

At the same time, we have seen a significant improvement in the lost time injury performance of our contract partners' workforce. In 2010/11, there were 9 contractor lost time injuries compared to 16 in 2009/10 and a target of zero.

The principal causes of lost time injuries were road traffic collisions, musculoskeletal injuries and slips, trips and falls. This year has seen a range of programmes implemented to improve performance in these areas.

However, lost time injury frequency rate only shows part of the picture and we measure a range of other performance indicators internally to ensure we control our safety risks. This year has seen particular emphasis on high potential incidents. These are typically the near misses that do not result in harm, but have the potential for serious injuries. Examples include: dropped loads, vehicles overturning and damaging underground cables. Distinguishing these incidents in terms of potential severity has allowed us to use novel ways to communicate learning to its workforce, such as publishing a 'red top' style newspaper featuring the stories of people involved in the incidents. It also provides the focus on developing campaigns to improve performance before people get hurt.

#### *Public safety*

The safety of the public in the communities we serve is of prime importance to us. In 2010/11, 16 members of the public were injured as a result of our operations compared with 30 during 2009/10 and a target of zero. In 2009/10, a single incident, involving a gas explosion in a property in Shrewsbury, caused 12 of these injuries. Otherwise, the principal cause of injury was slips, trips and falls around our streetworks and road traffic collisions with our vehicles.

#### *Enforcement action*

During 2010/11, we received two Improvement Notices in the UK from the Health and Safety Executive (HSE). The first was in relation to the maintenance of a short section of buried steel pipe running from an LPG vessel at one of our training centres. The notice was complied with and the pipe was subsequently found to be plastic. The second notice was in relation to our approach to collecting data on the condition of service pipes in blocks of flats. We have agreed a programme of work with the HSE to be completed by the end of September 2011.

#### **Customer service**

Excellent customer service is not only consistent with our values and simply the right thing to do, it makes good

business sense as good customer service means fewer complaints and decreased rework.

#### *Gas Distribution*

Over the summer of 2010, work was completed on a new five year Gas Distribution customer strategy. While building on a number of existing initiatives to improve customer performance, we expect to benefit from continuous improvement to our current working practices and processes, and the implementation of our new customer and user friendly systems (see Gas Distribution front office on page 12 to 13).

We recognise that system and process change alone is not enough to get us to our targets; we require more to deliver the standards of customer service to which we aspire. In 2011/12, we aim to change the look and feel of the interaction customers experience with us through the internet and printed media, including reviewing other companies' methods to determine best practice. We will be able to use better management information to identify areas for closer focus for continuous improvement. We will develop and implement a stakeholder communication plan and implement training to support delivery of customer service. We will also improve our complaints handling processes to ensure we meet the Ofgem incentive and drive down complaints by understanding root causes and learning from them.

It is important to develop meaningful performance measurement tools, including performance targets for employees and contract partners to incentivise excellent performance.

Early indications are that our new strategy is driving improvements. All our networks are moving forward and we are scoring at or above our expectations for customer satisfaction.

#### *Gas Transmission*

Gas Transmission is facing a period of unprecedented change within the energy sector. We will need to be a flexible organisation that is in tune with the market environment and with our customers.

Our growing list of customers includes gas storage and our more conventional gas customer connections. These new entrants will need our help in understanding our business and its complexity. We should not forget that we have a significant existing customer group who rightly expect us to deliver great customer service too. As customers ourselves, this is something we can and do expect.

Using information we have gathered from our customers and our employees, we are on our way to making the cultural shift in the way we behave and the way in which we do things. We are reviewing our internal interactions to assess their impact on our service provision, we are looking to ensure our website is a valued information resource, we will communicate the service level our customers can expect and are supporting our employees in developing their customer service skills.

We will continue to listen and respond to our customers and act upon their feedback. It is important to us that our customers recognise us as a company that is good to do business with and one that listens.

### **Reliability**

#### *Gas Transmission*

We continue to maintain a world class standard of gas transmission network reliability in the UK, with reliability scores of 100%.

#### *Gas Distribution*

Despite the severe winter, we again achieved a high network reliability level of 99.999%, reflecting the low volume of customer interruptions during the year. We met our regulatory standards of service with the exception of one dealing with a category of connection quotations and several dealing with gas escapes. The coldest weather in December in over a century significantly increased emergency workload and hindered our engineers' travel. As a result we fell short in six of our eight standards of service for gas escapes, where we are required to attend 97% of the escapes between one and two hours of the report.

## **Delivering strong, sustainable regulatory and long-term contracts with good returns**

### **Regulation**

For a full description of regulation including the key elements of current price control and developments in the year see pages 5 to 6.

### **Modernising and extending our networks**

The principal measure we use to monitor organic investment is capital expenditure, including investment in property, plant and equipment, and software.

We ensure, before any investment is undertaken, that we are clear how and when it will be remunerated and we only look to invest capital where we expect to be able to earn an acceptable return consistently with our licence and statutory obligations. Combined with procurement efficiencies this disciplined approach to capital investment has restricted the level of increase in capital expenditure to £46 million compared with last year.

Total capital expenditure during 2010/11 was £1,018 million compared with £972 million in 2009/10. More detail on capital expenditure by business is provided below.

#### *Gas Transmission*

Capital investment in 2010/11 was £289 million, compared with £232 million in 2009/10. This mainly related to load related infrastructure on the gas transmission system. Capital investment included £9 million with respect to intangible assets, principally software applications (2009/10: £13 million).

#### *Gas Distribution*

Capital investment of £669 million in 2010/11 (2009/10: £670 million) consisted of £476 million replacement expenditure

(2009/10: £465 million) and £193 million other capital investment (2009/10: £205 million). Expenditure on software applications included within the above amounts was £75 million (2009/10: £54 million). The increase in software expenditure is primarily driven by the Gas Distribution front office system (see below).

Replacement expenditure increased by £11 million compared with 2009/10. Performance under the mains and services replacement incentive scheme has been adversely affected by the severe winter weather and we therefore expect to make a loss on this incentive in 2010/11.

In collaboration with our gas alliance and coalition partners, we have replaced 1,791 kilometres of metallic gas main this year and more than 15,000 kilometres since 2002/03. The vast majority of this relates to the long-term gas main replacement programme agreed with the Health and Safety Executive.

The reduction in other capital expenditure in 2010/11 compared with 2009/10 primarily reflects the completion of a major new pipeline in west London in 2009/10.

#### *Gas Metering*

Capital expenditure invested in new and replacement meters in 2010/11 amounted to £54 million compared with £65 million in 2009/10.

## **Becoming more efficient by transforming our operating model and increasingly aligning our processes**

### **Gas Distribution front office (GDFO)**

GDFO is a significant investment for National Grid in the replacement of our legacy IT applications for asset and work management systems and is planned to be deployed in three stages. The core of the new system is SAP with three further satellite applications providing the specialist software we need to optimise our asset management capabilities and ensure our field staff are able to respond to customers quickly and effectively.

The first release of the new front office system went live in October 2010 to over 1,000 employees who operate the maintenance process. We were also able to implement an early release to emergency response teams in the West and East Midlands areas ahead of the winter. As with all major IT projects, there were teething problems to resolve in the first few weeks after going live and we were able to gain valuable experience through the winter of how the new system works.

The next two stages of GDFO implementation will take place in 2011/12. In the spring/summer, we will complete the full rollout to the remaining 1,000 emergency response staff, add additional data capture functionality to the maintenance teams' application and introduce a new customer system into our call centres. The customer system will benefit from the integrated design. It will provide much greater information on job progress and any previous work at the customer's premises, and enable rapid communication of issues to and

from the field in response to customers' needs. The final stage, following later in 2011/12, will be for our repair teams and to get all remaining new construction and mains replacement work flowing through the new system.

GDFO is not just a large IT replacement project. It forms the foundation of a wider transformation that is under way in Gas Distribution. The emphasis in our new operating model is to focus on improvements to all our processes. This focus will deliver big benefits for our customers and will enhance the efficiency and effectiveness of our operations. Coupled with the enhanced functionality from the investment in IT, we will be able to streamline our organisation and take advantage of our scale of operation.

### **Information services (IS) transformation**

The IS transformation programme establishes a global IS function for National Grid delivering services and new solutions to all parts of National Grid.

The transformation programme is underpinned by establishing a number of contracts for services that National Grid can leverage from the broader IT marketplace where such commodities (eg email and virtualisation services) can deliver excellence with economy of scale pricing. Some of the key contracts have been put in place this year with the remainder planned for next year. Sourcing decisions are taken with full consultation with the appropriate bodies and sympathetic consideration of the impact on employees.

An essential component of the transformation programme is to ensure that the structure of the IS department and its commercial arrangements are consistent with the overall National Grid strategy and specific line of business objectives, including National Grid Gas. The IS strategy and associated architecture plans are well developed to deliver efficiencies in the existing IT services through consolidation and rationalisation but also to invest in the new capabilities necessary to meet the challenges ahead.

The IS leadership team is well established and the overall organisational structure is evolving as the commercial contracts are put in place. Key functions that are critical to IS delivery are being developed to ensure we have the right internal capabilities in areas such as business relationships, security, architecture and strategy.

The next stages for the transformation are the completion of the contract placements, the transitioning activities necessary to establish the new arrangements and ensuring the delivery of the benefits.

### **Business process outsourcing**

The outsourcing to an external service provider in India, of some of National Grid's UK shared services activities which we utilise, was undertaken during the year. This should deliver both financial and process benefits over the next five years.

## **Building trust, transparency and an inclusive and engaged workforce**

### **Employees**

We employ over 5,900 people. Communication is a key theme both at a corporate and business level. Multiple communication channels are used, including the use of intranets, which we continue to develop to ensure the timely passing of information to employees.

Employee engagement continues to be a key focus. 2010 saw an unprecedented employee survey response rate of 97% across National Grid. This response rate generated an extremely large amount of data and feedback to review.

As always, we have worked to engage teams throughout the business in creating action plans to address survey feedback. We also regularly seek feedback about the survey process, and teams have consistently expressed a desire to have more time to ensure their actions translate into meaningful results. Therefore, National Grid decided to postpone the 2011 survey to enable us to work more deeply on action planning and other key engagement activities.

We are working to ensure we create visible links between performance and engagement, as we feel the two are interconnected and vital to our success. Throughout 2011, we will be working on reinforcing the link between performance and engagement, and supporting our survey champions as we prepare to launch the 2012 employee survey.

### **Inclusion and diversity**

Measures such as the percentages of female and ethnic minority employees continue to be reviewed regularly at Executive Committee level. At 31 March 2011, 24.5% of National Grid Gas's employees were female and 7.1% were from ethnic minority groups, compared to 22.6% and 6.7% respectively at 31 March 2010.

We aim to ensure equal opportunity in recruitment, career development, promotion, training and reward for all employees, including those with disabilities. Where existing employees become disabled, our policy is to provide continuing employment and training wherever practical.

Following the decision not to undertake a full employee survey in 2011, we are using an external partner to conduct a number of focus groups with a cross section of employees. These focus groups, in conjunction with interviews with senior management, will provide us with valuable insight into how inclusion and diversity are perceived within the Company.

Our employee resource groups, which cover areas including gender, ethnicity, disability, faith, sexual orientation and new employees, continue to deliver results in three areas: providing professional development opportunities for members through workshops and programmes; supporting the Company's community relations activities through fundraising, volunteering, and providing support to organisations; and working to increase broader understanding

of inclusion through workshops, presentations and other educational events.

## Developing talent, leadership skills and capabilities

Talent development continues to be a critical lever for successful business performance. During the past year, we completed the development of our leadership transitions strategy. In 2008, developing future leaders was created for senior leaders; in 2009, foundations of leadership was created for front line or first time leaders and in 2010, we launched two programmes targeted at middle level leaders focused on their leadership style and business acumen.

To support the development needs of the broader management population, a comprehensive portfolio of classroom based and eLearning solutions was introduced covering the areas of communication, performance management, business acumen and general management. More will be added as further business needs are identified.

The UK apprenticeship training programmes enjoy Ofsted outstanding ratings on all criteria and were awarded the East Midlands National Training Award for our advanced apprenticeship model.

To accommodate year on year growth in technical training needs in the UK, significant investments have been made in expanding the Eakring and Nottinghamshire learning centres.

## Positively shaping the energy and climate change agenda with external stakeholders

We aim to take the lead on the energy and climate change issues facing society. We will not simply react to the initiatives of other relevant bodies. Instead, we will be proactive in leading the agenda to make sure we help to safeguard the environment.

### Climate change

We have continued with our climate change strategy and energy efficiency programmes, focusing on initiatives that are cost effective and regulated. We remain committed to National Grid's 45% by 2020 and 80% by 2050 greenhouse gas emissions reduction targets for Scope 1 and 2 emissions.

During 2010/11, we worked to deliver our targets under year one of National Grid's first five year plan for greenhouse gas reduction. The plan established a trajectory to 2015 as the half way point to our 2020 target. Performance against the plan is linked to the executive compensation scheme. A more detailed breakdown of emissions and performance against the plan can be found on National Grid's website.

Our total scope 1 and 2 emissions for 2010/11 were 2.6 million tonnes carbon dioxide equivalent compared with 2.5 million tonnes in 2009/10.

We believe that a strong carbon price signal in the economy is essential to driving the right behaviours and to the delivery of a low carbon society. During 2010/11, we introduced a carbon

price of £52 per tonne into our investment appraisals in order to challenge our designs and better understand where our opportunities for decarbonisation exist. As a regulated utility, we recognise that we will not always be funded to invest on this basis under existing price control agreements and, in such circumstances, the information that we gather will be used to inform future discussions.

It is equally important we understand the impact of past global emissions on future climate change. We have been working with the UK Met Office to understand how these changes might affect our UK infrastructure and future energy demand.

## Financial performance

### Measurement of financial performance

We report our financial results and position in accordance with International Financial Reporting Standards (IFRS).

### Use of adjusted profit measures

In considering the financial performance of our business and segments, we analyse each of our primary financial measures of operating profit, profit before tax and profit for the year into two components.

The first of these components is referred to as an adjusted profit measure, also known as a business performance measure. This is the principal measure used by management to assess the performance of the underlying business.

Adjusted results exclude exceptional items and remeasurements. These items are reported collectively as the second component of the financial measures.

The items comprising the second component are excluded from the adjusted profit measures used by management to monitor financial performance as they are considered to distort the comparability of our reported financial performance from year to year.

Accounting policy Q on page 39 to 40 explains in detail the items which are excluded from our adjusted profit measures.

Adjusted profit measures have limitations in their usefulness compared with the comparable total profit measures as they exclude important elements of our financial performance. However, we believe that by presenting our financial performance in two components it is easier to read and interpret financial performance between periods, as adjusted profit measures are made more comparable by removing the distorting effect of the excluded items, and those items are more clearly understood if separately identified and analysed. The presentation of these two components of financial performance is additional to, and not a substitute for, the comparable total profit measures presented.

Management uses adjusted profit measures as the basis for monitoring financial performance and in communicating financial performance to investors in external presentations and announcements of financial results. Internal financial reports, budgets and forecasts are primarily prepared on the

basis of adjusted profit measures, although planned exceptional items, such as significant restructurings, and stranded cost recoveries are also reflected in budgets and forecasts. Management compensates for the limitations inherent in the use of adjusted profit measures through the separate monitoring and disclosure of the excluded items as a component of our overall financial performance.

### Continuing and discontinued operations

The financial results of our business and segments and of our other activities (as described on pages 14 to 19) are presented within continuing operations. There were no discontinued operations in 2010/11 or in 2009/10.

### Timing

Our profit for the year can be impacted by timing differences, including the recovery of revenues compared with regulatory allowed revenues. These timing differences are, by their nature, unpredictable, but our current expectation is that they will not recur in 2011/12. The closing balance of under-recovery at 31 March 2011 was £51 million, compared with £50 million at 31 March 2010. All other things being equal, that balance should be returned to customers in 2011/12, which would lead to a variance of £50 million when comparing 2011/12 operating profit with 2010/11.

### Key performance indicators (KPIs)

#### Operational return

We measure our performance in generating value from the investments we make by dividing the annual return of our Gas Transmission and Gas Distribution businesses by their regulatory asset bases. Annual return consists of adjusted earnings, amended for a number of items including regulatory timing differences and depreciation, net financing costs and a pension deficit adjustment. The regulatory asset base consists of invested capital, which is the opening RAV inflated to mid-year using RPI inflation. This is equivalent to the vanilla return set out in our price controls.

For Gas Transmission, our operational return for 2010/11 was 7.2% compared with 7.6% in 2009/10 and a regulatory allowed return (vanilla return) of 5.05%.

For Gas Distribution, our operational return for 2010/11 was 5.54% compared with 6.3% in 2009/10 and a regulatory allowed return (vanilla return) of 4.94%.

### Company profit for the year

#### Adjusted profit and adjusted earnings

Adjusted profit for the year from continuing operations was £616 million in 2010/11 (2009/10: £721 million). Adjusted earnings, being adjusted profit for the year from continuing operations attributable to equity shareholders of the Company, were £615 million (2009/10: £720 million).

#### Profit and earnings

Profit for the year from continuing operations was £695 million in 2010/11 (2009/10: £601 million). Earnings, being profit for the year from continuing operations attributable to equity

shareholders of the Company, were £694 million (2009/10: £600 million).

The increase in profit and adjusted profit, and earnings and adjusted earnings, were a consequence of the changes in operating profit, net finance costs, exceptional finance costs and remeasurements, and taxation described in the following sections.

### Reconciliation of adjusted earnings to earnings

	Years ended 31 March	
	2011	2010
	£m	£m
Adjusted earnings	616	721
Exceptional items	74	(143)
Remeasurements	5	23
Earnings	695	601

### Revenue by operating segment

	Years ended 31 March	
	2011	2010
	£m	£m
Continuing operations		
Gas Transmission	889	934
Gas Distribution	1,522	1,516
Gas Metering	311	329
Other activities	38	45
Total segmental revenues	2,760	2,824
Less: sales between operating segments	(67)	(77)
Revenue	2,693	2,747

### Operating profit by segment

	Years ended 31 March	
	2011	2010
	£m	£m
Continuing operations		
Gas Transmission	412	350
Gas Distribution	654	667
Gas Metering	136	106
Other activities	(13)	(13)
Total operating profit	1,189	1,110

### Adjusted operating profit by segment

	Years ended 31 March	
	2011	2010
	£m	£m
Continuing operations		
Gas Transmission	420	450
Gas Distribution	711	711
Gas Metering	136	148
Other activities	(13)	(12)
Adjusted operating profit	1,254	1,297

**Reconciliation of adjusted operating profit to adjusted profit and adjusted earnings**

	Years ended 31 March	
	2011	2010
	£m	£m
Adjusted operating profit	1,254	1,297
Net finance costs excluding exceptional items and remeasurements	(370)	(254)
Adjusted profit before taxation	884	1,043
Taxation excluding taxation on exceptional items and remeasurements	(268)	(322)
Adjusted profit	616	721
Attributable to non-controlling interests	(1)	(1)
Adjusted earnings	615	720

**Reconciliation of operating profit to profit and earnings**

	Years ended 31 March	
	2011	2010
	£m	£m
Operating profit	1,189	1,110
Net finance costs	(394)	(221)
Total profit before taxation	795	889
Taxation	(100)	(288)
Profit	695	601
Attributable to non-controlling interests	(1)	(1)
Earnings	694	600

**Reconciliation of adjusted operating profit to total operating profit**

	Years ended 31 March	
	2011	2010
	£m	£m
Continuing operations		
Adjusted operating profit	1,254	1,297
Exceptional items	(65)	(187)
Total operating profit	1,189	1,110

**Reconciliation of adjusted profit before taxation to total profit before taxation**

	Years ended 31 March	
	2011	2010
	£m	£m
Continuing operations		
Adjusted profit before taxation	884	1,043
Exceptional items	(96)	(187)
Remeasurements	7	33
Total profit before taxation	795	889

**Net finance costs**

Net finance costs excluding exceptional items and remeasurements were £370 million in 2010/11 compared with £254 million in 2009/10. The increase is due to higher accretions on index-linked debt following the return of UK inflation.

**Exceptional items and remeasurements**

Exceptional charges of £65 million in 2010/11 consisted of restructuring costs of £57 million and other charges of £8 million.

Exceptional charges of £187 million in 2009/10 consisted of restructuring charges of £72 million, environmental charges of £14 million, pension deficit charges of £58 million and other charges of £43 million.

There were exceptional charges of £31 million during 2010/11 relating to the early redemption of debt following the rights issue by National Grid in June 2010 (2009/10: £nil).

Financial remeasurements relate to net gains on derivative financial instruments of £7 million (2009/10: £33 million gains).

**Taxation**

The net tax charge of £100 million in 2010/11 comprised a £268 million charge on adjusted profit before tax and a £168 million credit on exceptional items and remeasurements. This compares with a net charge of £288 million in 2009/10, comprising a £322 million charge on adjusted profit before tax and a £34 million credit on exceptional items and remeasurements.

The effective tax rate before and after exceptional items and remeasurements was 30% and 13% respectively (2009/10: 31% and 32%), compared with a standard UK corporation tax rate of 28% in both years.

**NTS business profit for the year****Adjusted profit**

Adjusted profit for the year from continuing operations was £206 million in 2010/11 (2009/10: £244 million).

**Profit**

Profit for the year from continuing operations was £230 million in 2010/11 (2009/10: £177 million).

The increase in profit and decrease in adjusted profit were a consequence of the changes in operating profit, net finance costs, exceptional finance costs and remeasurements, and taxation described in the following sections.

**Reconciliation of adjusted profit to profit**

	Years ended 31 March	
	2011	2010
	£m	£m
Adjusted profit	206	244
Exceptional items	24	(75)
Remeasurements	-	8
Profit	230	177

**Reconciliation of adjusted operating profit to adjusted profit**

	Years ended 31 March	
	2011	2010
	£m	£m
Adjusted operating profit	415	445
Net finance costs excluding exceptional items and remeasurements	(124)	(88)
Adjusted profit before taxation	291	357
Taxation excluding taxation on exceptional items and remeasurements	(85)	(113)
Adjusted profit	206	244

**Reconciliation of operating profit to profit**

	Years ended 31 March	
	2011	2010
	£m	£m
Operating profit	407	345
Net finance costs	(133)	(76)
Total profit before taxation	274	269
Taxation	(44)	(92)
Profit	230	177

**Reconciliation of adjusted operating profit to total operating profit**

	Years ended 31 March	
	2011	2010
	£m	£m
Continuing operations		
Adjusted operating profit	415	445
Exceptional items	(8)	(100)
Total operating profit	407	345

**Reconciliation of adjusted profit before taxation to total profit before taxation**

	Years ended 31 March	
	2011	2010
	£m	£m
Continuing operations		
Adjusted profit before taxation	291	357
Exceptional items	(19)	(100)
Remeasurements	2	12
Total profit before taxation	274	269

**Net finance costs**

Net finance costs excluding exceptional items and remeasurements were £124 million in 2010/11 compared with £88 million in 2009/10. The increase is due to higher accretions on index-linked debt following the return of UK inflation.

**Exceptional items and remeasurements**

Exceptional charges of £8 million in 2010/11 consisted of restructuring costs of £8 million.

Exceptional charges of £100 million in 2009/10 consisted of restructuring charges of £46 million and pension deficit charges of £54 million.

There was an exceptional charge of £11 million during 2010/11 relating to the early redemption of debt following the rights issue by National Grid in June 2010 (2009/10: £nil).

Financial remeasurements relate to net gains on derivative financial instruments of £2 million (2009/10: £12 million gains).

**Taxation**

The net tax charge of £44 million in 2010/11 comprised a £85 million charge on adjusted profit before tax and a £41 million credit on exceptional items and remeasurements. This compares with a net charge of £92 million in 2009/10, comprising a £113 million charge on adjusted profit before tax and a £21 million credit on exceptional items and remeasurements.

The effective tax rate before and after exceptional items and remeasurements was 29% and 16% respectively (2009/10: 32% and 34%), compared with a standard UK corporation tax rate of 28% in both years.

**Analysis of operating profit and adjusted operating profit****Company: 2010/11 compared with 2009/10**

Changes in revenue and other operating income, operating costs and operating profit for 2010/11 compared with 2009/10 are analysed by operating segment as follows:

Continuing operations	Revenue and other operating income	Operating costs	Operating profit
	£m	£m	£m
2009/10 results	2,761	(1,651)	1,110
Add back 2009/10 exceptional items	-	187	187
2009/10 adjusted results	2,761	(1,464)	1,297
Gas Transmission	(36)	6	(30)
Gas Distribution	7	(7)	-
Gas Metering	(18)	6	(12)
Other activities	(7)	6	(1)
Sales between businesses	10	(10)	-
2010/11 adjusted results	2,717	(1,463)	1,254
2010/11 exceptional items	-	(65)	(65)
2010/11 results	2,717	(1,528)	1,189

The principal movements by operating segment are shown on the next two pages.

**NTS business: 2010/11 compared with 2009/10**

Changes in revenue and other operating income, operating costs and operating profit for 2010/11 compared with 2009/10 are analysed by regulatory business as follows:

	Revenue and other operating income	Operating costs	Operating profit
	£m	£m	£m
Continuing operations			
2009/10 results	948	(603)	345
Add back 2009/10 exceptional items	-	100	100
2009/10 adjusted results	948	(503)	445
NTS	(29)	7	(22)
LNG storage	(9)	1	(8)
De minimis activities	-	-	-
Other activities	1	(1)	-
2010/11 adjusted results	911	(496)	415
2010/11 exceptional items	-	(8)	(8)
2010/11 results	911	(504)	407

The principal causes of the changes in adjusted operating profit for 2010/11 compared with 2009/10 are:

	Adjusted operating profit
	£m
2009/10 adjusted operating profit	445
NTS allowed revenues (1)	(3)
Timing of recoveries (2)	(13)
LNG storage (3)	(8)
Depreciation and amortisation (4)	(5)
Other	(1)
2010/11 adjusted operating profit	415

- 1 - Reduction in NTS allowed revenues collectable under our price controls.
- 2 - Repayment of allowed revenues over-recovered in the previous year.
- 3 - Decrease in profitability because of lower shipper auction revenues. A new price control is effective from 1 April 2011.
- 4 - Increase reflects the charges arising from our ongoing capital investment programme.

**Gas Transmission**

The results for the Gas Transmission segment for the years ended 31 March 2011 and 2010 were as follows:

	Years ended 31 March	
	2011	2010
	£m	£m
Revenue and other operating income	912	948
Operating costs excluding exceptional items	(492)	(498)
Adjusted operating profit	420	450
Exceptional items	(8)	(100)
Operating profit	412	350

2010/11 compared with 2009/10:

	Adjusted operating profit
	£m
2009/10 adjusted operating profit	450
Allowed revenues (1)	(3)
Timing of recoveries (2)	(13)
LNG storage (3)	(8)
Depreciation and amortisation (4)	(4)
Other	(2)
2010/11 adjusted operating profit	420

- 1 - Reduction in allowed revenues collectable under our price controls.
- 2 - Repayment of allowed revenues over-recovered in the previous year.
- 3 - Decrease in profitability because of lower shipper auction revenues. A new price control is effective from 1 April 2011.
- 4 - Increase reflects the charges arising from our ongoing capital investment programme.

**Gas Distribution**

The results for the Gas Distribution segment for the years ended 31 March 2011 and 2010 were as follows:

	Years ended 31 March	
	2011	2010
	£m	£m
Continuing operations		
Revenue and other operating income	1,523	1,516
Operating costs excluding exceptional items	(812)	(805)
Adjusted operating profit	711	711
Exceptional items	(57)	(44)
Total operating profit	654	667

2010/11 compared with 2009/10:

	Adjusted operating profit
	£m
Continuing operations	
2009/10 adjusted operating profit	711
Timing of recoveries (1)	27
Margin (2)	(10)
Operating costs (3)	(9)
Depreciation and amortisation (4)	(17)
Other	9
2010/11 adjusted operating profit	711

- 1 - Some costs incurred in one period are only recovered through revenue generated in a subsequent period. This gives rise to variations in profit from year to year.
- 2 - Price control revenue flat due to impact of negative RPI, offset by small positive allowed real increase in revenues. Reduction in margin largely due to loss on non-formula work offset by shrinkage margin and incentive income.

- 3 - Higher pension costs and the impact of severe weather, partly offset by efficiency savings and lower insurance premiums.
- 4 - Reflects increased investment (see page 12), including the Gas Distribution Front Office (see page 12) and completion of the Harefield to Southall pipeline in 2009/10.

## Gas Metering

The results for the Gas Metering segment for the years ended 31 March 2011 and 2010 were as follows:

	Years ended 31 March	
	2011	2010
	£m	£m
Revenue	311	329
Operating costs excluding exceptional items	(175)	(181)
Adjusted operating profit	136	148
Exceptional items	-	(42)
Total operating profit	136	106

2010/11 compared with 2009/10:

	Adjusted operating profit
	£m
Continuing operations	
2009/10 adjusted operating profit	148
Revenues (1)	(17)
Other	5
2010/11 adjusted operating profit	136

- 1 - Lower revenues due to reduced meter rental charges and a decline in regulated meter population.

### Company cash flows

#### *Cash flows from operating activities*

Cash generated from continuing operations was £1,706 million in 2010/11 compared with £1,872 million in 2009/10. This included cash outflows relating to exceptional items of £72 million and £123 million respectively.

The net cash inflow from operating activities after taxation was £1,588 million in 2010/11, compared with £1,563 million in 2009/10. This included a net corporate tax payment in 2010/11 of £118 million compared with £309 million in 2009/10.

#### *Cash flows from investing activities*

Cash outflows from investing activities were £919 million in 2010/11 compared with £266 million in 2009/10. Cash outflows to purchase property, plant and equipment and intangible fixed assets, net of disposal proceeds, were £1,005 million in 2010/11 compared with £952 million in 2009/10. Interest received was £2 million in 2010/11 compared with £3 million in 2009/10. Net cash inflows from the disposal of financial investments were £84 million in 2010/11 compared with £683 million in 2009/10.

#### *Cash flows from financing activities*

The net cash outflow from financing activities was £606 million in 2010/11 compared with a cash outflow of £1,301 million in 2009/10. This reflected net inflows from loans of £58 million (2009/10: £725 million outflow) and net payments to providers of finance, in the form of interest and dividends, of £664 million (2009/10: £576 million).

Net interest cash outflows decreased from £273 million in 2009/10 to £262 million in 2010/11.

Dividends paid to shareholders increased to £400 million in 2010/11 compared with £300 million in 2009/10.

### NTS business cash flows

#### *Cash flows from operating activities*

Cash generated from continuing operations was £568 million in 2010/11 compared with £591 million in 2009/10. This included cash outflows relating to exceptional items of £6 million and £60 million respectively.

The net cash inflow from operating activities after taxation was £525 million in 2010/11, compared with £518 million in 2009/10. This included a net corporate tax payment in 2010/11 of £43 million compared with £73 million in 2009/10.

#### *Cash flows from investing activities*

Cash outflows from investing activities were £234 million in 2010/11 compared with cash inflows of £56 million in 2009/10. Cash outflows to purchase property, plant and equipment and intangible fixed assets, net of disposal proceeds, were £265 million in 2010/11 compared with £199 million in 2009/10. Interest received was £1 million in 2010/11 compared with £1 million in 2009/10. Net cash inflows from the disposal of financial investments were £30 million in 2010/11 compared with £254 million in 2009/10.

#### *Cash flows from financing activities*

The net cash outflow from financing activities was £269 million in 2010/11 compared with a cash outflow of £574 million in 2009/10. This reflected net outflows from loans of £38 million (2009/10: £377 million outflow) and net payments to providers of finance, in the form of interest and dividends, of £231 million (2009/10: £197 million).

Net interest cash outflows decreased from £98 million in 2009/10 to £96 million in 2010/11.

Dividends paid to shareholders increased to £135 million in 2010/11 compared with £99 million in 2009/10.

## Financial position and financial management

### Going concern

Having made enquiries, the Directors consider that the Company and its subsidiaries have adequate resources to continue in business for the foreseeable future and that it is therefore appropriate to adopt the going concern basis in preparing the consolidated and individual financial statements of the Company. More details of our liquidity position are provided under the heading Liquidity and treasury management below and in note 28 to the consolidated financial statements.

### Financial position

#### Company balance sheet

Our balance sheet at 31 March 2011 can be summarised as follows:

	Assets £m	Liabilities £m	Net assets £m
Property, plant and equipment and non-current intangible assets	11,474	-	11,474
Current assets and liabilities	271	(849)	(578)
Other non-current assets and liabilities	5,611	(1,222)	4,389
Deferred tax	-	(1,873)	(1,873)
Total before net debt	17,356	(3,944)	13,412
Net debt	940	(8,010)	(7,070)
<b>Total as at 31 March 2011</b>	<b>18,296</b>	<b>(11,954)</b>	<b>6,342</b>
Total as at 31 March 2010	17,845	(11,814)	6,031

The £311 million increase in net assets from £6,031 million at 31 March 2010 to £6,342 million at 31 March 2011 resulted from the profit for the year of £695 million and other items totalling £16 million, offset by dividends paid of £400 million.

#### NTS business balance sheet

The NTS business balance sheet at 31 March 2011 can be summarised as follows:

	Assets £m	Liabilities £m	Net assets £m
Property, plant and equipment and non-current intangible assets	3,967	-	3,967
Current assets and liabilities	126	(339)	(213)
Other non-current assets and liabilities	1,588	(190)	1,398
Deferred tax	-	(489)	(489)
Total before net debt	5,681	(1,018)	4,663
Net debt	344	(2,932)	(2,588)
<b>Total as at 31 March 2011</b>	<b>6,025</b>	<b>(3,950)</b>	<b>2,075</b>
Total as at 31 March 2010	5,930	(3,858)	2,072

The £3 million increase in net assets from £2,072 million at 31 March 2010 to £2,075 million at 31 March 2011 resulted from the profit for the year of £230 million offset by, dividends paid of £135 million and other movements of £92 million.

#### Company net debt

Net debt increased by £211 million from £6,859 million at 31 March 2010 to £7,070 million at 31 March 2011. Cash flows from operations net of tax of £1,588 million were offset by capital expenditure, net of disposals, of £1,005 million, dividends paid of £400 million and net interest paid of £262 million, together with fair value and other movements of £132 million.

At 31 March 2011, net debt comprised borrowings of £7,902 million including bank overdrafts of £34 million, less derivative financial instruments with a net carrying value of £507 million, cash and cash equivalents of £83 million, and financial investments of £242 million (31 March 2010: borrowings of £7,672 million including bank overdrafts of £15 million less derivative financial instruments with a net carrying value of £486 million, cash and cash equivalents of £1 million, and financial investments of £326 million).

#### NTS business net debt

Net debt increased by £89 million from £2,499 million at 31 March 2010 to £2,588 million at 31 March 2011. Cash flows from operations net of tax of £525 million were offset by capital expenditure, net of disposals, of £265 million, dividends paid of £135 million and net interest paid of £95 million, together with fair value and other movements of £119 million.

At 31 March 2011, net debt comprised borrowings of £2,893 million including bank overdrafts of £12 million, less derivative financial instruments with a net carrying value of £186 million, cash and cash equivalents of £30 million, and financial investments of £89 million (31 March 2010: borrowings of £2,793 million including bank overdrafts of £4 million less derivative financial instruments with a net carrying value of £175 million and financial investments of £119 million).

#### Capital structure

We monitor the regulatory asset value (RAV) gearing of the Gas Transmission and Gas Distribution businesses. This is calculated as net debt expressed as a percentage of RAV, and indicates the level of debt employed to fund the regulated businesses. It is compared with the level of RAV gearing indicated by Ofgem as being appropriate for these businesses, at around 60%.

To calculate RAV gearing for the regulated Gas Transmission and Gas Distribution businesses we exclude an element of debt that is associated with the Gas Metering business. RAV gearing as at 31 March 2011 was 54% compared to 57% as at 31 March 2010.

#### Liquidity and treasury management

##### Treasury policy

Funding and treasury risk management for National Grid Gas is carried out by the treasury function of National Grid under policies and guidelines approved by the Finance Committees of the Boards of National Grid and National Grid Gas. The Finance Committees have authority delegated from the relevant Boards and are responsible for regular review and

monitoring of treasury activity and for the approval of specific transactions, the authority for which may be further delegated.

The primary objective of the treasury function is to manage the funding and liquidity requirements of National Grid. A secondary objective is to manage the associated financial risks, in the form of interest rate risk and foreign exchange risk, to within acceptable boundaries. Further details of the management of funding and liquidity and the main risks arising from our financing activities are set out below, as are the policies for managing these risks, including the use of financial derivatives, which are agreed and reviewed by the Boards and the Finance Committees.

The treasury function is not operated as a profit centre. Debt and treasury positions are managed in a non-speculative manner, such that all transactions in financial instruments or products are matched to an underlying current or anticipated business requirement.

Commodity derivatives entered into in respect of gas commodities are used in support of the business's operational requirements and their use is explained on page 23.

#### *Current condition of the financial markets*

The financial markets have essentially returned to normal for National Grid following the turmoil in the capital markets in 2008 and 2009. Following National Grid's rights issue, which completed in June 2010, our funding requirements were modest. Nevertheless, we issued approximately £350 million of new long-term debt and also repurchased £368 million. We remain confident of our ability to access the public debt markets in the future.

#### *Cash flow and cash flow forecasting*

Cash flows from operations are largely stable annually and over a period of years. Our gas transmission and distribution operations are subject to multi-year price control agreements with our regulator, Ofgem.

Both short and long-term cash flow forecasts are produced regularly to assist the treasury function in identifying short-term liquidity and long-term funding requirements, and we seek to enhance our cash flow forecasting processes on an ongoing basis. Cash flow forecasts, supplemented by a financial headroom analysis, are monitored regularly to assess funding adequacy for at least a 12 month period.

As part of our regulatory arrangements, our operations are subject to a number of restrictions on the way we can operate. These include regulatory 'ring-fences' that requires us to maintain adequate financial resources and restricts our ability to undertake transactions with other National Grid subsidiary companies including paying dividends, lending cash or levying charges.

#### *Funding and liquidity management*

We maintain medium-term note and commercial paper programmes to facilitate long and short-term debt issuance into capital and money markets.

At 31 March 2011, we had a \$2.5 billion US commercial paper programme (unutilised), a \$1.25 billion Euro commercial paper programme (unutilised) and a €10.0 billion Euro medium-term note programme (€5.2 billion issued).

In addition we have both committed and uncommitted bank borrowing facilities that are available for general corporate purposes to support our liquidity requirements. At 31 March 2011, the Company had £425 million of long-term committed facilities (undrawn), expiring in April 2014.

To facilitate debt issuance into the capital and money markets, we maintain credit ratings. Details of our long-term senior unsecured debt and short-term debt credit ratings are provided below within 'credit ratings'.

We invest surplus funds on the money markets, usually in the form of short-term fixed deposits and placements with money market funds that are invested in highly liquid instruments of high credit quality. Investment of surplus funds is subject to our counterparty risk management policy, and we continue to believe that our cash management and counterparty risk management policies provide appropriate liquidity and credit risk management. Details relating to cash, short-term investments and other financial assets at 31 March 2011 are shown in notes 15 and 16 to the consolidated financial statements.

We believe that maturing amounts in respect of our contractual obligations can be met from existing cash and investments, operating cash flows and other financings that we reasonably expect to be able to secure in the future, together with the use of committed facilities if required.

In line with our normal treasury practice we expect to continue to access the markets in order to manage actively our debt portfolio, optimise our finance costs and manage our refinancing risk.

#### *Credit ratings*

It is a condition of the regulatory ring-fence around the Company that it uses reasonable endeavours to maintain an investment grade credit rating. As of 31 March 2011, the long-term senior unsecured debt and short-term debt credit ratings respectively provided by Moody's Investor Services, Standard & Poor's and Fitch were as follows (all with outlooks of stable):

Moody's Investor Services	A3/P2
Standard & Poor's	A-/A2
Fitch	A/F2

#### *Use of derivative financial instruments*

As part of our business operations, including our treasury activities, we are exposed to risks arising from fluctuations in interest rates and exchange rates. We use financial instruments, including financial derivatives, to manage exposures of this type. Our policy is not to use financial derivatives for trading purposes. More details on derivative

financial instruments are provided in note 12 to the consolidated financial statements.

#### *Refinancing risk management*

Refinancing risk is controlled mainly by limiting the amount of debt maturities arising on borrowings in any financial year.

Note 17 to the consolidated financial statements sets out the contractual maturities of our borrowings over the next five years, with total contracted borrowings maturing over 41 years. We expect to be able to refinance this debt through the capital and money markets as we have done during the year to 31 March 2011.

#### *Interest rate risk management*

Our interest rate exposure arising from borrowings and deposits is managed by the use of fixed and floating rate debt and derivative financial instruments, including interest rate swaps, swaptions and forward rate agreements. The interest rate risk management policy is to seek to minimise total financing costs (being interest costs and changes in the market value of debt) subject to constraints so that, even with an extreme movement in interest rates, neither the interest cost nor the total financing cost is expected to exceed preset limits with a high degree of certainty.

Some of our bonds in issue are inflation-linked, that is their cost is linked to changes in the UK Retail Prices Index (RPI). We believe that these bonds provide an appropriate hedge for revenues and our regulatory asset values that are also RPI linked under our price control formulas.

The performance of the treasury function in interest rate risk management is measured by comparing the actual total financing costs of the National Grid debt with those of a passively managed benchmark portfolio with set ratios of fixed rate to floating-rate debt, to identify the impact of actively managing National Grid's interest rate risk. This is monitored regularly by the Finance Committee of National Grid.

Within the constraints of our interest rate risk management policy, and as approved by the Finance Committee, we actively manage our interest rate exposure and therefore the interest rate profile will change over time.

In 2011/12, we expect our financing costs to continue to benefit from low short-term interest rates, some of which have already been locked in using short-term interest rate derivatives.

More information on the interest rate profile of our debt is included in note 28(a) to the consolidated financial statements.

#### *Foreign exchange risk management*

We have a policy of managing our foreign exchange transaction risk by hedging contractually committed foreign exchange transactions over a prescribed minimum size. This covers a minimum of 75% of such transactions occurring in the next six months and a minimum of 50% of transactions occurring six to twelve months in the future. Cover generally takes the form of forward sale or purchase of foreign

currencies and must always relate to forecast underlying operational cash flows.

The result of this hedging activity is that our cash flow has limited exposure to foreign currencies.

Our capital expenditure programme over the next few years will result in material foreign currency exposures as we purchase raw materials and components from overseas suppliers. The treasury function will seek to manage these exposures through a range of hedging strategies and instruments.

In addition, we are exposed to currency exposures on borrowings in currencies other than sterling, principally the euro. This currency exposure is managed through the use of cross-currency swaps, so that post derivatives the currency profile is almost entirely sterling.

More details can be found in note 28(a) to the consolidated financial statements.

#### *Counterparty risk management*

Counterparty risk arises from the investment of surplus funds, from the use of derivative instruments, and from commercial contracts entered into by the businesses, including commodity contracts. The National Grid Finance Committee has agreed a policy for managing such risk on a portfolio basis across National Grid. This policy sets limits as to the exposure that National Grid can have with any one counterparty, based on that counterparty's credit rating from independent credit rating agencies. National Grid's exposure to individual counterparties is monitored daily and counterparty limits are regularly updated for changes in credit ratings. The treasury function is responsible for managing the policy. Where contracts carrying credit risk are entered into outside the treasury function, part of the relevant counterparty limit can be allocated to the business area involved. This ensures that National Grid's overall exposure is managed within the appropriate limit.

Where multiple transactions are entered into with a single counterparty, a netting arrangement is usually put in place to reduce our exposure to credit risk of that counterparty. When transacting interest rate and exchange rate derivatives, we use market standard documentation, which provides for netting in respect of all transactions governed by a specific ISDA agreement with a counterparty.

Further information on the management of counterparty risk is provided in note 28(c) to the consolidated financial statements.

#### *Valuation and sensitivity analysis*

We calculate the fair value of debt and financial derivatives by discounting all future cash flows by the market yield curve at the balance sheet date, including the credit spread for debt, and in the case of financial derivatives taking into account the credit quality of both parties. The market yield curve for each currency is obtained from external sources for interest and foreign exchange rates. In the case of instruments that

include options, the Black's variation of the Black-Scholes model is used to calculate fair value.

For debt and derivative instruments held, we utilise a sensitivity analysis technique to evaluate the effect that changes in relevant rates or prices would have on the market value of such instruments.

As described in note 28(e) to the consolidated financial statements, movements in financial indices would have the following estimated impact on the financial statements as a consequence of changes in the value of financial instruments.

Years ended 31 March	2011		2010	
	Income statement £m	Other comprehensive income £m	Income statement £m	Other comprehensive income £m
UK Retail Prices Index $\pm$ 0.50%	12	-	10	-
UK interest rates $\pm$ 0.50%	7	13	5	16

## Commodity contracts

Gas purchased for our own use relates to the operation of our gas transmission and gas distribution networks. Contracts are accounted for as ordinary purchase contracts.

In our gas transmission operations, we are obliged to offer for sale through a series of auctions, both short- and long-term, a predetermined quantity of entry capacity for every day in the year at pre-defined locations. Where, on the day, the gas transmission system's capability is constrained, such that gas is prevented from entering the system for which entry capacity rights have been sold, then UK gas transmission is required to buy back those entry capacity rights sold in excess of system capability. Forward and option contracts may be used to reduce the risk and exposure to on the day entry capacity prices.

## Commitments and contingencies

Commitments and contingencies outstanding at 31 March 2011 and 2010 are summarised in the table below:

	2011 £m	2010 £m
Future capital expenditure contracted but not provided for	428	533
Total operating lease commitments	70	77
Other commitments and contingencies	19	26

Information regarding obligations under pension and other post-retirement benefits is given below under the heading 'Retirement arrangements'.

We propose to meet all of our commitments from existing cash and investments, operating cash flows, existing credit facilities, future facilities and other financing that we reasonably expect to be able to secure in the future.

### Details of material litigation as at 31 March 2011

We were not party to litigation that we considered to be material as at 31 March 2011. Save as set out below, there have been no governmental, legal or arbitration proceedings

in the last 12 months which may have or have had significant effects on the Company's financial position or profitability.

### *Metering competition investigation*

As previously reported, on 25 February 2008 the Gas and Electricity Markets Authority (GEMA) announced it had decided we had breached Chapter II of the Competition Act 1998 and Article 82 (now Article 102) of the Treaty of the Functioning of the European Union and fined us £41.6 million. Following appeals, the Competition Appeal Tribunal reduced the fine to £30 million and the Court of Appeal further reduced the fine to £15 million. On 22 March 2010, we applied to the Supreme Court for leave to appeal the Court of Appeal's judgement. On 28 July 2010, the Supreme Court denied our application and this ends the legal process. The £15 million fine was paid to GEMA on 1 April 2010.

### *Gas distribution mains replacement investigation*

As previously reported, in October 2008 we informed Ofgem that mains replacement activity carried out by the Gas Distribution business may have been inaccurately reported. Ofgem has now concluded its investigation and, following the reaching of a settlement between Ofgem and the Company, on 6 January 2011 Ofgem announced its intention to impose a penalty of £8 million and to find the Company in breach of certain obligations in respect of the reporting of mains replacement data. Ofgem also stated that the penalty would have been higher had it not been for the cooperation and corrective action by the Company. On 10 March 2011, following the end of the period in which representations could be made in respect of the proposed decision, Ofgem wrote to us to confirm its decision. On 13 May 2011, we received the Final Penalty Notice the penalty has now been paid.

## Related party transactions

We provide services to and receive services from related parties, principally fellow subsidiary companies of National Grid. In the year ended 31 March 2011, National Grid Gas charged £29 million and received charges of £58 million from related parties (other than Directors and key managers), compared with £21 million and £139 million respectively in 2009/10.

Further information relating to related party transactions is contained within note 25 to the consolidated financial statements. Details of key management compensation and amounts paid to Directors are included within notes 3(c) and 3(d) to the consolidated financial statements respectively.

## Retirement arrangements

The substantial majority of our employees are members of the National Grid UK Pension Scheme, which is operated by Lattice Group plc, an intermediate holding company of National Grid Gas. We do not provide any other post-retirement benefits. The scheme has both a defined benefit section, which is closed to new entrants, and a defined contribution section, which is offered to all new employees.

In September 2010 the UK government changed the basis for statutory pension increases from the retail price index (RPI) to the consumer price index (CPI). The scheme rules of our pension scheme specifically reference RPI. As a consequence, the impact of the Government's move to CPI was predominantly limited to our guaranteed minimum pensions and the financial consequence was an approximate £50 million reduction in plan liabilities.

As there is no contractual arrangement or stated policy for charging the net defined benefit cost of the scheme to National Grid Gas, we account for the scheme as if it were a defined contribution scheme and do not recognise any share of the assets and liabilities of the scheme.

#### **Actuarial position**

A triennial valuation is carried out for the independent trustees of the scheme by professionally qualified actuaries, using the projected unit method. The purpose of the valuation is to design a funding plan to ensure that present and future contributions should be sufficient to meet future liabilities.

The 2010 valuation is nearing completion and we have reached an agreement in principle with the Trustees and are in the later stages of finalising documentation.

The last completed full actuarial valuation of the National Grid UK Pension Scheme was as at 31 March 2007. This concluded that the pre-tax funding deficit was £442 million in the defined benefit section on the basis of the funding assumptions. Employer cash contributions for the ongoing cost of this plan are currently being made at a rate of 29.4% of pensionable payroll.

The next valuation of the scheme is due as at 31 March 2013.

## **Accounting policies**

### **Basis of accounting**

The consolidated financial statements present the results of National Grid Gas for the years ended 31 March 2011 and 2010 and financial position as at 31 March 2011 and 2010. They have been prepared using the accounting policies shown, in accordance with International Financial Reporting Standards (IFRS).

In complying with IFRS, we are also complying with the version of IFRS that has been endorsed by the European Union for use by listed companies.

### **Choices permitted under IFRS**

IFRS provide certain options available within accounting standards. Material choices we have made, and continue to make include the following:

#### **Presentation formats**

We use the nature of expense method for our income statement and total our balance sheet to net assets and total equity.

In the income statement, we present subtotals of total operating profit, profit before tax and profit from continuing operations, together with additional subtotals excluding exceptional items and remeasurements. Exceptional items and remeasurements are presented on the face of the income statement.

#### **Financial instruments**

We normally opt to apply hedge accounting in most circumstances where this is permitted.

#### **Critical accounting policies**

The application of accounting principles requires us to make estimates, judgments and assumptions that may affect the reported amounts of assets, liabilities, revenue and expenses and the disclosure of contingent assets and liabilities in the accounts. On an ongoing basis, we evaluate our estimates using historical experience, consultation with experts and other methods that we consider reasonable in the particular circumstances to ensure compliance with IFRS. Actual results may differ significantly from our estimates, the effect of which will be recognised in the period in which the facts that give rise to the revision become known.

Certain accounting policies, described below, have been identified as critical accounting policies, as these policies involve particularly complex or subjective decisions or assessments. The discussion of critical accounting policies below should be read in conjunction with the description of our accounting policies set out in our consolidated financial statements.

#### **Revenue**

Revenue includes an assessment of gas transportation services supplied to customers between the date of the last invoice and the year end. Changes to the estimate of the gas transportation services supplied during this period would have an impact on the reported results.

Estimates of unbilled revenues amounted to £165 million at 31 March 2011 compared with £184 million at 31 March 2010.

#### **Estimated economic lives of property, plant and equipment**

The reported amounts for depreciation of property, plant and equipment and amortisation of non-current intangible assets can be materially affected by the judgments exercised in determining their estimated economic lives.

#### **Hedge accounting**

Derivative financial instruments are used to hedge certain economic exposures arising from movements in exchange and interest rates or other factors that could affect either the value of the Company's assets or liabilities or affect future cash flows.

Movements in the fair values of derivative financial instruments may be accounted for using hedge accounting where the relevant eligibility, documentation and effectiveness testing requirements are met. If a hedge does not meet the strict criteria for hedge accounting, or where there is

ineffectiveness or partial ineffectiveness, then the movements will be recorded in the income statement immediately instead of being recognised in the statement of comprehensive income or by being offset by adjustments to the carrying value of debt.

#### **Exceptional items and remeasurements**

Exceptional items and remeasurements are items of income and expenditure that, in the judgement of management, should be disclosed separately on the basis that they are material, either by their nature or their size, to an understanding of the company's financial performance and distort the comparability of financial performance between periods.

Items of income or expense that are considered by management for designation as exceptional items include such items as significant restructurings, write-downs or impairments of non-current assets, material changes in environmental provisions, gains or losses on disposals of businesses or investments and debt redemption costs.

Remeasurements comprise gains or losses recorded in the income statement arising from changes in the fair value of derivative financial instruments. These fair values increase or decrease as a consequence of changes in financial indices and prices over which the Company has no control.

#### **Tax estimates**

The tax charge is based on the profit for the year and tax rates in effect. The determination of appropriate provisions for taxation requires us to take into account anticipated decisions of tax authorities and estimate its ability to utilise tax benefits through future earnings and tax planning.

#### **Carrying value of assets and potential for impairments**

The carrying value of assets recorded in the consolidated balance sheet could be materially reduced if an impairment were to be assessed as being required. Impairment reviews are carried out when a change in circumstance is identified that indicates an asset might be impaired. An impairment review involves calculating either or both of the fair value or the value-in-use of an asset or group of assets and comparing with the carrying value in the balance sheet.

These calculations involve the use of assumptions as to the price that could be obtained for, or the future cash flows that will be generated by, an asset or group of assets, together with an appropriate discount rate to apply to those cash flows.

#### **Assets and liabilities carried at fair value**

Certain financial investments and derivative financial instruments are carried in the balance sheet at their fair value rather than historical cost.

The fair value of financial investments is based on market prices, as are those of derivative financial instruments where market prices exist. Other derivative financial instruments are valued using financial models, which include judgements on, in particular, future movements in exchange and interest rates.

#### **Provisions**

Provisions are made for liabilities, the timing and amount of which is uncertain. These include provisions for the cost of environmental restoration and remediation, restructuring and employer and public liability claims.

Calculations of these provisions are based on estimated cash flows relating to these costs, discounted at an appropriate rate where the impact of discounting is material. The amounts and timing of cash flows relating to environmental liabilities are based on management estimates supported by the use of external consultants.

#### **Pension obligations**

Defined benefit pension obligations are accounted for as if the National Grid UK Pension Scheme were a defined contribution scheme as there is neither a contractual arrangement, nor a stated policy under which the Company is charged for the costs of providing pensions.

A change in these arrangements may lead to the Company recognising the cost of providing pensions on a different basis, together with a proportion of the actuarial gains and losses and of the assets and liabilities of the pension scheme.

#### **Sensitivities**

In order to illustrate the impact that changes in assumptions could have on our results and financial position, the following sensitivities are presented:

#### **Revenue accruals**

A 10% change in our estimate of unbilled revenues at 31 March 2011 would result in an increase or decrease in our recorded net assets and profit for the year by approximately £12 million net of tax.

#### **Asset useful lives**

An increase in the useful economic lives of assets of one year on average would reduce our annual depreciation charge on property, plant and equipment by £11 million (pre-tax) and our annual amortisation charge on intangible assets by £3 million (pre-tax).

#### **Hedge accounting**

If using our derivative financial instruments, hedge accounting had not been achieved during the year ended 31 March 2011 then the profit for the year would have been £38 million higher than that reported net of tax, and net assets would have been £29 million higher.

#### **Assets carried at fair value**

A 10% change in assets and liabilities carried at fair value would result in an increase or decrease in the carrying value of derivative financial instruments of £51 million.

#### **Provisions**

A 10% change in the estimates of future cash flows estimated in respect of provisions for liabilities would result in an increase or decrease in our provisions of approximately £20 million.

## Accounting developments

### **Accounting standards, amendments to standards and interpretations adopted in 2010/11**

In preparing our consolidated financial statements we have complied with International Financial Reporting Standards, International Accounting Standards and interpretations applicable for 2010/11. The standards, amendments to standards and interpretations adopted during 2010/11 are discussed in the financial statements on page 41. None of these resulted in a material change to our consolidated results, assets or liabilities in 2010/11 or in those of previous periods.

### **Accounting standards, amendments to standards and interpretations not yet adopted**

New accounting standards, amendments to standards and interpretations which have been issued but not yet adopted by National Grid are discussed in the financial statements on page 41.

# Corporate governance statement

The Company is required to include within its regulatory accounting statements a corporate governance statement which describes how the principles of good corporate governance have been applied and which has the same content as the statement a quoted company is required to prepare.

As a wholly owned subsidiary of National Grid plc, the company is not subject to the Combined Code on Corporate Governance, but operates within National Grid's corporate governance framework. The following statement sets out how this governance framework has been applied to our regulatory NTS business.

National Grid's corporate governance policies are described in its annual report and accounts. Its Board considers that it complied in full with the Combined Code during 2010/11.

## Governance framework

The Board of the Company is responsible for its overall management and governance, and for ensuring that it complies with all relevant laws and regulations, including compliance with its Gas Transporter Licence. The operational and financial management of the Company's businesses is undertaken by committees, in compliance with business separation obligations.

The Board meets at least 6 times a year on a bi-monthly basis. There are no non-executive or independent directors. The Board does not have an independent Chairman and during the year meetings were normally chaired by Mark Fairbairn.

## Attendance

Attendance at Board meetings during 2010/11, expressed as number of meetings attended out of number eligible to attend, is set out below.

	Attendance*
Mark Fairbairn (resigned March 2011)	7 of 8
Malcolm Cooper	6 of 8
Stuart Humphreys	7 of 8
Paul Whittaker	6 of 8
Adam Wiltshire	7 of 8
Nick Winser	5 of 8

Board members are required to attend meetings regularly in order to ensure they are kept up to date with the business and accordingly can contribute to meetings. Directors are informed of proposed meeting dates well in advance. Directors are sent papers for meetings of the Board and for those committees of which they are a member. Guidelines are in place concerning the content, timeliness and preferred presentation of papers to ensure Directors are briefed appropriately.

## Board performance evaluation

The Board of the Company instigated a review of its performance over the year to 31<sup>st</sup> December 2010.

The 2010 process, led by Mark Fairbairn was a formal and rigorous evaluation of the performance of the Board and the Directors.

A positive set of results was recorded across the survey indicating the Board is working effectively.

The Directors agreed that Mark Fairbairn demonstrated effective leadership and performed his responsibilities well, that the Board composition is appropriate and that the operation of the Board, in terms of length and frequency of board meetings and the information provided is appropriate.

## Committees

The Board has established a number of committees and sub-committees which assist it in its activities. These include the Transmission Executive Committee and the Finance Committee. It does not have Nomination, Remuneration or Audit Committees. These functions are provided by National Grid and their roles relevant to the Company are explained below. See the annual report and accounts of National Grid plc for further information about these committees.

## Board composition and continuity

The Board of the Company will make further appointments in consultation with its shareholder as appropriate.

## Board Remuneration

The Directors of the Company are not separately remunerated in that capacity. The remuneration of any Director, who is also a member of the Board of National Grid plc, is determined by the Remuneration Committee of the Board of National Grid plc, as set out in its annual report and accounts. The remuneration of other Directors is determined in accordance with National Grid's remuneration policies for employees.

## Audit Committee of National Grid plc

The Audit Committee of the Board of National Grid plc is responsible for reviewing: the Company's financial reporting and internal controls and their effectiveness; the procedures for the identification, assessment and reporting of risks; the appropriateness of auditors in carrying out certain non-audit work; and the level of audit and non-audit fees paid to auditors.

The Audit Committee is comprised of independent Non-executive Directors of National Grid plc, meets at least 4 times annually and considers that both management of National Grid plc and external auditors should attend meetings where possible.

### Transmission Executive Committee

The Transmission Executive Committee acts within National Grid's overall corporate governance framework and delegated authorities and is responsible for the operational and financial management of the Transmission business. Membership of this committee and attendance at meetings during 2010/11 is set out below. Attendance is expressed as number of meetings attended out of number eligible to attend, and includes attendance by a nominated deputy.

		Attendance
Nick Winsor (Chair)	Executive Director of National Grid	5 of 5
Jonathan Munsey	Acting UK General Counsel & Company Secretary	4 of 4
Karen Clayton	UK General Counsel & Company Secretary	1 of 1
Peter Boreham	Director of UK LNG	5 of 5
Bill Russell	Director of Britned	5 of 5
Mike Calviou	Director of Asset Management – UK Transmission	4 of 5
Stuart Humphreys	Finance Director - Transmission	4 of 5
Alison Kay	Commercial Director - Transmission	5 of 5
Edward Syson	Director of Safety, Health, Environment and Security	5 of 5
Paul Renaud	Manager of Transmission Asset Strategy	5 of 5
Michael Dyke	Director of UK Construction	5 of 5
Ellen Smith	Director of US Transmission	4 of 5
Mary Ellen Paravalos	Vice President for US Transmission Regulation and Commercial	3 of 5
Chris Train	Director of Network Operations - UK Transmission	5 of 5
Paul Whittaker	UK Director of Regulation	3 of 5

The Transmission Executive Committee has a number of sub-committees dealing with matters such as investment governance and coordination of operations.

### Finance committee

The Finance Committee of the Board is responsible for setting policy and grants authority for financing decisions, bank accounts, credit exposure, control mechanisms for hedging and foreign exchange transactions, guarantees and indemnities and approves, or if appropriate, recommends to the Board other treasury, tax, pensions and insurance strategies.

### Group holding company

During the year, two of the Directors, Nick Winsor, and Mark Fairbairn, until his resignation in March 2011, were also Executive Directors of National Grid plc. Through participation of these Directors at the Board of both companies, the Board of National Grid Gas is well placed to identify and facilitate understanding of the views of its shareholder.

### Risk management and internal control

The Board of National Grid plc takes overall responsibility for internal control throughout its group operations and in particular in monitoring its effectiveness within its subsidiary companies.

The system of internal control, and in particular our risk management policies, has been designed to manage rather than eliminate risks to the achievement of our strategic and business objectives.

During the year, the Board of National Grid plc has undertaken a review of the internal control processes, including those of the Company, and their effectiveness.

### Risk management

The Company has embedded risk management into its business decision making process. This risk management process continues to be based on both bottom-up and top-down assessments of operational, including safety, financial and other business or project risks. From the bottom-up, business units prepare and maintain risk registers that capture their key risks and the actions being taken to manage them. These risk registers are regularly reviewed and discussed by the executive committees for those business units. Directors and other senior management are involved at critical stages in the review process. Their review and debate of the outputs of the bottom-up assessment against their top-down views produce an overall evaluation of the risks that are faced by the Company. In addition, the Executive, the Risk & Responsibility and the Audit Committees of National Grid plc review National Grid's overall risk profile and any changes, the Audit Committee reviews the overall risk management process.

### Compliance management

Compliance management is undertaken on a National Grid wide basis. This process provides assurance to Directors and senior management on the effectiveness of control frameworks to manage key internal and external obligations and also highlights instances of significant non-compliance with these obligations. External obligations are driven primarily by key legal and regulatory requirements whereas internal obligations focus more on compliance with National Grid's own corporate policies and procedures, which included regulatory compliances policies. The compliance management process is consistent with and complimentary to the risk management process.

### Internal audit

The Company does not have a separate internal audit function. This function is provided by National Grid's corporate audit function.

### Business separation

Special Condition C20 of our NTS gas transporter licence requires that the Company maintains managerial and operational systems such that:

- the DN businesses do not gain unfair commercial advantage by reason of the way the Company conducts its NTS business, as required by Standard Special Condition A6; and
- cross-subsidy between the NTS business and the DN businesses is avoided, as required by Standard Special Condition A35.

Our policy on business separation is set out in the Company's Compliance Statement.

We have taken the following specific actions to comply with the requirements of Special Condition C20:

- established separate management for the gas transmission and gas distribution businesses, as described above;
- appointed separate Compliance Committees for each of the gas transmission business and the gas distribution business. Each Compliance Committee reports directly to the Board of National Grid Gas and also to the Audit Committee of National Grid; and
- appointed a Business Separation Compliance Officer, who reports to the Compliance Committees and twice yearly to the Audit Committee of National Grid.

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# Directors' Report

for the year ended 31 March 2011

The information in this Directors' Report does not comprise a Directors' Report within the meaning of the Companies Acts and UK Listing Authority's Listing, Disclosure and Transparency Rules. Such a report for the Company is included in its annual report and accounts.

As the NTS business reported on within these regulatory accounting statements does not comprise a legal entity, the following information is provided for the Company as a whole.

Further details of matters required to be included in a Directors' Report are incorporated by reference into this report, as detailed below.

## Directors

The Directors serving during the year or subsequently were:

Malcolm Cooper	Appointed June 2007
Mark Fairbairn	Resigned March 2011
Stuart Humphreys	Appointed July 2008
John Pettigrew	Appointed April 2011
Paul Whittaker	Appointed June 2007
Adam Wiltshire	Appointed June 2006
Nick Winser	Appointed July 2003

Directors' and Officers' liability insurance cover is arranged and qualifying third party indemnities are in place for each Director.

## Principal activities and business review

A full description of the Company's principal activities, businesses and principal risks and uncertainties is contained in the Operating and Financial Review on pages 2 to 26, which are incorporated by reference into this report.

## Material interests in shares

National Grid Gas plc is a wholly owned subsidiary undertaking of National Grid Gas Holdings Limited. The ultimate parent company of National Grid Gas plc is National Grid plc.

## Dividends

During the year, interim dividends totalling £400 million were paid (2009/10: £300 million interim dividend). The Directors have not proposed a final dividend.

## Donations

During 2010/11, some £0.1million (2009/10: £2.6 million) was invested in support of community initiatives and relationships in the UK. There were no direct charitable donations for 2010/11 (2009/10: £nil).

No political donations were made in the UK and EU, including donations as defined for the purposes of the Political Parties, Elections and Referendums Act 2000.

## Research and development

Expenditure on research and development was £9 million during the year (2009/10: £10 million).

## Financial instruments

Details on the use of financial instruments and financial risk management are included on pages 20 to 23 in the Operating and Financial Review.

## Future developments

Details of future developments are contained in the Operating and Financial Review.

## Employee involvement

As a part of National Grid, we have well established and effective arrangements through electronic mail, intranet and in-house publications and briefing meetings, at each business location and company wide, for communication and consultation with both employees and trade union representatives, and for communication of performance, strategy and operating model, together with significant business issues. We recognise the importance of aligning employee and shareholder interests, and are committed to employee share ownership through the National Grid plc Share Incentive Plan and Sharesave scheme, which are open to all employees.

## Policy and practice on payment of creditors

It is our policy to include in contracts or other agreements, terms of payment with suppliers. Once agreed, we aim to abide by these terms of payment. The average creditor payment period at 31 March 2011 was 20 days (17 days at 31 March 2010).

## Audit information

Having made the requisite enquiries, so far as the Directors in office at the date of the signing of this report are aware, there is no relevant audit information of which the auditors are unaware and each Director has taken all reasonable steps to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

## Annual General Meeting

Notice of the National Grid Gas's Annual General Meeting for 2011 will be issued separately to shareholders.

On behalf of the Board

## Adam Wiltshire

Director  
27 July 2011

National Grid Gas plc, 1-3 Strand, London WC2N 5EH  
Registered in England and Wales Number 2006000

# Statement of Directors' responsibilities

The Directors are obliged by Standard Special Condition A30 of the Company's NTS Gas Transporter Licence to prepare regulatory accounting statements for each financial period, which comply with the requirements set out in Standard Special Condition A30, as amended by consents received from Ofgem.

The Directors consider that, in preparing the regulatory accounting statements, the Company has used appropriate accounting policies, consistently applied and supported by reasonable and prudent judgements and estimates and all applicable accounting standards have been followed.

The Directors have responsibility for preparing the regulatory accounting statements on the going concern basis, unless it is inappropriate to presume that the Company will continue in business. Therefore, the regulatory accounting statements have been prepared on the going concern basis.

The Directors have responsibility for ensuring that the Company and its related undertakings keep accounting records in such a form that the revenues, costs, assets, liabilities, reserves and provisions of, or reasonably attributable to, each of the regulatory businesses are separately identifiable in the books of the Company and its related undertakings from those of any other business.

The Directors have responsibility for ensuring that the regulatory accounting statements fairly present the financial position, financial performance and cash flows of, or reasonably attributable to, each regulatory business.

The Directors have responsibility to ensure that, so far as is reasonably practicable, the regulatory accounting statements have the same content and format in respect of the businesses to which they relate as the equivalent statutory accounts of the Company and that they comply with all relevant accounting and reporting standards currently in force which have been issued or adopted by the International Accounting Standards Board.

The Directors have responsibility to ensure that the regulatory accounting statements include for each regulatory business and for the regulatory businesses in total, an income statement, a statement of changes in equity and, if appropriate, a statement of recognised income and expense, a balance sheet and a cash flow statement, including notes thereto. The Directors also have responsibility to ensure that the regulatory accounting statements include, for the regulatory businesses in total, a statement of the accounting policies adopted, a corporate governance statement, a directors' report and an operating and financial review.

The Directors have responsibility to ensure that the regulatory accounting statements include a reconciliation between the regulatory accounting statement and the statutory accounts of the Company.

The Directors have responsibility to ensure that the regulatory accounting statements show separately and in appropriate detail the amounts of any revenues, costs, assets, liabilities, reserves or provisions that have been charged from or to any other business of National Grid (other than the Company or its subsidiaries), or that have been determined by apportionment, where they relate to goods or services received or supplied for the purposes of the regulatory businesses.

The Directors have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and its subsidiaries and to prevent and to detect fraud and other irregularities.

The Directors, having prepared the regulatory accounting statements, have requested the Auditors to take whatever steps and to undertake whatever inspections they consider to be appropriate for the purpose of enabling them to give their audit report.

The Directors confirm that the Audit Committee of National Grid plc continues to review the adequacy of the system of internal financial controls adopted by the Company and its subsidiaries.

On behalf of the Board

**Adam Wiltshire**  
Director  
27 July 2011

# Independent Auditors' report to the Gas and Electricity Markets Authority and to the Directors of National Grid Gas plc

We have audited the regulatory accounting statements of National Grid Gas plc (the "Company") for the year ended 31 March 2011, which comprise the Consolidated income statement, the Consolidated statement of comprehensive income, the Consolidated balance sheet, the Consolidated statement of changes in equity, the Consolidated cash flow statement, the Accounting policies, the Adoption of new accounting standards, notes 1 to 31 to the Consolidated financial statements, the Supplementary analysis of the consolidated financial statements by regulatory business contained in appendix 1, the Unpublished information contained in appendix 2 and the Supplementary analysis of the regulatory NTS business by activity contained in appendix 3. These regulatory accounting statements have been prepared in accordance with the basis of preparation and accounting policies set out on pages 35 to 40.

## Respective responsibilities of the Gas and Electricity Markets Authority, the Directors and the Auditors

As explained more fully in the Statement of Directors' responsibilities set out on page 32, the Directors are responsible for the preparation of the regulatory accounting statements and for their fair presentation in accordance with the basis of preparation and accounting policies. Our responsibility is to audit and express an opinion on the regulatory accounting statements in accordance with International Standards on Auditing (UK and Ireland), except as stated in the 'Scope of the audit of the regulatory accounting statements' below, and having regard to the guidance contained in Audit 05/03 'Reporting to Regulators of Regulated Entities' issued by the Institute of Chartered Accountants in England and Wales. Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

This report is made, on terms that have been agreed, solely to the Company and the Gas and Electricity Markets Authority (the "Regulator") in order to meet the requirements of Standard Special Condition A30 (the "Condition") of the Company's Regulatory Licence. Our audit work has been undertaken so that we might state to the Company and the Regulator those matters that we have agreed to state to them in our report, in order: (a) to assist the Company to meet its obligation under the Regulatory Licence to procure such a report; and (b) to facilitate the carrying out by the Regulator of its regulatory functions; and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Regulator, for our audit work, for this report or for the opinions we have formed.

## Scope of the audit of the regulatory accounting statements

An audit involves obtaining evidence about the amounts and disclosures in the regulatory accounting statements sufficient to give reasonable assurance that the regulatory accounting statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the Company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the regulatory accounting statements. However, we have not assessed whether the accounting policies are appropriate to the circumstances of the Company where these are specified by the Regulatory Licence. Where the Regulatory Licence does not give specific guidance on the accounting policies to be followed, our audit includes an assessment of whether the accounting policies adopted in respect of the transactions and balances required to be included in the regulatory accounting statements are consistent with those used in the preparation of the statutory financial statements of National Grid Gas plc. Furthermore, as the nature, form and content of regulatory accounting statements are determined by the Regulator, we did not evaluate the overall adequacy of the presentation of the information, which would have been required if we were to express an audit opinion under Auditing Standards.

## Opinion on the regulatory accounting statements

In our opinion the regulatory accounting statements:

- fairly present, in accordance with the Condition of the Company's Regulatory Licence and the accounting policies set out on pages 35 to 40, the state of the affairs for the Company's NTS business, LNG storage business, de-minimis activities, other activities, the NTS transmission owner activity, the NTS system operator activity at 31 March 2011 and their profit and cash flows for the year then ended; and
- have been properly prepared in accordance with the Condition of the Regulatory Licence and the accounting policies.

## Opinion on other matters prescribed by the Regulatory Licence

The Condition requires the regulatory accounting statements to include a Directors report. Under the terms of our contract we have assumed responsibility to provide the opinion that would be provided if this was the statutory annual report of the Company, in accordance with the Companies Act 2006.

In our opinion the information given in the Directors' Report for the financial year for which the regulatory accounting statements are prepared is consistent with the regulatory accounting statements.

**Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where, under the Condition of the Company's Regulatory Licence, we have agreed under the terms of our contract to report to you if, in our opinion:

- adequate accounting records have not been kept by the Company, or returns adequate for our audit have not been received from branches not visited by us;
- the regulatory accounting statements are not in agreement with the accounting records and returns; and
- we have not received all the information and explanations we require for our audit.

**Other matters**

The nature, form and content of regulatory accounting statements are determined by the Regulator. It is not appropriate for us to assess whether the nature of the information being reported upon is suitable or appropriate for the Regulator's purposes. Accordingly we make no such assessment.

Our opinion on the regulatory accounting statements is separate from our opinion on the statutory financial statements of the Company for the year ended 31 March 2011 on which we reported on 20 July 2011, which are prepared for a different purpose. Our audit report in relation to the statutory financial statements of the Company (our "Statutory audit") was made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our Statutory audit work was undertaken so that we might state to the Company's members those matters we are required to state to them in a statutory audit report and for no other purpose. In these circumstances, to the fullest extent permitted by law, we do not accept or assume responsibility for any other purpose or to any other person to whom our Statutory audit report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

PricewaterhouseCoopers LLP  
Chartered Accountants and Statutory Auditors  
Birmingham  
27 July 2011

*1. The maintenance and integrity of the National Grid plc web site, on which these regulatory accounting statements are published, is the responsibility of the Company's Directors and the maintenance and integrity of the Regulator's web site is the responsibility of the Regulator; the work carried out by the auditors does not involve consideration of these matters and, accordingly, the auditors accept no responsibility for any changes that may have occurred to the regulatory accounting statements since they were initially presented on the web sites.*

*2. Legislation in the United Kingdom governing the preparation and dissemination of statutory financial statements and regulatory accounting statements may differ from legislation in other jurisdictions.*

# Accounting policies

for the year ended 31 March 2011

## A. Basis of preparation of regulatory accounting statements under IFRS

National Grid Gas's principal activities involve the transmission and distribution of gas and the provision of gas metering services within Great Britain. The Company is a public limited company incorporated and domiciled in England with its registered office at 1-3 Strand, London WC2N 5EH.

These regulatory accounting statements were approved for issue by the Board of Directors on 27 July 2011.

These regulatory accounting statements have been prepared in accordance with Standard Special Condition A30 (the condition) of the Company's NTS gas transporter licence issued under the Utilities Act 2000 (the licence), and in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board and as adopted by the European Union. They are prepared on the basis of all IFRS accounting standards and interpretations that are mandatory for periods ending 31 March 2010 and in accordance with the Companies Act 2006 applicable to companies reporting under IFRS and Article 4 of the European Union IAS regulation. The 2010 comparative financial information has also been prepared on this basis.

The regulatory accounting statements have been prepared on a historical cost basis, except for the revaluation of derivative financial instruments and investments classified as available for sale.

These regulatory accounting statements are presented in pounds sterling, which is the functional currency of the Company.

The preparation of regulatory accounting statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosures of contingent assets and liabilities and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from these estimates.

### Attribution of revenues, costs, assets, liabilities and equity

The condition requires that all the revenues, costs, assets, liabilities and equity of the Company are attributed to the businesses and activities reported in the regulatory accounting statements. Those revenues, costs, assets, liabilities and equity which are not directly attributable to specific businesses or activities have been apportioned between the businesses and activities according to whether they are related items or unrelated items.

### Related items

Related items comprise all those revenues, costs, assets and liabilities of the Company which are not directly attributable to a specific business or activity, but where there is a reasonable

basis for apportioning those revenues, costs, assets or liabilities between businesses and activities. These items comprise shared services and certain business services.

These revenues, costs, assets and liabilities are apportioned between businesses and activities in accordance with the activities giving rise to the income, costs, assets or liabilities.

### Unrelated items

Unrelated items comprise all those revenues, costs, assets, liabilities and equity of the Company which are not directly attributable to a specific business or activity, and where there is no reasonable basis for apportioning those revenues, costs, assets, liabilities and equity between the businesses and activities. These items mainly comprise corporate activities, financial items, taxation, dividends, share capital and reserves.

These revenues, costs, assets, liabilities and equity are apportioned between businesses and activities using the following arbitrary bases:

- Corporate costs charged to the Company by National Grid are apportioned using the same metrics as National Grid uses to determine the allocated charge to the Company. These metrics take into account relative revenue, operating profit, employees and net assets.
- The non-current amount owed by National Grid Gas Holdings Limited is apportioned between the regulatory businesses in the ratio of their estimated regulatory values.
- Net debt at 1 April 2005 (the first balance sheet date for this format of regulatory accounting statements), which comprises borrowings and bank overdrafts, less cash, cash equivalents and financial investments at that date, was apportioned between regulatory businesses in the ratio of estimated regulatory values at that date. No amounts were apportioned to the de-minimis business or to other activities.

The amounts at subsequent period ends have been determined by separately adjusting these initially apportioned amounts by the cash generated or used by each regulatory business, movements in fair value of net debt allocated to each business and other funding movements.

Movements in fair value and other funding movements are initially apportioned between the regulatory businesses relative to the net debt at the start of the period in which the movements occurred. A further reallocation of funding between regulatory businesses is then applied so that the overall allocation ratio for closing net debt across our regulatory businesses reflects their individual estimated maximum debt potential, taking into account RAV gearing ratios.

- Interest is apportioned between the regulatory businesses according to the relative level of net debt determined according to the principles set out above.

- Current and deferred taxation are apportioned relative to the results of undertaking notional current and deferred tax computations for each business and activity, commencing from 1 April 2005. Prior year tax adjustments substantially relating to transactions which occurred prior to 1 April 2005 are apportioned in the ratio of estimated regulatory values at that date. The estimated capital allowances pools at 1 April 2005 were apportioned between the regulatory businesses in the ratio of estimated regulatory values at that date. Current tax liabilities have been apportioned relative to current tax charges and tax paid or recovered is determined by balance.
- Equity dividends primarily funded from profits for the year have been apportioned on the basis of profits for the year. Equity dividends primarily funded from retained earnings have been apportioned on the basis of relative regulatory values.
- The apportionment of the total equity of the Company at 1 April 2005, comprising called up share capital, share premium account, retained profits and other reserves, was determined as a balancing item at that date. The amounts at subsequent period ends are determined by separately adjusting these initially apportioned amounts by the equity movements derived for each business or activity as a consequence of all other allocations and funding movements.

## B. Basis of consolidation

The regulatory accounting statements incorporate the financial statements of the Company and its subsidiaries.

.A subsidiary is defined as an entity controlled by the Company. Control is achieved where the Company has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

Where necessary, adjustments are made to bring the accounting policies used under UK generally accepted accounting principles (UK GAAP) used in the individual financial statements of the Company and its subsidiaries and joint ventures into line with those used by the Company in its consolidated financial statements under IFRS. Inter-company transactions are eliminated.

## C. Foreign currencies

Transactions in currencies other than the functional currency of the Company or subsidiary concerned are recorded at the rates of exchange prevailing on the dates of the transactions. At each balance sheet date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at closing exchange rates. Other non-monetary assets are not retranslated unless they are carried at fair value.

Gains and losses arising on retranslation of monetary assets and liabilities are included in the income statement.

On consolidation, the assets and liabilities of overseas financing operations that have a functional currency different from the Company's functional currency of sterling are translated at exchange rates prevailing at the balance sheet date. Income and expense items are translated at the weighted average

exchange rates for the period. Exchange differences arising are classified as equity and transferred to the consolidated translation reserve.

## D. Intangible assets

Identifiable intangible assets are recorded at cost less accumulated amortisation and any provision for impairment.

Internally generated intangible fixed assets, such as software, are recognised only if an asset is created that can be identified; it is probable that the asset created will generate future economic benefits; and that the development cost of the asset can be measured reliably. Where no internally generated intangible asset can be recognised, development expenditure is recorded as an expense in the period in which it is incurred.

Intangible assets under development are not amortised. Other non-current intangible assets are amortised on a straight-line basis over their estimated useful economic lives. The principal amortisation periods for categories of intangible assets are:

Amortisation periods	Years
Software	3 to 5

Intangible emission allowances are accounted for in accordance with accounting policy R.

## E. Property, plant and equipment

Property, plant and equipment are recorded at cost less accumulated depreciation and any impairment losses.

Cost includes payroll and finance costs incurred which are directly attributable to the construction of property, plant and equipment as well as the cost of any associated asset retirement obligations.

Property, plant and equipment include assets in which the Company's interest comprises legally protected statutory or contractual rights of use.

Additions represent the purchase or construction of new assets, including capital expenditure for safety and environmental assets, and extensions to, enhancements to, or replacement of existing assets.

Contributions from customers towards the cost of property, plant and equipment received prior to 1 July 2009, together with contributions towards the cost of relocating plant and equipment, are included in trade and other payables as deferred income and credited on a straight-line basis to the income statement over the estimated economic useful lives of the assets to which they relate.

Contributions from customers received post 1 July 2009 are recognised in revenue immediately, except where the contributions are consideration for a future service, in which case they are recognised initially as deferred income and revenue is subsequently recognised over the period in which the service is provided.

Depreciation is not provided on freehold land or assets in the course of construction. Other property, plant and equipment are

depreciated, principally on a straight-line basis, at rates estimated to write off their book values over their estimated useful economic lives. In assessing estimated useful economic lives, which are reviewed on a regular basis, consideration is given to any contractual arrangements and operational requirements relating to particular assets. Unless otherwise determined by operational requirements, the depreciation periods for the principal categories of property, plant and equipment are, in general, as shown in the table below:

Depreciation periods	Years
Freehold and leasehold buildings	up to 50
Plant and machinery	
– mains, services and regulating equipment	30 to 100
– meters and metering equipment	5 to 18
Motor vehicles and office equipment	3 to 10

## F. Impairment of assets

Impairments of assets are calculated as the difference between the carrying value of the asset and its recoverable amount, if lower. Where such an asset does not generate cash flows that are independent from other assets, the recoverable amount of the cash-generating unit to which that asset belongs is estimated. Recoverable amount is defined as the higher of fair value less costs to sell and estimated value in use at the date the impairment review is undertaken.

Value in use represents the present value of expected future cash flows, discounted using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

Tests for impairment are carried out only if there is some indication that the carrying value of the assets may have been impaired.

Material impairments are recognised in the income statement and are disclosed separately.

## G. Taxation

### Current tax

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the balance sheet date. Current tax is charged or credited to the income statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In these cases the tax is also recognised in other comprehensive income or directly in equity, respectively. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation and establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

### Deferred tax

Deferred tax is provided using the balance sheet liability method and is recognised on temporary differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit.

Deferred tax liabilities are generally recognised on all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from the initial recognition (other than a business combination) of assets and liabilities in a transaction that affects neither the accounting profits nor the taxable profits.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised, based on the tax rates (and tax laws) that have been enacted or substantively enacted by the balance sheet date. Deferred tax is charged or credited to the income statement, except where it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. In these cases the tax is also recognised in other comprehensive income or directly in equity, respectively.

The carrying amount of deferred tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the deferred income tax asset to be recovered. Unrecognised deferred tax assets are reassessed at each balance sheet date and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities, and when they relate to income taxes levied by the same taxation authority and it is intended to settle current tax assets and liabilities on a net basis.

## H. Inventories

Inventories, which comprise raw materials and consumables, are stated at cost less provision for damage and obsolescence. Cost comprises cost of direct materials and those costs that have been incurred in bringing the inventories to their present location and condition.

## I. Environmental costs

Provision is made for environmental costs arising from past operations, based on future estimated expenditures, discounted to present values. Changes in the provision arising from revised estimates or discount rates or changes in the expected timing of expenditures are recognised in the income statement. The unwinding of the discount is included within the income statement as a financing charge.

## J. Revenue

Revenue represents the sales value derived from the transmission and distribution of gas and the provision of gas metering services during the year including assessment of the value of services provided, but not invoiced at the year end. It excludes value added tax and intra-group sales.

The sales value for the transmission and distribution of gas is largely determined from the amount of system capacity sold for the year and the amount of gas transported in the year, evaluated at contractual prices on a monthly basis. Where revenue for the year exceeds the maximum amount permitted by regulatory agreement and adjustments will be made to future prices to reflect this over-recovery, a liability for the over-recovery is not recognised as such an adjustment to future prices relates to the provision of future services. Similarly, an asset is not recognised where a regulatory agreement permits adjustments to be made to future prices in respect of an under-recovery.

The sales value for the provision of gas metering services is largely derived from monthly charges for the provision of individual meters under contractual arrangements.

Income arising from the sale of properties as a result of property management activities, from the sale of emission allowances and from the recovery of pension deficit from other gas transporters under regulatory arrangements is reported under other operating income

## K. Segmental information

Segmental information is based on the information the Board of Directors uses internally for the purposes of evaluating the performance of operating segments and determining resource allocation between operating segments. The Board of Directors is deemed to be the chief operating decision-maker and assesses the performance of operations principally on the basis of operating items before exceptionals and remeasurements.

## L. Pensions

The substantial majority of the Company's employees are members of the defined benefit section of the National Grid UK Pension Scheme. There is no contractual arrangement or stated policy for charging the net defined benefit cost of the Scheme to the Company. Accordingly, the Scheme is recognised as if it were a defined contribution scheme. The pension charge for the year represents the contributions payable to the Scheme for the period. A share of the assets and liabilities, or the actuarial gains and losses of the Scheme are not recognised in these financial statements.

## M. Leases

Rentals under operating leases are charged to income on a straight-line basis over the term of the relevant lease.

## N. Financial instruments

Financial assets, liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into, and recognised on trade date. Available-for-sale

financial assets are non-derivatives that are either designated in this category or not classified in any other categories.

Trade receivables are initially recognised at fair value and subsequently measured at amortised cost, less any appropriate allowances for estimated irrecoverable amounts. A provision is established for irrecoverable amounts when there is objective evidence that amounts due under the original payment terms will not be collected. Indications that the trade receivable may become irrecoverable would include financial difficulties of the debtor, likelihood of the debtor's insolvency, and default or significant failure of payment. Trade payables are initially recognised at fair value and subsequently measured at amortised cost.

Loans receivable and other receivables are carried at amortised cost using the effective interest rate method. Interest income, together with gains and losses when the loans and receivables are derecognised or impaired, are recognised in the income statement.

Other financial investments are recognised at fair value plus, in the case of available-for-sale financial investments, directly related incremental transaction costs and are subsequently carried at fair value on the balance sheet. Changes in the fair value of investments classified as fair value through profit and loss are included in the income statement, while changes in the fair value of investments classified as available-for-sale are recognised directly in equity, until the investment is disposed of or is determined to be impaired. At this time, the cumulative gain or loss previously recognised in equity is included in the income statement for the period. Investment income on available-for-sale investments is recognised using the effective interest rate method and taken through interest income in the income statement.

Borrowings, which include interest-bearing loans, UK Retail Prices Index (RPI) linked debt and overdrafts, are recorded at their initial fair value which normally reflects the proceeds received, net of direct issue costs less any repayments. Subsequently they are stated at amortised cost, using the effective interest rate method. Any difference between the proceeds after direct issue costs and the redemption value is recognised over the term of the borrowing in the income statement using the effective interest rate method.

Borrowing costs directly attributable to the acquisition, or construction of assets that necessarily take a substantial period of time to prepare for their intended use, are added to their cost. Such additions cease when the assets are substantially ready for their intended use.

Derivative financial instruments are recorded at fair value, and where the fair value of a derivative is positive, it is carried as a derivative asset and where negative, as a derivative liability. Assets and liabilities on different transactions are only netted if the transactions are with the same counterparty, a legal right to set-off exists and the cash flows are intended to be settled on a net basis. Gains and losses arising from changes in the fair

value are included in the income statement in the period they arise.

No adjustment is made with respect to derivative clauses embedded in financial instruments or other contracts that are closely related to those instruments or contracts. In particular, interest payments on UK RPI debt are linked to movements in the UK retail price index. The link to RPI is considered to be an embedded derivative, which is closely related to the underlying debt instrument based on the view that there is a strong relationship between interest rates and inflation in the UK economy. Consequently these embedded derivatives are not accounted for separately from the debt instrument. Where there are embedded derivatives in host contracts not closely related, the embedded derivative is separately accounted for as a derivative financial instrument and recorded at fair value.

An equity instrument is any contract that evidences a residual interest in the consolidated assets of the Company after deducting all of its liabilities and is recorded at the proceeds received, net of direct issue costs with an amount equal to the nominal amount of the shares issued included in the share capital account and the balance recorded in the share premium account.

Subsequent to initial recognition, the fair values of financial instruments measured at fair value that are quoted in active markets are based on bid prices for assets held and offer prices for issued liabilities. When independent prices are not available, fair values are determined using valuation techniques which are consistent with techniques commonly used by the relevant market. The techniques use observable market data.

## O. Hedge accounting

The Company and its subsidiaries enter into both derivative financial instruments (derivatives) and non-derivative financial instruments in order to manage interest rate and foreign currency exposures, and commodity price risks associated with underlying business activities and the financing of those activities.

Hedge accounting allows derivatives to be designated as a hedge of another (non-derivative) financial instrument, to mitigate the impact of potential volatility in the income statement of changes in fair value of the derivative instruments. To qualify for hedge accounting documentation is prepared specifying the hedging strategy, the component transactions and methodology used for effectiveness measurement. The Company uses two hedge accounting methods.

Firstly, changes in the carrying value of financial instruments that are designated and effective as hedges of future cash flows (cash flow hedges) are recognised directly in equity and any ineffective portion is recognised immediately in the income statement. Amounts deferred in equity in respect of cash flow hedges are subsequently recognised in the income statement in the same period in which the hedged item affects net profit or loss. Where a non-financial asset or a non-financial liability results from a forecasted transaction or firm commitment being

hedged, the amounts deferred in equity are included in the initial measurement of that non-monetary asset or liability.

Secondly, fair value hedge accounting offsets the changes in the fair value of the hedging instrument against the change in the fair value of the hedged item in respect to the risk being hedged. These changes are recognised in the income statement to the extent the fair value hedge is effective. Adjustments made to the carrying amount of the hedged item for fair value hedges will be amortised over the remaining life, in line with the hedged item.

Changes in the fair value of derivatives that do not qualify for hedge accounting are recognised in the income statement as they arise, within finance costs.

Hedge accounting is discontinued when the hedging instrument expires or is sold, terminated, or exercised, or no longer qualifies for hedge accounting. At that time, any cumulative gains or losses relating to cash flow hedges recognised in equity are initially retained in equity and subsequently recognised in the income statement, in the same periods in which the previously hedged item affects net profit or loss. For fair value hedges, the cumulative adjustment recorded to the carrying value of the hedged item at the date hedge accounting is discontinued, is amortised to the income statement using the effective interest rate method.

If a hedged forecast transaction is no longer expected to occur, the net cumulative gain or loss recognised in equity is transferred to the income statement immediately.

## P. Share-based payments

National Grid issues equity-settled share-based payments to certain employees of the Company and its subsidiaries.

Equity-settled, share-based payments are measured at fair value at the date of grant. The fair value determined at the grant date of the equity-settled, share-based payments is expensed on a straight-line basis over the vesting period, based on an estimate of the number of shares that will eventually vest. Payments made by the Company to National Grid in respect of share-based payments are recognised as a reduction in equity.

## Q. Business performance and exceptional items and remeasurements

Our financial performance is analysed into two components: business performance, which excludes exceptional items and remeasurements; and exceptional items and remeasurements. Business performance is used by management to monitor financial performance, as it is considered to increase the comparability of our reported financial performance from year to year. Business performance subtotals, which exclude exceptional items and remeasurements, are presented on the face of the income statement or in the notes to the financial statements.

Exceptional items and remeasurements are items of income and expenditure that, in the judgment of management, should be disclosed separately on the basis that they are material,

either by their nature or their size, to an understanding of our financial performance and significantly distort the comparability of financial performance between periods.

Items of income or expense that are considered by management for designation as exceptional items include such items as significant restructurings, write-downs, pension deficit payments or impairments of non-current assets, significant changes in environmental provisions, and gains or losses on disposals of businesses or investments.

Costs arising from restructuring programmes primarily relate to redundancy costs. Redundancy costs are charged to the income statement in the year in which an irrevocable commitment is made to incur the costs and the main features of the restructuring plan have been announced to affected employees.

Remeasurements comprise gains or losses recorded in the income statement arising from changes in the fair value of derivative financial instruments to the extent that hedge accounting is not achieved or is not effective.

## R. Emission allowances

Emission allowances, which relate to the emissions of carbon dioxide, are recorded as an intangible asset within current assets and are initially recorded at cost, and subsequently at the lower of cost and net realisable value. For allocations of emission allowances granted by the UK Government, cost is deemed to be equal to fair value at the date of allocation. Receipts of such grants are treated as deferred income and are recognised in the income statement in the period in which carbon dioxide emissions are made. A provision is recorded in respect of the obligation to deliver emission allowances and charges are recognised in the income statement in the period in which carbon dioxide emissions are made.

Income from emission allowances which are sold is reported as part of other operating income.

## S. Cash and cash equivalents

Cash and cash equivalents include cash held at bank and in hand, together with short-term highly liquid investments with an original maturity of less than three months that are readily convertible to known amounts of cash and subject to an insignificant change in value. Net cash and cash equivalents reflected in the cash flow statement are net of bank overdrafts, which are reported in borrowings.

## T. Other reserves

Other reserves comprise the capital redemption reserve arising from the refinancing and restructuring of the Lattice Group in 1999. It represents the amount of the reduction in the share capital of the Company as a consequence of that restructuring. As the amounts included in other reserves are not attributable to any of the other classes of equity presented, they have been disclosed as a separate classification of equity.

## U. Dividends

Interim dividends are recognised when they become payable to the Company's shareholders. Final dividends are recognised in the financial year in which they are approved.

## V. Areas of judgement and key sources of estimation uncertainty

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosures of contingent assets and liabilities and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from these estimates. Information about such judgements and estimation is contained in the accounting policies or the notes to the financial statements, and the key areas are summarised below.

Areas of judgement that have the most significant effect on the amounts recognised in the financial statements:

- The bases used to attribute revenue, costs, assets and liabilities between the regulatory businesses – accounting policy A.
- The categorisation of certain items as exceptional items and remeasurements and the definition of adjusted earnings – note 4.
- The exemptions adopted on transition to IFRS on 1 April 2004.
- The recognition of defined benefit pension costs as if the National Grid UK Pension Scheme was a defined contribution scheme – accounting policy L.
- Hedge accounting – accounting policy O.

Key sources of estimation uncertainty that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year:

- Review of residual lives, carrying values and impairment charges for intangible assets and property, plant and equipment – accounting policies D, E and F.
- Valuation of financial instruments and derivatives – notes 12, 15 and 27.
- Revenue recognition and assessment of unbilled revenue – accounting policy J.
- Environmental provisions – note 21.

# Adoption of new accounting standards

## New IFRS accounting standards and interpretations adopted in 2010/11

During the year ended 31 March 2011, the Company adopted the following International Financial Reporting Standards (IFRS), International Accounting Standards (IAS) or amendments and interpretations by the IFRS Interpretations Committee. None of the pronouncements had a material impact on the Company's consolidated results or assets and liabilities.

- IFRS 3R on business combinations
- IAS 27R on consolidated and individual financial statements
- Amendment to IAS 39 Financial Instruments: Recognition and measurement on eligible hedged items
- Revised IFRS 1 on first time adoption of IFRS
- IFRIC 17 on distribution of non-cash assets to owners - Improvements to IFRS 2009
- Amendment to IFRS 2 on group cash-settled share-based payments
- Amendment to IFRS 1 on first time adoption of IFRS
- Amendment to IAS 32 on classification of rights issues

## New IFRS accounting standards and interpretations not yet adopted

The standards and interpretations listed below were not effective for the year ended 31 March 2011.

The Company enters into a significant number of transactions which fall within the scope of IFRS 9 on financial instruments. The International Accounting Standards Board is completing IFRS 9 on financial instruments in phases and the Company is evaluating the impact of the standard as it develops.

IFRS 10, 11, 12 and 13 and the consequent amendments to IAS 27 and IAS 28 were issued on 12 May 2011. The Company is evaluating the impact of these standards on the financial statements.

None of the other standards and interpretations listed below are expected to have a material impact on the Company's consolidated results or assets and liabilities.

- IFRS 9 on financial instruments
- Revised IAS 24 on related party disclosures
- IFRIC 19 on extinguishing financial liabilities with equity instruments
- Amendment to IFRIC 14 on prepayments of a minimum funding requirement
- Amendment to IFRS 1 on comparative IFRS 7 disclosures
- Improvements to IFRS 2010
- Amendment to IFRS 7 on disclosures for transfers of financial assets
- Amendment to IFRS 1 on severe hyperinflation and removal of fixed dates for first-time adoption
- Amendment to IAS 12 on deferred tax on recovery of underlying assets
- IFRS 10 on consolidated financial statements
- IFRS 11 on joint arrangements
- IFRS 12 on disclosures of interests in other entities
- IFRS 13 on fair value measurements
- IAS 27 on separate financial statements
- IAS 28 on investment in associates and joint ventures

# Consolidated income statement

for the years ended 31 March

	Notes	2011 £m	2011 £m	2010 £m	2010 £m
<b>Revenue</b>	1(a)		<b>2,693</b>		2,747
Other operating income	2		<b>24</b>		14
Operating costs	3		<b>(1,528)</b>		(1,651)
<b>Operating profit</b>					
Before exceptional items	1(b)	<b>1,254</b>		1,297	
Exceptional items	4	<b>(65)</b>		(187)	
<b>Total operating profit</b>	1(b)		<b>1,189</b>		1,110
Interest income and similar income	6		<b>2</b>		3
Interest expense and other finance costs					
Before exceptional items and remeasurements	6		<b>(372)</b>		(257)
Exceptional items and remeasurements	4, 6		<b>(24)</b>		33
	6		<b>(396)</b>		(224)
<b>Profit before taxation</b>					
Before exceptional items and remeasurements		<b>884</b>		1,043	
Exceptional items and remeasurements	4	<b>(89)</b>		(154)	
<b>Total profit before taxation</b>			<b>795</b>		889
Taxation					
Before exceptional items and remeasurements	7		<b>(268)</b>		(322)
Exceptional items and remeasurements	4, 7		<b>168</b>		34
Total taxation	7		<b>(100)</b>		(288)
<b>Profit after taxation</b>					
Before exceptional items and remeasurements		<b>616</b>		721	
Exceptional items and remeasurements	4	<b>79</b>		(120)	
<b>Profit for the year</b>			<b>695</b>		601
Attributable to:					
Equity shareholders of the parent			<b>694</b>		600
Non-controlling interests			<b>1</b>		1
			<b>695</b>		601

The notes on pages 47 to 76 form part of the consolidated financial statements.

The results reported above relate to continuing operations.

# Consolidated statement of comprehensive income

for the years ended 31 March

	Notes	2011 £m	2010 £m
<b>Profit for the year</b>		<b>695</b>	601
<b>Other comprehensive income/(loss):</b>			
Net gains/(losses) in respect of cash flow hedges		5	(71)
Transferred to profit or loss on cash flow hedges		5	5
Deferred tax on cash flow hedges	7	(2)	18
<b>Other comprehensive income/(loss) for the year</b>		<b>8</b>	(48)
<b>Total comprehensive income for the year</b>		<b>703</b>	553
Total comprehensive income attributable to:			
Equity shareholders of the parent		702	552
Non-controlling interests		1	1
		<b>703</b>	553

# Consolidated balance sheet

at 31 March

	Notes	2011 £m	2010 £m
<b>Non-current assets</b>			
Intangible assets	9	192	131
Property, plant and equipment	10	11,282	10,808
Other non-current assets	11	5,611	5,611
Derivative financial assets	12	535	565
<b>Total non-current assets</b>		<b>17,620</b>	<b>17,115</b>
<b>Current assets</b>			
Inventories and other intangible assets	13	40	43
Trade and other receivables	14	231	288
Financial investments	15	242	326
Derivative financial assets	12	80	72
Cash and cash equivalents	16	83	1
<b>Total current assets</b>		<b>676</b>	<b>730</b>
<b>Total assets</b>		<b>18,296</b>	<b>17,845</b>
<b>Current liabilities</b>			
Borrowings	17	(784)	(449)
Derivative financial liabilities	12	(22)	(30)
Trade and other payables	18	(747)	(806)
Current tax liabilities		(23)	(19)
Provisions	21	(79)	(62)
<b>Total current liabilities</b>		<b>(1,655)</b>	<b>(1,366)</b>
<b>Non-current liabilities</b>			
Borrowings	17	(7,118)	(7,223)
Derivative financial liabilities	12	(86)	(121)
Other non-current liabilities	19	(1,101)	(1,104)
Deferred tax liabilities	20	(1,873)	(1,890)
Provisions	21	(121)	(110)
<b>Total non-current liabilities</b>		<b>(10,299)</b>	<b>(10,448)</b>
<b>Total liabilities</b>		<b>(11,954)</b>	<b>(11,814)</b>
<b>Net assets</b>		<b>6,342</b>	<b>6,031</b>
<b>Equity</b>			
Called up share capital	22	45	45
Share premium account		204	204
Retained earnings		4,795	4,492
Cash flow hedge reserve		(36)	(44)
Other reserves		1,332	1,332
<b>Shareholder's equity</b>		<b>6,340</b>	<b>6,029</b>
Non-controlling interests		2	2
<b>Total equity</b>		<b>6,342</b>	<b>6,031</b>

These regulatory accounting statements, comprising the consolidated income statement, consolidated statement of comprehensive income, consolidated balance sheet, consolidated statement of changes in equity, consolidated cash flow statement, accounting policies, adoption of new accounting standards, notes to the consolidated financial statements 1 to 31, supplementary analysis of the consolidated financial statements contained in appendix 1, the unpublished information contained in appendix 2 and the supplementary analysis of the regulatory business by activity contained in appendix 3, were approved by the Board of Directors on 27 July 2011 and were signed on its behalf by:

**Paul Whittaker** Director

**Adam Wiltshire** Director

## Consolidated statement of changes in equity

	Called up share capital £m	Share premium account £m	Retained earnings £m	Cash flow hedge reserve £m	Other reserves £m	Total shareholders' equity £m	Non- controlling interests £m	Total equity £m
As at 1 April 2009	45	204	4,184	4	1,332	5,769	1	5,770
Total comprehensive income/(loss) for the year	-	-	600	(48)	-	552	1	553
Equity dividends	-	-	(300)	-	-	(300)	-	(300)
Share-based payments	-	-	8	-	-	8	-	8
As at 31 March 2010	45	204	4,492	(44)	1,332	6,029	2	6,031
Total comprehensive income for the year	-	-	694	8	-	702	1	703
Equity dividends	-	-	(400)	-	-	(400)	-	(400)
Other movements in non-controlling interests	-	-	-	-	-	-	(1)	(1)
Share-based payments	-	-	9	-	-	9	-	9
<b>At 31 March 2011</b>	<b>45</b>	<b>204</b>	<b>4,795</b>	<b>(36)</b>	<b>1,332</b>	<b>6,340</b>	<b>2</b>	<b>6,342</b>

The Company is prohibited from declaring a dividend or other distribution unless it has certified that it is in compliance in all material respects with certain regulatory obligations, including a requirement to ensure it has sufficient financial resources and facilities to enable it to carry on its business and a requirement to use all reasonable endeavours to maintain an investment grade credit rating.

Gains and losses recognised in the cash flow hedge reserve as of 31 March 2011 will be continuously transferred to the income statement until the borrowings are repaid (note 17).

The amount of the cash flow hedge reserve due to be released from reserves to the income statement within the next year is £5m, with the remaining amount due to be released with the same maturity profile as borrowings in note 17.

# Consolidated cash flow statement

for the years ended 31 March

	Notes	2011 £m	2010 £m
<b>Cash flows from operating activities</b>			
Total operating profit	1(b)	1,189	1,110
Adjustments for:			
Exceptional items	4	65	187
Depreciation and amortisation		457	432
Profit on disposal of property, plant and equipment		5	9
Share-based payment charge		9	8
Changes in working capital		46	242
Changes in provisions		7	7
Cash flows relating to exceptional items		(72)	(123)
Cash generated from operations		1,706	1,872
Tax paid		(118)	(309)
<b>Net cash inflow from operating activities</b>		<b>1,588</b>	<b>1,563</b>
<b>Cash flows from investing activities</b>			
Purchases of intangible assets		(86)	(68)
Purchases of property, plant and equipment		(921)	(884)
Disposals of property, plant and equipment		2	-
Interest received		2	3
Purchases of financial investments		(223)	(307)
Disposal of financial investments		307	990
<b>Net cash flow used in investing activities</b>		<b>(919)</b>	<b>(266)</b>
<b>Cash flows from financing activities</b>			
Proceeds from loans received		350	306
Repayment of loans		(394)	(930)
Net movements in short-term borrowings and derivatives		102	(101)
Interest paid		(264)	(276)
Dividends paid to shareholders		(400)	(300)
<b>Net cash flow used in financing activities</b>		<b>(606)</b>	<b>(1,301)</b>
<b>Net increase/(decrease) in cash and cash equivalents</b>		<b>63</b>	<b>(4)</b>
Net cash and cash equivalents at the start of the year (i)		(14)	(10)
<b>Net cash and cash equivalents at the end of the year (i)</b>	16	<b>49</b>	<b>(14)</b>

(i) Net of bank overdraft of £34m (2010: £15m).

# Notes to the consolidated financial statements - analysis of items in the primary statements

## 1. Segmental analysis

The Board of Directors is National Grid Gas plc's chief operating decision making body (as defined by IFRS 8 on operating segments). The segmental analysis is based on the information the Board of Directors uses internally for the purposes of evaluating the performance of operating segments and determining resource allocation between segments. The performance of operating segments is assessed principally on the basis of operating profit before exceptional items. The following table describes the main activities for each operating segment:

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Gas Transmission - the gas transmission network in the UK and the associated UK liquefied natural gas (LNG) storage activities
Gas Distribution - four of the eight regional networks of Great Britain's gas distribution system
Gas Metering - regulated gas metering activities in the UK

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Other activities relate to the xoserve business which provides transportation transaction services on behalf of all the major gas network transportation companies, including ourselves, together with corporate activities.

Our segments are unchanged from those reported in the financial statements for the year ended 31 March 2010. All of the Company's sales and operations take place within the UK.

Sales between businesses are priced having regard to the regulatory and legal requirements that the businesses are subject to, which include requirements to avoid cross-subsidies.

### a) Revenue

	Total sales 2011	Sales between businesses 2011	Sales to third parties 2011	Total sales 2010	Sales between businesses 2010	Sales to third parties 2010
	£m	£m	£m	£m	£m	£m
Operating segments - continuing operations						
Gas Transmission	889	1	888	934	-	934
Gas Distribution	1,522	44	1,478	1,516	55	1,461
Gas Metering	311	-	311	329	-	329
Other activities	38	22	16	45	22	23
	<b>2,760</b>	<b>67</b>	<b>2,693</b>	2,824	77	2,747

Where revenue received or receivable exceeds the maximum amount permitted by regulatory agreement and adjustments will be made to future prices to reflect the over-recovery, no liability is recognised. Similarly, no asset is recognised where a regulatory agreement permits adjustments to be made to future prices in respect of an under-recovery. There was an under-recovery of £51m at 31 March 2011 (2010: £50m).

### b) Operating profit/(loss)

Further details of the exceptional items and remeasurements are provided in note 4.

	Before exceptional items		After exceptional items	
	2011	2010	2011	2010
	£m	£m	£m	£m
Operating segments - continuing operations				
Gas Transmission	420	450	412	350
Gas Distribution	711	711	654	667
Gas Metering	136	148	136	106
Other activities	(13)	(12)	(13)	(13)
	<b>1,254</b>	1,297	<b>1,189</b>	1,110

## 1. Segmental analysis continued

### c) Capital expenditure and depreciation

	Capital expenditure		Depreciation and amortisation	
	2011 £m	2010 £m	2011 £m	2010 £m
Operating segments - continuing operations				
Gas Transmission	<b>289</b>	232	<b>132</b>	127
Gas Distribution	<b>669</b>	670	<b>218</b>	201
Gas Metering	<b>54</b>	65	<b>105</b>	102
Other activities	<b>6</b>	5	<b>2</b>	2
	<b>1,018</b>	972	<b>457</b>	432
By asset type				
Property, plant and equipment	<b>932</b>	904	<b>431</b>	413
Other non-current intangible assets	<b>86</b>	68	<b>26</b>	19
	<b>1,018</b>	972	<b>457</b>	432

## 2. Other operating income

Other operating income includes income on disposal of properties as a result of property management activities, emissions trading income and pension deficit recovery.

### 3. Operating costs

	Before exceptional items		Exceptional items		Total	
	2011 £m	2010 £m	2011 £m	2010 £m	2011 £m	2010 £m
Depreciation and amortisation	457	432	-	-	457	432
Payroll costs	264	255	17	16	281	271
Other operating charges:						
Purchases of gas	142	156	-	-	142	156
Rates	239	247	-	-	239	247
Other	361	374	48	171	409	545
	<b>1,463</b>	<b>1,464</b>	<b>65</b>	<b>187</b>	<b>1,528</b>	<b>1,651</b>
Operating costs include:						
Consumption of inventories					3	3
Research expenditure					9	10
Operating leases					16	16

#### (a) Payroll costs

	2011 £m	2010 £m
Wages and salaries	254	267
Social security costs	22	24
Other pension costs	73	45
Share-based payments (note 29)	8	8
Severance costs (excluding pension costs)	10	13
	<b>367</b>	<b>357</b>
Less: payroll costs capitalised	<b>(86)</b>	<b>(86)</b>
	<b>281</b>	<b>271</b>

#### (b) Number of employees, including Directors

	31 March 2011 Number	Average 2011 Number	Average 2010 Number
UK			
Continuing operations	<b>5,931</b>	6,045	6,311

The vast majority of employees are either directly or indirectly employed in the transmission and distribution of gas.

#### (c) Key management compensation

	2011 £m	2010 £m
Salaries and short-term employee benefits	3	3
Post employment benefits	2	2
Share-based payments	2	2
	<b>7</b>	<b>7</b>

Key management comprises the Board of Directors of the Company together with those Executive Directors of National Grid plc who have managerial responsibility for any of the businesses of National Grid Gas plc and who are not also Directors of the Company.

### 3. Operating costs continued

#### (d) Directors' emoluments

The aggregate amount of emoluments paid to Directors in respect of qualifying services for 2011 was £1,318,924 (2010: £1,476,935). There were payments in respect of compensation for loss of office in the year of £4,182 (2010: nil).

One director other than the highest paid director exercised share options during 2011 (2010: highest paid Director and five other Directors).

A number of the current Directors are also Directors and employees of National Grid plc or a subsidiary undertaking of that Company and are paid by these companies.

As at 31 March 2011, retirement benefits were accruing to six Directors under a defined benefit scheme (2010: six Directors under a defined benefit scheme).

The aggregate emoluments for the highest paid Director were £420,045 for 2011 (2010: £500,781) and total accrued annual pension at 31 March 2011 for the highest paid Director was £93,954 (2010: £99,419).

#### (e) Auditors' remuneration

	2011 £m	2010 £m
Audit services		
Audit of parent company and consolidated financial statements	0.3	0.2
Other services		
Audit of subsidiary financial statements	-	0.1
Other services supplied pursuant to legislation	0.2	0.2

Other services supplied pursuant to legislation represents fees payable for services in relation to engagements which are required to be carried out by the auditor. In particular, this includes fees for audit reports on regulatory returns and fees for reports under section 404 of the US Public Company Accounting Reform and Investor Protection Act of 2002 (Sarbanes-Oxley).

#### 4. Exceptional items and remeasurements

	2011 £m	2010 £m
<b>Included within operating profit:</b>		
<i>Exceptional items:</i>		
Restructuring costs (i)	(57)	(72)
Environmental charges (ii)	-	(14)
Pension deficit charges (iii)	-	(58)
Other (iv)	(8)	(43)
	<b>(65)</b>	<b>(187)</b>
<b>Included within finance costs:</b>		
<i>Exceptional items:</i>		
Debt redemption costs (v)	(31)	-
<i>Remeasurements:</i>		
Net gains on derivative financial instruments (vi)	7	33
	<b>(24)</b>	<b>33</b>
<b>Total included within profit before tax</b>	<b>(89)</b>	<b>(154)</b>
<b>Included within taxation:</b>		
<i>Exceptional credits arising on items not included in profit before tax:</i>		
Deferred tax credit arising on the reduction in the UK tax rate (vii)	144	-
Tax on exceptional items	26	44
Tax on remeasurements	(2)	(10)
	<b>168</b>	<b>34</b>
<b>Total exceptional items and remeasurements after tax</b>	<b>79</b>	<b>(120)</b>
Total exceptional items after tax	<b>74</b>	<b>(143)</b>
Total remeasurements after tax	<b>5</b>	<b>23</b>
<b>Total exceptional items and remeasurements after tax</b>	<b>79</b>	<b>(120)</b>

- (i) Restructuring costs include transformation related initiatives of £47m (2010: £23m), pension curtailment costs as a result of redundancies of £10m (2010: £10m) and the further restructuring of our Liquefied Natural Gas (LNG) storage facilities in 2010 of £39m.
- (ii) Environmental charges include £14m arising from changes in landfill tax legislation in the UK in 2010.
- (iii) Pension deficit charges in 2010 arise from recovery plan contributions to the National Grid UK Pension Scheme.
- (iv) Other costs for the year ended 31 March 2011 include an £8m penalty levied by Ofgem on our Gas Distribution business. Other costs for the year ended 31 March 2010 include £41m related to a fine of £15m levied by the Gas and Electricity Markets Authority (GEMA) together with associated costs, provisions against receivables and other balance sheet items. For further details of the fine levied on us by GEMA see note 24.
- (v) Debt redemption costs represent costs arising from our debt repurchase programme, undertaken primarily in the first half of the year, to manage our cash resources efficiently following the rights issue by National Grid.
- (vi) Remeasurements - net gains on derivative financial instruments comprise gains and losses arising on derivative financial instruments reported in the income statement. These exclude gains and losses for which hedge accounting has been effective, which have been recognised directly in other comprehensive income or which are offset by adjustments to the carrying value of debt.
- (vii) The exceptional tax credit arises from a reduction in the UK corporation tax rate from 28% to 26% included and enacted in the Finance (No. 2) Act 2010 and the Provisional Collection of Taxes Act 1968 and applicable from 1 April 2011. This results in a reduction in deferred tax liabilities.

## 5. Pensions

Substantially all of National Grid Gas plc's employees are members of the defined benefit section of the National Grid UK Pension Scheme. There is no contractual arrangement or stated policy for charging the net defined benefit cost of the scheme to National Grid Gas plc. Accordingly, the Company accounts for the scheme as if it were a defined contribution scheme. For further details regarding the nature and terms of the scheme and the actuarial assumptions used to value the associated assets and pension obligations, refer to note 26.

The following disclosures relate to the scheme as a whole and include amounts not recognised in these financial statements, but which are recognised in the consolidated financial statements of National Grid plc.

	2011 £m	2010 £m
<b>Amounts recognised in the consolidated balance sheet of National Grid plc</b>		
Present value of funded obligations	(13,353)	(13,483)
Fair value of plan assets	13,755	13,352
	402	(131)
Present value of unfunded obligations	(25)	(23)
Net asset/(liability)	377	(154)
	2011 £m	2010 £m
<b>Changes in the present value of the defined benefit obligation (including unfunded obligations)</b>		
Opening defined benefit obligation	(13,506)	(10,786)
Current service cost	(64)	(37)
Interest cost	(739)	(713)
Actuarial gains/(losses)	292	(2,607)
Curtailed gains on redundancies	8	6
Special termination benefits	(12)	(17)
Curtailed cost - augmentations	(1)	(3)
Employee contributions	(1)	(5)
Benefits paid	645	656
Closing defined benefit obligation	(13,378)	(13,506)
	2011 £m	2010 £m
<b>Changes in the fair value of plan assets</b>		
Opening fair value of plan assets	13,352	11,040
Expected return	827	665
Actuarial gains	141	2,142
Employer contributions	79	156
Employee contributions	1	5
Benefits paid	(645)	(656)
Closing fair value of plan assets	13,755	13,352
Expected contributions to defined benefit plans in the following year	70	65

## 6. Finance income and costs

	2011 £m	2010 £m
<b>Interest income and similar income</b>		
Interest income on financial instruments (i)	2	3
<b>Interest income and similar income</b>	<b>2</b>	<b>3</b>
<b>Interest expense and other finance costs</b>		
<i>Interest expense on financial liabilities held at amortised cost:</i>		
Bank loans and overdrafts	(50)	(13)
Other borrowings	(396)	(284)
Derivatives	71	42
Other interest	(9)	(8)
Unwinding of discount on provisions	(3)	(2)
Less: interest capitalised (ii)	15	8
<b>Interest expense and other finance costs before exceptional items and remeasurements</b>	<b>(372)</b>	<b>(257)</b>
<b>Exceptional items</b>		
Exceptional debt redemption costs	(31)	-
<b>Remeasurements</b>		
Net gains/(losses) on derivative financial instruments included in remeasurements (iii):		
Ineffectiveness on derivatives designated as fair value hedges (iv)	13	25
Ineffectiveness on derivatives designated as cash flow hedges	4	3
On derivatives not designated as hedges or ineligible for hedge accounting	(10)	5
	7	33
<b>Exceptional items and remeasurements included within interest expense</b>	<b>(24)</b>	<b>33</b>
<b>Interest expense and other finance costs</b>	<b>(396)</b>	<b>(224)</b>
<b>Net finance costs</b>	<b>(394)</b>	<b>(221)</b>

(i) Interest income on financial instruments comprises interest income from bank deposits and other financial assets.

(ii) Interest on funding attributable to assets in the course of construction was capitalised during the year at a rate of 5.6% (2010: 3.6%).

(iii) Includes a net foreign exchange gain on financing activities of £38m (2010: £84m). These amounts are offset by foreign exchange gains and losses on derivative financial instruments measured at fair value.

(iv) Includes a net gain on instruments designated as fair value hedges of £53m (2010: £85m loss) offset by a net loss of £40m arising from the fair value adjustments to the carrying value of debt (2010: £110m gain).

## 7. Taxation

### Taxation on items charged/(credited) to the income statement

	Before exceptional items and remeasurements		Exceptional items and remeasurements		Total	
	2011 £m	2010 £m	2011 £m	2010 £m	2011 £m	2010 £m
United Kingdom						
Corporation tax at 28%	141	196	(23)	(34)	118	162
Corporation tax adjustment in respect of prior years	1	(5)	-	-	1	(5)
	142	191	(23)	(34)	119	157
Deferred tax	131	129	(144)	-	(13)	129
Deferred tax adjustment in respect of prior years	(5)	2	(1)	-	(6)	2
	126	131	(145)	-	(19)	131
<b>Total tax charge/(credit)</b>	<b>268</b>	<b>322</b>	<b>(168)</b>	<b>(34)</b>	<b>100</b>	<b>288</b>

### Taxation on items charged/(credited) to other comprehensive income and equity

	2011 £m	2010 £m
Deferred tax charge/(credit) on revaluation of cash flow hedges	2	(18)
Tax charge/(credit) recognised in consolidated statement of comprehensive income	2	(18)

The tax charge for the year after exceptional items and remeasurements is lower (2010: higher) than the standard rate of corporation tax in the UK of 28% (2010: 28%). The differences are explained below:

	Before exceptional items and remeasure- ments 2011 £m	After exceptional items and remeasure- ments 2011 £m	Before exceptional items and remeasure- ments 2010 £m	After exceptional items and remeasure- ments 2010 £m
Profit before taxation				
Before exceptional items and remeasurements	884	884	1,043	1,043
Exceptional items and remeasurements	-	(89)	-	(154)
Profit before taxation from continuing operations	884	795	1,043	889
Profit on continuing operations multiplied by the rate of corporation tax in the UK of 28%	248	223	292	249
Effects of:				
Adjustments in respect of prior years	(4)	(5)	(3)	(3)
Expenses not deductible for tax purposes	3	3	3	4
Impact of change in UK tax rate	-	(144)	-	-
Other	21	23	30	38
Total taxation from continuing operations	268	100	322	288
	%	%	%	%
Effective tax rate	30.3	12.6	30.9	32.4

## 7. Taxation continued

### Factors that may affect future tax charges

A number of changes to the UK Corporation Tax system were announced in the 2011 Budget Report and have been enacted in the Finance Act 2011. These changes included a reduction in the UK corporation tax rate to 26% from 1 April 2011 which had been substantively enacted at the balance sheet date and, as such, deferred tax balances have been calculated at this rate.

Other changes announced included an additional reduction in the UK corporation tax rate to 25% from April 2012, with further 1% reductions to follow in each of the succeeding two years, resulting in a UK corporation tax rate of 23% from April 2014. Although the reduction in corporation tax to 25% from April 2012 has now been enacted, none of these changes had been substantively enacted as at the balance sheet date and have therefore not been reflected in these financial statements.

The outcome of the ongoing UK consultation process on the reform of the controlled foreign company legislation, as part of the wider UK corporate tax reform agenda, is expected in the UK Finance Bill 2012. We will monitor the expected changes for their implications on our holdings in foreign operations.

## 8. Dividends

The following table shows the dividends paid to equity shareholders:

	2011 pence (per ordinary share)	2011 £m	2010 pence (per ordinary share)	2010 £m
<b>Ordinary dividends</b>				
Interim dividend for the year ended 31 March 2011	10.14	400	-	-
Interim dividend for the year ended 31 March 2010	-	-	7.61	300
	<b>10.14</b>	<b>400</b>	7.61	300

## 9. Intangible assets

	Software £m
<b>Non-current</b>	
Cost at 1 April 2009	149
Additions	68
Disposals	(1)
Reclassifications (i)	5
Cost at 31 March 2010	221
Additions	86
Disposals	-
Reclassifications (i)	1
Cost at 31 March 2011	308
Amortisation at 1 April 2009	(72)
Amortisation charge for the year	(19)
Disposals	1
Amortisation at 31 March 2010	(90)
Amortisation charge for the year	(26)
Disposals	-
Amortisation at 31 March 2011	(116)
<b>Net book value at 31 March 2011</b>	<b>192</b>
Net book value at 31 March 2010	131

(i) Represents reclassification with property, plant and equipment.

Current other intangible assets are presented together with inventories in note 13 and consist of emissions allowances of £15m (2010: £15m).

## 10. Property, plant and equipment

	Land and buildings £m	Plant and machinery £m	Assets in the course of construction £m	Motor vehicles and office equipment £m	Total £m
Cost at 1 April 2009	109	14,777	324	652	15,862
Additions	15	817	23	49	904
Disposals	(3)	(64)	-	(32)	(99)
Reclassifications (i)	-	302	(318)	11	(5)
Cost at 31 March 2010	121	15,832	29	680	16,662
Additions	67	767	66	32	932
Disposals	-	(28)	-	(6)	(34)
Reclassifications (i)	1	1	(18)	(5)	(21)
Cost at 31 March 2011	189	16,572	77	701	17,539
Depreciation at 1 April 2009	(43)	(4,945)	-	(515)	(5,503)
Depreciation charge for the year	(11)	(347)	-	(55)	(413)
Impairment (ii)	-	(26)	(3)	-	(29)
Disposals	3	56	-	32	91
Depreciation at 31 March 2010	(51)	(5,262)	(3)	(538)	(5,854)
Depreciation charge for the year	(11)	(370)	-	(50)	(431)
Disposals	-	22	-	6	28
Depreciation at 31 March 2011	(62)	(5,610)	(3)	(582)	(6,257)
<b>Net book value at 31 March 2011</b>	<b>127</b>	<b>10,962</b>	<b>74</b>	<b>119</b>	<b>11,282</b>
Net book value at 31 March 2010	70	10,570	26	142	10,808

(i) Represents reclassification with intangible assets, trade and other payables and between categories.

(ii) Relates a to write down of property, plant and equipment items in the LNG storage business.

The net book value of land and buildings comprised:

	2011 £m	2010 £m
Freehold	105	49
Short leasehold (under 50 years)	22	21
	<b>127</b>	<b>70</b>

The cost of property, plant and equipment at 31 March 2011 included £147m (2010: £132m) relating to interest capitalised.

Included within trade and other payables and other non-current liabilities at 31 March 2011 are contributions to the cost of property, plant and equipment amounting to £26m (2010: £25m) and £1,019m (2010: £1,038m) respectively.

## 11. Other non-current assets

	2011 £m	2010 £m
Loans and receivables - amounts owed by parent	5,611	5,611

The amount owed by the parent is non-contractual and accordingly its fair value equals its book value.

## 12. Derivative financial instruments

For further information and a detailed description of our derivative financial instruments and hedge type designations, refer to note 27. The fair value by designated hedge type can be analysed as follows:

	2011			2010		
	Asset £m	Liabilities £m	Total £m	Asset £m	Liabilities £m	Total £m
<b>Fair value hedges</b>						
Interest rate swaps	56	(2)	54	65	-	65
Cross-currency interest rate swaps	256	(1)	255	275	(6)	269
	<b>312</b>	<b>(3)</b>	<b>309</b>	<b>340</b>	<b>(6)</b>	<b>334</b>
<b>Cash flow hedges</b>						
Interest rate swaps	-	(21)	(21)	-	(55)	(55)
Cross-currency interest rate swaps	151	(2)	149	185	-	185
	<b>151</b>	<b>(23)</b>	<b>128</b>	<b>185</b>	<b>(55)</b>	<b>130</b>
<b>Derivatives not in a formal hedge relationship</b>						
Interest rate swaps	119	(76)	43	74	(75)	(1)
Cross-currency interest rate swaps	30	-	30	35	-	35
Foreign exchange forward contracts	-	-	-	1	-	1
Forward rate agreements	-	(3)	(3)	-	(13)	(13)
	<b>149</b>	<b>(79)</b>	<b>70</b>	<b>110</b>	<b>(88)</b>	<b>22</b>
	<b>612</b>	<b>(105)</b>	<b>507</b>	<b>635</b>	<b>(149)</b>	<b>486</b>
Hedge positions offset within derivative instruments	3	(3)	-	2	(2)	-
<b>Total</b>	<b>615</b>	<b>(108)</b>	<b>507</b>	<b>637</b>	<b>(151)</b>	<b>486</b>

The maturity of derivative financial instruments is as follows:

	2011			2010		
	Assets £m	Liabilities £m	Total £m	Assets £m	Liabilities £m	Total £m
In one year or less	80	(22)	58	72	(30)	42
<b>Current</b>	<b>80</b>	<b>(22)</b>	<b>58</b>	<b>72</b>	<b>(30)</b>	<b>42</b>
In 1 - 2 years	12	(12)	-	-	(6)	(6)
In 2 - 3 years	80	(4)	76	15	(19)	(4)
In 3 - 4 years	1	(2)	(1)	140	(22)	118
In 4 - 5 years	-	-	-	-	(2)	(2)
More than 5 years	442	(68)	374	410	(72)	338
<b>Non-current</b>	<b>535</b>	<b>(86)</b>	<b>449</b>	<b>565</b>	<b>(121)</b>	<b>444</b>
	<b>615</b>	<b>(108)</b>	<b>507</b>	<b>637</b>	<b>(151)</b>	<b>486</b>

For each class of derivative the notional contract amounts\* are as follows:

	2011 £m	2010 £m
Interest rate swaps	(5,199)	(3,154)
Cross-currency interest rate swaps	(1,578)	(1,748)
Foreign exchange forward contracts	(4)	(39)
Forward rate agreements	(1,832)	(1,730)
	<b>(8,613)</b>	<b>(6,671)</b>

\*The notional contract amounts of derivatives indicate the gross nominal value of transactions outstanding at the balance sheet date

**13. Inventories and other intangible assets**

	2011 £m	2010 £m
Raw materials and consumables	25	28
Other intangible assets - emission allowances	15	15
	<b>40</b>	<b>43</b>

**14. Trade and other receivables**

	2011 £m	2010 £m
Trade receivables	37	59
Amounts owed by fellow subsidiaries	11	22
Prepayments and accrued income	175	202
Other receivables	8	5
	<b>231</b>	<b>288</b>

Trade receivables are non-interest bearing and generally have a 30-90 day term. Due to their short maturities, the fair value of trade and other receivables approximates to their book value. All other receivables are recorded at amortised cost.

**Provision for impairment of receivables**

	£m
At 1 April 2009	3
Additions net of recoveries	15
At 31 March 2010	18
Recoveries net of additions	(17)
<b>At 31 March 2011</b>	<b>1</b>

As at 31 March 2011, trade receivables of £23m (2010: £2m) were past due but not impaired. The ageing analysis of these trade receivables is as follows:

	2011 £m	2010 £m
Up to 3 months past due	19	-
3 to 6 months past due	3	1
Over 6 months past due	1	1
	<b>23</b>	<b>2</b>

For further information about wholesale credit risk refer to note 28(c).

## 15. Financial investments

	2011 £m	2010 £m
<b>Current</b>		
Available-for-sale investments - investments in short-term money funds	223	307
Loans and receivables - amounts due from fellow subsidiaries	19	19
	<b>242</b>	<b>326</b>

Available-for-sale investments are recorded at their fair value. The fair value of loans and receivables approximates to their book value.

The maximum exposure to credit risk at the reporting date is the fair value of the financial instruments - for further information on our treasury related credit risk refer to note 28. None of the financial investments are past due or impaired.

## 16. Cash and cash equivalents

	2011 £m	2010 £m
Cash at bank and short-term deposits	83	1
<b>Cash and cash equivalents excluding bank overdrafts</b>	<b>83</b>	<b>1</b>
Bank overdrafts	(34)	(15)
<b>Net cash and cash equivalents</b>	<b>49</b>	<b>(14)</b>

The fair values of cash and cash equivalents and bank overdrafts approximate to their carrying amounts.

Cash at bank earns interest at floating rates based on daily bank deposit rates. Short-term deposits are made for various periods ranging between one day and three months, depending on immediate cash requirements, and earn interest at the respective short-term deposit rates.

## 17. Borrowings

	2011 £m	2010 £m
<b>Current</b>		
Bank loans	278	243
Bonds	101	115
Other loans	2	2
Borrowings from fellow subsidiaries	369	74
Bank overdrafts (note 16)	34	15
	<b>784</b>	<b>449</b>
<b>Non-current</b>		
Bank loans	994	659
Bonds	5,964	6,165
Other loans	160	149
Borrowings from fellow subsidiaries	-	250
	<b>7,118</b>	<b>7,223</b>
<b>Total borrowings</b>	<b>7,902</b>	<b>7,672</b>
Total borrowings are repayable as follows:	2011 £m	2010 £m
Less than 1 year	784	449
In 1 - 2 years	224	251
In 2 - 3 years	501	222
In 3 - 4 years	133	730
In 4 - 5 years	-	134
In more than 5 years by instalments	51	-
In more than 5 years other than by instalments	6,209	5,886
	<b>7,902</b>	<b>7,672</b>

The fair value of borrowings at 31 March 2011 was £8,081m (2010: £7,765m). Market values, where available, have been used to determine fair values. Where market values are not available, fair values have been calculated by discounting cash flows at prevailing interest rates.

The notional amount outstanding of the debt portfolio as at 31 March 2011 was £8,048m (2010: £7,819m).

Collateral is placed with or received from any counterparty where we have entered into a credit support annex to the ISDA Master Agreement once the current mark-to-market valuation of the trades between the parties exceeds an agreed threshold. Included in current bank loans is £275m (2010: £240m) in respect of cash received under collateral agreements. No cash has been placed under collateral agreements.

As at 31 March 2011, the Company had committed credit facilities of £425m (2010: £700m) of which £425m was undrawn (2010: £700m undrawn). These undrawn facilities expire within three to four years.

All of the unused facilities at 31 March 2011 and at 31 March 2010 were held as back-up to commercial paper and similar borrowings.

None of the Company's borrowings are secured by charges over assets of the Company.

## 18. Trade and other payables

	2011 £m	2010 £m
Trade payables	411	439
Amounts owed to fellow subsidiaries	78	125
Deferred income	147	136
Social security and other taxes	67	72
Other payables	44	34
	<b>747</b>	<b>806</b>

Due to their short maturities, the fair value of trade and other payables (excluding deferred income) approximates to their book value. All trade and other payables are recorded at amortised cost.

## 19. Other non-current liabilities

	2011 £m	2010 £m
Trade payables	22	-
Other payables	-	4
Deferred income	1,079	1,100
	<b>1,101</b>	<b>1,104</b>

The fair value of trade and other payables approximates to their book value. All other non-current liabilities are recorded at amortised cost.

## 20. Deferred tax assets and liabilities

The following are the major deferred tax assets and liabilities recognised, and the movements thereon, during the current and prior years:

<b>Deferred tax (assets)/liabilities</b>	Accelerated tax depreciation £m	Share- based payments £m	Financial instruments £m	Other net temporary differences £m	Total £m
Deferred tax assets at 31 March 2009	-	(3)	-	(14)	(17)
Deferred tax liabilities at 31 March 2009	1,736	-	26	32	1,794
At 1 April 2009	1,736	(3)	26	18	1,777
Charged/(credited) to income statement	141	-	(5)	(5)	131
Credited to equity	-	-	(18)	-	(18)
At 31 March 2010	1,877	(3)	3	13	1,890
Deferred tax assets at 31 March 2010	-	(3)	-	(19)	(22)
Deferred tax liabilities at 31 March 2010	1,877	-	3	32	1,912
At 1 April 2010	1,877	(3)	3	13	1,890
Credited to income statement	(7)	(1)	(2)	(9)	(19)
Charged to equity	-	-	2	-	2
<b>At 31 March 2011</b>	<b>1,870</b>	<b>(4)</b>	<b>3</b>	<b>4</b>	<b>1,873</b>
Deferred tax assets at 31 March 2011	-	(4)	-	(26)	(30)
Deferred tax liabilities at 31 March 2011	1,870	-	3	30	1,903
<b>At 31 March 2011</b>	<b>1,870</b>	<b>(4)</b>	<b>3</b>	<b>4</b>	<b>1,873</b>

Deferred tax assets are all offset against deferred tax liabilities.

At the balance sheet date there were no material current deferred tax assets or liabilities (2010: £nil).

Deferred tax assets in respect of capital losses of £15m (2010: £15m) have not been recognised as their future recovery is uncertain or not currently anticipated. The capital losses are available to carry forward indefinitely. The capital losses can be offset against specific types of future capital gains.

## 21. Provisions

	Environmental £m	Restructuring £m	Emissions £m	Other £m	Total provisions £m
At 1 April 2009	56	43	2	48	149
Additions	14	30	4	11	59
Release of unused amounts	-	-	-	(2)	(2)
Unwinding of discount	2	-	-	-	2
Utilised	(2)	(25)	-	(9)	(36)
At 31 March 2010	70	48	6	48	172
Additions	5	33	7	16	61
Release of unused amounts	-	-	(6)	(5)	(11)
Unwinding of discount	3	-	-	-	3
Utilised	(7)	(14)	-	(4)	(25)
<b>At 31 March 2011</b>	<b>71</b>	<b>67</b>	<b>7</b>	<b>55</b>	<b>200</b>

  

	2011 £m	2010 £m
Current	79	62
Non-current	121	110
	<b>200</b>	<b>172</b>

### Environmental provision

The environmental provision represents the net present value of the estimated statutory decontamination costs of old gas manufacturing sites owned by the Company (discounted using a real rate of 2.0%). The anticipated timing of the cash flows for statutory decontamination cannot be predicted with certainty, but they are expected to be incurred over the next 50 years.

A number of uncertainties affect the calculation of the provision for gas site decontamination, including the impact of regulation, the accuracy of the site surveys, unexpected contaminants, transportation costs, the impact of alternative technologies and changes in the discount rate. The provision incorporates our best estimate of the financial effect of these uncertainties, but future material changes in any of the assumptions could materially impact on the calculation of the provision and hence the income statement.

The undiscounted amount of the provision at 31 March 2011 was £112m (2010: £110m), being the best undiscounted estimate of the liability having regard to these uncertainties.

### Restructuring provision

At 31 March 2011, £26m of the total restructuring provision (2010: £26m) related to the restructuring of our Liquefied Natural Gas (LNG) storage facilities, and £14m consisted of provisions for the disposal of surplus leasehold interests and rates payable on surplus properties (2010: £5m). The expected payment dates for property restructuring costs remain uncertain. The remainder of the restructuring provision related to business reorganisation costs, to be paid over the next two years.

### Emissions provision

The provision for emission costs is expected to be settled using emission allowances granted or purchased.

### Other provisions

Other provisions at 31 March 2011 include £5m (2010: £6m) in respect of property transfer costs related to the sales of four UK gas distribution networks and £22m (2010: £21m) in respect of employer liability claims. The payment dates for the property transfer costs are uncertain, but should largely be over the next two years. In accordance with insurance industry practice, the estimates for employer liability claims are based on experience from previous years and, therefore, there is no identifiable payment date associated with these items.

## 22. Share capital

	Number of shares 2011 millions	Number of shares 2010 millions	2011 £m	2010 £m
At 31 March 2010 and 2011 - ordinary shares of 1 <sup>2</sup> / <sub>15</sub> p each Allotted, called up and fully paid	<b>3,944</b>	3,944	<b>45</b>	45

## 23. Consolidated cash flow statement

### a) Reconciliation of net cash flow to movement in net debt

	2011 £m	2010 £m
Movement in cash and cash equivalents	<b>63</b>	(4)
Decrease in financial investments	<b>(84)</b>	(683)
(Increase)/decrease in borrowings and derivatives	<b>(58)</b>	725
Net interest paid on the components of net debt	<b>262</b>	268
Change in net debt resulting from cash flows	<b>183</b>	306
Changes in fair value of financial assets and liabilities	<b>10</b>	(33)
Net interest charge on the components of net debt	<b>(404)</b>	(252)
Movement in net debt (net of related derivative financial instruments) in the year	<b>(211)</b>	21
Net debt (net of related derivative financial instruments) at the start of the year	<b>(6,859)</b>	(6,880)
Net debt (net of related derivative financial instruments) at the end of the year	<b>(7,070)</b>	(6,859)

### b) Analysis of changes in net debt

	Cash and cash equivalents £m	Bank overdrafts £m	Net cash £m	Financial investments £m	Borrowings £m	Derivatives £m	Total debt £m
At 1 April 2009	-	(10)	(10)	1,009	(8,662)	783	(6,880)
Cash flow	1	(5)	(4)	(686)	1,100	(104)	306
Fair value gains and losses	-	-	-	-	202	(235)	(33)
Interest charges	-	-	-	3	(297)	42	(252)
At 31 March 2010	1	(15)	(14)	326	(7,657)	486	(6,859)
Cash flow	82	(19)	63	(86)	275	(69)	183
Fair value gains and losses	-	-	-	-	(9)	19	10
Interest charges	-	-	-	2	(477)	71	(404)
<b>At 31 March 2011</b>	<b>83</b>	<b>(34)</b>	<b>49</b>	<b>242</b>	<b>(7,868)</b>	<b>507</b>	<b>(7,070)</b>
Balances at 31 March 2011 comprise:							
Non-current assets	-	-	-	-	-	535	535
Current assets	83	-	83	242	-	80	405
Current liabilities	-	(34)	(34)	-	(750)	(22)	(806)
Non-current liabilities	-	-	-	-	(7,118)	(86)	(7,204)
	<b>83</b>	<b>(34)</b>	<b>49</b>	<b>242</b>	<b>(7,868)</b>	<b>507</b>	<b>(7,070)</b>

## Notes to the consolidated financial statements - supplementary information

### 24. Commitments and contingencies

#### a) Future capital expenditure

	2011 £m	2010 £m
Contracted for but not provided	428	533

#### b) Operating lease commitments

Total commitments under non-cancellable operating leases were as follows:

	2011 £m	2010 £m
Amounts due:		
Less than 1 year	16	16
In 1 - 2 years	11	11
In 2 - 3 years	9	9
In 3 - 4 years	7	8
In 4 - 5 years	5	7
More than 5 years	22	26
	<b>70</b>	<b>77</b>

#### c) Amounts receivable under sublease arrangements

The total of future minimum sublease payments expected to be received under non-cancellable subleases is £5m (2010: £5m).

#### d) Other commitments, contingencies and guarantees

The value of other commitments, contingencies and guarantees at 31 March 2011 amounted to £121m (2010: £209m), including gas purchase commitments amounting to £102m (2010: £43m).

#### e) Parent Company loan guarantees on behalf of subsidiaries

The Company has guaranteed the repayment of principal sums, any associated premium and interest on specific loans due from its financial subsidiaries to third parties. At 31 March 2011, the sterling equivalent amounted to £1,104m (2010: £1,168m).

#### f) Litigation and claims

##### *Metering competition investigation*

As previously reported, on 25 February 2008 the Gas and Electricity Markets Authority (GEMA) announced it had decided we had breached Chapter 11 of the Competition Act 1998 and Article 82 (now Article 102) of the Treaty of the Functioning of the European Union and fined us £41.6m. Following appeals, the Competition Appeal Tribunal reduced the fine to £30m and the Court of Appeal further reduced the fine to £15m. On 22 March 2010, we applied to the Supreme Court for leave to appeal the Court of Appeal's judgement. On 28 July 2010, the Supreme Court denied our application and this ends the legal process. The £15m fine was paid to GEMA on 1 April 2010.

##### *Gas Distribution mains replacement investigation*

As previously reported, in October 2008 we informed Ofgem that mains replacement activity carried out by our Gas Distribution business may have been inaccurately reported. Ofgem has now concluded its investigation and, following the reaching of a settlement between Ofgem and the Company, on 6 January 2011, Ofgem announced its proposed decision to impose a penalty of £8m and to find the Company in breach of certain obligations in respect of the reporting of mains replacement data. Ofgem also stated that the penalty would have been higher had it not been for the cooperation and corrective action by National Grid. On 10 March 2011, following the end of the period in which representations could be made, Ofgem wrote to the Company to confirm its decision. On 13 May 2011, we received the Final Penalty Notice and the penalty has now been paid.

## 25. Related party transactions

The following material transactions are with fellow subsidiaries of National Grid and a pension plan, and are in the normal course of business.

	Parent		Other related parties		Total	
	2011 £m	2010 £m	2011 £m	2010 £m	2011 £m	2010 £m
<b>Income:</b>						
Goods and services supplied	-	-	29	21	29	21
<b>Expenditure:</b>						
Services received	-	-	21	35	21	35
Corporate services received	-	-	15	16	15	16
Charges in respect of pensions costs	-	-	14	78	14	78
Interest received on borrowings from fellow subsidiaries	-	-	7	-	7	-
Interest paid on borrowings from fellow subsidiaries	-	-	1	10	1	10
	-	-	58	139	58	139
<b>Outstanding balances at 31 March in respect of income, expenditure and settlement of corporation tax:</b>						
Amounts receivable	-	-	11	22	11	22
Amounts payable	-	-	78	125	78	125
<b>Advances to fellow subsidiaries (due within one year):</b>						
At 1 April and 31 March	19	19	-	-	19	19
<b>Advances to parent (due after more than one year):</b>						
At 1 April and 31 March	5,611	5,611	-	-	5,611	5,611
<b>Borrowings payable to fellow subsidiaries (amounts due within one year):</b>						
At 1 April	-	-	74	239	74	239
Reclassification	-	-	250	-	250	-
Advances	-	-	71	-	71	-
Repayments	-	-	(26)	(165)	(26)	(165)
At 31 March	-	-	369	74	369	74
<b>Borrowings payable to fellow subsidiaries (amounts due after more than one year):</b>						
At 1 April	-	-	250	250	250	250
Reclassification	-	-	(250)	-	(250)	-
At 31 March	-	-	-	250	-	250

Amounts receivable from or payable to related parties in respect of sales and expenditure are ordinarily settled one month in arrears. The advance to the parent due after more than one year is not interest bearing. Other advances to and borrowings from fellow subsidiaries are repayable on demand and bear interest at commercial rates.

No amounts have been provided at 31 March 2011 (2010: £nil) and no expense has been recognised during the year (2010: £nil) in respect of bad or doubtful debts for related party transactions.

Details of guarantees provided in respect of related parties are provided in note 24.

Details of key management compensation are provided in note 3(c).

## 26. Actuarial information on pensions

The National Grid UK Pension Scheme is funded with assets held in a separate trustee administered fund. The scheme is subject to independent actuarial valuation at least every three years, on the basis of which the qualified actuary certifies the rate of employers' contribution which, together with the specified contributions payable by employees and the proceeds from the scheme's assets, are expected to be sufficient to fund the benefits payable under the scheme. The scheme provides final salary defined benefits for employees who joined prior to 31 March 2002 and defined contribution benefits for employees joining from 1 April 2002.

The latest full actuarial valuation was carried out by Towers Watson as at 31 March 2007. The aggregate market value of the scheme's assets was £12,923m and the value of the assets represented 97% of the actuarial value of benefits due to members, calculated on the basis of pensionable earnings and service at 31 March 2007 on an ongoing basis and allowing for projected increases in pensionable earnings. There was a funding deficit of £442m (£327m net of tax) on the valuation date in light of which National Grid agreed a recovery plan with the trustees.

The actuarial valuation showed that, based on long-term financial assumptions, the contribution rate required to meet future benefit accrual was 32.4% of pensionable earnings (29.4% employers and 3% employees). In addition, the employers pay an allowance for administration expenses which was 3.2% of pensionable earnings, giving a total company rate of 32.6%. The employer contribution rate will be reviewed as part of the current valuation, while the administration rate is reviewed annually.

Contributions to the scheme during 2011/12 will be determined as part of the current valuation negotiations with the Trustees.

### Asset allocations

The major categories of plan assets as a percentage of total plan assets were as follows:

	2011	2010
	%	%
Equities	33.6	34.7
Corporate bonds	32.4	34.5
Gilts	26.6	22.0
Property	6.1	6.2
Other	1.3	2.6
<b>Total</b>	<b>100.0</b>	<b>100.0</b>

### Actuarial assumptions

The expected long-term rate of return on assets has been set reflecting the price inflation expectation, the expected real return on each major asset class and the long-term asset allocation strategy adopted for the scheme. The expected real returns on specific asset classes reflect historical returns, investment yields on the measurement date and general future return expectations, and have been set after taking advice from the scheme's actuaries. The current target asset allocation for the scheme is 32% equities and 68% bonds, property and other.

	2011	2010
	%	%
Discount rate (i)	5.5	5.6
Expected return on plan assets	6.0	6.2
Rate of increase in salaries (ii)	4.4	4.7
Rate of increase in pensions in payment and deferred pensions	3.5	3.8
Rate of increase in Retail Prices Index (iii)	3.5	3.8

(i) The discount rate for pension liabilities has been determined by reference to appropriate yields on high quality corporate bonds prevailing in the UK debt markets at the balance sheet date.

(ii) A promotional age related scale has been used where appropriate.

(iii) In September 2010, the UK Government changed the basis for statutory pension increases from the Retail Price Index (RPI) to the Consumer Price Index (CPI). The scheme rules specifically reference RPI. As a consequence the impact of the Government's move to CPI was predominantly limited to National Grid's Guaranteed Minimum Pensions. The financial consequence of the change as at 31 March 2011 was an approximate £50m reduction in present value of the defined benefit obligation.

The assumed life expectations for a retiree at age 65 are as follows:

	2011	2010
	years	years
<b>Today:</b>		
Males	22.1	20.8
Females	24.9	23.3
<b>In 20 years:</b>		
Males	24.3	23.2
Females	27.3	25.6

## 26. Actuarial information on pensions continued

### Sensitivities to actuarial assumptions

	Change in pension obligations		Change in annual pension cost	
	2011	2010	2011	2010
	£m	£m	£m	£m
<b>Sensitivities (all other assumptions held constant)</b>				
0.1% change in discount rate	190	210	1	2
0.5% change in long term rate of increase in salaries	80	85	3	4
Increase of one year in life expectations at age 60	420	430	2	2

## 27. Supplementary information on derivative financial instruments

Derivatives are financial instruments that derive their value from the price of an underlying item such as interest rates, foreign exchange, credit spreads, or other indices. Derivatives enable their users to alter exposure to market or credit risks. We use derivatives to manage our treasury risks.

### Treasury financial instruments

Derivatives are used for hedging purposes in the management of exposure to market risks. This enables the optimisation of the overall cost of accessing debt capital markets, and mitigates the market risk which would otherwise arise from the Company assets and liabilities.

Hedging policies using derivative financial instruments are further explained in note 28. Derivatives held as hedging instruments are formally designated as hedges as defined in IAS 39. Derivatives may qualify as hedges for accounting purposes if they are fair value hedges or cash flow hedges. These are described as follows:

### Fair value hedges

Fair value hedges principally consist of interest rate and cross-currency swaps that are used to protect against changes in the fair value of fixed-rate, long-term financial instruments due to movements in market interest rates. For qualifying fair value hedges, all changes in the fair value of the derivative and changes in the fair value of the item in relation to the risk being hedged are recognised in the income statement. If the hedge relationship is terminated, the fair value adjustment to the hedged item continues to be reported as part of the basis of the item and is amortised to the income statement as a yield adjustment over the remainder of the life of the hedged item.

### Cash flow hedges

Exposure arises from the variability in future interest and currency cash flows on assets and liabilities which bear interest at variable rates or are in a foreign currency. Interest rate and cross-currency swaps are maintained, and designated as cash flow hedges where they qualify, to manage this exposure. Fair value changes on designated cash flow hedges are initially recognised directly in the cash flow hedge reserve, as gains or losses recognised in equity. Amounts are transferred from equity and recognised in the income statement as the income or expense is recognised on the hedged asset or liability.

Forward foreign currency contracts are used to hedge anticipated and committed future currency cash flows. Where these contracts qualify for hedge accounting, they are designated as cash flow hedges. On recognition of the underlying transaction in the financial statements, the associated hedge gains and losses deferred in equity are transferred and included with the recognition of the underlying transaction.

The gains and losses on ineffective portions of such derivatives are recognised immediately in remeasurements within the income statement.

When a hedging instrument expires or is sold, or when a hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss existing in equity at that time remains in equity and is recognised when the forecast transaction is ultimately recognised in the income statement or on the balance sheet. When a forecast transaction is no longer expected to occur, the cumulative gain or loss that was reported in equity is immediately transferred to remeasurements within the income statement.

### Derivatives not in a formal hedge relationship

Our policy is not to use derivatives for trading purposes. However, due to the complex nature of hedge accounting under IAS 39, some derivatives may not qualify for hedge accounting, or are specifically not designated as a hedge where natural offset is more appropriate. Changes in the fair value of any derivative instruments that do not qualify for hedge accounting are recognised immediately in remeasurements within the income statement.

## 28. Financial risk

Our activities expose us to a variety of financial risks: market risk, including foreign exchange risk; fair value interest rate risk and cash flow interest rate risk; credit risk; and liquidity risk. The overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on financial performance. Derivative financial instruments are used to hedge certain risk exposures.

Risk management related to financial activities is carried out by a central treasury department under policies approved by the Boards of Directors of National Grid plc and the Company. This department identifies, evaluates and hedges financial risks in close co-operation with the operating units. The Boards provide written principles for overall risk management, as well as written policies covering specific areas, such as foreign exchange risk, interest rate risk, credit risk, use of derivative financial instruments and non-derivative financial instruments, and investment of excess liquidity as discussed further in our treasury policy, described on page 18 of the Operating and Financial Review.

### (a) Market risk

#### (i) Foreign exchange risk

We are exposed to foreign exchange risk arising from non-sterling future commercial transactions and non-sterling recognised assets and liabilities.

With respect to near term foreign exchange risk, we use foreign exchange forwards to manage foreign exchange transaction exposure. Our policy is to hedge a minimum percentage of known contracted foreign currency flows in order to mitigate foreign currency movements in the intervening period. Where cash forecasts are less certain, we generally cover a percentage of the foreign currency flows depending on the level of agreed probability for those future cash flows.

During the years ended 31 March 2011 and 2010, derivative financial instruments were used to manage foreign exchange risk as follows:

	2011				Total £m
	Sterling £m	Euro £m	Dollar £m	Other £m	
Cash and cash equivalents	82	1	-	-	83
Financial investments	242	-	-	-	242
Borrowings (i)	(5,962)	(876)	(719)	(345)	(7,902)
<b>Pre-derivative position</b>	<b>(5,638)</b>	<b>(875)</b>	<b>(719)</b>	<b>(345)</b>	<b>(7,577)</b>
Derivative effect	(1,406)	848	720	345	507
<b>Net debt position</b>	<b>(7,044)</b>	<b>(27)</b>	<b>1</b>	<b>-</b>	<b>(7,070)</b>

  

	2010				Total £m
	Sterling £m	Euro £m	Dollar £m	Other £m	
Cash and cash equivalents	1	-	-	-	1
Financial investments	326	-	-	-	326
Borrowings (i)	(5,510)	(1,119)	(713)	(330)	(7,672)
<b>Pre-derivative position</b>	<b>(5,183)</b>	<b>(1,119)</b>	<b>(713)</b>	<b>(330)</b>	<b>(7,345)</b>
Derivative effect	(1,687)	1,129	714	330	486
<b>Net debt position</b>	<b>(6,870)</b>	<b>10</b>	<b>1</b>	<b>-</b>	<b>(6,859)</b>

(i) Includes bank overdrafts

There was no significant currency exposure on other financial instruments, including trade receivables and payables and other receivables and payables.

## 28. Financial risk continued

### (a) Market risk continued

#### (ii) Cash flow and fair value interest rate risk

Interest rate risk arises on our borrowings. Borrowings issued at variable rates expose us to cash flow interest rate risk. Borrowings issued at fixed rates expose us to fair value interest rate risk. Our interest rate risk management policy as further explained on page 19 is to minimise the finance costs (being interest costs and changes in the market value of debt) subject to certain constraints. Some of our borrowings issued are index-linked, that is their cost is linked to changes in the UK Retail Prices Index (RPI). We believe that these borrowings provide a hedge for revenues and regulatory asset values that are also RPI-linked.

Interest rate risk arising from our financial investments is primarily variable being mainly composed of short-dated money funds.

The following table sets out the carrying amount, by contractual maturity, of borrowings that are exposed to interest rate risk before taking into account interest rate swaps:

	2011 £m	2010 £m
<b>Fixed interest rate borrowings</b>		
Less than 1 year	(83)	(98)
In 1 - 2 years	(24)	(1)
In 2 - 3 years	(501)	(22)
In 3 - 4 years	-	(730)
In 4 - 5 years	-	-
More than 5 years	(2,658)	(2,777)
	<b>(3,266)</b>	<b>(3,628)</b>
Floating interest rate borrowings (including RPI linked)	(4,583)	(4,044)
Non-interest bearing borrowings	(53)	-
<b>Total borrowings</b>	<b>(7,902)</b>	<b>(7,672)</b>

During the years ended 31 March 2011 and 2010, net debt was managed using derivative instruments to hedge interest rate risk as follows:

	2011				
	Fixed rate	Floating rate	RPI (i)	Other (ii)	Total
	£m	£m	£m	£m	£m
Cash and cash equivalents	83	-	-	-	83
Financial investments	-	242	-	-	242
Borrowings (iii)	(3,266)	(958)	(3,625)	(53)	(7,902)
<b>Pre-derivative position</b>	<b>(3,183)</b>	<b>(716)</b>	<b>(3,625)</b>	<b>(53)</b>	<b>(7,577)</b>
Derivative effect	1,413	(1,135)	229	-	507
<b>Net debt position (iv)</b>	<b>(1,770)</b>	<b>(1,851)</b>	<b>(3,396)</b>	<b>(53)</b>	<b>(7,070)</b>
	2010				
	Fixed rate	Floating rate	RPI(i)	Other (ii)	Total
	£m	£m	£m	£m	£m
Cash and cash equivalents	1	-	-	-	1
Financial investments	-	326	-	-	326
Borrowings (iii)	(3,628)	(914)	(3,130)	-	(7,672)
<b>Pre-derivative position</b>	<b>(3,627)</b>	<b>(588)</b>	<b>(3,130)</b>	<b>-</b>	<b>(7,345)</b>
Derivative effect	756	(387)	117	-	486
	<b>(2,871)</b>	<b>(975)</b>	<b>(3,013)</b>	<b>-</b>	<b>(6,859)</b>

(i) The post-derivative impact represents financial instruments linked to UK RPI.

(ii) Represents financial instruments which are not directly affected by interest rate risk, including investments in equity or other non-interest bearing instruments.

(iii) Includes bank overdrafts

(iv) The post derivative impact includes short-dated derivative contracts maturing within 12 months of the balance sheet date.

## 28. Financial risk continued

### (b) Fair value analysis

The following is an analysis of our financial instruments measured at fair value. They are reported in a tiered hierarchy based on the valuation methodology described on page 19, and reflecting the significance of market observable inputs. The best evidence of fair value is a quoted price in an actively traded market. In the event that the market for a financial instrument is not active, a valuation technique is used.

	2011				2010			
	Level 1 £m	Level 2 £m	Level 3 £m	Total £m	Level 1 £m	Level 2 £m	Level 3 £m	Total £m
<b>Assets</b>								
Available-for-sale investments	223	-	-	223	307	-	-	307
Derivative financial instruments	-	614	1	615	-	635	2	637
	<b>223</b>	<b>614</b>	<b>1</b>	<b>838</b>	<b>307</b>	<b>635</b>	<b>2</b>	<b>944</b>
<b>Liabilities</b>								
Derivative financial instruments	-	(108)	-	(108)	-	(151)	-	(151)
<b>Total</b>	<b>223</b>	<b>506</b>	<b>1</b>	<b>730</b>	<b>307</b>	<b>484</b>	<b>2</b>	<b>793</b>

Level 1: Financial instruments with quoted prices for identical instruments in active markets.

Level 2: Financial instruments with quoted prices for similar instruments in active markets or quoted prices for identical or similar instruments in inactive markets and financial instruments valued using models where all significant inputs are based directly or indirectly on observable market data.

Level 3: Financial instruments valued using techniques where one or more significant inputs are based on unobservable market data.

During the year no transfers have been made between the hierarchy levels.

The financial instruments classified as level 3 are currency swaps where the currency forward curve is illiquid. The changes in the value of our level 3 derivative financial instruments are as follows:

	2011 Level 3 Valuation £m	2010 Level 3 Valuation £m
<b>At 1 April</b>	<b>2</b>	<b>(1)</b>
Net gains for the year (i)	-	3
Settlements	(1)	-
<b>At 31 March</b>	<b>1</b>	<b>2</b>

(i) Gains are attributable to assets or liabilities held at the end of the reporting period and have been recognised in finance costs in the income statement

A reasonably possible change in assumptions is unlikely to result in a material change in the fair value of the level 3 instruments.

## 28. Financial risk continued

### (c) Credit risk

Credit risk is the risk of loss resulting from counterparties' default on their commitments including failure to pay or make a delivery on a contract. Credit risk is managed on a portfolio basis for National Grid as a whole. Credit risk arises from cash and cash equivalents, derivative financial instruments, and deposits with banks and financial institutions, as well as credit exposures to wholesale and retail customers, including outstanding receivables and committed transactions.

#### Treasury related credit risk

Counterparty risk arises from the investment of surplus funds and from the use of derivative instruments. Our limits are managed by the central treasury department of National Grid, as explained in our treasury policy on page 18 to 20.

As at 31 March 2011 and 2010, we had a number of exposures to individual counterparties. In accordance with our treasury policies and exposure management practices, counterparty credit exposure limits are continually monitored and no individual exposure is considered significant in the ordinary course of treasury management activity. We do not expect any significant losses from non-performance by these counterparties.

The counterparty exposure under derivative financial contracts as shown in note 12 was £615m (2010: £637m); after netting agreements it was £576m (2010: £550m). This exposure is further reduced by collateral received as shown in note 17.

#### Wholesale and retail credit risk

Our principal commercial exposure is governed by the credit rules within the Uniform Network Code. These lay down the level of credit relative to the regulatory asset value for each credit rating. Sales to retail customers, such as those requiring connections, are usually settled in cash or using major credit cards. Management does not expect any significant losses of receivables that have not been provided for as shown in note 14.

### (d) Liquidity analysis

We determine our liquidity requirements by the use of both short and long-term cash flow forecasts. These forecasts are supplemented by a financial headroom analysis which is used to assess funding adequacy for at least a 12 month period.

The following is an analysis of the contractual undiscounted cash flows payable under financial liabilities, and derivative assets and liabilities as at the balance sheet date:

	Due within 1 year £m	Due between 1 and 2 years £m	Due between 2 and 3 years £m	Due 3 years and beyond £m	Total £m
<b>At 31 March 2011</b>					
<b>Non-derivative financial liabilities</b>					
Borrowings	(679)	(223)	(501)	(6,645)	(8,048)
Interest payments on borrowings (i)	(237)	(237)	(219)	(3,494)	(4,187)
Other non-interest bearing liabilities	(455)	(22)	-	-	(477)
<b>Derivative financial liabilities</b>					
Derivative contracts - receipts	95	119	132	726	1,072
Derivative contract - payments	(23)	(32)	(23)	(549)	(627)
<b>Total at 31 March 2011</b>	<b>(1,299)</b>	<b>(395)</b>	<b>(611)</b>	<b>(9,962)</b>	<b>(12,267)</b>
<b>At 31 March 2010</b>					
<b>Non-derivative financial liabilities</b>					
Borrowings	(330)	(252)	(221)	(7,091)	(7,894)
Interest payments on borrowings (i)	(248)	(253)	(256)	(3,819)	(4,576)
Other non-interest bearing liabilities	(473)	(4)	-	-	(477)
<b>Derivative financial liabilities</b>					
Derivative contract - receipts	135	77	91	893	1,196
Derivative contract - payments	(60)	(41)	(48)	(637)	(786)
<b>Total at 31 March 2010</b>	<b>(976)</b>	<b>(473)</b>	<b>(434)</b>	<b>(10,654)</b>	<b>(12,537)</b>

(i) The interest on borrowings is calculated based on borrowings held at 31 March without taking account of future issues. Floating rate interest is estimated using a forward interest rate curve as at 31 March. Payments are included on the basis of the earliest date on which the Company can be required to settle.

## 28. Financial risk continued

### (e) Sensitivity analysis

Financial instruments affected by market risk include borrowings, deposits and derivative financial instruments. The following analysis illustrates the sensitivity to changes in market variables, being UK interest rates and the UK Retail Prices Index.

The analysis excludes the impact of movements in market variables on the carrying value of provisions.

The sensitivity analysis has been prepared on the basis that the amount of net debt, the ratio of fixed to floating interest rates of the debt and derivatives portfolio, and the proportion of financial instruments in foreign currencies are all constant, and on the basis of the hedge designations in place at 31 March 2011 and 31 March 2010, respectively. As a consequence, this sensitivity analysis relates to the positions at those dates and is not representative of the years then ended, as all of these varied.

The following assumptions were made in calculating the sensitivity analysis:

- the balance sheet sensitivity to interest rates relates only to derivative financial instruments and available-for-sale investments, as debt and other deposits are carried at amortised cost and so their carrying value does not change as interest rates move;
- the sensitivity of accrued interest to movements in interest rates is calculated on net floating rate exposures on debt, deposits and derivative instruments;
- changes in the carrying value of derivatives from movements in interest rates designated as cash flow hedges are assumed to be recorded fully within equity;
- changes in the carrying value of derivative financial instruments not in hedging relationships only affect the income statement;
- all other changes in the carrying value of derivative financial instruments designated as hedges are fully effective with no impact on the income statement;
- debt with a maturity below one year is floating rate for the accrued interest part of the calculation;
- the floating leg of any swap or any floating rate debt is treated as not having any interest rate already set, therefore a change in interest rates affects a full 12 month period for the accrued interest portion of the sensitivity calculations; and
- sensitivity to the Retail Prices Index does not take into account any changes to revenue or operating costs that are affected by the Retail Prices Index or inflation generally.

Using the above assumptions, the following table shows the illustrative impact on the income statement and items that are recognised directly in equity that would result from reasonably possible movements in changes in the UK Retail Prices Index and UK interest rates, after the effects of tax.

	2011		2010	
	Income statement	Other Equity Reserves	Income statement	Other Equity Reserves
	-/+ £m	-/+ £m	-/+ £m	-/+ £m
UK Retail Prices Index +/- 0.50%	12	-	10	-
UK interest rates +/- 0.50%	7	13	5	16

The income statement sensitivities impact interest expense and financial instrument remeasurements.

### (f) Capital and risk management

Our objective when managing capital is to safeguard the Company's ability to continue as a going concern and to remain within regulatory constraints. The principal measure of balance sheet efficiency is gearing calculated as net debt expressed as a percentage of regulatory asset value. The gearing ratio at 31 March 2011 was 54% compared with 57% at 31 March 2010. We regularly review and maintain or adjust the capital structure as appropriate in order to manage the level of gearing.

Our licence and some of our bank loan agreements impose lower limits for the long-term credit ratings that the Company must hold. These requirements are monitored on a regular basis in order to ensure compliance.

## 29. Share options and reward plans

National Grid operates three principal forms of share option and award plans in which our employees and Directors participate. These plans include an employee Sharesave scheme, a Performance Share Plan (PSP) and the Deferred Share Plan.

On 14 June 2010, National Grid completed a rights issue. The number of shares allocated to employees under share plans has been adjusted to reflect the bonus element of the rights issue. The terms of National Grid's share plans were adjusted such that participants of the various plans were no better or worse off as a result of the rights issue.

### Active share plans

Sharesave scheme - share options are offered to employees at 80% of the market price at the time of invitation. The share options are exercisable on completion of a three and/or five year Save As You Earn contract.

PSP - awards delivered in National Grid shares are made to Executive Directors of National Grid and senior employees. The criteria are based on National Grid's total shareholder return (50%) when compared to FTSE 100 and annualised growth of National Grid's EPS (50%) when compared to growth in RPI.

Deferred Share Plan - 50% of any Annual Performance Plan awarded to Executive Directors of National Grid and a fixed percentage awarded to senior employees is automatically deferred into National Grid shares which are held in trust for three years before release.

### Additional information in respect of active share plans (excluding Sharesave scheme)

	2011 millions	2010 millions
Awards of ordinary shares at 1 April	1.3	1.4
Impact of rights issue	0.2	-
Awards made	0.6	0.5
Lapses/forfeits	(0.2)	-
Awards vested	-	(0.6)
Awards of ordinary shares at 31 March	1.9	1.3
Conditional awards available for release at 31 March	0.2	-

### Non-active share plans

We also have historical plans where awards are still outstanding but no further awards will be granted. These include the Executive Share Option Plan for which details of movements are provided below.

**29. Share options and reward plans continued****Share options - Sharesave scheme and Executive Share Option Plan**

	Sharesave scheme options		Executive Plan options		Total options
	Weighted average price		Weighted average price		millions
	£	millions	£	millions	
At 31 March 2009	4.86	12.0	4.57	0.1	12.1
Granted	5.20	2.4	-	-	2.4
Lapsed - expired	5.41	(0.6)	-	-	(0.6)
Exercised	3.96	(2.4)	-	-	(2.4)
At 31 March 2010	5.10	11.4	4.59	0.1	11.5
Impact of rights issue	-	1.4	-	-	1.4
Granted	4.45	2.7	-	-	2.7
Lapsed - expired	4.63	(0.8)	-	-	(0.8)
Exercised	5.11	(2.1)	-	-	(2.1)
<b>At 31 March 2011</b>	<b>4.43</b>	<b>12.6</b>	<b>3.80</b>	<b>0.1</b>	<b>12.7</b>
Exercisable					
<b>At 31 March 2011</b>	<b>4.84</b>	<b>0.9</b>	<b>3.80</b>	<b>0.1</b>	<b>1.0</b>
At 31 March 2010	5.15	0.5	4.41	0.1	0.6

**Weighted average share price at exercise date**

<b>Year ended 31 March 2011</b>	<b>5.53</b>	<b>2.1</b>	<b>-</b>	<b>-</b>	<b>2.1</b>
Year ended 31 March 2010	5.74	2.4	-	-	2.4

The weighted average remaining contractual life of options in the employee Sharesave scheme at 31 March 2011 was 2 years and 1 month. These options have exercise prices between £3.80 and £5.73 per ordinary share. The aggregate intrinsic value of all options outstanding and exercisable at 31 March 2011 amounted to £54m and £1m respectively.

## 29. Share options and reward plans continued

### Awards under share option and reward plans

	2011	2010
<i>Share Options:</i>		
Average share price at date of grant	<b>564.5p</b>	676.0p
Average exercise price	<b>445.0p</b>	520.0p
Average fair value	<b>131.6p</b>	287.9p
<i>Other share plans</i>		
Average share price at date of grant	<b>493.3p</b>	598.2p
Average fair value	<b>327.8p</b>	355.6p

### Fair value calculation assumptions

	2011	2010
Dividend yield (%)	<b>4.4-5.0</b>	4.4-5.0
Volatility (%)	<b>22.4-26.1</b>	22.4-26.1
Risk-free investment rate (%)	<b>2.5</b>	2.5
Average life (years)	<b>4.0</b>	4.0

The fair values of awards under the Sharesave scheme have been calculated using the Black-Scholes European model. The fair value of awards with total shareholder return performance conditions are calculated using a Monte Carlo Simulation model. Fair values of other awards are calculated as the share price at the grant date, less the present value of dividends not received in the vesting period.

Volatility was derived based on the following, and is assumed to revert from its current implied level to its long-run mean, based on historical volatility under (ii) below:

- (i) implied volatility in traded options over National Grid plc's shares;
- (ii) historical volatility of National Grid plc's shares over a term commensurate with the expected life of each option; and
- (iii) implied volatility of comparator companies where options in their shares are traded.

### Additional information in respect of share options

	2011	2010
	£m	£m
<b>Share options exercised</b>		
Cash received on exercise of all share options during the year	<b>11</b>	10
Tax benefits realised from share options exercised during the year	<b>1</b>	1

### 30. Ultimate parent company

National Grid Gas plc's immediate parent company is National Grid Gas Holdings Limited. The ultimate parent company and controlling party is National Grid plc. Both of these companies are incorporated in Great Britain and are registered in England and Wales. National Grid plc consolidates the accounts of National Grid Gas plc. Copies of the consolidated accounts of National Grid plc may be obtained from the Company Secretary, 1-3 Strand, London WC2N 5EH.

### 31. Principal subsidiary undertakings

	Principal activity	Holding
British Transco Capital Inc. (incorporated in the US)	Financing	100%
British Transco Finance Inc. (incorporated in the US)	Financing	100%
British Transco Finance (No. 1) Limited	Financing	100%
British Transco Finance (No. 2) Limited	Financing	100%
British Transco Finance (No. 3) Limited	Financing	100%
British Transco Finance (No. 5) Limited	Financing	100%
British Transco International Finance BV (incorporated in the Netherlands)	Financing	100%
National Grid Gas Finance (No 1) plc	Financing	100%
National Grid Metering Limited	Gas metering services	100%
Xoserve Limited	Gas transportation transaction services	56.57%

A full list of all subsidiaries and associated undertakings is available from the Company Secretary of the Company.

## **Appendix 1 – Supplementary analysis of the consolidated financial statements by regulatory business**

The schedules in this appendix provide a supplementary analysis of the primary financial statements by regulatory business together with relevant supporting notes. This appendix should be read in conjunction with the consolidated financial statements of the Company, set out on pages 41 to 77, which provide details in respect of the Company in total not included in this appendix.

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## Regulatory consolidated income statements

For the years ended 31 March	Notes	2011								2010									
		NTS	LNG	De	Other	Total NTS	Total DN	Sold	Inter-	Total	NTS	LNG	De	Other	Total NTS	Total DN	Sold	Inter-	Total
		2011	storage	minimis	activities	regulatory	regulatory	DNs	business	NGG plc	2010	storage	minimis	activities	regulatory	regulatory	DNs	business	NGG plc
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	
<b>Total revenue</b>		<b>869</b>	<b>16</b>	<b>2</b>	<b>8</b>	<b>895</b>	<b>1,828</b>	<b>-</b>	<b>(30)</b>	<b>2,693</b>	908	26	2	7	943	1,836	-	(32)	2,747
Less inter-business revenue		-	(7)	-	-	(7)	(23)	-	30	-	(1)	(8)	-	-	(9)	(18)	-	27	-
<b>Revenue</b>		<b>869</b>	<b>9</b>	<b>2</b>	<b>8</b>	<b>888</b>	<b>1,805</b>	<b>-</b>	<b>-</b>	<b>2,693</b>	907	18	2	7	934	1,818	-	(5)	2,747
Other operating income		23	-	-	-	23	1	-	-	24	14	-	-	-	14	-	-	-	14
Operating costs	A	(475)	(19)	(2)	(8)	(504)	(1,024)	-	-	(1,528)	(534)	(60)	(2)	(7)	(603)	(1,053)	-	5	(1,651)
<b>Operating profit/(loss)</b>																			
Before exceptional items		424	(9)	-	-	415	839	-	-	1,254	446	(1)	-	-	445	852	-	-	1,297
Exceptional items	B	(7)	(1)	-	-	(8)	(57)	-	-	(65)	(59)	(41)	-	-	(100)	(87)	-	-	(187)
<b>Total operating profit/(loss)</b>		<b>417</b>	<b>(10)</b>	<b>-</b>	<b>-</b>	<b>407</b>	<b>782</b>	<b>-</b>	<b>-</b>	<b>1,189</b>	387	(42)	-	-	345	765	-	-	1,110
Interest income and similar income	C	1	-	-	-	1	1	-	-	2	1	-	-	-	1	2	-	-	3
Interest expense and other finance costs																			
Before exceptional items and remeasurements	C	(125)	-	-	-	(125)	(247)	-	-	(372)	(89)	-	-	-	(89)	(168)	-	-	(257)
Exceptional items and remeasurements	B, C	(9)	-	-	-	(9)	(15)	-	-	(24)	12	-	-	-	12	21	-	-	33
<b>Profit/(loss) before taxation</b>																			
Before exceptional items and remeasurements		300	(9)	-	-	291	593	-	-	884	358	(1)	-	-	357	686	-	-	1,043
Exceptional items and remeasurements		(16)	(1)	-	-	(17)	(72)	-	-	(89)	(47)	(41)	-	-	(88)	(66)	-	-	(154)
<b>Total profit/(loss) before taxation</b>		<b>284</b>	<b>(10)</b>	<b>-</b>	<b>-</b>	<b>274</b>	<b>521</b>	<b>-</b>	<b>-</b>	<b>795</b>	311	(42)	-	-	269	620	-	-	889
Taxation																			
Before exceptional items and remeasurements	D	(89)	4	-	-	(85)	(183)	-	-	(268)	(117)	4	-	-	(113)	(209)	-	-	(322)
Exceptional items and remeasurements	B, D	41	-	-	-	41	127	-	-	168	14	7	-	-	21	13	-	-	34
Total taxation	D	(48)	4	-	-	(44)	(56)	-	-	(100)	(103)	11	-	-	(92)	(196)	-	-	(288)
<b>Profit/(loss) for the year after taxation</b>																			
Before exceptional items and remeasurements		211	(5)	-	-	206	410	-	-	616	241	3	-	-	244	477	-	-	721
Exceptional items and remeasurements	B	25	(1)	-	-	24	55	-	-	79	(33)	(34)	-	-	(67)	(53)	-	-	(120)
<b>Profit/(loss) for the year</b>		<b>236</b>	<b>(6)</b>	<b>-</b>	<b>-</b>	<b>230</b>	<b>465</b>	<b>-</b>	<b>-</b>	<b>695</b>	208	(31)	-	-	177	424	-	-	601

Sold DNs represent the results, assets and liabilities attributed to the four distribution networks (DNs) sold by National Grid Gas on 1 June 2005.

## Regulatory consolidated statements of comprehensive income

for the years ended 31 March	Notes	2011								2010									
		NTS	LNG storage	De minimis activities	Other activities	Total NTS regulatory statements	Total DN regulatory statements	Sold DN	Inter-business	Total NGG plc	NTS	LNG storage	De minimis activities	Other activities	Total NTS regulatory statements	Total DN regulatory statements	Sold DN	Inter-business	Total NGG plc
		£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
<b>Profit/(loss) for the year</b>		<b>236</b>	<b>(6)</b>	-	-	<b>230</b>	<b>465</b>	-	-	<b>695</b>	208	(31)	-	-	177	424	-	-	601
<b>Other comprehensive income/(expense):</b>																			
Net gains taken to equity in respect of cash flow hedges		2	-	-	-	2	3	-	-	5	(26)	-	-	-	(26)	(45)	-	-	(71)
Transferred to profit or loss on cash flow hedges		2	-	-	-	2	3	-	-	5	2	-	-	-	2	3	-	-	5
Tax on items taken directly to or transferred from equity	D	(1)	-	-	-	(1)	(1)	-	-	(2)	7	-	-	-	7	11	-	-	18
<b>Other comprehensive income/(expense) for the year</b>		<b>3</b>	-	-	-	<b>3</b>	<b>5</b>	-	-	<b>8</b>	<b>(17)</b>	-	-	-	<b>(17)</b>	<b>(31)</b>	-	-	<b>(48)</b>
<b>Total comprehensive income/(expense) for the year</b>		<b>239</b>	<b>(6)</b>	-	-	<b>233</b>	<b>470</b>	-	-	<b>703</b>	<b>191</b>	<b>(31)</b>	-	-	<b>160</b>	<b>393</b>	-	-	<b>553</b>

## Regulatory consolidated balance sheets

At 31 March	Notes	2011								2010									
		NTS	LNG storage	De minimis activities	Other activities	Total NTS regulatory statements	Total DN regulatory statements	Sold DN	Inter-business	Total NGG plc	NTS	LNG storage	De minimis activities	Other activities	Total NTS regulatory statements	Total DN regulatory statements	Sold DN	Inter-business	Total NGG plc
		£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
<b>Non-current assets</b>																			
Intangible assets	F	35	-	-	-	35	157	-	-	192	34	-	-	-	34	97	-	-	131
Property, plant and equipment	G	3,916	16	-	-	3,932	7,350	-	-	11,282	3,763	16	-	-	3,779	7,029	-	-	10,808
Other non-current assets	H	1,554	34	-	-	1,588	4,023	-	-	5,611	1,554	34	-	-	1,588	4,023	-	-	5,611
Derivative financial assets	I	196	-	-	-	196	339	-	-	535	204	-	-	-	204	361	-	-	565
<b>Total non-current assets</b>		<b>5,701</b>	<b>50</b>	<b>-</b>	<b>-</b>	<b>5,751</b>	<b>11,869</b>	<b>-</b>	<b>-</b>	<b>17,620</b>	<b>5,555</b>	<b>50</b>	<b>-</b>	<b>-</b>	<b>5,605</b>	<b>11,510</b>	<b>-</b>	<b>-</b>	<b>17,115</b>
<b>Current assets</b>																			
Inventories	J	29	-	-	-	29	11	-	-	40	31	1	-	-	32	11	-	-	43
Trade and other receivables	K	94	3	-	-	97	134	-	-	231	146	1	-	-	147	141	-	-	288
Financial investments	L	89	-	-	-	89	153	-	-	242	119	-	-	-	119	207	-	-	326
Derivative financial assets	I	29	-	-	-	29	51	-	-	80	26	-	-	-	26	46	-	-	72
Cash and cash equivalents	M	30	-	-	-	30	53	-	-	83	1	-	-	-	1	-	-	-	1
<b>Total current assets</b>		<b>271</b>	<b>3</b>	<b>-</b>	<b>-</b>	<b>274</b>	<b>402</b>	<b>-</b>	<b>-</b>	<b>676</b>	<b>323</b>	<b>2</b>	<b>-</b>	<b>-</b>	<b>325</b>	<b>405</b>	<b>-</b>	<b>-</b>	<b>730</b>
<b>Total assets</b>		<b>5,972</b>	<b>53</b>	<b>-</b>	<b>-</b>	<b>6,025</b>	<b>12,271</b>	<b>-</b>	<b>-</b>	<b>18,296</b>	<b>5,878</b>	<b>52</b>	<b>-</b>	<b>-</b>	<b>5,930</b>	<b>11,915</b>	<b>-</b>	<b>-</b>	<b>17,845</b>
<b>Current liabilities</b>																			
Borrowings	N	(287)	-	-	-	(287)	(497)	-	-	(784)	(163)	-	-	-	(163)	(286)	-	-	(449)
Derivative financial liabilities	I	(8)	-	-	-	(8)	(14)	-	-	(22)	(11)	-	-	-	(11)	(19)	-	-	(30)
Trade and other payables	O	(299)	(5)	(4)	(3)	(311)	(436)	-	-	(747)	(313)	(7)	(1)	(1)	(322)	(484)	-	-	(806)
Current tax liabilities		(8)	-	-	-	(8)	(15)	-	-	(23)	(4)	-	-	-	(4)	(15)	-	-	(19)
Provisions	R	(12)	(8)	-	-	(20)	(54)	(5)	-	(79)	(6)	(4)	-	-	(10)	(47)	(5)	-	(62)
<b>Total current liabilities</b>		<b>(614)</b>	<b>(13)</b>	<b>(4)</b>	<b>(3)</b>	<b>(634)</b>	<b>(1,016)</b>	<b>(5)</b>	<b>-</b>	<b>(1,655)</b>	<b>(497)</b>	<b>(11)</b>	<b>(1)</b>	<b>(1)</b>	<b>(510)</b>	<b>(851)</b>	<b>(5)</b>	<b>-</b>	<b>(1,366)</b>
<b>Non-current liabilities</b>																			
Borrowings	N	(2,606)	-	-	-	(2,606)	(4,512)	-	-	(7,118)	(2,631)	-	-	-	(2,631)	(4,592)	-	-	(7,223)
Derivative financial liabilities	I	(31)	-	-	-	(31)	(55)	-	-	(86)	(44)	-	-	-	(44)	(77)	-	-	(121)
Other non-current liabilities	P	(171)	-	-	-	(171)	(930)	-	-	(1,101)	(151)	-	-	-	(151)	(953)	-	-	(1,104)
Deferred tax liabilities	Q	(498)	9	-	-	(489)	(1,384)	-	-	(1,873)	(503)	6	-	-	(497)	(1,393)	-	-	(1,890)
Provisions	R	-	(19)	-	-	(19)	(102)	-	-	(121)	(2)	(23)	-	-	(25)	(84)	(1)	-	(110)
<b>Total non-current liabilities</b>		<b>(3,306)</b>	<b>(10)</b>	<b>-</b>	<b>-</b>	<b>(3,316)</b>	<b>(6,983)</b>	<b>-</b>	<b>-</b>	<b>(10,299)</b>	<b>(3,331)</b>	<b>(17)</b>	<b>-</b>	<b>-</b>	<b>(3,348)</b>	<b>(7,099)</b>	<b>(1)</b>	<b>-</b>	<b>(10,448)</b>
<b>Total liabilities</b>		<b>(3,920)</b>	<b>(23)</b>	<b>(4)</b>	<b>(3)</b>	<b>(3,950)</b>	<b>(7,999)</b>	<b>(5)</b>	<b>-</b>	<b>(11,954)</b>	<b>(3,828)</b>	<b>(28)</b>	<b>(1)</b>	<b>(1)</b>	<b>(3,858)</b>	<b>(7,950)</b>	<b>(6)</b>	<b>-</b>	<b>(11,814)</b>
<b>Net assets</b>		<b>2,052</b>	<b>30</b>	<b>(4)</b>	<b>(3)</b>	<b>2,075</b>	<b>4,272</b>	<b>(5)</b>	<b>-</b>	<b>6,342</b>	<b>2,050</b>	<b>24</b>	<b>(1)</b>	<b>(1)</b>	<b>2,072</b>	<b>3,965</b>	<b>(6)</b>	<b>-</b>	<b>6,031</b>
<b>Total equity</b>		<b>2,052</b>	<b>30</b>	<b>(4)</b>	<b>(3)</b>	<b>2,075</b>	<b>4,272</b>	<b>(5)</b>	<b>-</b>	<b>6,342</b>	<b>2,050</b>	<b>24</b>	<b>(1)</b>	<b>(1)</b>	<b>2,072</b>	<b>3,965</b>	<b>(6)</b>	<b>-</b>	<b>6,031</b>

## Regulatory consolidated statements of changes in equity

	Notes	NTS £m	LNG storage £m	De minimis activities £m	Other activities £m	Total NTS regulatory statements £m	Total DN regulatory statements £m	Sold DNs £m	Inter- business £m	Total NGG plc £m
At 1 April 2009		1,989	55	(2)	-	2,042	3,740	(12)	-	5,770
Total recognised income and expense for the year		191	(31)	-	-	160	393	-	-	553
Equity dividends		(99)	-	-	-	(99)	(201)	-	-	(300)
Share-based payments		2	-	-	-	2	6	-	-	8
Transfers (i)		(33)	-	1	(1)	(33)	27	6	-	-
At 31 March 2010		2,050	24	(1)	(1)	2,072	3,965	(6)	-	6,031
Total recognised income and expense for the year		239	(6)	-	-	233	470	-	-	703
Equity dividends	E	(135)	-	-	-	(135)	(265)	-	-	(400)
Share-based payments		2	-	-	-	2	7	-	-	9
Other movements in non-controlling interests		-	-	-	-	-	(1)	-	-	(1)
Transfers (i)		(104)	12	(3)	(2)	(97)	96	1	-	-
<b>At 31 March 2011</b>		<b>2,052</b>	<b>30</b>	<b>(4)</b>	<b>(3)</b>	<b>2,075</b>	<b>4,272</b>	<b>(5)</b>	<b>-</b>	<b>6,342</b>

(i) Transfers largely comprise the reallocation of funding between regulatory businesses and changes in the allocation of other assets and liabilities between regulatory businesses over the over the financial year

## Regulatory consolidated cash flow statements

for the years ended 31 March	Notes	2011								2010									
		NTS	LNG storage	De minimis activities	Other activities	Total NTS regulatory statements	Total DN regulatory statements	Sold DNs	Inter-business	Total NGG plc	NTS	LNG storage	De minimis activities	Other activities	Total NTS regulatory statements	Total DN regulatory statements	Sold DNs	Inter-business	Total NGG plc
		£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
<b>Cash flows from operating activities</b>		<b>417</b>	<b>(10)</b>	-	-	<b>407</b>	<b>782</b>	-	-	<b>1,189</b>	387	(42)	-	-	345	765	-	-	1,110
Total operating profit		417	(10)	-	-	407	782	-	-	1,189	387	(42)	-	-	345	765	-	-	1,110
Adjustments for:																			
Exceptional items		7	1	-	-	8	57	-	-	65	59	41	-	-	100	87	-	-	187
Depreciation and amortisation		126	6	-	-	132	325	-	-	457	123	4	-	-	127	305	-	-	432
Profit on disposal of property, plant and equipment		-	-	-	-	-	5	-	-	5	-	-	-	-	9	-	-	-	9
Share based payment charge		2	-	-	-	2	7	-	-	9	2	-	-	-	2	6	-	-	8
Changes in working capital		24	(1)	1	1	25	21	-	-	46	77	3	(1)	1	80	162	-	-	242
Changes in provisions		(1)	1	-	-	-	7	-	-	7	(1)	(2)	-	-	(3)	10	-	-	7
Cash flows relating to exceptional items		(4)	(2)	-	-	(6)	(65)	(1)	-	(72)	(56)	(4)	-	-	(60)	(57)	(6)	-	(123)
Cash generated from operations		571	(5)	1	1	568	1,139	(1)	-	1,706	591	-	(1)	1	591	1,287	(6)	-	1,872
Tax (paid)/received		(44)	1	-	-	(43)	(75)	-	-	(118)	(74)	1	-	-	(73)	(236)	-	-	(309)
<b>Net cash inflow/(outflow) from operating activities</b>		<b>527</b>	<b>(4)</b>	<b>1</b>	<b>1</b>	<b>525</b>	<b>1,064</b>	<b>(1)</b>	<b>-</b>	<b>1,588</b>	517	1	(1)	1	518	1,051	(6)	-	1,563
<b>Cash flows from investing activities</b>																			
Purchases of intangible assets		(9)	-	-	-	(9)	(77)	-	-	(86)	(13)	-	-	-	(13)	(55)	-	-	(68)
Purchases of property, plant and equipment		(251)	(5)	-	-	(256)	(665)	-	-	(921)	(183)	(3)	-	-	(186)	(698)	-	-	(884)
Disposals of property, plant and equipment		-	-	-	-	-	2	-	-	2	-	-	-	-	-	-	-	-	-
Interest received		1	-	-	-	1	1	-	-	2	1	-	-	-	1	2	-	-	3
Disposal of financial investments		30	-	-	-	30	54	-	-	84	254	-	-	-	254	429	-	-	683
<b>Net cash flow used in investing activities</b>		<b>(229)</b>	<b>(5)</b>	<b>-</b>	<b>-</b>	<b>(234)</b>	<b>(685)</b>	<b>-</b>	<b>-</b>	<b>(919)</b>	59	(3)	-	-	56	(322)	-	-	(266)
<b>Cash flows from financing activities</b>																			
Net movements in borrowings and derivatives (i)		(45)	9	(1)	(1)	(38)	95	1	-	58	(379)	2	1	(1)	(377)	(354)	6	-	(725)
Interest paid		(96)	-	-	-	(96)	(168)	-	-	(264)	(98)	-	-	-	(98)	(178)	-	-	(276)
Dividends paid		(135)	-	-	-	(135)	(265)	-	-	(400)	(99)	-	-	-	(99)	(201)	-	-	(300)
<b>Net cash flow from financing activities</b>		<b>(276)</b>	<b>9</b>	<b>(1)</b>	<b>(1)</b>	<b>(269)</b>	<b>(338)</b>	<b>1</b>	<b>-</b>	<b>(606)</b>	(576)	2	1	(1)	(574)	(733)	6	-	(1,301)
<b>Net decrease in cash and cash equivalents</b>		<b>22</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>22</b>	<b>41</b>	<b>-</b>	<b>-</b>	<b>63</b>	-	-	-	-	-	(4)	-	-	(4)
Net cash and cash equivalents at the start of the year (ii)		(4)	-	-	-	(4)	(10)	-	-	(14)	(4)	-	-	-	(4)	(6)	-	-	(10)
<b>Net cash and cash equivalents at the end of the year (ii)</b>	M	<b>18</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>18</b>	<b>31</b>	<b>-</b>	<b>-</b>	<b>49</b>	(4)	-	-	-	(4)	(10)	-	-	(14)

(i) As borrowings and derivatives have been allocated to the businesses as at 31 March, it is not meaningful to further analyse the movements in allocated borrowings and derivatives between proceeds from loans received, repayment of loans and net movements in short term borrowings and derivatives, as required by IAS 7. Therefore, only the net movement is presented.

(ii) Net of bank overdrafts

## Notes to the regulatory accounting statements

## A. Operating costs

	NTS 2011	LNG storage 2011	De minimis activities 2011	Other activities 2011	Total NTS regulatory statements 2011	Total DN regulatory statements 2011	Sold DNs 2011	Inter- business 2011	Total NGG plc 2011	NTS 2010	LNG storage 2010	De minimis activities 2010	Other activities 2010	Total NTS regulatory statements 2010	Total DN regulatory statements 2010	Sold DNs 2010	Inter- business 2010	Total NGG plc 2010
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
<b>Before exceptional items</b>																		
Depreciation and amortisation	126	6	-	-	132	325	-	-	457	123	4	-	-	127	305	-	-	432
Payroll costs	48	6	-	1	55	209	-	-	264	49	2	-	1	52	203	-	-	255
Other operating charges:																		
Purchases of gas	114	-	-	-	114	28	-	-	142	139	-	-	-	139	17	-	-	156
Rates	93	1	-	-	94	145	-	-	239	81	1	-	-	82	165	-	-	247
Other	87	5	2	7	101	260	-	-	361	83	12	2	6	103	276	-	(5)	374
	<b>468</b>	<b>18</b>	<b>2</b>	<b>8</b>	<b>496</b>	<b>967</b>	<b>-</b>	<b>-</b>	<b>1,463</b>	<b>475</b>	<b>19</b>	<b>2</b>	<b>7</b>	<b>503</b>	<b>966</b>	<b>-</b>	<b>(5)</b>	<b>1,464</b>
<b>Exceptional items</b>																		
Payroll costs	2	-	-	-	2	15	-	-	17	2	4	-	-	6	10	-	-	16
Other operating charges: other	5	1	-	-	6	42	-	-	48	57	37	-	-	94	77	-	-	171
	<b>7</b>	<b>1</b>	<b>-</b>	<b>-</b>	<b>8</b>	<b>57</b>	<b>-</b>	<b>-</b>	<b>65</b>	<b>59</b>	<b>41</b>	<b>-</b>	<b>-</b>	<b>100</b>	<b>87</b>	<b>-</b>	<b>-</b>	<b>187</b>
<b>Total</b>																		
Depreciation and amortisation	126	6	-	-	132	325	-	-	457	123	4	-	-	127	305	-	-	432
Payroll costs	50	6	-	1	57	224	-	-	281	51	6	-	1	58	213	-	-	271
Other operating charges:																		
Purchases of gas	114	-	-	-	114	28	-	-	142	139	-	-	-	139	17	-	-	156
Rates	93	1	-	-	94	145	-	-	239	81	1	-	-	82	165	-	-	247
Other	92	6	2	7	107	302	-	-	409	140	49	2	6	197	353	-	(5)	545
	<b>475</b>	<b>19</b>	<b>2</b>	<b>8</b>	<b>504</b>	<b>1,024</b>	<b>-</b>	<b>-</b>	<b>1,528</b>	<b>534</b>	<b>60</b>	<b>2</b>	<b>7</b>	<b>603</b>	<b>1,053</b>	<b>-</b>	<b>(5)</b>	<b>1,651</b>
Operating costs include:																		
Consumption of inventories	1	-	-	-	1	2	-	-	3	1	-	-	-	1	2	-	-	3
Research expenditure	3	-	-	-	3	6	-	-	9	2	1	-	-	3	7	-	-	10
Operating leases	3	-	-	-	3	13	-	-	16	3	-	-	-	3	13	-	-	16

## (a) Payroll costs

	NTS 2011	LNG storage 2011	De minimis activities 2011	Other activities 2011	Total NTS regulatory statements 2011	Total DN regulatory statements 2011	Sold DNs 2011	Inter- business 2011	Total NGG plc 2011	NTS 2010	LNG storage 2010	De minimis activities 2010	Other activities 2010	Total NTS regulatory statements 2010	Total DN regulatory statements 2010	Sold DNs 2010	Inter- business 2010	Total NGG plc 2010
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
Wages and salaries	40	5	-	1	46	208	-	-	254	51	5	-	1	57	210	-	-	267
Social security costs	5	-	-	-	5	17	-	-	22	5	-	-	-	5	19	-	-	24
Other pension costs	13	1	-	-	14	59	-	-	73	6	1	-	-	7	38	-	-	45
Share-based payments	2	-	-	-	2	6	-	-	8	2	-	-	-	2	6	-	-	8
Severance costs (excluding pension costs)	2	-	-	-	2	8	-	-	10	2	-	-	-	2	11	-	-	13
	<b>62</b>	<b>6</b>	<b>-</b>	<b>1</b>	<b>69</b>	<b>298</b>	<b>-</b>	<b>-</b>	<b>367</b>	<b>66</b>	<b>6</b>	<b>-</b>	<b>1</b>	<b>73</b>	<b>284</b>	<b>-</b>	<b>-</b>	<b>357</b>
Less: payroll costs capitalised	(12)	-	-	-	(12)	(74)	-	-	(86)	(15)	-	-	-	(15)	(71)	-	-	(86)
	<b>50</b>	<b>6</b>	<b>-</b>	<b>1</b>	<b>57</b>	<b>224</b>	<b>-</b>	<b>-</b>	<b>281</b>	<b>51</b>	<b>6</b>	<b>-</b>	<b>1</b>	<b>58</b>	<b>213</b>	<b>-</b>	<b>-</b>	<b>271</b>

## (b) Average number of employees

	NTS 2011	LNG storage 2011	De minimis activities 2011	Other activities 2011	Total NTS regulatory statements 2011	Total DN regulatory statements 2011	Sold DNs 2011	Inter- business 2011	Total NGG plc 2011	NTS 2010	LNG storage 2010	De minimis activities 2010	Other activities 2010	Total NTS regulatory statements 2010	Total DN regulatory statements 2010	Sold DNs 2010	Inter- business 2010	Total NGG plc 2010
UK	974	112	-	9	1,095	4,950	-	-	6,045	1,210	120	-	11	1,341	4,970	-	-	6,311

There is no information on the actual number of employees by regulatory business, as many of NGG's activities are undertaken on a centralised or shared service basis. Total employee numbers have therefore been apportioned between regulatory businesses relative to wages and salaries.

**B. Exceptional items and remeasurements**

	NTS 2011 £m	LNG storage 2011 £m	De minimis activities 2011 £m	Other activities 2011 £m	Total NTS regulatory statements 2011 £m	Total DN regulatory statements 2011 £m	Sold DNs 2011 £m	Inter- business 2011 £m	Total NGG plc 2011 £m	NTS 2010 £m	LNG storage 2010 £m	De minimis activities 2010 £m	Other activities 2010 £m	Total NTS regulatory statements 2010 £m	Total DN regulatory statements 2010 £m	Sold DNs 2010 £m	Inter- business 2010 £m	Total NGG plc 2010 £m
<b>Included within operating profit</b>																		
Exceptional items -																		
Restructuring costs	(7)	(1)	-	-	(8)	(49)	-	-	(57)	(5)	(41)	-	-	(46)	(26)	-	-	(72)
Environmental charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(14)	-	-	(14)
Pension deficit charges	-	-	-	-	-	-	-	-	-	(54)	-	-	-	(54)	(4)	-	-	(58)
Other	-	-	-	-	-	(8)	-	-	(8)	-	-	-	-	-	(43)	-	-	(43)
	(7)	(1)	-	-	(8)	(57)	-	-	(65)	(59)	(41)	-	-	(100)	(87)	-	-	(187)
<b>Included within finance costs:</b>																		
Exceptional items:																		
Debt redemption costs	(11)	-	-	-	(11)	(20)	-	-	(31)									
Remeasurements:																		
Net gains on derivative financial instruments	2	-	-	-	2	5	-	-	7	12	-	-	-	12	21	-	-	33
	(9)	-	-	-	(9)	(15)	-	-	(24)	12	-	-	-	12	21	-	-	33
<b>Total included within profit before tax</b>	<b>(16)</b>	<b>(1)</b>	<b>-</b>	<b>-</b>	<b>(17)</b>	<b>(72)</b>	<b>-</b>	<b>-</b>	<b>(89)</b>	<b>(47)</b>	<b>(41)</b>	<b>-</b>	<b>-</b>	<b>(88)</b>	<b>(66)</b>	<b>-</b>	<b>-</b>	<b>(154)</b>
<b>Included within taxation:</b>																		
Exceptional credits arising on items not included in profit before tax																		
Deferred tax credit arising on the reduction in the UK tax rate	38	-	-	-	38	106	-	-	144	-	-	-	-	-	-	-	-	-
Tax on exceptional items	5	-	-	-	5	21	-	-	26	18	7	-	-	25	19	-	-	44
Tax on remeasurements	(2)	-	-	-	(2)	-	-	-	(2)	(4)	-	-	-	(4)	(6)	-	-	(10)
	41	-	-	-	41	127	-	-	168	14	7	-	-	21	13	-	-	34
<b>Total exceptional items and remeasurements after tax</b>	<b>25</b>	<b>(1)</b>	<b>-</b>	<b>-</b>	<b>24</b>	<b>55</b>	<b>-</b>	<b>-</b>	<b>79</b>	<b>(33)</b>	<b>(34)</b>	<b>-</b>	<b>-</b>	<b>(67)</b>	<b>(53)</b>	<b>-</b>	<b>-</b>	<b>(120)</b>
Total exceptional items after tax	25	(1)	-	-	24	50	-	-	74	(41)	(34)	-	-	(75)	(68)	-	-	(143)
Total remeasurements after tax	-	-	-	-	-	5	-	-	5	8	-	-	-	8	15	-	-	23
<b>Total exceptional items and remeasurements after tax</b>	<b>25</b>	<b>(1)</b>	<b>-</b>	<b>-</b>	<b>24</b>	<b>55</b>	<b>-</b>	<b>-</b>	<b>79</b>	<b>(33)</b>	<b>(34)</b>	<b>-</b>	<b>-</b>	<b>(67)</b>	<b>(53)</b>	<b>-</b>	<b>-</b>	<b>(120)</b>

## C. Finance income and costs

	NTS 2011 £m	LNG storage 2011 £m	De minimis activities 2011 £m	Other activities 2011 £m	Total NTS regulatory statements 2011 £m	Total DN regulatory statements 2011 £m	Sold DNs 2011 £m	Inter- business 2011 £m	Total NGG plc 2011 £m	NTS 2010 £m	LNG storage 2010 £m	De minimis activities 2010 £m	Other activities 2010 £m	Total NTS regulatory statements 2010 £m	Total DN regulatory statements 2010 £m	Sold DNs 2010 £m	Inter- business 2010 £m	Total NGG plc 2010 £m
<b>Interest income and similar income</b>																		
Interest income on financial instruments	1	-	-	-	1	1	-	-	2	1	-	-	-	1	2	-	-	3
Interest income and similar income	1	-	-	-	1	1	-	-	2	1	-	-	-	1	2	-	-	3
<b>Interest expense and other finance costs</b>																		
Interest expense on financial liabilities held at amortised cost	(162)	-	-	-	(162)	(284)	-	-	(446)	(110)	-	-	-	(110)	(187)	-	-	(297)
Interest on derivatives	26	-	-	-	26	45	-	-	71	16	-	-	-	16	26	-	-	42
Other interest	(3)	-	-	-	(3)	(6)	-	-	(9)	(2)	-	-	-	(2)	(6)	-	-	(8)
Unwinding of discount on provisions	-	-	-	-	-	(3)	-	-	(3)	-	-	-	-	-	(2)	-	-	(2)
Less: interest capitalised	14	-	-	-	14	1	-	-	15	7	-	-	-	7	1	-	-	8
<b>Interest expense and other finance costs before exceptional items and remeasurements</b>	<b>(125)</b>	-	-	-	<b>(125)</b>	<b>(247)</b>	-	-	<b>(372)</b>	<b>(89)</b>	-	-	-	<b>(89)</b>	<b>(168)</b>	-	-	<b>(257)</b>
<b>Exceptional items</b>																		
Exceptional debt redemption costs	(11)	-	-	-	(11)	(20)	-	-	(31)									
<b>Remeasurements</b>																		
Net gains on derivative financial instruments included in remeasurements:																		
Ineffectiveness on designated fair value hedges	4	-	-	-	4	9	-	-	13	9	-	-	-	9	16	-	-	25
Ineffectiveness on designated cash flow hedges	1	-	-	-	1	3	-	-	4	1	-	-	-	1	2	-	-	3
On derivatives not designated as hedges or ineligible for hedge accounting	(3)	-	-	-	(3)	(7)	-	-	(10)	2	-	-	-	2	3	-	-	5
	2	-	-	-	2	5	-	-	7	12	-	-	-	12	21	-	-	33
<b>Exceptional items and remeasurements included within interest expense</b>	<b>(9)</b>	-	-	-	<b>(9)</b>	<b>(15)</b>	-	-	<b>(24)</b>	<b>12</b>	-	-	-	<b>12</b>	<b>21</b>	-	-	<b>33</b>
<b>Interest expense and other finance costs</b>	<b>(134)</b>	-	-	-	<b>(134)</b>	<b>(262)</b>	-	-	<b>(396)</b>	<b>(77)</b>	-	-	-	<b>(77)</b>	<b>(147)</b>	-	-	<b>(224)</b>
<b>Net finance costs</b>	<b>(133)</b>	-	-	-	<b>(133)</b>	<b>(261)</b>	-	-	<b>(394)</b>	<b>(76)</b>	-	-	-	<b>(76)</b>	<b>(145)</b>	-	-	<b>(221)</b>

## D. Taxation

## Taxation on items charged/(credited) to the income statement

	NTS 2011 £m	LNG storage 2011 £m	De minimis activities 2011 £m	Other activities 2011 £m	Total NTS regulatory statements 2011 £m	Total DN regulatory statements 2011 £m	Sold DNs 2011 £m	Inter- business 2011 £m	Total NGG plc 2011 £m	NTS 2010 £m	LNG storage 2010 £m	De minimis activities 2010 £m	Other activities 2010 £m	Total NTS regulatory statements 2010 £m	Total DN regulatory statements 2010 £m	Sold DNs 2010 £m	Inter- business 2010 £m	Total NGG plc 2010 £m
<b>Before exceptional items and remeasurements</b>																		
United Kingdom Corporation tax at 28%	56	(1)	-	-	55	86	-	-	141	79	3	-	-	82	114	-	-	196
Corporation tax adjustment in respect of prior years	-	-	-	-	-	1	-	-	1	(1)	-	-	-	(1)	(4)	-	-	(5)
	56	(1)	-	-	55	87	-	-	142	78	3	-	-	81	110	-	-	191
Deferred tax	33	(1)	-	-	32	99	-	-	131	30	(6)	-	-	24	105	-	-	129
Deferred tax adjustment in respect of prior years	-	(2)	-	-	(2)	(3)	-	-	(5)	9	(1)	-	-	8	(6)	-	-	2
	33	(3)	-	-	30	96	-	-	126	39	(7)	-	-	32	99	-	-	131
	89	(4)	-	-	85	183	-	-	268	117	(4)	-	-	113	209	-	-	322
<b>Exceptional items and remeasurements</b>																		
United Kingdom Corporation tax at 28%	(2)	-	-	-	(2)	(21)	-	-	(23)	(14)	(7)	-	-	(21)	(13)	-	-	(34)
	(2)	-	-	-	(2)	(21)	-	-	(23)	(14)	(7)	-	-	(21)	(13)	-	-	(34)
Deferred tax	(38)	-	-	-	(38)	(106)	-	-	(144)	-	-	-	-	-	-	-	-	-
Deferred tax adjustment in respect of prior years	(1)	-	-	-	(1)	-	-	-	(1)	-	-	-	-	-	-	-	-	-
	(39)	-	-	-	(39)	(106)	-	-	(145)	-	-	-	-	-	-	-	-	-
	(41)	-	-	-	(41)	(127)	-	-	(168)	(14)	(7)	-	-	(21)	(13)	-	-	(34)
<b>Total</b>																		
United Kingdom Corporation tax at 28%	54	(1)	-	-	53	65	-	-	118	65	(4)	-	-	61	101	-	-	162
Corporation tax adjustment in respect of prior years	-	-	-	-	-	1	-	-	1	(1)	-	-	-	(1)	(4)	-	-	(5)
	54	(1)	-	-	53	66	-	-	119	64	(4)	-	-	60	97	-	-	157
Deferred tax	(5)	(1)	-	-	(6)	(7)	-	-	(13)	30	(6)	-	-	24	105	-	-	129
Deferred tax adjustment in respect of prior years	(1)	(2)	-	-	(3)	(3)	-	-	(6)	9	(1)	-	-	8	(6)	-	-	2
	(6)	(3)	-	-	(9)	(10)	-	-	(19)	39	(7)	-	-	32	99	-	-	131
<b>Total tax charge/(credit)</b>	<b>48</b>	<b>(4)</b>	-	-	<b>44</b>	<b>56</b>	-	-	<b>100</b>	<b>103</b>	<b>(11)</b>	-	-	<b>92</b>	<b>196</b>	-	-	<b>288</b>

## Taxation on items charged/(credited) to equity

	NTS 2011 £m	LNG storage 2011 £m	De minimis activities 2011 £m	Other activities 2011 £m	Total NTS regulatory statements 2011 £m	Total DN regulatory statements 2011 £m	Sold DNs 2011 £m	Inter- business 2011 £m	Total NGG plc 2011 £m	NTS 2010 £m	LNG storage 2010 £m	De minimis activities 2010 £m	Other activities 2010 £m	Total NTS regulatory statements 2010 £m	Total DN regulatory statements 2010 £m	Sold DNs 2010 £m	Inter- business 2010 £m	Total NGG plc 2010 £m
Deferred tax charge on revaluation of cash flow hedges	1	-	-	-	1	1	-	-	2	(7)	-	-	-	(7)	(11)	-	-	(18)

**D. Taxation continued**

The tax charge for the year after exceptional items and remeasurements is lower (2010: higher) than the standard rate of corporation tax in the UK of 28% (2010: 28%). The differences are explained below:

	NTS 2011 £m	LNG storage 2011 £m	De minimis activities 2011 £m	Other activities 2011 £m	Total NTS regulatory statements 2011 £m	Total DN regulatory statements 2011 £m	Sold DNs 2011 £m	Inter- business 2011 £m	Total NGG plc 2011 £m	NTS 2010 £m	LNG storage 2010 £m	De minimis activities 2010 £m	Other activities 2010 £m	Total NTS regulatory statements 2010 £m	Total DN regulatory statements 2010 £m	Sold DNs 2010 £m	Inter- business 2010 £m	Total NGG plc 2010 £m	
<b>Before exceptional items and remeasurements</b>																			
Profit before taxation before exceptional items and remeasurements	300	(9)	-	-	291	593	-	-	884	358	(1)	-	-	357	686	-	-	1,043	
Mutiplied by the UK corporation tax rate of 28%	84	(2)	-	-	82	166	-	-	248	101	(1)	-	-	100	192	-	-	292	
Effects of:																			
Adjustments in respect of previous years	-	(2)	-	-	(2)	(2)	-	-	(4)	8	(1)	-	-	7	(10)	-	-	(3)	
Expenses not deductible for tax purposes	1	-	-	-	1	2	-	-	3	-	-	-	-	-	3	-	-	3	
Other	4	-	-	-	4	17	-	-	21	8	(2)	-	-	6	24	-	-	30	
<b>Total taxation before exceptional items and remeasurements</b>	<b>89</b>	<b>(4)</b>	-	-	<b>85</b>	<b>183</b>	-	-	<b>268</b>	<b>117</b>	<b>(4)</b>	-	-	<b>113</b>	<b>209</b>	-	-	<b>322</b>	
At the effective income tax rate (i)	30%	46%	-	-	29%	31%	-	-	30%	32%	-	-	-	32%	31%	-	-	31%	

	NTS 2011 £m	LNG storage 2011 £m	De minimis activities 2011 £m	Other activities 2011 £m	Total NTS regulatory statements 2011 £m	Total DN regulatory statements 2011 £m	Sold DNs 2011 £m	Inter- business 2011 £m	Total NGG plc 2011 £m	NTS 2010 £m	LNG storage 2010 £m	De minimis activities 2010 £m	Other activities 2010 £m	Total NTS regulatory statements 2010 £m	Total DN regulatory statements 2010 £m	Sold DNs 2010 £m	Inter- business 2010 £m	Total NGG plc 2010 £m	
<b>Total</b>																			
Profit before taxation	284	(10)	-	-	274	521	-	-	795	311	(42)	-	-	269	620	-	-	889	
Mutiplied by the UK corporation tax rate of 28%	79	(2)	-	-	77	146	-	-	223	87	(12)	-	-	75	174	-	-	249	
Effects of:																			
Adjustments in respect of previous years	-	(2)	-	-	(2)	(3)	-	-	(5)	8	(1)	-	-	7	(10)	-	-	(3)	
Expenses not deductible for tax purposes	1	-	-	-	1	2	-	-	3	-	1	-	-	1	3	-	-	4	
Impact of change in UK tax rate	(38)	-	-	-	(38)	(106)	-	-	(144)	-	-	-	-	-	-	-	-	-	
Other	6	-	-	-	6	17	-	-	23	8	1	-	-	9	29	-	-	38	
<b>Total taxation</b>	<b>48</b>	<b>(4)</b>	-	-	<b>44</b>	<b>56</b>	-	-	<b>100</b>	<b>103</b>	<b>(11)</b>	-	-	<b>92</b>	<b>196</b>	-	-	<b>288</b>	
At the effective income tax rate	17%	37%	-	-	16%	11%	-	-	13%	33%	27%	-	-	34%	32%	-	-	32%	

(i) The effective tax rate in the prior year before exceptional items and remeasurements for LNG storage has not been presented as the charge for the year principally arises from an allocation of an adjustment in respect of prior years.

## E. Dividends

	NTS 2011 £m	LNG storage 2011 £m	De minimis activities 2011 £m	Other activities 2011 £m	Total NTS regulatory statements 2011 £m	Total DN regulatory statements 2011 £m	Sold DNs 2011 £m	Inter- business 2011 £m	Total NGG plc 2011 £m	NTS 2010 £m	LNG storage 2010 £m	De minimis activities 2010 £m	Other activities 2010 £m	Total NTS regulatory statements 2010 £m	Total DN regulatory statements 2010 £m	Sold DNs 2010 £m	Inter- business 2010 £m	Total NGG plc 2010 £m
<b>Ordinary dividends</b>																		
Interim dividend for 2010/11	135	-	-	-	135	265	-	-	400	-	-	-	-	-	-	-	-	-
Interim dividend for 2009/10	-	-	-	-	-	-	-	-	-	99	-	-	-	99	201	-	-	300
	135	-	-	-	135	265	-	-	400	99	-	-	-	99	201	-	-	300

## F. Intangible assets

	NTS 2011 £m	LNG storage 2011 £m	De minimis activities 2011 £m	Other activities 2011 £m	Total NTS regulatory statements 2011 £m	Total DN regulatory statements 2011 £m	Sold DNs 2011 £m	Inter- business 2011 £m	Total NGG plc 2011 £m	NTS 2010 £m	LNG storage 2010 £m	De minimis activities 2010 £m	Other activities 2010 £m	Total NTS regulatory statements 2010 £m	Total DN regulatory statements 2010 £m	Sold DNs 2010 £m	Inter- business 2010 £m	Total NGG plc 2010 £m
<b>Non-current</b>																		
Cost at 1 April	84	-	-	-	84	137	-	-	221	68	-	-	-	68	81	-	-	149
Additions	9	-	-	-	9	77	-	-	86	13	-	-	-	13	55	-	-	68
Disposals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(1)	-	-	(1)
Reclassifications (i)	-	-	-	-	-	1	-	-	1	3	-	-	-	3	2	-	-	5
Cost at 31 March	93	-	-	-	93	215	-	-	308	84	-	-	-	84	137	-	-	221
Amortisation at 1 April	(50)	-	-	-	(50)	(40)	-	-	(90)	(41)	-	-	-	(41)	(31)	-	-	(72)
Amortisation charge for the year	(8)	-	-	-	(8)	(18)	-	-	(26)	(9)	-	-	-	(9)	(10)	-	-	(19)
Disposals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1	-	-	1
Amortisation at 31 March	(58)	-	-	-	(58)	(58)	-	-	(116)	(50)	-	-	-	(50)	(40)	-	-	(90)
<b>Net book value at 31 March</b>	<b>35</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>35</b>	<b>157</b>	<b>-</b>	<b>-</b>	<b>192</b>	<b>34</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>34</b>	<b>97</b>	<b>-</b>	<b>-</b>	<b>131</b>

(i) Represents reclassification with property, plant and equipment

**G. Property, plant and equipment****Land and buildings**

	NTS 2011 £m	LNG storage 2011 £m	De minimis activities 2011 £m	Other activities 2011 £m	Total NTS regulatory statements 2011 £m	Total DN regulatory statements 2011 £m	Sold DNs 2011 £m	Inter- business 2011 £m	Total NGG plc 2011 £m	NTS 2010 £m	LNG storage 2010 £m	De minimis activities 2010 £m	Other activities 2010 £m	Total NTS regulatory statements 2010 £m	Total DN regulatory statements 2010 £m	Sold DNs 2010 £m	Inter- business 2010 £m	Total NGG plc 2010 £m
Cost at 1 April	55	10	-	-	65	56	-	-	121	43	12	-	-	55	54	-	-	109
Additions	61	-	-	-	61	6	-	-	67	12	-	-	-	12	3	-	-	15
Disposals	-	-	-	-	-	-	-	-	-	-	(3)	-	-	(3)	-	-	-	(3)
Reclassifications and transfers	1	-	-	-	1	-	-	-	1	-	1	-	-	1	(1)	-	-	-
<b>Cost at 31 March</b>	<b>117</b>	<b>10</b>	<b>-</b>	<b>-</b>	<b>127</b>	<b>62</b>	<b>-</b>	<b>-</b>	<b>189</b>	<b>55</b>	<b>10</b>	<b>-</b>	<b>-</b>	<b>65</b>	<b>56</b>	<b>-</b>	<b>-</b>	<b>121</b>
Depreciation at 1 April	(18)	(9)	-	-	(27)	(24)	-	-	(51)	(16)	(9)	-	-	(25)	(18)	-	-	(43)
Depreciation charge for the year	(6)	-	-	-	(6)	(5)	-	-	(11)	(3)	(3)	-	-	(6)	(5)	-	-	(11)
Disposals	-	-	-	-	-	-	-	-	-	-	3	-	-	3	-	-	-	3
Reclassifications and transfers	-	(1)	-	-	(1)	1	-	-	-	1	-	-	-	1	(1)	-	-	-
Depreciation at 31 March	(24)	(10)	-	-	(34)	(28)	-	-	(62)	(18)	(9)	-	-	(27)	(24)	-	-	(51)
<b>Net book value at 31 March</b>	<b>93</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>93</b>	<b>34</b>	<b>-</b>	<b>-</b>	<b>127</b>	<b>37</b>	<b>1</b>	<b>-</b>	<b>-</b>	<b>38</b>	<b>32</b>	<b>-</b>	<b>-</b>	<b>70</b>
The net book value of land and buildings comprised:																		
Freehold	87	-	-	-	87	18	-	-	105	27	-	-	-	27	22	-	-	49
Short leasehold (under 50 years)	6	-	-	-	6	16	-	-	22	10	1	-	-	11	10	-	-	21
<b>Net book value at 31 March</b>	<b>93</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>93</b>	<b>34</b>	<b>-</b>	<b>-</b>	<b>127</b>	<b>37</b>	<b>1</b>	<b>-</b>	<b>-</b>	<b>38</b>	<b>32</b>	<b>-</b>	<b>-</b>	<b>70</b>

**Plant and machinery**

	NTS 2011 £m	LNG storage 2011 £m	De minimis activities 2011 £m	Other activities 2011 £m	Total NTS regulatory statements 2011 £m	Total DN regulatory statements 2011 £m	Sold DNs 2011 £m	Inter- business 2011 £m	Total NGG plc 2011 £m	NTS 2010 £m	LNG storage 2010 £m	De minimis activities 2010 £m	Other activities 2010 £m	Total NTS regulatory statements 2010 £m	Total DN regulatory statements 2010 £m	Sold DNs 2010 £m	Inter- business 2010 £m	Total NGG plc 2010 £m
Cost at 1 April	5,083	134	-	-	5,217	10,615	-	-	15,832	4,601	183	-	-	4,784	9,993	-	-	14,777
Additions	162	2	-	-	164	603	-	-	767	184	-	-	-	184	633	-	-	817
Disposals	-	-	-	-	-	(28)	-	-	(28)	-	(49)	-	-	(49)	(15)	-	-	(64)
Reclassifications and transfers	(2)	4	-	-	2	(1)	-	-	1	298	-	-	-	298	4	-	-	302
<b>Cost at 31 March</b>	<b>5,243</b>	<b>140</b>	<b>-</b>	<b>-</b>	<b>5,383</b>	<b>11,189</b>	<b>-</b>	<b>-</b>	<b>16,572</b>	<b>5,083</b>	<b>134</b>	<b>-</b>	<b>-</b>	<b>5,217</b>	<b>10,615</b>	<b>-</b>	<b>-</b>	<b>15,832</b>
Depreciation at 1 April	(1,394)	(119)	-	-	(1,513)	(3,749)	-	-	(5,262)	(1,293)	(142)	-	-	(1,435)	(3,510)	-	-	(4,945)
Depreciation charge for the year	(104)	(5)	-	-	(109)	(261)	-	-	(370)	(101)	-	-	-	(101)	(246)	-	-	(347)
Impairment	-	-	-	-	-	-	-	-	-	-	(26)	-	-	(26)	-	-	-	(26)
Disposals	-	-	-	-	-	22	-	-	22	-	49	-	-	49	7	-	-	56
Depreciation at 31 March	(1,498)	(124)	-	-	(1,622)	(3,988)	-	-	(5,610)	(1,394)	(119)	-	-	(1,513)	(3,749)	-	-	(5,262)
<b>Net book value at 31 March</b>	<b>3,745</b>	<b>16</b>	<b>-</b>	<b>-</b>	<b>3,761</b>	<b>7,201</b>	<b>-</b>	<b>-</b>	<b>10,962</b>	<b>3,689</b>	<b>15</b>	<b>-</b>	<b>-</b>	<b>3,704</b>	<b>6,866</b>	<b>-</b>	<b>-</b>	<b>10,570</b>

**G. Property, plant and equipment continued****Assets in the course of construction**

	NTS 2011 £m	LNG storage 2011 £m	De minimis activities 2011 £m	Other activities 2011 £m	Total NTS regulatory statements 2011 £m	Total DN regulatory statements 2011 £m	Sold DNs 2011 £m	Inter- business 2011 £m	Total NGG plc 2011 £m	NTS 2010 £m	LNG storage 2010 £m	De minimis activities 2010 £m	Other activities 2010 £m	Total NTS regulatory statements 2010 £m	Total DN regulatory statements 2010 £m	Sold DNs 2010 £m	Inter- business 2010 £m	Total NGG plc 2010 £m
Cost at 1 April	15	3	-	-	18	11	-	-	29	302	2	-	-	304	20	-	-	324
Additions	42	1	-	-	43	23	-	-	66	14	2	-	-	16	7	-	-	23
Reclassifications and transfers	(2)	(1)	-	-	(3)	(15)	-	-	(18)	(301)	(1)	-	-	(302)	(16)	-	-	(318)
Cost at 31 March	55	3	-	-	58	19	-	-	77	15	3	-	-	18	11	-	-	29
Depreciation at 1 April	-	(3)	-	-	(3)	-	-	-	(3)	-	-	-	-	-	-	-	-	-
Impairment	-	-	-	-	-	-	-	-	-	-	(3)	-	-	(3)	-	-	-	(3)
Depreciation at 31 March	-	(3)	-	-	(3)	-	-	-	(3)	-	(3)	-	-	(3)	-	-	-	(3)
<b>Net book value at 31 March</b>	<b>55</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>55</b>	<b>19</b>	<b>-</b>	<b>-</b>	<b>74</b>	<b>15</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>15</b>	<b>11</b>	<b>-</b>	<b>-</b>	<b>26</b>

**Motor vehicles and office equipment**

	NTS 2011 £m	LNG storage 2011 £m	De minimis activities 2011 £m	Other activities 2011 £m	Total NTS regulatory statements 2011 £m	Total DN regulatory statements 2011 £m	Sold DNs 2011 £m	Inter- business 2011 £m	Total NGG plc 2011 £m	NTS 2010 £m	LNG storage 2010 £m	De minimis activities 2010 £m	Other activities 2010 £m	Total NTS regulatory statements 2010 £m	Total DN regulatory statements 2010 £m	Sold DNs 2010 £m	Inter- business 2010 £m	Total NGG plc 2010 £m
Cost at 1 April	132	7	-	-	139	541	-	-	680	126	8	-	-	134	518	-	-	652
Additions	9	1	-	-	10	22	-	-	32	6	-	-	-	6	43	-	-	49
Disposals	(1)	-	-	-	(1)	(5)	-	-	(6)	(2)	(1)	-	-	(3)	(29)	-	-	(32)
Reclassifications and transfers	(1)	-	-	-	(1)	(4)	-	-	(5)	2	-	-	-	2	9	-	-	11
Cost at 31 March	139	8	-	-	147	554	-	-	701	132	7	-	-	139	541	-	-	680
Depreciation at 1 April	(110)	(7)	-	-	(117)	(421)	-	-	(538)	(101)	(8)	-	-	(109)	(406)	-	-	(515)
Depreciation charge for the year	(8)	(1)	-	-	(9)	(41)	-	-	(50)	(10)	(1)	-	-	(11)	(44)	-	-	(55)
Disposals	1	-	-	-	1	5	-	-	6	2	1	-	-	3	29	-	-	32
Reclassifications and transfers	1	-	-	-	1	(1)	-	-	-	(1)	1	-	-	-	-	-	-	-
Depreciation at 31 March	(116)	(8)	-	-	(124)	(458)	-	-	(582)	(110)	(7)	-	-	(117)	(421)	-	-	(538)
<b>Net book value at 31 March</b>	<b>23</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>23</b>	<b>96</b>	<b>-</b>	<b>-</b>	<b>119</b>	<b>22</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>22</b>	<b>120</b>	<b>-</b>	<b>-</b>	<b>142</b>

**Total property, plant and equipment**

	NTS 2011 £m	LNG storage 2011 £m	De minimis activities 2011 £m	Other activities 2011 £m	Total NTS regulatory statements 2011 £m	Total DN regulatory statements 2011 £m	Sold DNs 2011 £m	Inter- business 2011 £m	Total NGG plc 2011 £m	NTS 2010 £m	LNG storage 2010 £m	De minimis activities 2010 £m	Other activities 2010 £m	Total NTS regulatory statements 2010 £m	Total DN regulatory statements 2010 £m	Sold DNs 2010 £m	Inter- business 2010 £m	Total NGG plc 2010 £m
Cost at 1 April	5,285	154	-	-	5,439	11,223	-	-	16,662	5,072	205	-	-	5,277	10,585	-	-	15,862
Additions	274	4	-	-	278	654	-	-	932	216	2	-	-	218	686	-	-	904
Disposals	(1)	-	-	-	(1)	(33)	-	-	(34)	(2)	(53)	-	-	(55)	(44)	-	-	(99)
Reclassifications and transfers	(4)	3	-	-	(1)	(20)	-	-	(21)	(1)	-	-	-	(1)	(4)	-	-	(5)
Cost at 31 March	5,554	161	-	-	5,715	11,824	-	-	17,539	5,285	154	-	-	5,439	11,223	-	-	16,662
Depreciation at 1 April	(1,522)	(138)	-	-	(1,660)	(4,194)	-	-	(5,854)	(1,410)	(159)	-	-	(1,569)	(3,934)	-	-	(5,503)
Depreciation charge for the year	(118)	(6)	-	-	(124)	(307)	-	-	(431)	(114)	(4)	-	-	(118)	(295)	-	-	(413)
Impairment	-	-	-	-	-	-	-	-	-	-	(29)	-	-	(29)	-	-	-	(29)
Disposals	1	-	-	-	1	27	-	-	28	2	53	-	-	55	36	-	-	91
Reclassifications and transfers	1	(1)	-	-	-	-	-	-	-	-	1	-	-	1	(1)	-	-	-
Depreciation at 31 March	(1,638)	(145)	-	-	(1,783)	(4,474)	-	-	(6,257)	(1,522)	(138)	-	-	(1,660)	(4,194)	-	-	(5,854)
<b>Net book value at 31 March</b>	<b>3,916</b>	<b>16</b>	<b>-</b>	<b>-</b>	<b>3,932</b>	<b>7,350</b>	<b>-</b>	<b>-</b>	<b>11,282</b>	<b>3,763</b>	<b>16</b>	<b>-</b>	<b>-</b>	<b>3,779</b>	<b>7,029</b>	<b>-</b>	<b>-</b>	<b>10,808</b>

**H. Other non-current assets**

	NTS 2011 £m	LNG storage 2011 £m	De minimis activities 2011 £m	Other activities 2011 £m	Total NTS regulatory statements 2011 £m	Total DN regulatory statements 2011 £m	Sold DNs 2011 £m	Inter- business 2011 £m	Total NGG plc 2011 £m	NTS 2010 £m	LNG storage 2010 £m	De minimis activities 2010 £m	Other activities 2010 £m	Total NTS regulatory statements 2010 £m	Total DN regulatory statements 2010 £m	Sold DNs 2010 £m	Inter- business 2010 £m	Total NGG plc 2010 £m
Amounts owed by parent	1,554	34	-	-	1,588	4,023	-	-	5,611	1,554	34	-	-	1,588	4,023	-	-	5,611

## I. Derivative financial instruments

	NTS 2011 £m	LNG storage 2011 £m	De minimis activities 2011 £m	Other activities 2011 £m	Total NTS regulatory statements 2011 £m	Total DN regulatory statements 2011 £m	Sold DNs 2011 £m	Inter- business 2011 £m	Total NGG plc 2011 £m	NTS 2010 £m	LNG storage 2010 £m	De minimis activities 2010 £m	Other activities 2010 £m	Total NTS regulatory statements 2010 £m	Total DN regulatory statements 2010 £m	Sold DNs 2010 £m	Inter- business 2010 £m	Total NGG plc 2010 £m
<b>Assets</b>																		
<b>Fair value hedges</b>																		
Interest rate swaps	20	-	-	-	20	36	-	-	56	22	-	-	-	22	43	-	-	65
Cross-currency interest rate swaps	94	-	-	-	94	162	-	-	256	101	-	-	-	101	174	-	-	275
	<b>114</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>114</b>	<b>198</b>	<b>-</b>	<b>-</b>	<b>312</b>	<b>123</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>123</b>	<b>217</b>	<b>-</b>	<b>-</b>	<b>340</b>
<b>Cash flow hedges</b>																		
Cross-currency interest rate swaps	55	-	-	-	55	96	-	-	151	67	-	-	-	67	118	-	-	185
	<b>55</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>55</b>	<b>96</b>	<b>-</b>	<b>-</b>	<b>151</b>	<b>67</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>67</b>	<b>118</b>	<b>-</b>	<b>-</b>	<b>185</b>
<b>Derivatives not in a formal hedging relationship</b>																		
Interest rate swaps	44	-	-	-	44	75	-	-	119	26	-	-	-	26	48	-	-	74
Cross-currency interest rate swaps	11	-	-	-	11	19	-	-	30	13	-	-	-	13	22	-	-	35
Foreign exchange forward contracts	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1	-	-	1
	<b>55</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>55</b>	<b>94</b>	<b>-</b>	<b>-</b>	<b>149</b>	<b>39</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>39</b>	<b>71</b>	<b>-</b>	<b>-</b>	<b>110</b>
Hedge positions offset within derivative instruments	1	-	-	-	1	2	-	-	3	1	-	-	-	1	1	-	-	2
<b>Total</b>	<b>225</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>225</b>	<b>390</b>	<b>-</b>	<b>-</b>	<b>615</b>	<b>230</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>230</b>	<b>407</b>	<b>-</b>	<b>-</b>	<b>637</b>
<b>Maturing:</b>																		
In one year or less	29	-	-	-	29	51	-	-	80	26	-	-	-	26	46	-	-	72
<b>Current</b>	<b>29</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>29</b>	<b>51</b>	<b>-</b>	<b>-</b>	<b>80</b>	<b>26</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>26</b>	<b>46</b>	<b>-</b>	<b>-</b>	<b>72</b>
In 1 - 2 years	4	-	-	-	4	8	-	-	12	-	-	-	-	-	-	-	-	-
In 2 - 3 years	29	-	-	-	29	51	-	-	80	7	-	-	-	7	8	-	-	15
In 3 - 4 years	-	-	-	-	-	1	-	-	1	50	-	-	-	50	90	-	-	140
In 4 - 5 years	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
More than 5 years	163	-	-	-	163	279	-	-	442	147	-	-	-	147	263	-	-	410
<b>Non-current</b>	<b>196</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>196</b>	<b>339</b>	<b>-</b>	<b>-</b>	<b>535</b>	<b>204</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>204</b>	<b>361</b>	<b>-</b>	<b>-</b>	<b>565</b>
	<b>225</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>225</b>	<b>390</b>	<b>-</b>	<b>-</b>	<b>615</b>	<b>230</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>230</b>	<b>407</b>	<b>-</b>	<b>-</b>	<b>637</b>

## I. Derivative financial instruments continued

	NTS 2011 £m	LNG storage 2011 £m	De minimis activities 2011 £m	Other activities 2011 £m	Total NTS regulatory statements 2011 £m	Total DN regulatory statements 2011 £m	Sold DNs 2011 £m	Inter- business 2011 £m	Total NGG plc 2011 £m	NTS 2010 £m	LNG storage 2010 £m	De minimis activities 2010 £m	Other activities 2010 £m	Total NTS regulatory statements 2010 £m	Total DN regulatory statements 2010 £m	Sold DNs 2010 £m	Inter- business 2010 £m	Total NGG plc 2010 £m
<b>Liabilities</b>																		
<b>Fair value hedges</b>																		
Interest rate swaps	1	-	-	-	1	1	-	-	2	-	-	-	-	-	-	-	-	-
Cross-currency interest rate swaps	-	-	-	-	-	1	-	-	1	2	-	-	-	2	4	-	-	6
	<b>1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1</b>	<b>2</b>	<b>-</b>	<b>-</b>	<b>3</b>	<b>2</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2</b>	<b>4</b>	<b>-</b>	<b>-</b>	<b>6</b>
<b>Cash flow hedges</b>																		
Interest rate swaps	7	-	-	-	7	14	-	-	21	20	-	-	-	20	35	-	-	55
Cross-currency interest rate swaps	1	-	-	-	1	1	-	-	2	-	-	-	-	-	-	-	-	-
	<b>8</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8</b>	<b>15</b>	<b>-</b>	<b>-</b>	<b>23</b>	<b>20</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>20</b>	<b>35</b>	<b>-</b>	<b>-</b>	<b>55</b>
<b>Derivatives not in a formal hedging relationship</b>																		
Interest rate swaps	28	-	-	-	28	48	-	-	76	27	-	-	-	27	48	-	-	75
Forward rate agreements	1	-	-	-	1	2	-	-	3	5	-	-	-	5	8	-	-	13
	<b>29</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>29</b>	<b>50</b>	<b>-</b>	<b>-</b>	<b>79</b>	<b>32</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>32</b>	<b>56</b>	<b>-</b>	<b>-</b>	<b>88</b>
Hedge positions offset within derivative instruments	1	-	-	-	1	2	-	-	3	1	-	-	-	1	1	-	-	2
<b>Total</b>	<b>39</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>39</b>	<b>69</b>	<b>-</b>	<b>-</b>	<b>108</b>	<b>55</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>55</b>	<b>96</b>	<b>-</b>	<b>-</b>	<b>151</b>
<b>Maturing:</b>																		
In one year or less	8	-	-	-	8	14	-	-	22	11	-	-	-	11	19	-	-	30
<b>Current</b>	<b>8</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8</b>	<b>14</b>	<b>-</b>	<b>-</b>	<b>22</b>	<b>11</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>11</b>	<b>19</b>	<b>-</b>	<b>-</b>	<b>30</b>
In 1 - 2 years	4	-	-	-	4	8	-	-	12	2	-	-	-	2	4	-	-	6
In 2 - 3 years	1	-	-	-	1	3	-	-	4	7	-	-	-	7	12	-	-	19
In 3 - 4 years	1	-	-	-	1	1	-	-	2	8	-	-	-	8	14	-	-	22
In 4 - 5 years	-	-	-	-	-	-	-	-	-	1	-	-	-	1	1	-	-	2
More than 5 years	25	-	-	-	25	43	-	-	68	26	-	-	-	26	46	-	-	72
<b>Non-current</b>	<b>31</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>31</b>	<b>55</b>	<b>-</b>	<b>-</b>	<b>86</b>	<b>44</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>44</b>	<b>77</b>	<b>-</b>	<b>-</b>	<b>121</b>
	<b>39</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>39</b>	<b>69</b>	<b>-</b>	<b>-</b>	<b>108</b>	<b>55</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>55</b>	<b>96</b>	<b>-</b>	<b>-</b>	<b>151</b>

For each class of derivative, the notional contract amounts\* are as follows:

	NTS 2011 £m	LNG storage 2011 £m	De minimis activities 2011 £m	Other activities 2011 £m	Total NTS regulatory statements 2011 £m	Total DN regulatory statements 2011 £m	Sold DNs 2011 £m	Inter- business 2011 £m	Total NGG plc 2011 £m	NTS 2010 £m	LNG storage 2010 £m	De minimis activities 2010 £m	Other activities 2010 £m	Total NTS regulatory statements 2010 £m	Total DN regulatory statements 2010 £m	Sold DNs 2010 £m	Inter- business 2010 £m	Total NGG plc 2010 £m
Forward rate agreements	671	-	-	-	671	1,161	-	-	1,832	630	-	-	-	630	1,100	-	-	1,730
Interest rate swaps	1,903	-	-	-	1,903	3,296	-	-	5,199	1,149	-	-	-	1,149	2,005	-	-	3,154
Cross-currency interest rate swaps	578	-	-	-	578	1,000	-	-	1,578	637	-	-	-	637	1,111	-	-	1,748
Foreign exchange forward contracts	1	-	-	-	1	3	-	-	4	14	-	-	-	14	25	-	-	39
	<b>3,153</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,153</b>	<b>5,460</b>	<b>-</b>	<b>-</b>	<b>8,613</b>	<b>2,430</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,430</b>	<b>4,241</b>	<b>-</b>	<b>-</b>	<b>6,671</b>

\* The notional contract amounts of derivatives indicate the gross nominal value of transactions outstanding at the balance sheet date.

**J. Inventories and other intangible assets**

	NTS 2011 £m	LNG storage 2011 £m	De minimis activities 2011 £m	Other activities 2011 £m	Total NTS regulatory statements 2011 £m	Total DN regulatory statements 2011 £m	Sold DNs 2011 £m	Inter- business 2011 £m	Total NGG plc 2011 £m	NTS 2010 £m	LNG storage 2010 £m	De minimis activities 2010 £m	Other activities 2010 £m	Total NTS regulatory statements 2010 £m	Total DN regulatory statements 2010 £m	Sold DNs 2010 £m	Inter- business 2010 £m	Total NGG plc 2010 £m
Raw materials and consumables	14	-	-	-	14	11	-	-	25	16	1	-	-	17	11	-	-	28
Other intangible assets	15	-	-	-	15	-	-	-	15	15	-	-	-	15	-	-	-	15
	<b>29</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>29</b>	<b>11</b>	<b>-</b>	<b>-</b>	<b>40</b>	<b>31</b>	<b>1</b>	<b>-</b>	<b>-</b>	<b>32</b>	<b>11</b>	<b>-</b>	<b>-</b>	<b>43</b>

**K. Trade and other receivables**

	NTS 2011 £m	LNG storage 2011 £m	De minimis activities 2011 £m	Other activities 2011 £m	Total NTS regulatory statements 2011 £m	Total DN regulatory statements 2011 £m	Sold DNs 2011 £m	Inter- business 2011 £m	Total NGG plc 2011 £m	NTS 2010 £m	LNG storage 2010 £m	De minimis activities 2010 £m	Other activities 2010 £m	Total NTS regulatory statements 2010 £m	Total DN regulatory statements 2010 £m	Sold DNs 2010 £m	Inter- business 2010 £m	Total NGG plc 2010 £m
Trade receivables	24	-	-	-	24	13	-	-	37	50	-	-	-	50	9	-	-	59
Amounts owed by fellow subsidiaries	3	-	-	-	3	8	-	-	11	4	-	-	-	4	18	-	-	22
Other receivables	3	-	-	-	3	5	-	-	8	2	-	-	-	2	3	-	-	5
Prepayments and accrued income	64	3	-	-	67	108	-	-	175	90	1	-	-	91	111	-	-	202
	<b>94</b>	<b>3</b>	<b>-</b>	<b>-</b>	<b>97</b>	<b>134</b>	<b>-</b>	<b>-</b>	<b>231</b>	<b>146</b>	<b>1</b>	<b>-</b>	<b>-</b>	<b>147</b>	<b>141</b>	<b>-</b>	<b>-</b>	<b>288</b>

**L. Financial investments**

	NTS 2011 £m	LNG storage 2011 £m	De minimis activities 2011 £m	Other activities 2011 £m	Total NTS regulatory statements 2011 £m	Total DN regulatory statements 2011 £m	Sold DNs 2011 £m	Inter- business 2011 £m	Total NGG plc 2011 £m	NTS 2010 £m	LNG storage 2010 £m	De minimis activities 2010 £m	Other activities 2010 £m	Total NTS regulatory statements 2010 £m	Total DN regulatory statements 2010 £m	Sold DNs 2010 £m	Inter- business 2010 £m	Total NGG plc 2010 £m
<b>Current</b>																		
Available-for-sale investments - investments in short-term money funds	82	-	-	-	82	141	-	-	223	112	-	-	-	112	195	-	-	307
Loans and receivables - amounts due from fellow subsidiaries	7	-	-	-	7	12	-	-	19	7	-	-	-	7	12	-	-	19
	<b>89</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>89</b>	<b>153</b>	<b>-</b>	<b>-</b>	<b>242</b>	<b>119</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>119</b>	<b>207</b>	<b>-</b>	<b>-</b>	<b>326</b>

**M. Cash and cash equivalents**

	NTS 2011 £m	LNG storage 2011 £m	De minimis activities 2011 £m	Other activities 2011 £m	Total NTS regulatory statements 2011 £m	Total DN regulatory statements 2011 £m	Sold DNs 2011 £m	Inter- business 2011 £m	Total NGG plc 2011 £m	NTS 2010 £m	LNG storage 2010 £m	De minimis activities 2010 £m	Other activities 2010 £m	Total NTS regulatory statements 2010 £m	Total DN regulatory statements 2010 £m	Sold DNs 2010 £m	Inter- business 2010 £m	Total NGG plc 2010 £m
Cash at bank and short-term deposits	30	-	-	-	30	53	-	-	83	1	-	-	-	1	-	-	-	1
<b>Cash and cash equivalents excluding bank overdrafts</b>	<b>30</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>30</b>	<b>53</b>	<b>-</b>	<b>-</b>	<b>83</b>	<b>1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1</b>
<b>Bank overdrafts</b>	<b>(12)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(12)</b>	<b>(22)</b>	<b>-</b>	<b>-</b>	<b>(34)</b>	<b>(5)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(5)</b>	<b>(10)</b>	<b>-</b>	<b>-</b>	<b>(15)</b>
Net cash and cash equivalents	18	-	-	-	18	31	-	-	49	(4)	-	-	-	(4)	(10)	-	-	(14)

**N. Borrowings**

	NTS 2011 £m	LNG storage 2011 £m	De minimis activities 2011 £m	Other activities 2011 £m	Total NTS regulatory statements 2011 £m	Total DN regulatory statements 2011 £m	Sold DNs 2011 £m	Inter- business 2011 £m	Total NGG plc 2011 £m	NTS 2010 £m	LNG storage 2010 £m	De minimis activities 2010 £m	Other activities 2010 £m	Total NTS regulatory statements 2010 £m	Total DN regulatory statements 2010 £m	Sold DNs 2010 £m	Inter- business 2010 £m	Total NGG plc 2010 £m
<b>Current</b>																		
Bank loans	102	-	-	-	102	176	-	-	278	89	-	-	-	89	154	-	-	243
Bonds	37	-	-	-	37	64	-	-	101	42	-	-	-	42	73	-	-	115
Other loans	1	-	-	-	1	1	-	-	2	1	-	-	-	1	1	-	-	2
Borrowings from fellow subsidiaries	135	-	-	-	135	234	-	-	369	26	-	-	-	26	48	-	-	74
Bank overdrafts	12	-	-	-	12	22	-	-	34	5	-	-	-	5	10	-	-	15
	<b>287</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>287</b>	<b>497</b>	<b>-</b>	<b>-</b>	<b>784</b>	<b>163</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>163</b>	<b>286</b>	<b>-</b>	<b>-</b>	<b>449</b>
<b>Non-current</b>																		
Bank loans	364	-	-	-	364	630	-	-	994	241	-	-	-	241	418	-	-	659
Bonds	2,184	-	-	-	2,184	3,780	-	-	5,964	2,244	-	-	-	2,244	3,921	-	-	6,165
Other loans	58	-	-	-	58	102	-	-	160	55	-	-	-	55	94	-	-	149
Borrowings from fellow subsidiaries	-	-	-	-	-	-	-	-	-	91	-	-	-	91	159	-	-	250
	<b>2,606</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,606</b>	<b>4,512</b>	<b>-</b>	<b>-</b>	<b>7,118</b>	<b>2,631</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,631</b>	<b>4,592</b>	<b>-</b>	<b>-</b>	<b>7,223</b>
<b>Total borrowings</b>	<b>2,893</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,893</b>	<b>5,009</b>	<b>-</b>	<b>-</b>	<b>7,902</b>	<b>2,794</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,794</b>	<b>4,878</b>	<b>-</b>	<b>-</b>	<b>7,672</b>
<b>Allocated total borrowings are repayable as follows:</b>																		
Less than 1 year	287	-	-	-	287	497	-	-	784	163	-	-	-	163	286	-	-	449
In 1 - 2 years	82	-	-	-	82	142	-	-	224	91	-	-	-	91	160	-	-	251
In 2 - 3 years	183	-	-	-	183	318	-	-	501	81	-	-	-	81	141	-	-	222
In 3 - 4 years	49	-	-	-	49	84	-	-	133	266	-	-	-	266	464	-	-	730
In 4 - 5 years	-	-	-	-	-	-	-	-	-	49	-	-	-	49	85	-	-	134
More than 5 years	2,292	-	-	-	2,292	3,968	-	-	6,260	2,144	-	-	-	2,144	3,742	-	-	5,886
	<b>2,893</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,893</b>	<b>5,009</b>	<b>-</b>	<b>-</b>	<b>7,902</b>	<b>2,794</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,794</b>	<b>4,878</b>	<b>-</b>	<b>-</b>	<b>7,672</b>

**O. Trade and other payables**

	NTS 2011 £m	LNG storage 2011 £m	De minimis activities 2011 £m	Other activities 2011 £m	Total NTS regulatory statements 2011 £m	Total DN regulatory statements 2011 £m	Sold DNs 2011 £m	Inter- business 2011 £m	Total NGG plc 2011 £m	NTS 2010 £m	LNG storage 2010 £m	De minimis activities 2010 £m	Other activities 2010 £m	Total NTS regulatory statements 2010 £m	Total DN regulatory statements 2010 £m	Sold DNs 2010 £m	Inter- business 2010 £m	Total NGG plc 2010 £m
Trade payables	199	5	1	2	207	204	-	-	411	206	7	-	1	214	225	-	-	439
Amounts owed to fellow subsidiaries	26	-	-	-	26	52	-	-	78	31	-	-	-	31	94	-	-	125
Social security and other taxes	33	-	-	1	34	33	-	-	67	35	-	1	-	36	36	-	-	72
Other payables	12	-	-	-	12	32	-	-	44	9	-	-	-	9	25	-	-	34
Deferred income	29	-	3	-	32	115	-	-	147	32	-	-	-	32	104	-	-	136
	<b>299</b>	<b>5</b>	<b>4</b>	<b>3</b>	<b>311</b>	<b>436</b>	<b>-</b>	<b>-</b>	<b>747</b>	<b>313</b>	<b>7</b>	<b>1</b>	<b>1</b>	<b>322</b>	<b>484</b>	<b>-</b>	<b>-</b>	<b>806</b>

**P. Other non-current liabilities**

	NTS 2011 £m	LNG storage 2011 £m	De minimis activities 2011 £m	Other activities 2011 £m	Total NTS regulatory statements 2011 £m	Total DN regulatory statements 2011 £m	Sold DNs 2011 £m	Inter- business 2011 £m	Total NGG plc 2011 £m	NTS 2010 £m	LNG storage 2010 £m	De minimis activities 2010 £m	Other activities 2010 £m	Total NTS regulatory statements 2010 £m	Total DN regulatory statements 2010 £m	Sold DNs 2010 £m	Inter- business 2010 £m	Total NGG plc 2010 £m
Trade payables	20	-	-	-	20	2	-	-	22	-	-	-	-	-	-	-	-	-
Other payables	-	-	-	-	-	-	-	-	-	1	-	-	-	1	3	-	-	4
Deferred income	151	-	-	-	151	928	-	-	1,079	150	-	-	-	150	950	-	-	1,100
	<b>171</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>171</b>	<b>930</b>	<b>-</b>	<b>-</b>	<b>1,101</b>	<b>151</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>151</b>	<b>953</b>	<b>-</b>	<b>-</b>	<b>1,104</b>

**Q. Deferred tax assets and liabilities****Deferred assets and (liabilities) by source**

	Accelerated tax depreciation £m	Employee share options £m	Financial instruments £m	Other net temporary differences £m	Total NTS regulatory statements £m	Total DN regulatory statements £m	Total NGG plc £m
Deferred tax assets at 31 March 2009	-	2	-	5	7	10	17
Deferred tax liabilities at 31 March 2009	(459)	-	(8)	(12)	(479)	(1,315)	(1,794)
At 1 April 2009	(459)	2	(8)	(7)	(472)	(1,305)	(1,777)
Charged to income statement	(35)	-	2	1	(32)	(99)	(131)
Credited to equity	-	-	7	-	7	11	18
At 31 March 2010	(494)	2	1	(6)	(497)	(1,393)	(1,890)
Deferred tax assets at 31 March 2010	-	2	1	8	11	11	22
Deferred tax liabilities at 31 March 2010	(494)	-	-	(14)	(508)	(1,404)	(1,912)
At 1 April 2010	(494)	2	1	(6)	(497)	(1,393)	(1,890)
Credited to income statement	4	-	1	4	9	10	19
Charged to equity	-	-	(1)	-	(1)	(1)	(2)
<b>At 31 March 2011</b>	<b>(490)</b>	<b>2</b>	<b>1</b>	<b>(2)</b>	<b>(489)</b>	<b>(1,384)</b>	<b>(1,873)</b>
Deferred tax assets at 31 March 2011	-	2	1	8	11	19	30
Deferred tax liabilities at 31 March 2011	(490)	-	-	(10)	(500)	(1,403)	(1,903)
At 31 March 2011	(490)	2	1	(2)	(489)	(1,384)	(1,873)

**Deferred tax assets and (liabilities) by business**

	NTS £m	LNG storage £m	De minimis activities £m	Other activities £m	Total NTS regulatory statements £m	Total DN regulatory statements £m	Sold DNs £m	Inter- business £m	Total NGG plc £m
Deferred tax assets at 31 March 2009	7	-	-	-	7	10	-	-	17
Deferred tax liabilities at 31 March 2009	(478)	(1)	-	-	(479)	(1,315)	-	-	(1,794)
At 1 April 2009	(471)	(1)	-	-	(472)	(1,305)	-	-	(1,777)
Charged to income statement	(39)	7	-	-	(32)	(99)	-	-	(131)
Credited to equity	7	-	-	-	7	11	-	-	18
At 31 March 2010	(503)	6	-	-	(497)	(1,393)	-	-	(1,890)
Deferred tax assets at 31 March 2010	11	-	-	-	11	11	-	-	22
Deferred tax liabilities at 31 March 2010	(514)	6	-	-	(508)	(1,404)	-	-	(1,912)
At 1 April 2010	(503)	6	-	-	(497)	(1,393)	-	-	(1,890)
Credited to income statement	6	3	-	-	9	10	-	-	19
Charged to equity	(1)	-	-	-	(1)	(1)	-	-	(2)
<b>At 31 March 2011</b>	<b>(498)</b>	<b>9</b>	<b>-</b>	<b>-</b>	<b>(489)</b>	<b>(1,384)</b>	<b>-</b>	<b>-</b>	<b>(1,873)</b>
Deferred tax assets at 31 March 2011	30	(19)	-	-	11	19	-	-	30
Deferred tax liabilities at 31 March 2011	(528)	28	-	-	(500)	(1,403)	-	-	(1,903)
At 31 March 2011	(498)	9	-	-	(489)	(1,384)	-	-	(1,873)

**R. Provisions**

	NTS 2011 £m	LNG storage 2011 £m	De minimis activities 2011 £m	Other activities 2011 £m	Total NTS regulatory statements 2011 £m	Total DN regulatory statements 2011 £m	Sold DNs 2011 £m	Inter- business 2011 £m	Total NGG plc 2011 £m	NTS 2010 £m	LNG storage 2010 £m	De minimis activities 2010 £m	Other activities 2010 £m	Total NTS regulatory statements 2010 £m	Total DN regulatory statements 2010 £m	Sold DNs 2010 £m	Inter- business 2010 £m	Total NGG plc 2010 £m
<b>Environmental</b>																		
At 1 April	-	-	-	-	-	70	-	-	70	-	-	-	-	-	56	-	-	56
Additions net of transfers	-	1	-	-	1	4	-	-	5	-	-	-	-	-	14	-	-	14
Unwinding of discount	-	-	-	-	-	3	-	-	3	-	-	-	-	-	2	-	-	2
Utilised	-	-	-	-	-	(7)	-	-	(7)	-	-	-	-	-	(2)	-	-	(2)
At 31 March	-	1	-	-	1	70	-	-	71	-	-	-	-	-	70	-	-	70
<b>Emissions</b>																		
At 1 April	6	-	-	-	6	-	-	-	6	2	-	-	-	2	-	-	-	2
Additions	7	-	-	-	7	-	-	-	7	4	-	-	-	4	-	-	-	4
Release of unused amounts	(6)	-	-	-	(6)	-	-	-	(6)	-	-	-	-	-	-	-	-	-
At 31 March	7	-	-	-	7	-	-	-	7	6	-	-	-	6	-	-	-	6
<b>Restructuring</b>																		
At 1 April	2	27	-	-	29	19	-	-	48	2	19	-	-	21	22	-	-	43
Additions	5	-	-	-	5	28	-	-	33	2	12	-	-	14	16	-	-	30
Utilised	(2)	(1)	-	-	(3)	(11)	-	-	(14)	(2)	(4)	-	-	(6)	(19)	-	-	(25)
At 31 March	5	26	-	-	31	36	-	-	67	2	27	-	-	29	19	-	-	48
<b>Other</b>																		
At 1 April	-	-	-	-	-	42	6	-	48	-	-	-	-	-	36	12	-	48
Additions	-	-	-	-	-	16	-	-	16	-	-	-	-	-	11	-	-	11
Release of unused amounts	-	-	-	-	-	(5)	-	-	(5)	-	-	-	-	-	(2)	-	-	(2)
Utilised	-	-	-	-	-	(3)	(1)	-	(4)	-	-	-	-	-	(3)	(6)	-	(9)
At 31 March	-	-	-	-	-	50	5	-	55	-	-	-	-	-	42	6	-	48
<b>Total</b>																		
At 1 April	8	27	-	-	35	131	6	-	172	4	19	-	-	23	114	12	-	149
Additions	12	1	-	-	13	48	-	-	61	6	12	-	-	18	41	-	-	59
Unwinding of discount	-	-	-	-	-	3	-	-	3	-	-	-	-	-	2	-	-	2
Release of unused amounts	(6)	-	-	-	(6)	(5)	-	-	(11)	-	-	-	-	-	(2)	-	-	(2)
Utilised	(2)	(1)	-	-	(3)	(21)	(1)	-	(25)	(2)	(4)	-	-	(6)	(24)	(6)	-	(36)
At 31 March	12	27	-	-	39	156	5	-	200	8	27	-	-	35	131	6	-	172
<b>Provisions have been analysed between current and non-current as follows:</b>																		
Current	12	8	-	-	20	54	5	-	79	6	4	-	-	10	47	5	-	62
Non-current	-	19	-	-	19	102	-	-	121	2	23	-	-	25	84	1	-	110
	12	27	-	-	39	156	5	-	200	8	27	-	-	35	131	6	-	172

**S. Consolidated cash flow statement****a) Reconciliation of net cash flow to movement in net debt**

	NTS	LNG	De	Other	Total NTS	Total DN	Sold	Inter-	Total	NTS	LNG	De	Other	Total NTS	Total DN	Sold	Inter-	Total
	2011	2011	2011	2011	2011	2011	2011	2011	2011	2010	2010	2010	2010	2010	2010	2010	2010	2010
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
Movement in cash and cash equivalents	22	-	-	-	22	41	-	-	63	-	-	-	-	-	(4)	-	-	(4)
Increase in financial investments	(30)	-	-	-	(30)	(54)	-	-	(84)	(254)	-	-	-	(254)	(429)	-	-	(683)
Increase in borrowings and derivatives	45	(9)	1	1	38	(95)	(1)	-	(58)	379	(2)	(1)	1	377	354	(6)	-	725
Net interest paid	95	-	-	-	95	167	-	-	262	96	-	-	-	96	172	-	-	268
Change in net debt resulting from cash flows	132	(9)	1	1	125	59	(1)	-	183	221	(2)	(1)	1	219	93	(6)	-	306
Changes in fair value of financial assets and liabilities	3	-	-	-	3	7	-	-	10	(12)	-	-	-	(12)	(21)	-	-	(33)
Net interest charge	(136)	-	-	-	(136)	(268)	-	-	(404)	(93)	-	-	-	(93)	(159)	-	-	(252)
Funding transfers (i)	(88)	9	(1)	(1)	(81)	80	1	-	-	(77)	2	1	(1)	(75)	69	6	-	-
Movement in net debt in the year	(89)	-	-	-	(89)	(122)	-	-	(211)	39	-	-	-	39	(18)	-	-	21
Net debt at start of year	(2,499)	-	-	-	(2,499)	(4,360)	-	-	(6,859)	(2,538)	-	-	-	(2,538)	(4,342)	-	-	(6,880)
Net debt at end of year	(2,588)	-	-	-	(2,588)	(4,482)	-	-	(7,070)	(2,499)	-	-	-	(2,499)	(4,360)	-	-	(6,859)
<b>Comprising</b>																		
Net cash and cash equivalents (ii)	18	-	-	-	18	31	-	-	49	(4)	-	-	-	(4)	(10)	-	-	(14)
Financial investments	89	-	-	-	89	153	-	-	242	119	-	-	-	119	207	-	-	326
Borrowings excluding bank overdrafts	(2,881)	-	-	-	(2,881)	(4,987)	-	-	(7,868)	(2,789)	-	-	-	(2,789)	(4,868)	-	-	(7,657)
Derivatives	186	-	-	-	186	321	-	-	507	175	-	-	-	175	311	-	-	486
	(2,588)	-	-	-	(2,588)	(4,482)	-	-	(7,070)	(2,499)	-	-	-	(2,499)	(4,360)	-	-	(6,859)

(i) Reallocation of funding between National Grid Gas plc's regulatory businesses

(ii) Includes bank overdrafts

**b) Analysis of changes in net debt**

	Cash and	Net				Total	Total	Sold	Total
	cash	Bank	and cash	Financial	NTS	DN	DNs	NTS	
	equivalents	overdrafts	equivalents	investments	debt	debt	DNs	debt	
	£m	£m	£m	£m	£m	£m	£m	£m	
At 1 April 2009	-	(4)	(4)	372	(3,194)	288	(2,538)	(4,342)	-
Cash flow	-	-	-	(254)	505	(32)	219	93	(6)
Fair value gains and losses	-	-	-	-	(13)	1	(12)	(21)	-
Interest charges	-	-	-	1	(110)	16	(93)	(159)	-
Funding transfers (i)	-	-	-	-	23	(98)	(75)	69	6
At 31 March 2010	-	(4)	(4)	119	(2,789)	175	(2,499)	(4,360)	-
Cash flow	30	(8)	22	(41)	198	(54)	125	59	(1)
Fair value gains and losses	-	-	-	-	(3)	6	3	7	-
Interest charges	-	-	-	11	(173)	26	(136)	(268)	-
Funding transfers (i)	-	-	-	-	(114)	33	(81)	80	1
<b>At 31 March 2011</b>	<b>30</b>	<b>(12)</b>	<b>18</b>	<b>89</b>	<b>(2,881)</b>	<b>186</b>	<b>(2,588)</b>	<b>(4,482)</b>	<b>-</b>

(i) Reallocation of funding between National Grid Gas plc's regulatory businesses

## Notes to the regulatory financial statements - supplementary information

### T. Commitments and contingencies

#### a) Future capital expenditure

The following analyses commitments for future capital expenditure by regulatory business:

	NTS	LNG	De	Other	Total NTS	Total DN	Sold	Inter-	Total	NTS	LNG	De	Other	Total NTS	Total DN	Sold	Inter-	Total
	2011	storage	minimis	activities	regulatory	regulatory	DNs	business	NGG plc	2010	storage	minimis	activities	regulatory	regulatory	DNs	business	NGG plc
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
Contracted for but not provided	87	1	-	-	88	340	-	-	428	154	3	-	-	157	376	-	-	533

#### b) Lease commitments

Total commitments under non-cancellable operating leases by regulatory business were as follows:

	NTS	LNG	De	Other	Total NTS	Total DN	Sold	Inter-	Total	NTS	LNG	De	Other	Total NTS	Total DN	Sold	Inter-	Total
	2011	storage	minimis	activities	regulatory	regulatory	DNs	business	NGG plc	2010	storage	minimis	activities	regulatory	regulatory	DNs	business	NGG plc
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
Amounts due:																		
Less than 1 year	3	-	-	-	3	13	-	-	16	3	-	-	-	3	13	-	-	16
In 1 - 2 years	2	-	-	-	2	9	-	-	11	3	-	-	-	3	8	-	-	11
In 2 - 3 years	2	-	-	-	2	7	-	-	9	2	-	-	-	2	7	-	-	9
In 3 - 4 years	1	-	-	-	1	6	-	-	7	2	-	-	-	2	6	-	-	8
In 4 - 5 years	1	-	-	-	1	4	-	-	5	2	-	-	-	2	5	-	-	7
More than 5 years	3	1	-	-	4	18	-	-	22	4	2	-	-	6	20	-	-	26
	12	1	-	-	13	57	-	-	70	16	2	-	-	18	59	-	-	77

## U. Related party transactions

	NTS 2011 £m	LNG storage 2011 £m	De minimis activities 2011 £m	Other activities 2011 £m	Total NTS regulatory statements 2011 £m	Total DN regulatory statements 2011 £m	Sold DNs 2011 £m	Inter- business 2011 £m	Total NGG plc 2011 £m	NTS 2010 £m	LNG storage 2010 £m	De minimis activities 2010 £m	Other activities 2010 £m	Total NTS regulatory statements 2010 £m	Total DN regulatory statements 2010 £m	Sold DNs 2010 £m	Inter- business 2010 £m	Total NGG plc 2010 £m
<b>Income</b>																		
Goods and services supplied	-	-	-	4	4	25	-	-	29	1	-	-	1	2	19	-	-	21
<b>Expenditure</b>																		
Services received	6	-	-	-	6	15	-	-	21	10	-	-	-	10	25	-	-	35
Corporate services received	5	-	-	-	5	10	-	-	15	5	-	-	-	5	11	-	-	16
Charges in respect of pension costs	3	-	-	-	3	11	-	-	14	56	-	-	-	56	22	-	-	78
Interest paid on borrowings from fellow subsidiaries	-	-	-	-	-	1	-	-	1	3	-	-	-	3	7	-	-	10
Interest received	3	-	-	-	3	4	-	-	7	-	-	-	-	-	-	-	-	-
	17	-	-	-	17	41	-	-	58	74	-	-	-	74	65	-	-	139
<b>Outstanding balances at 31 March in respect of income, expenditure and settlement of corporation tax</b>																		
Amounts receivable	3	-	-	-	3	8	-	-	11	4	-	-	-	4	18	-	-	22
Amounts payable	26	-	-	-	26	52	-	-	78	31	-	-	-	31	94	-	-	125
<b>Advances to parent due within one year</b>																		
At 1 April	8	-	-	-	8	11	-	-	19	8	-	-	-	8	11	-	-	19
Advances	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Repayments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
At 31 March	8	-	-	-	8	11	-	-	19	8	-	-	-	8	11	-	-	19
<b>Advances to parent due after more than one year</b>																		
At 1 April and 31 March	1,554	34	-	-	1,588	4,023	-	-	5,611	1,554	34	-	-	1,588	4,023	-	-	5,611
<b>Borrowings from fellow subsidiaries due within one year</b>																		
At 1 April	26	-	-	-	26	48	-	-	74	89	-	-	-	89	150	-	-	239
Reclassification	92	-	-	-	92	158	-	-	250	-	-	-	-	-	-	-	-	-
Advances	26	-	-	-	26	45	-	-	71	-	-	-	-	-	-	-	-	-
Repayments	(9)	-	-	-	(9)	(17)	-	-	(26)	(63)	-	-	-	(63)	(102)	-	-	(165)
At 31 March	135	-	-	-	135	234	-	-	369	26	-	-	-	26	48	-	-	74
<b>Borrowings from fellow subsidiaries due after more than one year</b>																		
At 1 April	92	-	-	-	92	158	-	-	250	92	-	-	-	92	158	-	-	250
Reclassification	(92)	-	-	-	(92)	(158)	-	-	(250)	-	-	-	-	-	-	-	-	-
At 31 March	-	-	-	-	-	-	-	-	-	92	-	-	-	92	158	-	-	250

## Appendix 2 - Unpublished information

This appendix comprises information which the Company is required to include in its regulatory statements, but which under the terms of Special Standard Condition A30 it is not required to publish.

### **De minimis activities and other activities**

In accordance with the Regulatory licence, Condition A30, paragraph 10, this information does not form part of the published regulatory accounting statements.

## **Charges and apportionments**

In accordance with the Regulatory licence, Condition A30, paragraph 10, this information does not form part of the published regulatory accounting statements.

**Charges and apportionments continued**

In accordance with the Regulatory licence, Condition A30, paragraph 10, this information does not form part of the published regulatory accounting statements.

**Charges and apportionments continued**

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## **Appendix 3 - Supplementary analysis of the regulatory NTS business by activity**

The information in this appendix is provided only to Ofgem.









## Glossary and definitions

References to the 'Company' and the use of the abbreviation 'NGG' refer to National Grid Gas plc and its subsidiaries collectively, depending on context.

### **bcm**

Billion cubic metres

### **condition, the**

Standard Special Condition A30 of either of NGG's gas transporter licences

### **DN**

Distribution network

### **GAAP**

Generally accepted accounting principles

### **GW**

Gigawatt,  $10^9$  watts.

### **GWh**

Gigawatt hours.

### **HSE**

Health and Safety Executive.

### **IAS**

International Accounting Standard.

### **IFRIC**

The International Financial Reporting Interpretations Committee, which provides guidance on how to apply accounting standards.

### **IFRS**

International Financial Reporting Standard.

### **KPI**

Key Performance Indicator.

### **licence, the**

Either of NGG's gas transporter licences issued under the Utilities Act 2000

### **Lost time injury**

A work-related injury which causes a person to be away from work for at least one normal shift after the shift on which the injury occurs, because the person is unfit to perform his or her duties.

### **National Grid**

National Grid plc, the ultimate parent company of National Grid Gas plc and its controlling party.

### **non-NGG business**

Any business of National Grid that is not being undertaken by National Grid Gas plc or a subsidiary undertaking of National Grid Gas plc

### **NTS**

The gas national transmission system in the UK

### **Ofgem**

The Office of Gas and Electricity Markets.

### **tonnes CO<sub>2</sub> equivalent**

Measure of greenhouse gas emissions in relation to the impact of carbon dioxide.

### **TW**

Terawatt,  $10^{12}$  watts.

### **TWh**

Terawatt hours.

